



# **AGENDA**

**Special Council Meeting**

**12 July 2022**

**5:00pm**

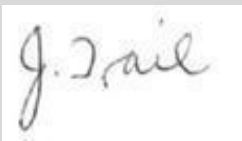
**Council Chambers, Bayley Street, Coolgardie**

**SHIRE OF COOLGARDIE**

**NOTICE OF SPECIAL COUNCIL MEETING**

Dear Elected Member

The next Special Council Meeting of the Shire of Coolgardie will be held on Tuesday 12 July 2022 commencing at 5:00pm.

A rectangular box containing a handwritten signature in black ink that reads "J. Trail".


**JAMES TRAIL**  
**CHIEF EXECUTIVE OFFICER**

**SPECIAL COUNCIL MEETING****12 July 2022**

Welcome to the Special Council Meeting of the Shire of Coolgardie.

The dates, times and locations of the Ordinary Council Meetings for 2022 are listed hereunder.

<u>Day</u>	<u>Date</u>	<u>Time</u>	<u>Venue</u>
Tuesday	January 2022	N/A	-
Tuesday	22 February 2022	6.00pm	Kambalda
Tuesday	22 March 2022	6.00pm	Coolgardie
Tuesday	26 April 2022	6.00pm	Kambalda
Tuesday	24 May 2022	6.00pm	Coolgardie
Tuesday	28 June 2022	6.00pm	Kambalda
Tuesday	26 July 2022	6.00pm	Coolgardie
Tuesday	23 August 2022	6.00pm	Kambalda
Tuesday	27 September 2022	6.00pm	Coolgardie
Tuesday	25 October 2022	6.00pm	Kambalda
Tuesday	22 November 2022	6.00pm	Coolgardie
Tuesday	20 December 2022	6.00pm	Kambalda



James Trail  
Chief Executive Officer

**DISCLAIMER**

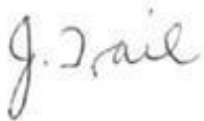
INFORMATION FOR PUBLIC ATTENDING COUNCIL MEETINGS

**PLEASE NOTE:**

**THE RECOMMENDATIONS CONTAINED IN THIS AGENDA ARE OFFICERS RECOMMENDATIONS ONLY AND SHOULD NOT BE ACTED UPON UNTIL COUNCIL HAS RESOLVED TO ADOPT THOSE RECOMMENDATIONS.**

**THE RESOLUTIONS OF COUNCIL SHOULD BE CONFIRMED BY PERUSING THE MINUTES OF THE COUNCIL MEETING AT WHICH THESE RECOMMENDATIONS WERE CONSIDERED.**

**MEMBERS OF THE PUBLIC SHOULD ALSO NOTE THAT THEY ACT AT THEIR OWN RISK IF THEY ENACT ANY RESOLUTION PRIOR TO RECEIVING OFFICIAL WRITTEN NOTIFICATION OF COUNCILS DECISION.**



James Trail  
**CHIEF EXECUTIVE OFFICER**

## COUNCIL MEETING INFORMATION NOTES

1. Your Council generally handles all business at Ordinary or Special Council Meetings.
2. From time to time Council may form a Committee to examine subjects and then report to Council.
3. Generally all meetings are open to the public; however, from time to time Council will be required to deal with personal, legal and other sensitive matters. On those occasions Council will generally close that part of the meeting to the public. Every endeavour will be made to do this as the last item of business of the meeting.
4. Public Question Time. It is a requirement of the Local Government Act 1995 to allow at least fifteen (15) minutes for public question time following the opening and announcements at the beginning of the meeting. Should there be a series of questions the period can be extended at the discretion of the Chairman.

***Written notice of each question should be given to the Chief Executive Officer prior to 2:30pm on the day of the meeting. A summary of each question and response is included in the Minutes.***

***When a question is not able to be answered at the Council Meeting a written answer will be provided after the necessary research has been carried out. Council staff will endeavour to provide the answers prior to the next meeting of Council.***

5. **Councillors** may from time to time have a financial interest in a matter before Council. Councillors must declare an interest and the extent of the interest in the matter on the Agenda. However, the Councillor can request the meeting to declare the matter **trivial, insignificant or in common with a significant number of electors or ratepayers**. The Councillor must leave the meeting whilst the matter is discussed and cannot vote unless those present agree as above.

**Members of staff**, who have delegated authority from Council to act on certain matters, may from time to time have a financial interest in a matter on the Agenda. The member of staff must declare that interest and generally the Chairman of the meeting will advise the Officer if he/she is to leave the meeting.

6. Agendas including an Information Bulletin are delivered to Councillors within the requirements of the Local Government Act 1995, i.e. seventy-two (72) hours prior to the advertised commencement of the meeting. Whilst late items are generally not considered there is provision on the Agenda for items of an urgent nature to be considered.

**Should an elector wish to have a matter placed on the Agenda the relevant information should be forwarded to the Chief Executive Officer in time to allow the matter to be fully researched by staff. An Agenda item including a recommendation will then be submitted to Council for consideration.**

**The Agenda closes the Monday week prior to the Council Meeting (i.e. ten (10) days prior to the meeting).**

The Information Bulletin produced as part of the Agenda includes items of interest and information, which does not require a decision of Council.

7. Agendas for Ordinary Meetings are available in the Coolgardie and Kambalda Offices/Libraries seventy-two (72) hours prior to the meeting and the public are invited to secure a copy.
8. Agenda items submitted to Council will include a recommendation for Council consideration. Electors should not interpret and/or act on the recommendations until after they have been considered by Council. Please note the Disclaimer in the Agenda (page 3).
9. Public Question Time – Statutory Provisions – Local Government Act 1995

Time is to be allocated for questions to be raised by members of the public and responded to at:

- (a) Every ordinary meeting of a council; and
- (b) Such other meetings of councils or committees as may be prescribed

Procedures and the minimum time to be allocated for the asking of and responding to questions raised by members of the public at council or committee meetings are to be in accordance with regulations.

9A. Question Time for the Public at Certain Meetings – s5.24 (1) (b)

**Local Government (Administration) Regulations 1996**

Reg 5 For the purpose of section 5.24(1)(b), the meetings at which time is to be allocated for questions to be raised by members of the public and responded to are:

- (a) every special meeting of a council; and
- (b) every meeting of a committee to which the local government has delegated a power or duty.

Minimum Question Time for the Public – s5.24 (2)

- Reg 6 (1) The minimum time to be allocated for the asking of and responding to questions raised by members of the public at ordinary meetings of councils and meetings referred to in regulation 5 is fifteen (15) minutes.
- (2) Once all the questions raised by members of the public have been asked and responded to at a meeting referred to in sub regulation (1), nothing in these regulations prevents the unused part of the minimum question time period from being used for other matters.

Procedures for Question Time for the Public – s5.24 (2)

**Local Government (Administration) Regulations 1996**

- Reg 7 (1) Procedures for the asking of and responding to questions raised by members of the public at a meeting referred to in regulation 6 (1) are to be determined:
- (a) by the person presiding at the meeting; or
  - (b) in the case where the majority of members of the council or committee present at the meeting disagree with the person presiding, by the majority of members, having regard to the requirements of sub regulations (2) and (3).
- (2) The time allocated to the asking and responding to questions raised by members of the public at a meeting referred to in regulation 6(1) is to precede the discussion of any matter that requires a decision to be made by the council or the committee, as the case may be.
- (3) Each member of the public who wishes to ask a question at a meeting referred to in regulation 6(1) is to be given an equal and fair opportunity to ask the question and receive a response.
- (4) Nothing in sub regulation (3) requires:
- (a) A council to answer a question that does not relate to a matter affecting the local government;
  - (b) A council at a special meeting to answer a question that does not relate to the purpose of the meeting; or
  - (c) A committee to answer a question that does not relate to a function of the committee.

