



CONFIRMED

MINUTES

Ordinary Council Meeting

25 August 2026

6.30pm

Council Chambers, Bayley Street, Coolgardie

DISCLAIMER

Members of the public are advised that Council agendas, recommendations, minutes and resolutions are subject to confirmation by Council and therefore, prior to relying on them, one should refer to the subsequent meeting of Council with respect to their accuracy.

No responsibility whatsoever is implied or accepted by the Shire of Coolgardie for any act, omission or statement or intimation occurring during Council meetings or during formal/informal conversations with staff.

The Shire of Coolgardie disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council meetings or discussions. Any person or legal entity who acts or fails to act in reliance upon any statement does so at that person's or legal entity's own risk/

Applicants and other interested parties should refrain from taking any action until such time as written advice is received confirming Council's decisions with respect to any particular issue

ACKNOWLEDGEMENT OF COUNTRY

The Shire of Coolgardie acknowledges the Traditional Owners of the land on which we meet and acknowledges their continuing cultural connection to the Land, Waters and Community. We pay our respect to Elders past and present.

Order Of Business

1	Declaration of Opening / Announcement of Visitors	5
1.1	Welcome to Country Announcement	5
2	Announcements by Presiding Person without Discussion.....	5
2.1	President's Report - August 2026	5
3	Declaration of Council Members	6
4	Record of Attendance / Apologies / Approved Leave of Absence.....	6
5	Declarations of Interest	7
5.1	Declarations of Financial Interests – Local Government Act Section 5.60A	7
5.2	Declarations of Proximity Interests – Local Government Act Section 5.60B.....	7
5.3	Declarations of Impartiality Interests – Shire of Coolgardie Code of Conduct for Council Members, Committee Members and Candidate for Election, Code of Conduct for Employee	7
6	Response to Previous Public Questions taken on Notice.....	7
7	Public Question Time	8
8	Applications for Leave of Absence	17
9	Confirmation of Minutes of Previous Minutes.....	18
9.1	Minutes of the Ordinary Council Meeting held on 28 July 2026.....	18
10	Petitions / Deputations / Presentations / Submissions	18
	Nil	
11	Reports of Committees.....	18
	Nil	
12	Reports of Officers	19
12.1	Executive Services	19
12.1.1	Principal Administration Office for Shire of Coolgardie	19
12.1.2	Council Plan 2026-2036	57
12.1.3	Draft Policy 1.25 Privacy and Responsible Information Sharing.....	88
12.1.4	2025 Compliance Audit Return.....	96
12.2	Operation Services.....	110
12.2.1	Review of Policy 2.08 Community Assistance Fund	110
12.2.2	List of Payments - June 2026	138
12.2.3	List of Payments - July 2026	149
12.2.4	Monthly Financial Statements for the month ended 31 July 2026	161
12.3	Commercial Services	190
	Nil	
13	Elected Members Motions of Which Previous Notice has been Given	190
	Nil	

14	Matters Behind Closed Doors.....	190
14.1	Rate Write Off - Charitable Exemption	191
14.2	Extension of Chief Executive Officer Contract.....	192
15	New Business of an Urgent Nature Introduced by Decision of Meeting	194
15.1	Elected Members.....	194
15.2	Council Officers	194
16	Closure of Meeting.....	194

**MINUTES OF SHIRE OF COOLGARDIE
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, BAYLEY STREET, COOLGARDIE
ON TUESDAY, 25 AUGUST 2026 AT 6.30PM**

1 DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS

Shire President, Cr Paul Wilcox, opened the meeting at 6:30pm and welcomed his fellow Councillors, staff and members of the public, and thanked them for their attendance.

1.1 WELCOME TO COUNTRY ANNOUNCEMENT

"The Shire of Coolgardie acknowledges the Traditional Owners of the land, on which we meet and pay our respects to Elders past and present."

2 ANNOUNCEMENTS BY PRESIDING PERSON WITHOUT DISCUSSION

2.1 PRESIDENT'S REPORT - AUGUST 2026

Date: 17 August 2026

Author: Cr Paul Wilcox, Shire President

As we move further into the new financial year, I would like to acknowledge the work of Council, staff and our community's valued input through the Council Plan consultation process, which has assisted us in reaching the important milestone of adopting the Shire's 2026/27 Annual Budget at the July Ordinary Council Meeting.

The budget provides a clear focus on returning the Shire to its core responsibilities and delivering practical outcomes for our communities, while continuing the important work of strengthening our financial position. This "back to basics" approach is about ensuring essential services, infrastructure and responsible financial management remain at the forefront of Council's priorities.

Further information on the Annual Budget for 2026/27 can be found on the publications section of our website or in the Ordinary Council Meeting (OCM) 28 July 2026 Unconfirmed Minutes. Links provided below for reference.

2026/2027 Budget: [adopted-budget-2026-2027](#)

OCM Unconfirmed Minutes 28 July 2026: [Minutes of Ordinary Council Meeting - Tuesday, 28 July 2026](#)

I would also like to acknowledge the passing of former Shire President Billie Ingham on the 10th of August 2026. Billie was a long-standing Kambalda resident, with her connection to the community dating back to the WMC era, and made significant contributions to the Shire and its people.

Over the years she remained a passionate custodian of Kambalda's history and community spirit, and the collective sadness expressed across Kambalda and the wider Goldfields reflects the respect and affection in which Billie was held. On behalf of Council, I extend my sincere condolences to Billie's family, friends and all those who knew her.