**2. Public Inspection of Unconfirmed Minutes (Reg 13)**

A copy of the unconfirmed Minutes of Ordinary and Special Meetings will be available for public inspection in the Coolgardie and Kambalda Offices/Libraries within ten (10) working days after the Meeting.

**NOTE:****10.3 Unopposed Business**

- (1) Upon a motion being moved and seconded, the person presiding may ask the meeting if any member opposes it.
- (2) If no member signifies opposition to the motion the person presiding may declare the motion in sub clause (1) carried without debate and without taking a vote on it,
- (3) A motion carried under sub clause (2) is to be recorded in the minutes as a unanimous decision of the Council or committee.
- (4) If a member signifies opposition to a motion the motion is to be dealt with according to this Part.
- (5) This clause does not apply to any motion or decision to revoke or change a decision which has been made at a Council or committee meeting.



**QUESTION TIME FOR THE PUBLIC**

*(Please Write Clearly)*

DATE: \_\_\_\_\_

NAME: \_\_\_\_\_

TELEPHONE: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

**QUESTION TO THE PRESIDENT:-**

- **GENERAL QUESTION / QUESTION RELATED TO THE AGENDA**  
*(Strike out unnecessary words)*

ITEM NO: \_\_\_\_\_ PAGE NO: \_\_\_\_\_

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**PLEASE PASS TO THE CHIEF EXECUTIVE OFFICER FOR REFERRAL TO THE PRESIDENT BY 2.30PM ON THE DAY OF THE MEETING AT THE KAMBALDA OFFICE, IRISH MULGA DRIVE, KAMBALDA OR AT THE COOLGARDIE OFFICE, BAYLEY STREET, COOLGARDIE.**

**Order Of Business**

<b>1</b>	<b>Declaration of Opening / Announcement of Visitors .....</b>	<b>11</b>
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<b>2</b>	<b>Declaration of Council Members .....</b>	<b>11</b>
<b>3</b>	<b>Record of Attendance / Apologies / Approved Leave of Absence.....</b>	<b>11</b>
<b>4</b>	<b>Declarations of Interest .....</b>	<b>11</b>
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<b>5</b>	<b>Public Question Time .....</b>	<b>11</b>
<b>6</b>	<b>Applications for Leave of Absence .....</b>	<b>11</b>
<b>7</b>	<b>Confirmation of Minutes of Previous Meetings.....</b>	<b>11</b>
<b>8</b>	<b>Petitions / Deputations / Presentations / Submissions .....</b>	<b>11</b>
<b>9</b>	<b>Reports of Committees.....</b>	<b>11</b>
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<b>12</b>	<b>Closure of Meeting.....</b>	<b>34</b>

- 1 **DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS**
- 1.1 **WELCOME TO COUNTRY ANNOUNCEMENT**  
"The Shire of Coolgardie acknowledges the Traditional Owners of the land, on which we meet and pay our respects to Elder's past, present and emerging"
- 2 **DECLARATION OF COUNCIL MEMBERS**  
The Shire President to invite Council Members to declare that they have read the agenda and supporting documents and able to make informed decision on all matters accordingly.
- 3 **RECORD OF ATTENDANCE / APOLOGIES / APPROVED LEAVE OF ABSENCE**
- 4 **DECLARATIONS OF INTEREST**
- 4.1 **Declarations of Financial Interests – Local Government Act Section 5.60A**
- 4.2 **Declarations of Proximity Interests – Local Government Act Section 5.60B**
- 4.3 **Declarations of Impartiality Interests –Shire of Coolgardie Code of Conduct for Council Members, Committee Members and Candidate for Election, Code of Conduct for Employees**
- 5 **PUBLIC QUESTION TIME**
- 6 **APPLICATIONS FOR LEAVE OF ABSENCE**
- 7 **CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS**
- 8 **PETITIONS / DEPUTATIONS / PRESENTATIONS / SUBMISSIONS**
- 9 **REPORTS OF COMMITTEES**  
  
Nil
- 10 **REPORTS OF OFFICERS**

## 10.1 Operation Services

### 10.1.1 SUBMISSIONS ON 2022/23 DIFFERENTIAL RATES & MINIMUM PAYMENTS

**Location:** Shire of Coolgardie  
**Applicant:** Shire of Coolgardie  
**Disclosure of Interest:** Nil  
**Date:** 8 July 2022  
**Author:** Martin Whitely, Consultant

#### SUMMARY

This report recommends that the Council note and consider the submissions received for differential rating and approve the submission of an application to the Minister with respect to the proposed differential rating.

#### BACKGROUND

Council gave local public notice under section 6.36 of the Local Government Act 1995 of the intention to apply a differential rate on 3 May 2022. Two submissions were received and are attached for consideration. The Statement of Objectives and Reasons 2022/23 advertised proposed a rate in the \$ and minimum rate increase of 5%.

#### COMMENT

Council gave local public notice under section 6.36 of the Local Government Act 1995 of the intention to apply a differential rate on 3 May 2022. Two submissions were received and are attached.

In summary

- Council approved the advertising of the proposed 2022-23 differential rating categories, rates in the dollar and minimum payments for the year ending 30 June 2023 at the Ordinary Council Meeting of 26 April 2022.
- Differential rates were advertised for a minimum period of 21 days with the closing date for submissions being 3 June 2022.
- Advertisements were placed in the West Australian, Kalgoorlie Miner, and Shire offices in Kambalda and Coolgardie.
- Two submissions objecting to the proposed differential rates were received by the closing date.
- The Shire requires Ministerial approval to levy a rate in the differential rating category Transient Workforce Accommodation since the proposed rate in the dollar is more than twice the lowest differential general rate imposed as specified in Section 6.33() of the *Local Government Act 1995* (LG Act).
- The Department of Local Government, Sport and Cultural Industries (DLGSC) Rating Policy Minimum Payments (s6.35) March 2016 requires Council to consider submissions received prior to Ministerial approval being sought.
- Council has determined its required rates yield after reviewing all revenue sources, expenditure, and efficiency measures as part of its budget deliberations.
- 

Council has considered the Key Values contained within the Rating Policy Differential Rates (s.6.33) March 2016 released by the Department of Local Government and Communities, being:

- Objectivity
- Fairness and Equity
- Consistency
- Transparency and administrative efficiency

Following Council deliberations on the draft 2022/2023 budget, the Rate in the Dollar to be applied to the valuations to determine property rates will be reduced from 5% to a 3% increase for 2022/23. Consequently, the majority of residential, commercial, generally industry and light industry rate payers will be paying less rates than in 2021/2022.

The estimated rate yield of \$9.77 million in rates for 2022/2023 provides for Capital Works, and Programs which includes:

- Refurbishment of the Coolgardie Post Office
- Road Renewal Programme
- Provision of recreational facilities
- Road, parks, verges, footpath, and drainage maintenance
- Renewal of Plant and Equipment
- Renewal of the Coolgardie Class III Waste Facility
- Construction of the Kambalda Workers Accommodation Village
- Renewal of the Kambalda Airstrip

Council has reviewed its expenditure and considered efficiency measures as part of its budget deliberations. The implementation of the service level review has allowed this to occur for the fifth year in a row.