COUNCIL RESOLUTION #132/2026**Moved:** Cr Paul Wilcox**Seconded:** Cr Anthony Ball

That Council suspend Clause 8.5 Section (1) subsection (ii) of the Shire of Coolgardie Meeting Procedures Local Law 2019 for the duration of the meeting so that Members are not required to stand to address the meeting.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED BY ABSOLUTE MAJORITY 6/0

COUNCIL RESOLUTION #133/2026**Moved:** Cr Paul Wilcox**Seconded:** Cr Julie-Ann Williams

That the order of business as published in the agenda for the 25 August 2026 Ordinary Council Meeting be changed with current Item 14, New Business of an Urgent Nature, becoming item 15 and Item 15, Matters Behind Closed Doors, becoming item 14 so that any new business arising as a result of matters to be considered behind closed doors can be raised.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

3 DECLARATION OF COUNCIL MEMBERS

The Shire President, as Presiding Member invited Council Members to declare that they have read the agenda and supporting documents and able to make informed decision on all matters accordingly.

4 RECORD OF ATTENDANCE / APOLOGIES / APPROVED LEAVE OF ABSENCE**PRESENT:**

Cr Paul Wilcox (Shire President), Cr Anthony Ball (Deputy President), Cr Tammee Keast, Cr Daphne Simmons, Cr Julie-Ann Williams, Cr Ivor Marillier

IN ATTENDANCE:

Sabine Taylor (Chief Executive Officer), Leanne Parola (Executive Manager Governance and Workplace) via electronic means, Allister Butcher (Executive Manager Infrastructure and Assets), Kasey Turner (Executive Assistant), Raj Subbiah (Finance Manager), Martin Whitely (Financial Consultant) via electronic means

APOLOGIES

Nil

LEAVE OF ABSENCE

Nil

MEMBERS OF THE PUBLIC

Eddie Lister, Tania Higgins, Peter McGregor, Jan McLeod, Bruce Olsen, Jess Baxter, Kiaya Buckley

5 DECLARATIONS OF INTEREST**5.1 Declarations of Financial Interests – Local Government Act Section 5.60A**

Chief Executive Officer, Sabine Taylor, declared a financial interest in item 15.2 Extension of Chief Executive Officer Contract.

5.2 Declarations of Proximity Interests – Local Government Act Section 5.60B

Nil

5.3 Declarations of Impartiality Interests – Shire of Coolgardie Code of Conduct for Council Members, Committee Members and Candidate for Election, Code of Conduct for Employee

Nil

6 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Ordinary Council Meeting 28 July 2026

Jan McLeod – Widgiemooltha

- 20. P.96 Why is there a charge for clean cardboard as that is recyclable and was free, keeping with the ethos of that Kambalda Tip became a Transfer Station to promote recycling?**

Note: This question was taken on notice at the meeting.

Chief Executive Officer response:

The cost is for large quantities of cardboard (commercial) as the minimum charge is at 1 tonne or 0.5m³). That is, that the charge does not apply until the volume exceeds 1 tonne or 0.5m³ because at this point there is a cost to dispose of and transfer these materials. The charge is aimed at not being applied to households but rather those deriving an income related to this cardboard packaging and therefore the disposal of it.

- 28. What modelling has been done as in comparison the residents in Kambalda pay in general \$745/year to the Water Corporation for sewerage?**

<u>Coolgardie</u> GRV: \$9,984 x 0.078 =	\$778.753
	+ <u>312.00</u> 1 toilet
	\$1090.75
GRV: \$9192 x 0.078 - \$716.976	+ <u>930.20</u> Residential Rates
<u>312.00</u> 1 toilet	\$2020.95 without ESL
\$1028.976	
Min Rate <u>867.00</u>	
\$1895.98	

As can be seen Sanitary Rates are not only higher than the Rates but higher than the Sewerage Rates in Kambalda.

Shire President response:

Residents are not subject to pedestal charges, as these apply only to commercial properties. Previous benchmarking indicated that the Shire's sewerage charges were broadly comparable to those in Kambalda and the Water Corporation rates.

	<u>FY 24/25</u>		<u>FY25/26</u>		<u>Proposed FY 26/27</u>
GRV Townsite	0.06050	24%^	0.07500	4%^	0.078000
GRV TWA	0.12750	5.9%↓	0.12000	0%^	0.12000
Pedestal	\$235	27.7%^	\$300	4%^	\$312

Council should consider the previous FY increases and decreases. It definitely is not fair nor equitable. Will Council at least keeping it as a 0% increase just like Transient Workforce which was the only category to have a decrease the previous year?

Shire President response:

As previously advised, the Shire is projected to incur an operating loss for the 2026/27 financial year, notwithstanding the proposed rate increase. The rate applied to the transient workforce accommodation category reflects the maximum charge permitted under the Health (Miscellaneous Provisions) Act 1911.

So they do not pay a pedestal charge, why?

Note: This question was taken on notice at the meeting.

Chief Executive Officer response:

All pedestal charges relate to services within the Coolgardie townsite area.

29. Who has to pay UV – all categories \$0.0300000 which was introduced last FY?

Why was it introduced?

Are these people able to connect to the scheme?

If not, why should they have to pay?

Shire President response:

All properties with a UV valuation that have access to the sewerage scheme are required to pay a sewerage charge. The category was introduced to ensure all properties are rated appropriately based on their valuation class. It applies only to a small number of assessments that have access to the sewerage scheme.

So that would be within the Coolgardie townsite?

Note: This question was taken on notice at the meeting.

Chief Executive Officer response:

Yes, this is within the Coolgardie townsite. In addition, for this property the Shire is currently awaiting a valuation from Landgate to change this assessment from UV to GRV.

7 PUBLIC QUESTION TIME

Questions asked at the meeting

Bruce Olsen – Coolgardie

- 1. As the Shire administration appears to be hiring new staff and not be FIFO or DDO, can the Shire administration's present contracts not be renewed with the contractors and staff residing in Perth?**

Chief Executive Officer response:

This is a matter for administration and given it being in relation to staff, there is no comment that can be made.

2. **With regard to the ongoing issues with the emissions and drivers of trucks not abiding to the restrictions on the Council administration signage, I wish to put forwards a motion of no confidence in the Shire of Coolgardie administration. It appears that the PCBU is not going to be closed and it's been an issue for 6 years.**

Shire President response:

I cannot accept any notices of motion through the public question time process. I suggest that if you would like to raise one the best opportunity to do that is through the Annual Electors Meeting process.

3. **As far as we're concerned, this truck park, according to the hierarchy of controls, the first one says elimination. In other words, shut it down.**

Shire President response:

We have quite frequently answered questions from you in relation to the truck stop and have kept you informed about matters that we have been enforcing and activities we have been taking to try and improve the amenity there.

Jan McLeod – Widgiemooltha

Before Jan McLeod began her asking her questions she made a statement to acknowledge the passing of Mr Peter Strugnell who was a former CEO at the Shire of Coolgardie.

1. **Why hasn't the appointed CEO been able to start the role at Sept. 1st?**

Shire President response:

Advice has been received from the administration that the proposed contract requires a legal review of the terms and conditions before it can be brought to Council for consideration.

Given the significance of the CEO contract and the statutory framework that applies to CEO appointments, the administration considers it important that the final contract is legally sound and clearly aligned with all relevant legislative requirements.

The administration's advice to Council is that appropriate independent legal advice should be obtained in relation to the proposed terms and conditions of the CEO contract before the matter is progressed or finalised. Given the statutory, governance and employment-related obligations that apply to the appointment and employment of a local government CEO, it is important that Council is properly advised and satisfied that the proposed contract terms are lawful, defensible and consistent with the applicable legislative framework.

2. **The CEO selection panel met at the beginning of the year, criteria established, interviews in April and 4 months later Council is again proposing to extend the temporary CEO's contract.**

- i) **What has gone wrong with the process?**
- ii) **What should be improved so that this situation does not occur again?**

Shire President response:

Nothing has gone wrong with the process. I have been tasked by Council to negotiate the contract with the preferred candidate as per the resolution carried at the July OCM. That process is still underway and pending a legal review of the contract terms, which is being completed based on advice from the administration.

Factors that could be considered by Council to reduce timeframes in the future would be to have fewer Councillors appointed to the CEO Recruitment Panel, the Panel interviewing fewer candidates, and the panel not completing second interviews for the purposed of additional due diligences.

This would likely result in the process being concluded quicker, however given the important of the CEO's role in guiding the operational aspects of the Shire, this process warrants a careful and considered approach to ensure that we make the best possible decision while adhering to our statutory obligations.

During the process, Councillor resignations have occurred which have also affected the ability to progress the matter as efficiently as desired due to the requirement for the preferred candidate to be approved by Council by an absolute majority decision.

Jess Baxter – Coolgardie

- 1. Will Coolgardie Pool be opening this season as I have heard rumours that it won't open due to major issues?**

Chief Executive Officer response:

There is a contractor looking at the Coolgardie Pool this week and depending on the report that is received this will determine the outcome. At this stage we do not know the extent of damage the pool has sustained and it is leaking a large amount of water.

Once the report has been received we will be able to advise the Community on the decision Council make as to what the next steps are. All efforts are being made to ensure that if the pool can be opened this season it will be.

Has there been any progress with the planning?

Chief Executive Officer response:

The Council Plan includes the Coolgardie Pool and toddler pool as part of the long-term vision for Council.

- 2. In the agenda there was no timeline on the moving back to Coolgardie. If a motion has been carried shouldn't this be implemented straight away?**

Shire President response:

The resolution that was passed didn't have a timeframe attached to it and that is why it has taken longer in terms of receiving a response. There is an item on the agenda to consider the report that has been provided by the CEO.

Tania Higgins – Coolgardie

- 1. Regarding moving the office back to Coolgardie. It was voted 4/2 on the 28 April 2026 and still nothing has happened. What is the hold up?**

Shire President response:

There is an item on the agenda and we will have the ability to talk to that report and provide feedback and thoughts in relation to this. There was no timeframe put on the resolution for the CEO to respond by a certain period of time.

The CEO has done a fair bit of work to bring this to fruition and weigh up the different factors. There is aspects in there about needing to have more community consultations. In terms of what has been asked for in the resolution was to request advice from the CEO and that is what has been provided as part of the agenda.

2. The sewerage ponds have been overflowing for months. What is being done about the sewerage ponds?

Shire President response:

Council have recognised that there are remediation works and improvement works that are needed for the system and as part of the budget process we have allocated about \$600,000.

Executive Manager Infrastructure and Assets response:

There has been two overflow events, the last one ceased on Monday 24 August 2026. The Department of Water and Environmental Regulation was advised of each event.

Remedial works and disinfecting of the overflow water has been undertaken, more than is actually required with an eco-friendly high-grade disinfectant which was regularly installed to the water that is there. The last event was only for six days and the initial event was only for a few days.

Over the last six weeks a consultant has been engaged to come and do a review on the operation of the wastewater treatment plant, looking at the inflows and outflows are of that plant and look at ways to move forward with how we can improve the management of the plant as a whole.

Have you seen where the water is and do you think that's right?

Executive Manager Infrastructure and Assets response:

Yes I have seen where the water is. The water that comes out of there is not raw sewerage. It is treated sewerage that is coming out of the tertiary pond, which is the last pond. That water has been disinfected and the Department of Water and Environmental Regulations are fully aware of what has been happening and they are happy with the remedial actions that the Shire of Coolgardie has taken.

COUNCIL RESOLUTION #134/2026

Moved: Cr Tammee Keast

Seconded: Cr Julie-Ann Williams

That Council extend Public Question Time for a further 15 minutes.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Public Question Time was extended at 6:55pm.

Jan McLeod – Widgiemooltha

3. **Why hasn't the CEO's report on the Principal Administration Office taken into account the operation of the Shire when the Main Admin Office was located in Coolgardie, services were located in both towns, were flexible and the organisation worked well?**

Shire President response:

This is an interim report updating Council and Community on the research and work completed by the administration to date.