In regard to 2022/2023, the following actions have been undertaken:

#### Efficiency Measures:

- Continued review of the need for and remuneration of each vacant position;
- Review of Shire land and reserves to release to the market for affordable housing;
- Disposal of under-utilised light fleet and plant;
- Continued use of local suppliers whenever possible and appropriate;
- Planning for the continued implementation of GRV rating for capital improvements under the State's Rating Policy – Valuation of Land – Mining;
- Conduct of two full budget reviews each financial year;
- Diversification of Shire revenue base with expansion of Coolgardie Tip Site to a Class III Waste Facility, expansion of the Kambalda Airport and development of a workers accommodation facility in Kambalda
- Implementation of bushfire mitigation firebreaks and strategies

#### Service Improvements:

- Collection of Class III waste at Coolgardie Tip Site
- Potential increased hours in operation of Shire Tip Sites
- Commence operations in the newly refurbished Coolgardie Community Hub
- Expansion of local road and footpath network and associated infrastructure
- Availability of land for workforce and residential housing

- Increase in frequency and areas of road maintenance
- Review of service levels for Shire verges, parks, ovals and gardens
- Review of service levels for waste services
- Review of service levels for provision of customer service

#### **The key points for the 2022/2023 Rating Strategy:**

- Raise sufficient yield to try and maintain current services and future infrastructure renewal to meet community expectations and stimulate the Shire of Coolgardie economy whilst trying to ensure a balanced budget;
- Review of the number and type of rating differential categories and move towards uniform rating across all differentials;
- Identify the rates burden more objectively;
- Uniform rating will improve transparency, administrative efficiency;
- Critical analysis of the yield generated by each differential category as a percentage of the total yield, comparing to the contribution by each category, the valuation % of each category, and the services consumed;
- Provide a level of certainty and consistency for ratepayers with a stable long-term rates model;
- Properties are rated according to Town Planning zonings and predominant land use with each having a separate calculated rate in the dollar and established minimums to achieve greater equity across all sectors and ensure a base level contribution.

#### **CONSULTATION**

The proposed differential rating categories, rates in the dollar and minimum payments were advertised in the West Australian on Saturday 30 April 2022 and the Kalgoorlie Miner on 3 May 2022.

In addition to the State circulated newspapers copies of proposed differential rating were also published at the Kambalda Shire Administration Office, Kambalda Recreation Centre and the Coolgardie Shire Administration.

Ratepayers and electors were provided with more than the minimum of 21 days to lodge a submission. The deadline for submissions was 4.00pm on Friday 3 June 2022.

Two submissions were received prior to this deadline.

#### **STATUTORY ENVIRONMENT**

Part VI of the LG Act deals with the levying of differential rates.

- Sections 6.32 and 6.33 state that Council may impose differential rates based on differential categories.
- Section 6.35 states that Council may impose a minimum payment for each category.
- Section 6.36 requires the local government to give the appropriate notice of its intention to impose differential rates and minimum payments in respect to each differential rate category.

**POLICY IMPLICATIONS**

Nil

**FINANCIAL IMPLICATIONS**

The level of rate increase proposed is required to assist the Shire in meeting the need to maintain and renew its current infrastructure assets.

**STRATEGIC IMPLICATIONS****Accountable and effective leaders**

Demonstrating sound financial management and plans for the Shire's long term financial sustainability

Ensuring a well-informed Council makes good decisions for the community

Ensuring the Shire of Coolgardie is well positioned to meet future needs

**Effective management of infrastructure, heritage and environment**

Maintaining and renewing infrastructure and building assets

**ATTACHMENTS**

1. **Statement of Objectives and Reasons 2022/2023**
2. **Submission 1**
3. **Submission 2**

**VOTING REQUIREMENT**

Absolute Majority

**SPECIAL COUNCIL RESOLUTION AND OFFICER RECOMMENDATION**

That Council:

1. **NOTES** the submissions received objecting to the differential rates and minimum payments proposed for 2022-23.
2. **ADVISES** the submitters that no change is proposed to be made to the differential rates; and
3. **APPROVES** an application be made to the Minister for Local Government to seek approval to levy a rate in the differential rating category Transient Workforce Accommodation since the proposed rate in the dollar is more than twice the lowest differential general rate imposed as specified in Section 6.33() of the *Local Government Act 1995* (LG Act).

**10.1.2 2022/23 ANNUAL BUDGET**

**Location:** Shire of Coolgardie  
**Applicant:** Shire of Coolgardie  
**Disclosure of Interest:** Nil  
**Date:** 8 July 2022  
**Author:** Martin Whitely, Consultant

**SUMMARY**

This report recommends the adoption of the 2022/23 Draft Budget and associated budget schedules for the year ending 30 June 2023 be presented to Council.

**BACKGROUND**

A series of budget workshops involving the Council, the Chief Executive Officer, senior staff, and contractors has been conducted. These workshops concluded with a review of a line-by-line document detailing both the capital projects and operating expenditure items included in this budget.

**COMMENT**

The Council's 2022/23 budget deliberations has proved challenging for a number of reasons. The Shire economy, like the WA economy is emerging from COVID-19 related restrictions and faces a raft of new challenges in the form of supply chain disruptions, labour shortages and rising costs, punctuated by the 7.6% increase in the Perth Consumer Price Index (CPI) over the year to March 2022. Furthermore, the Shire has undergone a Gross Rental Revaluation the last one occurring 6 years ago. The revaluation has resulted in gross rental valuations in Kambalda decreasing on average by 10.5% and in Coolgardie on average by 8%. For the Shire to continue to strive to deliver improved and efficient services to the community with costs increasing as a minimum in excess of 7% and a decrease in gross rental values resulting in a decrease in rate revenue is impossible without generating other sources of revenue.

The Shire estimates the impact of the 7.6% increase in Perth CPI, increases in insurance, contractors, employee and operational costs to be in excess of \$1.3 million on the Shire annual operating and capital expenditure budget. In order to provide services to the community at the same level as it has done in 2021/2022 simply on rates revenue alone, given an estimated increase of in excess of \$1.3 million, would require a rate increase of in excess of 100% on residential, commercial, generally industry and light industry rate payers. Clearly this is not an action the Council could ever consider.

In order to maintain or increase the level of services to the community, in an environment of escalation costs and decrease in valuation of the majority of residential, commercial, generally industry and light industry properties in the Shire, Council has displayed exceptional leadership in planning for and progressing new revenue generating opportunities. In doing so it was in a unique position to be able to advertise only a 5% increase in the rate in the \$ for residential, commercial, generally industry and light industry rate payers in the Shire generating an estimated revenue increase of only \$81,000. The estimated increase of \$8.5 million in fees and charges associated with workers accommodation, waste facilities and the Kambalda Airport has enabled the Shire to not only improve the level of services to the community but increase the level of expenditure on renewing and maintaining roads, footpaths, drainage, buildings, and community infrastructure. Furthermore, it has enabled the Council to consider only a 3% increase in the rate in the \$ for residential, commercial, generally industry and light industry rate payers in the Shire generating an estimated revenue increase of \$48,600.

The Shire has worked extremely hard over the past three years to create strong collaborative relationships with the Mining Sector, connected businesses and industry and the State Government. Consequently, the strength



of these partnerships has enabled the Shire to progress revenue generating opportunities to ensure that the residential, commercial, generally industry and light industry rate payers are not burdened with massive rate increases now and into the future.

The most significant impact on the estimated surplus for 2021/2022 and the draft budget for 2022/23 has been the timing of construction of several major infrastructure projects including the Coolgardie Class III Waste Facility, Kambalda Aerodrome Refurbishment and the construction of the Kambalda Workers Accommodation Facility.

In the short term this has also placed pressure on cashflow. It is anticipated that with the completion of the three above mentioned projects there is expected to be significant revenue generated in the 2022/23 financial year that will have a significant positive impact on cashflow, revenue and reserves in long term.

### **Emergency Service Levy**

The Emergency Services Levy is set by the State and collected by Local Government. This year the levy is \$93 (2021/22: \$88) for most properties. The levy is applied to all properties and mining leases.

The Shire receives an annual grant for bush fire and emergency services of \$10,730 (2021/22: \$8,900).

However, it must be noted that the levy funds are for both the Kambalda and Coolgardie Fire and Rescue Services and the State Emergency Service in Kalgoorlie which also serves the Shire of Coolgardie's towns.

St John Ambulance Service is not funded by this levy.