4. **When will the required repairs be carried out at the Coolgardie Swimming Pool? When will the toddlers pool be reinstated?**

Shire President response:

A suitable qualified contractor will be examining the Coolgardie Pool this week. Depending on the level of repairs required and available budget the repairs will be conducted as soon as is possible. Noting that this depends on the availability of a suitably qualified contractor and the level of repairs. Under Goal 2.3 Secure external funding opportunities for strategic projects the plan includes the action 2.3.4:

"Forward plan for the refurbishment of the Coolgardie Swimming Pool to include a toddler's pool and public amenities upgrade." The Coolgardie Swimming Pool Refurbishments has been included in the Capital Works Program and is not as yet scoped out for delivery.

Tania Higgins – Coolgardie

3. **Who owns the fencing on Lady Loch Road?**

Executive Manager Infrastructure and Assets:

The Shire is renting the fencing. Currently we are looking into design options to resolve the Tindal / Lady Loch Road intersection where that comes out of where Focus is accessing at the moment to resolve the southern end of Lady Loch Road.

So the fencing's been on hire all that time?

Executive Manager Infrastructure and Assets response:

Yes it has been.

Why is that road still blocked off?

Executive Manager Infrastructure and Assets response:

There were some issues initially with the design of that intersection and the swept paths for the RAV 7s that are allowed to transverse that intersection with some minor adjustment that should be able to be resolved.

Tindal Road is on a road reserve, whereas the section of Lady Loch Road that comes off of the south end of the industrial area isn't actually in a road reserve itself. This causes some issues that we are trying to resolve.

4. Do you have any updates on Warden Finnerty's repairs from the National trust?

Chief Executive Officer response:

No there has been no further updates.

5. Do we have any caretakers for Warden Finnerty's?

Chief Executive Officer response:

We are interviewing some people regarding the caretaker role.

Where do you advertise for caretakers?

Chief Executive Officer response:

Previously it has been advertised on our Facebook page and also word of mouth.

When is the playground near the Shire Office in Coolgardie going to be repaired?

Executive Manager Infrastructure and Assets response:

With the passing budget we not have the funds required to complete works. The administration is looking at options to repair in the short-term, as well as the long-term plan.

Jan McLeod – Widgiemooltha

5. What are the specific details of the waste being disposed of at the Coolgardie Waste Water Treatment Plant by Goldfields Controlled Waste whose trucks are seen regularly coming from Coolgardie?**ii) How is the volume of this waste being traced & accounted for?**

Shire President response:

The waste water being deposited at the Coolgardie Waste Water Treatment Plant is classified as septage (septic sewerage) and is monitored through controlled waste reporting. Each load is logged electronically for its starting (pick up) locations and it's end terminus (Coolgardie Waste Water Treatment Plant), the quantity and the material being transported is also logged. The Shire monitors these electronic logs and also has a manual log at the Treatment Plant. GCW undertake regularly testing with the results supplied to the Shire. The Shire also undertakes regular random testing of the loads delivered as well.

How does the public know what is being delivered there and how much is being delivered considering the problems?

Shire President response:

This information doesn't get published for the general public. The administration would need to consider this, but due to it being an administrative activity it is likely that this isn't something we are able to facilitate.

- 6. What does the Contract Ranger do, details please, as the Shire spends a lot of money employing one for what seems to be a limited amount of time in the Shire?**

Shire President response:

The Contract Rangers support the Senior Ranger and support and deliver a range of regulatory, community, safety and compliance activities, including (but not limited to) dangerous dog investigations and declarations, dog attacks, animal seizure and impounding, animal welfare referrals, issuing warnings and infringements, livestock management. In essence the contract service supplements the Shire's internal capacity and provides special ranger coverage across the district.

Tania Higgins – Coolgardie

- 6. The trucks coming with the wastewater, is what's in the trucks being tested?**

Executive Manager Infrastructure and Assets response:

Since I have started with the Shire, the test results have been regularly taken of what is inside the truck and what is being delivered to make sure we are getting what we have been told we are receiving. There are also random tests of the trucks that are delivering the goods to the wastewater treatment plant.

Regarding providing the test results, as this is administrative, this is not allowed to be provided to the general public.

- 7. Can the Council apply for footpath grants?**

Shire President response:

The Shire can apply for any grants that are out there and available.

Chief Executive Officer response:

If there was a suitable grant relating to footpaths that we could pursue and have co-funding towards, this would be an option we could look at. There are not any available that we are aware of at this stage.

- 8. Are there going to be any changes in the tip hours?**

Shire President response:

At this point we haven't done a review of the service levels out at the Coolgardie and Kambalda Waste Facility, but we have heard the communities' feedback that we need to look at the service levels and hope to have discussions as time moves on now that we are in a new financial year.

Jess Baxter – Coolgardie

- 3. Will there be any changes with the registrations for people building low-risk sheds and garages? The Cook government has recently bought in under \$50,000 that you won't need registered builders to carry out any building works.**

Shire President response:

I was not aware of this but I imagine if it is a State requirement then we will have to look at what we do in relation to our paperwork and if we need to update any information.

Chief Executive Officer response:

I can confirm our planning department would be aware of those changes and would take note if there are any applications at this point in time.

COUNCIL RESOLUTION #135/2026**Moved: Cr Anthony Ball****Seconded: Cr Julie-Ann Williams****That Council extend Public Question Time for a further 15 minutes.****In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons and Julie-Ann Williams****Against: Cr Ivor Marillier****CARRIED 5/1**

Public Question Time was extended at 7:11pm.

Jan McLeod – Widgiemooltha**7. Who monitors the truck bay and how is it monitored?**Shire President response:

The truck bay is monitored by the Ranger team and the Senior Ranger. If there are infringements issued it is either by the Senior Ranger or the Contract Ranger, noting that there are a range of other issues the team has to deal with.

Chief Executive Officer response:

It is monitored on a regular basis and the Ranger does shift work. The timetable is ad hoc. Council is looking to install CCTV and we are just negotiating with a potential funder to be able to put this in place.

8. Re the 3 Executive Managers as advertised

- i) **Where will they live?**
- ii) **Are there enough cars?**
- iii) **Why is the utility allowance so high?**
- iv) **Is there enough staff to warrant their employment?**
- v) **Why isn't consideration been given to employ staff / equipment to do the work first as it seems that the organisation will become top heavy with too much delegation to too fewer people?**

Chief Executive Officer response:

The above are all matters for the CEO and as they relate to the personal affairs of an individual and do need to remain confidential.

9. Please clarify the CEO response to my question last meeting referring to GRVTWA "So they do not pay a pedestal charge, why?", as the response was "All pedestal charges relate to services within the Coolgardie townsite area"

- ii) **I am seeking a clear response to the question, do the GRV TWA located within the Coolgardie townsite pay a pedestal charge and if not, why not as other Commercial businesses do and as a result of these camps there is substantial inflow to Coolgardie's Waste Water Treatment Plant and now a considerable running overflow?**

Shire President response:

The GRV TWA located within the Coolgardie townsite is subject to a higher rate-in-the-dollar for sewerage in place of pedestal charges, due to the tendency of camps to change size on a more frequent basis compared to a commercial business.

Note: This question was taken on notice at the meeting for more information to be provided.

Chief Executive Officer response:

It makes more sense from an administrative point of view to impose sewerage rate-in-the-dollar on TWA camps as opposed to pedestal charges for individual toilets. Given the much larger scale of camp ablutions, as well as the nature of these camps to increase/decrease in size, it not only reduces the amount of adjustments that administration staff would be required to make but also reflects a more appropriate contribution towards wastewater treatment.

10. Why are there 3 mining camps, not in townsites, that are GRV TWA rated when these camps are specifically built as a duty-of-care for employees and not open to the public?

Shire President response:

The decision to rate all TWA camps within the Shire was in accordance with Section 6.28 & 6.29 of the Local Government Act. The State Governments endorsed Rating Policy – Valuation of Land Mining (S6.28 & 6.29) applies to capital improvements comprising of:

- a. accommodation, recreation or administration facilities and associated buildings, or
- b. maintenance workshops existing within 100 metres of facilities listed in (a), provided that the capital improvements have been in place for at least 12 months.

Why are 3 specifically rated and probably at least half a dozen not rated within the Shire?

Note: This question was taken on notice at the meeting.

Chief Executive Officer response:

The process to alter the rating method from UV to GRV is multi-faceted, involving multiple agencies and government departments, and is not a fast process. Camps located outside of townsites that have been in place for a longer period of time have already been transitioned from UV to GRV, and the process is now underway to request the newer camps be rated as GRV as well.

11. Have these camps been in dispute with the Shire over valuations as Polan's was for \$1.8M?

Shire President response:

No.

12. Why does the Shire continue to rate camps which are not in the townsites when many are not rated?

Shire President response:

The aim of this was to ensure that the contribution from all TWA camps within the Shire was fair and equitable. Any camps within the Shire that are not currently rated as GRV have been identified by rates staff and the process to have these rated as GRV is underway.

Questions submitted prior to the meeting but not asked at the meeting

- 13. Why does the community and staff have to wait nearly 2 years since Mr. James Trail CEO was stood down on Nov 14 2024 to appoint a permanent CEO?**

Shire President response:

The previous permanent CEO was stood down in November 2024, however only submitted his notice of registration to the then Shire President on the 17 April 2025 and was formally terminated effective from 08 July 2025.

From that point the process of recruiting the CEO was not commenced before the close of nominations for the next Ordinary Council Elections. This occurred in early September 2025, and the October 2025 elections were subject to caretaker period during which significant acts such as changing the CEO were not permitted.

Council formed the CEO recruitment panel at the November 2025 Ordinary Council Meeting and has been working hard to bring the process to a conclusion over the period of time since then.

8 APPLICATIONS FOR LEAVE OF ABSENCE

Nil

9 CONFIRMATION OF MINUTES OF PREVIOUS MINUTES**9.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON 28 JULY 2026**

Date: 21 August 2026

Author: Kasey Turner, Executive Assistant

ATTACHMENTS

Nil

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on 28 July 2026 be confirmed as a true and accurate record.

COUNCIL RESOLUTION #136/2026

Moved: Cr Anthony Ball

Seconded: Cr Daphne Simmons

That the Minutes of the Ordinary Council Meeting held on 28 July 2026 be confirmed as a true and accurate record.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

10 PETITIONS / DEPUTATIONS / PRESENTATIONS / SUBMISSIONS

Nil

11 REPORTS OF COMMITTEES

Nil

12 REPORTS OF OFFICERS**12.1 Executive Services****12.1.1 PRINCIPAL ADMINISTRATION OFFICE FOR SHIRE OF COOLGARDIE**

Location: Shire of Coolgardie

Applicant: Cr Daphne Simmons

Disclosure of Interest: Nil

Date: 18 August 2026

Author: Sabine Taylor, Chief Executive Officer

SUMMARY

For Council to receive the Operational Assessment Framework Report for the Principal Administration Office proposal.