### **Wastewater Scheme - Coolgardie**

The source of power to raise a general rate for the wastewater scheme in Coolgardie is:

**Under section 41 of the Health (Miscellaneous Provisions) Act, a local government has the power to impose an annual 'sanitary rate' –**

*'For the purpose of providing for the proper performance of all or any of the services mentioned in section 112 [which includes 'the collection and disposal of sewage'], and the maintenance of any sewerage works constructed by the local government under Part IV'.*

That annual rate cannot exceed 12 cents in the dollar on the gross rental value (or 3 cents in the dollar on any improved value of the land).

Recent changes to regulations have dramatically increased the cost of compliance for this service. Over the past three years, rates for this service have increased to ensure that this service continues to be managed to an appropriate standard. There continues to be a gap between revenue raised via the sanitary rate and costs to provide the service.

The estimated revenue for the 2022/23 financial year is \$302,589 from the sanitary charges and \$10,120 from the pedestal charges, totalling \$312,709 (2021/22: \$310,762). The estimated expenditure for 2022/23 is \$424,135 compared to an actual cost incurred of \$447,507 in 2021/22.

It is estimated that the reuse of water from the sewerage plant saves more than \$40,000 annually on water charges from Water Corp. The treated water from this service is used to reticulate many of the green spaces in the Coolgardie townsite. Given this saving and revenue generated, the budgeted gap between expenditure of \$424,135 and revenue/savings of \$352,709 is just over \$70,000 for the 2022/23 financial year.

Given the reuse of water generates annual savings, the Council is of the opinion an annual transfer of just in excess of \$40,000 should be made to the sewerage reserve. It is estimated the reserve will have a balance of \$95,086 at the 30 June 2023.

The rate in the dollar for the Coolgardie townsite scheme is proposed to be 5.7453 cents in the dollar for the 2022/23 financial year.

### **Pedestal Charge**

Having received advice, the primary source of power for the Shire to impose any proposed 'pedestal fee' is section 106 of the Health (Miscellaneous Provisions) Act 1911 (Health (MP) Act). Section 106(1) states –

*'The local government may, in lieu of, or in addition to a sanitary rate, provide for the proper disposal of sewage, whether within the district or not, by making an annual charge per pan or other receptacle, payable in one sum or by equal monthly or other instalments in advance, in respect of every house or place provided with the service.'*

Among the qualifications and other provisions of section 106(2)-(8) are –

- (1) the charge must be levied on either the owner or occupier 'of every house in which such pan or other receptacle is in use'.
- (2) notice of the charge may be included in the rates notice.
- (3) the charge may be limited to premises in a particular portion of the Shire's district.
- (4) the charge may be levied in respect of premises that are not rateable (as well as in respect of premises that are rateable); and
- (5) with the approval of the Chief Health Officer, the Shire may 'make different charges for services rendered in different portions of its district'.

It follows that, subject to these provisions, the Shire has the power to impose an annual charge of the type that has been proposed – although it should be referred to as a pedestal (or pan) charge (rather than a 'fee') imposed under section 106 of the Health (MP) Act

A pedestal charge of \$220 per pedestal will be imposed in 2022/23 (2021/22: \$210). There is no change to the method of rating for this service.

The total budgeted revenue to be raised this year is estimated to be \$10,120.

### **Rubbish Service**

The charge for weekly verge pickup for 2022/23 will be \$340 (GST Exclusive).

Tip fees and charges are budgeted to bring in \$2,699,962 (2021/22: \$1,108,000).

The budgeted cost of the service, which includes the contract for the kerbside pickup and the operation of the tips at Kambalda and Coolgardie, is \$1,846,230 compared to actuals in 2021/22 of \$1,790,447.

The Class III cell at Coolgardie will be completed in the first quarter of the 2022/23 financial year and this enables the Shire to increase its revenue significantly during 2022/23 financial year.

Each residential bin service will receive vouchers for the disposal of waste at the Kambalda and Coolgardie Tip Sites. These vouchers will be distributed with the annual rates notice. Users without vouchers may purchase vouchers from the Kambalda Recreation Centre in Kambalda, or the Coolgardie Community Recreation Centre in Coolgardie.

### **Fees and Charges**

Fees and Charges for all services have been reviewed during the budget deliberation process.

The proposed Fees and Charges for the 2022/23 financial year are tabled for adoption with the Annual Budget.

## Summary

The 2022/23 budget concentrates on core services, efficiencies, an extensive array of community initiatives and renewal and maintenance of the Shire's many assets.

The Shire intends, in consultation with the mining industry, to rate capital improvements consisting of accommodation, administration facilities, associated buildings, and maintenance workshops, during the 2022/23 year.

The 2022/2023 Annual Draft Budget highlights operating revenue of \$26,895,575 compared to \$13,821,180 in 2021/2022 and operating expenditure of \$24,079,858 compared to \$16,728,630 in 2021/2022. Consequently, for the 2022/2023 year the budget operating surplus is \$2,815,717 compared to an operating deficit in 2021/2022 of \$2,907,450. This extraordinary turn around estimated at \$5,723,167 is a direct result of the progression of new revenue generating opportunities. Furthermore, for the first time, the Shire will end up with an estimated positive operating surplus ratio.

The 2022/2023 Annual Draft Budget also highlights an estimated \$7,296,251 net cash provided by operating activities. The significance of this cannot be underestimated. Very few local governments in WA would have a ratio of 74% of rates revenue contributing to the renewal of road, building, footpath, drainage and community infrastructure.

Further highlights of the 2022/2023 Annual Draft Budget include an ambitious estimated capital expenditure programme of \$29.7 million. This includes;

- Renewal Carins Road \$900,000
- Renewal Coolgardie North Road \$400,000
- Renewal Gnarlbine Road \$200,000
- Renewal Ladyloch/Tindals Intersection \$400,000
- Renewal Sharpe Drive Kurrawang \$300,000
- Coolgardie Sewerage Renewal \$1,600,000
- Drainage Renewal \$100,000
- Coolgardie Refuse Site Renewal \$275,000
- Processing Facility for Plastics and Tyres Coolgardie Refuse Site \$4,000,000
- Kambalda Airport Runway Renewal including lighting and fencing \$6,650,000
- EV Charging Station \$100,000
- Completion of Coolgardie Cultural and Community Hub \$640,000
- Coolgardie Cultural and Community Hub Fitout \$150,000
- Tyre Shredder for Coolgardie Refuse Site \$1,000,000
- Completion of Kambalda Workers Accommodation Village \$7,300,000
- Land Development Planning \$80,000
- Repayment of Borrowing estimated at \$1.8 million

Operating Highlights of the 2022/2023 Annual Draft Budget include estimated expenditure of \$10.5 million and increase of \$1.7 million from 2021/2022 ;

- Kambalda Resource Centre operations and activities \$148,000
- Coolgardie Resource Centre operations and activities \$234,100

- Meals on Wheels programme \$60,000
- Law and order and public safety \$244,000
- Provision of Health Services \$480,000
- Provision of mental health and wellbeing \$100,000
- Maintenance aged care accommodation \$127,000
- Provision of waste services \$1,840,000
- Coolgardie Swimming Pool operations and activities \$290,275
- Kambalda Swimming Pool operations and activities \$568,000
- Maintenance Parks, Gardens and Reserves \$1,239,000
- Coolgardie Recreation Centre operations and activities \$429,000
- Kambalda Recreation Centre operations and activities \$1,150,000
- Community Development and Heritage \$403,000
- Road, footpath, verge maintenance \$2,160,000
- Tourism and Area promotion and activities \$592,000
- Economic Development \$470,000

The Shire Road network will benefit this year with over \$4.8 million to be spent on road renewal and in excess of \$1m on road maintenance.

In addition to Rate revenue, the Shire will again receive both Federal and State Government Grants and contributions from other sources. This is estimated to be \$1.7 million.

Total Non- Operating Grants this year are estimated to be \$12.1 million for the 2022/23 financial year.