BACKGROUND

Cr Daphne Simmons raised a Notice of Motion at the Ordinary Council Meeting held on the 28 April 2026 for Council to consider Coolgardie becoming the principal administration office for the Shire of Coolgardie rather than Kambalda. This Motion was carried as per the below Council Resolution: -

COUNCIL RESOLUTION #74/2026

Moved: Cr Daphne Simmons

Seconded: Cr Julie-Ann Williams

That Council:

- 1. Notes that Coolgardie is the principal seat of the Shire and holds significant historical, civic and symbolic importance.**
- 2. Recognises that residents, ratepayers and visitors reasonably expect the Shire's principal administration office to be in Coolgardie.**
- 3. Notes that the existing administration building in Coolgardie is larger, better configured and more suitable for central administrative functions.**
- 4. Acknowledges that modern technology and contemporary work practices allow senior staff, finance and operational teams to work effectively across multiple locations.**
- 5. Affirms that this proposal is not intended to reduce services or employment in Kambalda, and that service delivery should continue from both towns; and**
- 6. Requests the Chief Executive Officer to prepare a report for Council on:**
 - a. The practical requirements for transferring the principal administration office back to Coolgardie.**
 - b. Staffing, operational and financial implications.**
 - c. Timeframes for implementation; and**
 - d. How customer service access would be maintained in both Coolgardie and Kambalda.**

In Favour: *Crs Anthony Ball, Daphne Simmons, Corey Matthews and Julie-Ann Williams*

Against: *Crs Paul Wilcox and Tammee Keast*

CARRIED 4/2

COMMENT

At its Ordinary Council Meeting on 28 April 2026, Council considered a Notice of Motion concerning the recognition of Coolgardie as the Shire's principal administration office. The matter subsequently formed the basis of Resolution 74/2026 and required the Chief Executive Officer to further examine the practical, operational, financial and service delivery implications associated with the proposal.

Coolgardie is recognised as the seat of local government for the Shire, while administrative and service delivery functions are currently undertaken from both Coolgardie and Kambalda. The operation of administrative functions across both locations does not, of itself, alter Coolgardie's recognised position.

Administration has commenced preliminary work in response to Council's direction. This has included inquiries into relevant legislative and regulatory requirements, review of corporate communications and administrative references, assessment of stationery and signage requirements, consideration of executive presence in Coolgardie, confirmation of continued service delivery from Kambalda, and benchmarking of comparable Western Australian local governments.

This work has demonstrated that the matter extends beyond the designation of a principal administration office. Potential changes may have interconnected legislative, governance, workforce, operational, service delivery, financial and strategic planning implications and should therefore be considered in a coordinated manner.

The Chief Executive Officer has established an Operational Assessment Framework to provide a structured and evidence-based approach for continuing the work already commenced.

What may initially appear to be a relatively simple administrative change can have broader organisational consequences. Changes to an office designation, address, employee location or corporate information may flow through to contracts, statutory and regulatory records, utilities, information systems, workforce arrangements, facilities, budgets and service delivery. The framework is intended to identify and manage these dependencies before consequential changes are made.

The framework comprises seven stages:

- a. Current State Assessment;
- b. Legislative and Governance Assessment;
- c. Operational Assessment;
- d. Community Engagement and Service Assessment;
- e. Financial and Resource Assessment;
- f. Strategic Planning Integration; and
- g. Chief Executive Officer Report to Council.

This framework, basis of Assessment and next steps are detailed in Attachment A: "Shire of Coolgardie Principal Administration Office Change Report Operational Assessment Framework."

The framework therefore provides a measured pathway for progressing Resolution 74/2026: recognising the work already undertaken, continuing the assessment in an orderly and evidence-based manner, maintaining Council oversight where required, and ensuring that any future action is supported by appropriate legislative, governance, operational, financial and community consideration.

This approach recognises that apparently simple administrative actions may have wider organisational consequences and ensures that progress can continue without creating avoidable cost, disruption, duplication or compliance risk.

CONSULTATION

- Council
- Chief Executive Officer
- External Consultant

STATUTORY ENVIRONMENT

Local Government Act 1995 (WA)

POLICY IMPLICATIONS

Policy implications will be determined as the administration works through the proposed framework.

FINANCIAL IMPLICATIONS

Financial implications will be determined as the administration works through the proposed framework.

STRATEGIC IMPLICATIONS

A thriving local economy

Encouraging and attracting new investment and advocating for local employment

Accountable and effective leaders

Ensuring a well-informed Council makes good decisions for the community

ATTACHMENTS

1. Operational Assessment Framework - Principal Administration Office

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council notes the Principal Administration Office For Shire of Coolgardie report, including the attachment titled "Shire of Coolgardie Principal Administration Office Change Report, Operational Assessment Framework".

COUNCIL RESOLUTION #137/2026**Moved:** Cr Daphne Simmons**Seconded:** Cr Tammee Keast

That Council notes the Principal Administration Office For Shire of Coolgardie report, including the attachment titled “Shire of Coolgardie Principal Administration Office Change Report, Operational Assessment Framework’.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast and Ivor Marillier**Against:** Crs Daphne Simmons and Julie-Ann Williams**CARRIED 4/2**



Prepared for Council by:
Sabine Taylor | CEO

PRINCIPAL ADMINISTRATION OFFICE CHANGE REPORT OPERATIONAL ASSESSMENT FRAMEWORK

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

Table of Contents

1. EXECUTIVE SUMMARY	3
1.1 CONTEXT	3
1.2 PROGRESS TO DATE	3
1.3 PROPOSED APPROACH	3
1.4 BASIS OF ASSESSMENT	4
1.5 NEXT STEPS	5
2. BACKGROUND	7
2.1 HISTORICAL CONTEXT	7
2.2 CURRENT GOVERNANCE AND ADMINISTRATIVE POSITION	7
2.3 NOTICE OF MOTION – PRINCIPAL ADMINISTRATION OFFICE	8
2.4 PRELIMINARY ADMINISTRATIVE ACTIONS	9
3. PURPOSE	10
3.1 PURPOSE OF THE REPORT	10
3.2 SCOPE	11
3.3 OBJECTIVE	12
4. LEGISLATIVE AND GOVERNANCE FRAMEWORK	12
4.1 LOCAL GOVERNMENT ACT 1995	13
4.2 GOVERNANCE PRINCIPLES	15
4.3 PURPOSE OF THIS FRAMEWORK	17
5. PROPOSED OPERATIONAL ASSESSMENT FRAMEWORK	19
5.1 APPLICATION OF THE FRAMEWORK	19
5.2 STAGED ASSESSMENT	21
5.3 TIMING AND STRATEGIC ALIGNMENT	25
6. CHANGE MANAGEMENT, RISK AND OPPORTUNITY	26
6.1 MANAGING ORGANISATIONAL CHANGE	26
6.2 STRATEGIC SWOT ASSESSMENT	28
6.3 RISK AND OPPORTUNITY ASSESSMENT	28
7. PROJECT GOVERNANCE	31
8. COMPARATIVE LOCAL GOVERNMENT ARRANGEMENTS	32
9. CONCLUSION	33