These grants will be used for the completion of the Coolgardie Community Hub, Waste Sorting Facility, Kambalda Aerodrome, Road Construction Works & other Special Projects.

Total Fees and Charges this year are estimated to be \$11.3 million for the 2022/23 financial year.

This is a significant increase from the \$2.1m generated in fees and charges for the 2021/22 financial year.

The additional revenue will be generated from 3 main business streams. These being;

1. Kambalda Workers Accommodation Facility	\$5.65m	(2021/22: \$0)
2. Coolgardie & Kambalda Waste Facilities	\$2.70m	(2021/22: \$1.10m)
3. Kambalda Aerodrome	\$0.76m	(2021/22: \$0.11m)

The income generated is the result of the significant investment Council has made in revenue generating infrastructure in the past 12-24 months. The importance of the incoming fees and charges from external sources is not to be underestimated as it has resulted in the Shire now reporting an operating surplus and meeting the Department of Local Government, Sport and Cultural Industries Operating Surplus Ratio benchmark for the first time since reporting records have been maintained.

The balance of the Shires income is made up of interest, and other general revenue. Other general revenue is made up predominantly of costs reimbursed for the storm and fire damage events in Coolgardie.

The Shire has included in the 2022/23 Budget new loan borrowings of \$12,200,000. It is proposed these funds be used for;

- Housing & Workers Accommodation

- Kambalda Aerodrome Refurbishment (loan rolled over from 21/22)
- Tyre Shedder
- Sewerage Facility
- Kambalda Aerodrome Upgrade

The Shire will be required to submit loan applications and all loans would be self - supporting with the loans to be repaid over a maximum of 5 years.

It is estimated the Shire will end the financial year with limited cash and cash equivalents and a deficit of approximately \$600,000. This position is predominately the result of Council’s strategic direction in making significant investment in infrastructure that has the capacity to generate revenue.

Traditionally local governments allocate financial resources into infrastructure facilities for the betterment of community services and facilities. This has been the case in prior financial years with the refurbishment of the Kambalda Aquatic Facility and the Coolgardie Community & Cultural Hub. While both projects provide valuable services to the community, they also require a significant initial and ongoing investment from the Shire and have limited scope to generate fees and charges from their operating activities.

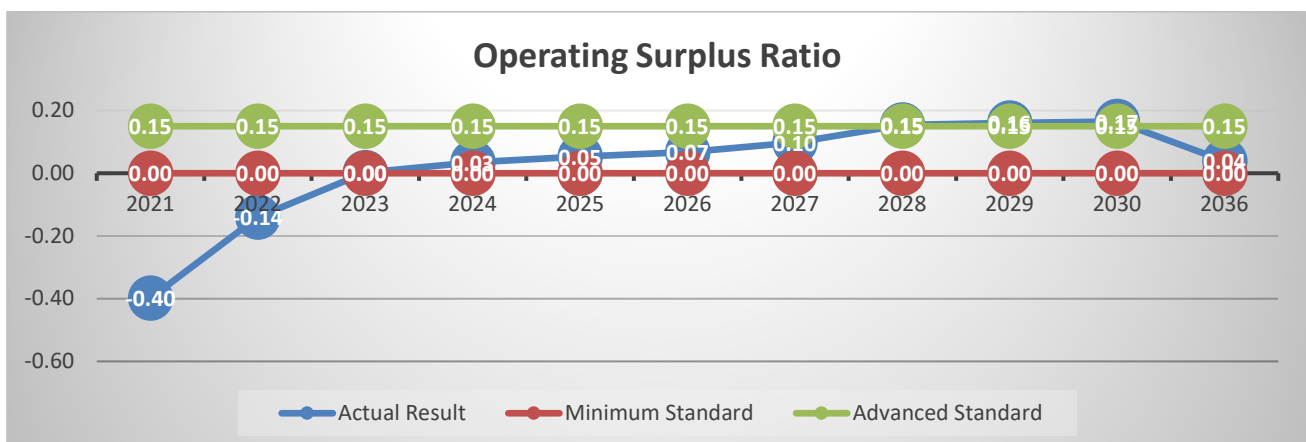
Council has made a conscious decision in recent years to make significant investment in infrastructure that has the capacity to generate fees and charges from mining, commercial and other industrial activities.

Three such projects include the Coolgardie Class III Waste Facility, Kambalda Aerodrome and the Kambalda Workers Accommodation Facility. In total it is estimated these projects will cost a cumulative \$15.6m to construct.

In the short term, while these projects are being constructed and before revenue can be generated, such projects do have a significant impact on the cash flow of the organisation. It is not until the projects are completed and revenue in the form of fees and charges is generated that benefits of the investment in this infrastructure is realised.

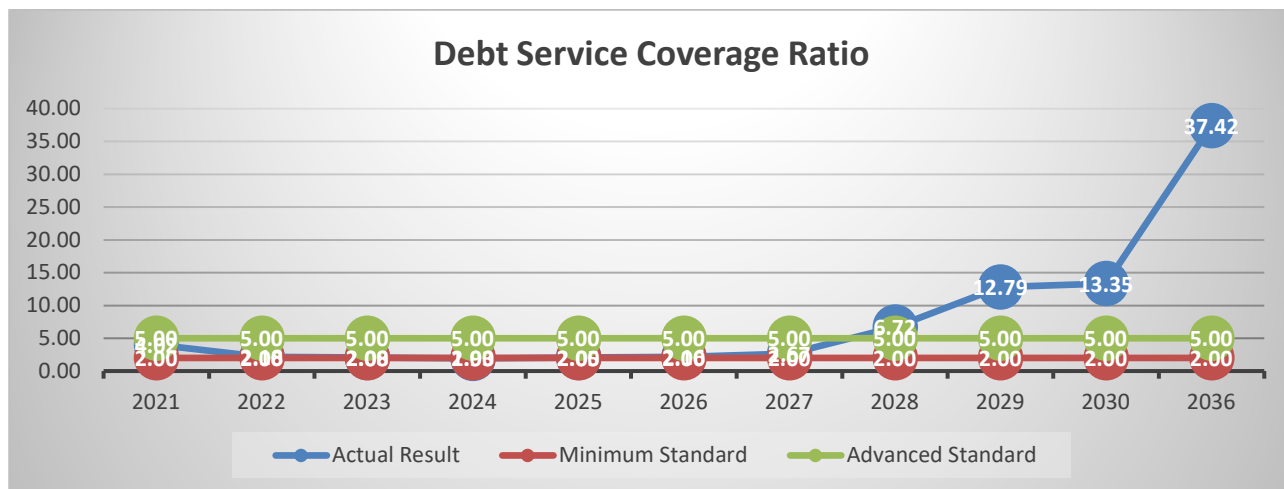
It is important to look at the Shire’s financial position over a period of time not just 12 months.

Below is an extract from the Shire’s Long Term Financial Plan which shows some the key ratio performance indicators currently measured by the Department of Local Government, Sport and Cultural Industries to be removed for the 2021/2022 financial reporting year. These ratios, in conjunction with the Shires projected cash flows show the longer term impact of Council’s decision making to invest in the Coolgardie Class III Waste Facility, Kambalda Aerodrome and the Kambalda Workers Accommodation Facility.



The Operating Surplus Ratio is a measure of the local governments ability to cover its operating costs and have money left for capital projects and other purposes. This is the Shire's most difficult ratio to try and meet by simple

virtue of the capacity to raise the amount of rates and/or generate other revenue streams. For the first time ever the Shire will achieve a positive ration in 2022/2023 and beyond. A significant achievement.



The Debt Service Coverage Ratio is a measure of the local governments ability to repay its debt based on how much cash it can access compared to total amount of its debt obligations. The Basic standard for this ratio is 2.00 or greater, while the Advance Standard is 5.00 or greater. The ratio clearly shows that the Shire. This clearly demonstrates that although the Shire has included in the 2022/23 Budget new loan borrowings of \$12,200,000 it will still achieve the required standard for the next 5 years and beyond.

**CONSULTATION**

- Councillor Workshops
- Executive Management
- Staff

**STATUTORY ENVIRONMENT**

Local Government Act 1995 Section 6.2

**POLICY IMPLICATIONS**

Nil

**FINANCIAL IMPLICATIONS**

Income and Expenditure as per the proposed 2022/2023 Draft Annual Budget.

**STRATEGIC IMPLICATIONS**

**A thriving local economy**

Encouraging and attracting new investment and advocating for local employment

**Accountable and effective leaders**

- Advocating for services that support our community needs
- Demonstrating sound financial management and plans for the Shire’s long term financial sustainability
- Ensuring a well-informed Council makes good decisions for the community

High quality corporate governance, accountability and compliance

**Effective management of infrastructure, heritage and environment**

Maintaining and renewing infrastructure and building assets

**ATTACHMENTS**

1. **Statutory Budget for the Year Ended 30 June 2023**
2. **Submission Loan Borrowings**
3. **Draft Fees and Charges 2022/2023**

**VOTING REQUIREMENT**

Absolute Majority

## SPECIAL COUNCIL RESOLUTION AND OFFICER RECOMMENDATION

**Recommendation 1 – Rates**

That Council:

1. **IMPOSE**, in accordance with s.6.35 of the Local Government Act 1995, the following Gross Rental Value (“GRV”) rate in the dollar and minimum payments for the 2022/23 financial year;

<b>Rate Classification</b>	<b>2022/23 Rate in \$</b>	<b>2022/23 Minimum Payment</b>
GRV - Residential	0.079883	743.00
GRV - Commercial	0.079883	743.00
GRV - General Industry, Light Industry, Industrial Area, Light Industrial Area	0.079883	743.00

2. **NOTES**, that the valuations supplied by the Valuer General as stated be recorded in the rate book for use in the 2022/23 financial year.

GRV – Residential \$15,222,740

GRV – Commercial \$2,125,000

GRV - General Industry, Light Industry, Industrial Area, Light Industrial Area \$925,000

**Recommendation 2 – Differential Rates**

That Council:

1. **IMPOSE**, by absolute majority, in accordance with section 6.32(1)(a)(ii), 6.32(1)(b)(ii) and 6.33(3) of the Local Government Act 1995 the following differential rates for the 2022/23 financial year;

<b>Rate Classification</b>	<b>2022/23 Rate in \$</b>	<b>2022/23 Minimum Payment</b>
UV Mining	0.227925	\$458
UV Rural/Pastoral	0.115988	\$718
GRV Transient Workforce Accommodation	0.239648	\$2,229

2. **NOTES**, that the valuations supplied by the Valuer General as stated be recorded in the rate book for use in the 2022/23 financial year.

UV Mining           \$27,789,864

UV Rural/Pastoral \$8,373,268



GRV Transient Workforce \$1,380,500

### **Recommendation 3 – Rubbish Removal Charge**

That Council:

1. In accordance with section 67 of the Waste Avoidance and Resource Recovery Act 2007, Council **IMPOSE** Receptacle Collection Charges as:

240 litre bin (first service for residential property)	\$340
240 litre bin (additional service for residential property)	\$375
240 litre bin service (per service) for non-residential property	\$375

### **Recommendation 4 – Wastewater Scheme (Coolgardie)**

That Council, in accordance with the Health (Miscellaneous Provisions) Act 1911 **IMPOSE** an annual sanitary general rate and pedestal charge where applicable as tabled below.

<b>Rate Classification</b>	<b>2022/23 Rate in \$</b>	<b>2022/23 Pedestal Charge</b>
Sewerage	0.057453	\$220

### **Recommendation 5 – Payment Options**

That Council in accordance with regulation 64(2) of the Local Government (Financial Management) Regulations 1996, **ENDORSE** the following due dates for the payment of rates and charges in the 2022/2023 financial year:

Issue Date	15 July 2022
Payment in Full	19 August 2022

#### **Payment in Four Instalments**

First Instalment	19 August 2022
Second Instalment	21 October 2022
Third Instalment	22 December 2022
Fourth instalment	24 February 2023

### **Recommendation 6 – Interest**

That Council Pursuant to Section 6.51(1) and subject to Section 6.51(4) of the Local Government Act 1995 and Regulation 70 of the Local Government (Financial Management) Regulations 1996, impose an interest rate of 5% for rates (and charges) and costs of proceedings to recover such charges that remain unpaid after becoming due and payable.

**Recommendation 7 – Instalment Charges**

That Council in accordance with section 6.45(3) of the Local Government Act 1995 and Regulation 67 of the Local Government (Financial Management) Regulations 1996, Council **IMPOSES** administration fees (excluding eligible pensioners and seniors) as:

- Payment of rates and charges by instalments (not including first instalment) \$10 per instalment and there be no instalment interest for instalments that remain outstanding after the due date;
- Payment of rates and charges by alternative arrangement to be \$30 per arrangement, and to incur penalty interest of 3% for rates remaining outstanding after due date.

**Recommendation 8 – Concessions for Rates**

That Council in accordance with section 6.47 of the Local Government Act 1995 Council **ENDORSES** the granting of concessions for the following categories of rates.

Mining UV - a concession of up to 20% where the applicant holds a vehicle licence from the Department of Transport as a bona fide prospector.

Rural UV – a concession of up to 50% may be granted where the applicant can demonstrate that the property is used for rural pursuit not supporting mining or other non-rural activity.

General Rates – a concession of up to 100% may be granted to community groups who lease or own their premises and meet criteria as per Council Policy.

**Recommendation 9 – Early Payment Incentive**

That Council in accordance with the Local Government Act 1995 Section 6.46, **ENDORSES** incentives totalling \$2,500 in cash, be awarded randomly to residential property owners who meet the criteria and who pay in full their rates and charges prior to the close of business the due date.

- 1<sup>st</sup> Prize - \$1,000
- 2<sup>nd</sup> Prize - \$700
- 3<sup>rd</sup> Prize - \$500
- 4<sup>th</sup> Prize - \$300

**Criteria**

- Property assessment must be zoned residential.
- All current charges levied for the 2022/23 financial year must be paid by the due date.
- All arrears including penalty interest and legal charges must be paid in full.
- Each property assessment can only win one prize per year.
- Elected Members and Council staff shall be eligible to win prizes.

**Recommendation 10 – Adoption of Variance**

That Council, pursuant to Regulation 34(5) of the Local Government (Financial Management) Regulations 1996 and AASB 1031 Materiality, a variance of 10% and a minimum of \$10,000 is to be used in the Statements of Financial Activity and Annual Budget Review for the 2022/23 financial year.

**Recommendation 11 – Members Allowances**

That Council in accordance with Section 5.98 of the Local Government Act 1995 **ADOPT** the allowances for the year ending 30 June 2023 be set as:

President Allowance	\$37,881
Deputy President Allowance	\$9,470
Sitting Fee – President Sitting Fee	\$25,976
Sitting Fee – (all members)	\$16,776
Telecommunications Allowance	\$3,500

**Recommendation 12 – Fees and Charges**

That Council in accordance with section 6.16 of the Local Government Act 1995 **ADOPT** the schedule of fees and charges as attached.

**Recommendation 13 – Sewerage Reserve**

That Council **ENDORSE** the transfer to the sewerage reserve a minimum of \$40,000 reflecting the reuse of water from the Coolgardie sewerage facility be included in the Annual Budget for the next 5 years.

**Recommendation 14 – Adoption of the 2022/23 Annual Budget Statement and Notes**

That Council **ADOPT** the 2022/23 Statutory Annual Budget and Notes forming part of the budget for the year ending 30 June 2023 as presented.