1. EXECUTIVE SUMMARY

1.1 Context

At its Ordinary Council Meeting on 28 April 2026, Council considered a Notice of Motion concerning the recognition of Coolgardie as the Shire's principal administration office. The matter subsequently formed the basis of Resolution 74/2026 and required the Chief Executive Officer to further examine the practical, operational, financial and service delivery implications associated with the proposal.

Coolgardie is recognised as the seat of local government for the Shire, while administrative and service delivery functions are currently undertaken from both Coolgardie and Kambalda. The operation of administrative functions across both locations does not, of itself, alter Coolgardie's recognised position.

1.2 Progress to Date

Administration has commenced preliminary work in response to Council's direction. This has included inquiries into relevant legislative and regulatory requirements, review of corporate communications and administrative references, assessment of stationery and signage requirements, consideration of executive presence in Coolgardie, confirmation of continued service delivery from Kambalda, and benchmarking of comparable Western Australian local governments.

This work has demonstrated that the matter extends beyond the designation of a principal administration office. Potential changes may have interconnected legislative, governance, workforce, operational, service delivery, financial and strategic planning implications and should therefore be considered in a coordinated manner.

1.3 Proposed Approach

The Chief Executive Officer has established an Operational Assessment Framework to provide a structured and evidence-based approach for continuing the work already commenced.

What may initially appear to be a relatively simple administrative change can have broader organisational consequences. Changes to an office designation, address, employee location or corporate information may flow through to contracts, statutory and regulatory records, utilities, information systems, workforce arrangements, facilities, budgets and service delivery. The framework is intended to identify and manage these dependencies before consequential changes are made.

The framework comprises seven stages:

- a. Current State Assessment;
- b. Legislative and Governance Assessment;
- c. Operational Assessment;
- d. Community Engagement and Service Assessment;
- e. Financial and Resource Assessment;
- f. Strategic Planning Integration; and
- g. Chief Executive Officer Report to Council.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

Stage gates are incorporated to identify whether sufficient information is available to progress, whether further assessment is required, or whether a matter requires statutory action, budget provision, policy consideration or Council determination.

The stages provide structure rather than a fixed implementation programme. Work may proceed concurrently where appropriate, and the Chief Executive Officer retains responsibility for determining the sequencing and resourcing of the administrative assessment.

1.4 Basis of Assessment

The Operational Assessment Framework is based on three important considerations.

First, Coolgardie is already recognised as the seat of local government for the Shire. The assessment is therefore not seeking to establish or restore Coolgardie's underlying governance status. Rather, it will consider how the recognition of Coolgardie as the principal administration office should be reflected in the Shire's contemporary administrative and operational arrangements.

Second, Council's direction is being progressed. Administration has already commenced work across a number of areas, including legislative and regulatory requirements, corporate communications, stationery and signage, executive presence, continued service delivery from Kambalda and benchmarking of comparable local governments. The framework provides the structure through which that work can continue and be appropriately coordinated.

Third, recognition of a principal administration office is not simply a choice between Coolgardie and Kambalda. The Shire operates across multiple communities and currently delivers administrative and customer services from both locations. Recognition of Coolgardie as the principal administration office does not, of itself, determine where every employee, function or service must be located.

Preliminary benchmarking of comparable Western Australian local governments supports this distinction. Other geographically dispersed local governments operate with an identified principal or main administration location while maintaining administrative, customer service and staff functions in other communities. The assessment will therefore consider how Coolgardie may appropriately be recognised as the principal administration office while maintaining an appropriate and sustainable administrative and service presence in Kambalda.

Importantly, the framework does not assume a predetermined implementation outcome. Council's direction provides the basis for undertaking the assessment; however, the appropriate administrative response will be informed by the evidence arising through that process. This includes legislative and governance requirements, operational feasibility, workforce and financial implications, community and stakeholder input, service delivery considerations, value for ratepayers, and identified risks and opportunities. The assessment may support particular changes, identify alternative or staged approaches, or determine that some changes should not proceed in the form initially contemplated.

The practical question for the assessment is therefore:

What does recognising Coolgardie as the principal administration office mean in practice, and what administrative response is appropriate having regard to Council's direction, the evidence arising from the assessment and the interests of the Shire and its communities?

The framework has been established to answer that question and to determine, through an objective assessment of the available evidence, the appropriate way forward. This may include progressing particular changes, modifying or staging the approach, identifying alternative arrangements, or determining that some changes are not appropriate to proceed.

Appropriate administrative actions may progress where they fall within the Chief Executive Officer's responsibilities and are supported by the assessment, while matters with legislative, financial, workforce, service delivery, strategic or governance implications will be properly examined before consequential decisions or changes are made. Matters requiring Council determination will be reported to Council with the relevant evidence and advice.

1.5 Next Steps

The framework does not predetermine the form, extent or timing of administrative changes that may be required to give practical effect to Council's direction, or establish a fixed completion date. Administration will continue to progress matters within the Chief Executive Officer's administrative and executive responsibilities, with matters referred to Council where Council determination, strategic direction, policy consideration or allocation of resources is required.

Community engagement will form part of the assessment to better understand service requirements and potential impacts across the district.