**10.1.3 LONG TERM FINANCIAL PLAN 2022-2036**

**Location:** Shire of Coolgardie  
**Applicant:** Shire of Coolgardie  
**Disclosure of Interest:** Nil  
**Date:** 8 July 2022  
**Author:** Martin Whitely, Consultant

**SUMMARY**

This report recommends the adoption of the Draft Long Term Financial Plan for the period 2022-2036.

**BACKGROUND**

Section 5.56(1) of the Local Government Act 1995 requires a local government in Western Australia to plan for the future of the district. To assist local governments to meet the strategic planning responsibilities pursuant to this section, the Department of Local Government has developed an Integrated Planning and Reporting (IPR) Framework.

As part of the development of the IPR Framework, Council is required to adopt a Long-Term Financial Plan (LTFP). The LTFP is a fifteen-year rolling financial plan and is created on the basis of a series of assumptions that consider strategic direction, priorities and services identified throughout the Shire's Strategic Community Plan and Corporate Business Plan.

The LTFP integrates with other important strategic documents. The LTFP identifies the Shire's long term financial sustainability, allows early identification of financial issues and their longer-term impacts, shows the linkages between specific plans and strategies, and enhances the transparency and accountability of the Council to the community.

**COMMENT**

Financial sustainability is a key challenge facing local governments due to a number of factors including increased demand for services beyond those traditionally provided, anticipated population growth, cost shifting from other levels of government, ageing infrastructure, and constraints on revenue growth.

The financial challenges identified in the previous LTFP have emerged over a number of years and can be attributed to:

- The need to remain financially sustainable and generate sufficient funding to renew and expand essential community assets.
- Local Government costs continually increasing at a higher rate than CPI, which combined with additional costs associated with the remoteness of the region provides a funding challenge for ensuring sustainability and meeting increasing community expectations and environmental standards.
- Population growth forecasts vary significantly making it difficult to calculate market demand for facilities and services.
- Reduction in State and Federal Grants as they are based on population and capacity to generate rates and revenues.
- Impact of demand for additional facilities and services identified through the Strategic Community Plan.

The Shire has been exploring a number of non-rate revenue opportunities over the past 12 months to assist in improving the financial strength of the Shire. In doing so it would address the need to improve the Current and Operating Surplus Ratio's.

The Shire has identified the following three opportunities to assist in improving the ratio's and importantly strengthen the financial position of the Shire.

- Expansion of the Coolgardie Tip Site to a Class 3 Facility
- Workers Accommodation
- Kambalda Aerodrome Refurbishment

In order to maintain or increase the level of services to the community, in an environment of escalation costs and decrease in valuation of the majority of residential, commercial, generally industry and light industry properties in the Shire, Council has displayed exceptional leadership in planning for and progressing new revenue generating opportunities. In doing so it was in a unique position to be able to advertise only a 5% increase in the rate in the \$ for residential, commercial, generally industry and light industry rate payers in the Shire generating an estimated revenue increase of only \$81,000. The estimated increase of \$8.5 million in fees and charges associated with workers accommodation, waste facilities and the Kambalda Airport has enabled the Shire to not only improve the level of services to the community but increase the level of expenditure on renewing and maintaining roads, footpaths, drainage, buildings, and community infrastructure. Furthermore, it has enabled the Council to consider only a 3% increase in the rate in the \$ for residential, commercial, generally industry and light industry rate payers in the Shire generating an estimated revenue increase of \$48,600.

The Shire has worked extremely hard over the past three years to create strong collaborative relationships with the Mining Sector, connected businesses and industry and the State Government. Consequently, the strength of these partnerships has enabled the Shire to progress revenue generating opportunities to ensure that the residential, commercial, generally industry and light industry rate payers are not burdened with massive rate increases now and into the future.

The most significant impact on the estimated surplus for 2021/2022 and the draft budget for 2022/23 has been the timing of construction of several major infrastructure projects including the Coolgardie Class III Waste Facility, Kambalda Aerodrome Refurbishment and the construction of the Kambalda Workers Accommodation Facility.

In the short term this has also placed pressure on cashflow. It is anticipated that with the completion of the three above mentioned projects there is expected to be significant revenue generated in the 2022/23 financial year that will have a significant positive impact on cashflow, revenue and reserves in long term.

The objectives of the LTFP include.

- Achieve long term community objectives in a financially sustainable manner
- Establishing a 15-year rolling plan that aligns with the Corporate Business Plan
- Provide guidance in the preparation of the Annual Budget
- Provide a means of assessing financial performance
- Aiming to achieve standard (or greater) financial ratios in line with the Department of Local Government, Sport and Cultural Industries Advisory Standard Guidelines

As a result of community engagement undertaken in creating the Shire's Strategic Community Plan, the following key projects have been identified as some of the priorities within the 15-year plan;

- Road Infrastructure Renewal Program
- Coolgardie Swimming Pool Refurbishment
- Coolgardie Community, Cultural & Business Hub
- Coolgardie Class 3 Waste Facility
- Plastics Facility
- Staff & Workers Accommodation
- Residential Land Development

- Industrial Land Development
- Kambalda Aerodrome

It should be highlighted that the Shire's ability to fund some of the projects identified in the LTFP are reliant on the Shire's ability to obtain various sources of grant funding. As such, some of projects within the LTFP may be either deferred or not implemented in the event that funding cannot be obtained.

The LTFP aims to improve the 7 key financial ratios which form the Shire's local government Financial Health Indicator ("FHI"). The overall FHI score increases from 47 in 2021/22 to 91 in 2035/36.

A significant impact on the FHI score is the Shire's poor Operating Surplus Ratio result. This ratio is impacted significantly by the Shire's reliance on obtaining grants for Capital Works. However, it should be noted that this ratio steadily improves throughout the duration of the plan.

The LTFP is based on the Shire operating a balanced budget for all years up to 2034/35, where an operating surplus is forecast. The LTFP shows Unrestricted Cash of (\$400,000) - \$2,200,000 over the period of the plan. Council acknowledge that the Shire's optimum Unrestricted Cash target is in the vicinity of \$1,500,000 - \$2,000,000. From an annual cash flow perspective, this target amount allows the Shire to have the capacity to comfortably meet all financial commitments in the months leading up to the collection of rates each financial year. As such, Council have identified as a priority the importance of striving to achieve this optimum level of unrestricted cash.

The table below shows the forecast FHI score for the Shire over the 15 year period of this plan.

The Shire's ability to maintain and improve the FHI score is a result of the financial strategies on which this LTFP is based.

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2036
Financial Health Indicator (FHI) Result	58	47	52	58	62	63	67	96	98	97	91

## CONSULTATION

No community consultation is required, however the LTFP reflects community feedback obtained through the Community Survey and incorporated in the Strategic Community Plan.

Consultation has taken place with relevant Officers in reviewing the detail contained within the LTFP. Councillors have been consulted regarding the ten year Capital Program and the key revenue and expenditure assumptions used to inform the LTFP.

## STATUTORY ENVIRONMENT

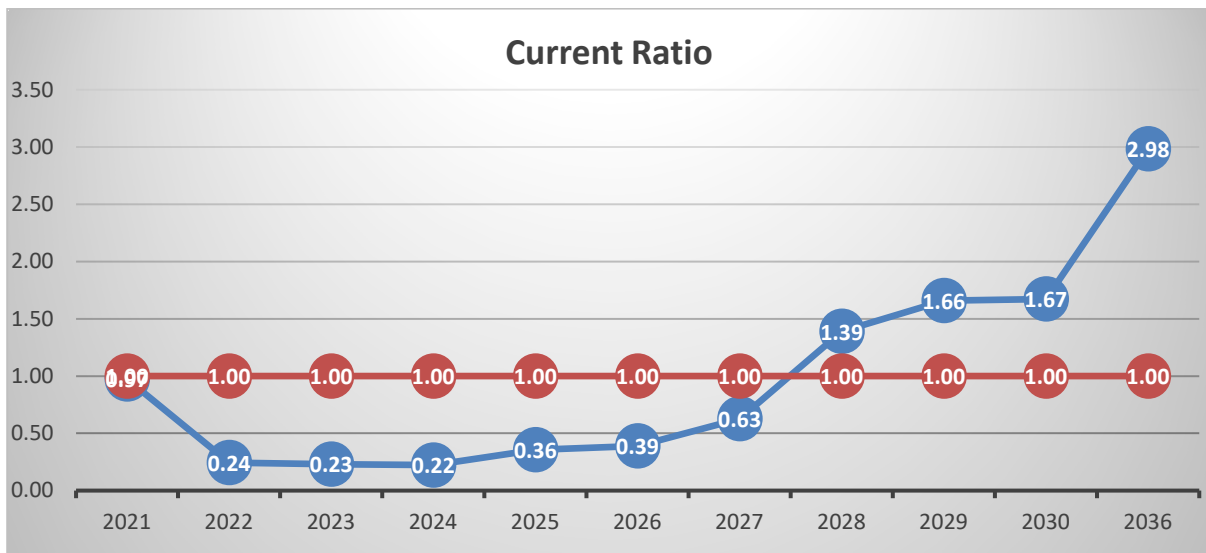
Section 5.56 Local Government Act 1995 provides that a local government is to plan for the future of the district.

## POLICY IMPLICATIONS

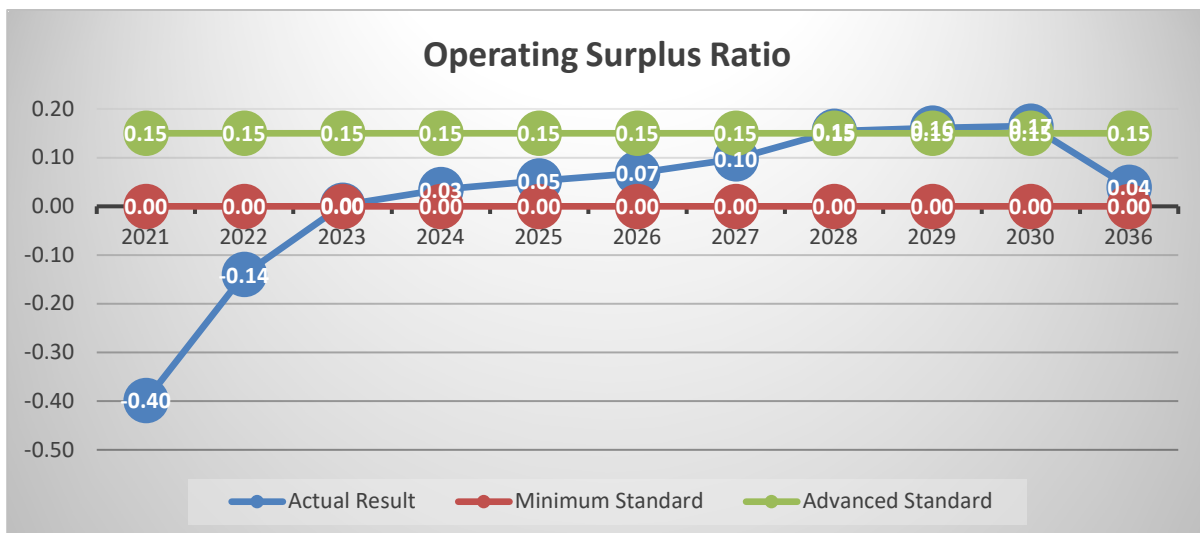
Nil

## FINANCIAL IMPLICATIONS

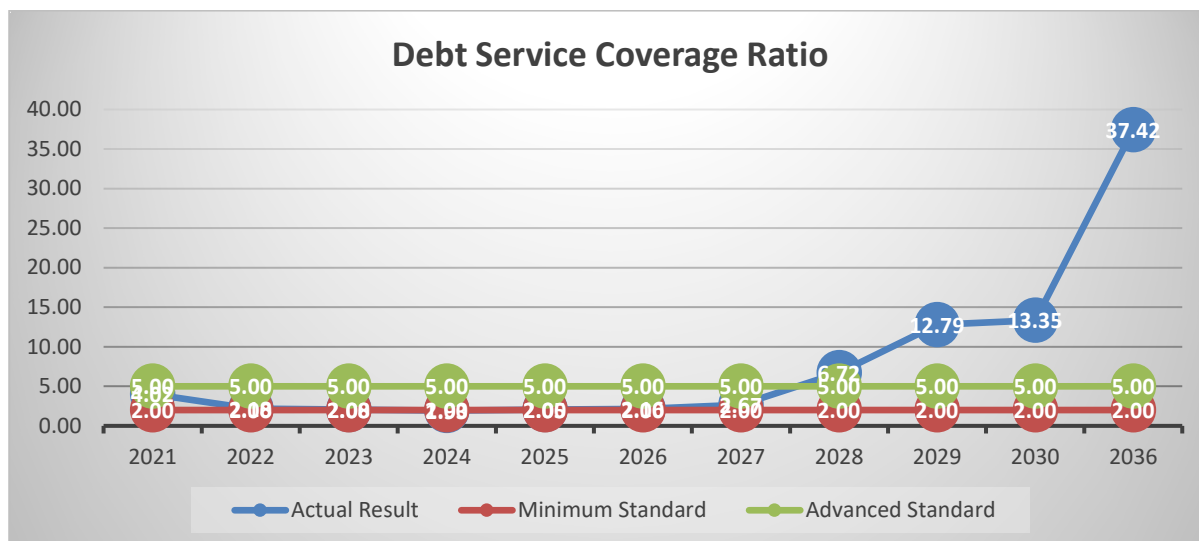
The following graphs provide a snapshot of the Shire's consistent improvement in financial sustainability measures over the life of the LTFP based on the base case scenario:



The Current Ratio measures the capacity of Council to meet its short term financial obligations from available funds. Council will retain a Current Ratio of greater than 1.0 for the life of the LTFP.



The Operating Surplus Ratio is a measure of the local governments ability to cover its operating costs and have money left for capital projects and other purposes. This is the Shire's most difficult ratio to try and meet by simple virtue of the capacity to raise the amount of rates and/or generate other revenue streams. There is a very positive upward trend over the 15 year period.



The Debt Service Coverage Ratio is a measure of the local governments ability to repay its debt based on how much cash it can access compared to total amount of its debt obligations. The basic standard for this ratio is 2.00 or greater, while the Advance Standard is 5.00 or greater. The Shire meets the basic standard for all 15 years. Importantly, these standards are still met with the Shire borrowing funds for major projects in the LTFP.

## STRATEGIC IMPLICATIONS

### A thriving local economy

Supporting and encouraging mining and processing industries

Advocating for training and employment opportunities delivered in the Shire

Initiating training opportunities that will lead to long term employment

### Accountable and effective leaders

Advocating for services that support our community needs

Demonstrating sound financial management and plans for the Shire's long term financial sustainability

Ensuring a well-informed Council makes good decisions for the community

Ensuring the Shire of Coolgardie is well positioned to meet future needs

High quality corporate governance, accountability and compliance

### Effective management of infrastructure, heritage and environment

Maintaining and renewing infrastructure and building assets

## ATTACHMENTS

### 1. Draft Long Term Financial Plan 2022-2036

## VOTING REQUIREMENT

Simple majority



**SPECIAL COUNCIL RESOLUTION AND OFFICER RECOMMENDATION**

**That Council, pursuant to Section 5.56 of the Local Government Act 1995 ADOPT the Draft Long Term Financial Plan 2022-2036 (as attached).**

- 11 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF MEETING**
- 11.1 Elected Members**
- 11.2 Council Officers**
- 12 CLOSURE OF MEETING**