The timing of the assessment will also provide an opportunity for relevant findings to inform development of the Shire's Council Plan from 2027 onwards, together with associated workforce, asset, financial and service planning.

This will allow any future changes to be considered within the Shire's broader strategic direction and resource priorities rather than as isolated administrative actions.



2. BACKGROUND

2.1 Historical Context

The Shire of Coolgardie has evolved over time in response to the development of its communities, changes in population and the economic activity of the district.

Coolgardie developed following the discovery of gold in 1892 and became an important civic, administrative and commercial centre for the Eastern Goldfields. Its historical significance continues to form an important part of the identity of the Shire.

Kambalda subsequently developed as a significant population and employment centre following the development of the nickel industry from the 1960s. As Kambalda grew, the Shire's administrative and service delivery arrangements evolved to respond to the needs of the community.

Today, the Shire provides services across Coolgardie, Kambalda, Widgiemooltha, Kurrawang and the broader district. Administrative functions are currently undertaken from facilities in both Coolgardie and Kambalda.

Coolgardie is recognised as the seat of local government for the Shire. The operation of administrative functions from both Coolgardie and Kambalda has developed as an operational and service delivery arrangement and does not, of itself, alter that recognised position.

2.2 Current Governance and Administrative Position

The Shire currently maintains administration facilities in both Coolgardie and Kambalda, with administrative, executive, operational and customer service functions undertaken across the two locations.

This operating model has developed over time and provides the starting point for the Chief Executive Officer's assessment.

The distinction between the recognised seat of local government and the operational location of administrative functions is relevant to the assessment. The existence of administrative functions in more than one location does not of itself require each location to have the same governance, administrative or corporate designation.

Recognition of a principal administration office does not, of itself, determine that all administrative functions, employees or customer services must operate from that location. The practical distribution of those functions is therefore one of the matters to be examined through the assessment framework.

Accordingly, the assessment will establish the current governance and administrative position of the Shire, including:

- a. the historical and constitutional position of Coolgardie as the recognised seat of local government;
- b. the current functions undertaken from the Coolgardie and Kambalda administration facilities;
- c. the location of executive, corporate, operational and customer service functions;

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

- d. current corporate and public-facing references to the Shire's administration facilities;
- e. existing service delivery arrangements across the district;
- f. any legislative, policy or governance requirements relevant to the designation or operation of a principal administration office;
- g. current terminology used to describe the Coolgardie and Kambalda administration facilities, including references to principal, head, primary, administration and service offices;
- h. the Shire's existing registered, postal, physical and public-facing addresses and the purposes for which those addresses are currently used;
- i. existing contractual, regulatory, utility, supplier and other organisational records that reference the Shire's administration facilities or addresses; and
- j. relevant existing organisational and strategic planning commitments, including the recently adopted Workforce Plan.

This assessment will provide a factual baseline from which the matters raised through the Notice of Motion can be considered.

2.3 Notice of Motion – Principal Administration Office

At the Ordinary Council Meeting held on 28 April 2026, Council considered a Notice of Motion submitted by Cr Daphne Simmons concerning Coolgardie becoming the Shire's "principal administration office" rather than Kambalda. The Notice of Motion formed the basis of what is being treated in this report as Resolution 74/2026.

The Notice of Motion raised a number of propositions concerning Coolgardie's historical and civic role, community expectations, the suitability of the Coolgardie administration building, contemporary working arrangements, and the continuation of services and employment in Kambalda. It also sought a report from the Chief Executive Officer addressing:

the practical requirements associated with transferring the principal administration office to Coolgardie;

- a. staffing, operational and financial implications;
- b. indicative timeframes for implementation; and
- c. how customer service access would be maintained in both Coolgardie and Kambalda.

In considering the Notice of Motion, the Chief Executive Officer advised Council that a number of the propositions contained within the motion required further examination and supporting evidence before Council could be fully informed as to their practical implications. In particular, the Chief Executive Officer identified the need to consider the practical and operational meaning of a "principal administration office", workforce impacts, employee housing, office capacity, financial implications, and the appropriateness of community and stakeholder consultation.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

The Chief Executive Officer also noted that several of the propositions advanced through the Notice of Motion had the potential to pre-empt Council's position before the relevant evidence had been assembled. For that reason, the administrative approach proposed at the time was to undertake a more comprehensive assessment and provide Council with the information required to make an informed decision at a later stage.

The Chief Executive Officer subsequently recommended that a comprehensive report be prepared, including community and stakeholder input, to address the practical requirements, staffing, operational and financial implications, indicative timeframes, and the maintenance of customer service access in both Coolgardie and Kambalda. The April agenda report acknowledged that this would represent a significant body of work.

Accordingly, the staged assessment process established through this report provides the administrative mechanism through which Resolution 74/2026 can be progressed, while ensuring that the practical implications of consequential changes are appropriately identified and addressed.

This approach also provides continuity with the preliminary work already commenced by Administration and ensures that any consequential actions are progressed in an orderly manner, with appropriate regard to statutory requirements, financial responsibility, service continuity and future strategic planning.

2.4 Preliminary Administrative Actions

Following Council's consideration of the April 2026 Notice of Motion, Administration commenced preliminary work to progress the matters identified by Council and to establish the practical, legislative and operational considerations relevant to the proposed recognition of Coolgardie as the Shire's principal administration office.

Administration has not waited for completion of this framework before commencing work in response to Council's direction.

This work has progressed across a number of areas and has assisted Administration to better understand both the actions that may be capable of administrative implementation and those matters requiring further investigation, financial assessment, governance consideration or future Council determination.

As part of this preliminary work, Administration has commenced:

- a. inquiries into relevant legal and regulatory requirements;
- b. a review of the Shire's website, official communications and other platforms to identify the scope of potential changes;
- c. an assessment of existing letterhead and stationery requirements;
- d. a review of signage requirements and associated costs;
- e. consideration of opportunities to increase executive presence in Coolgardie where appropriate;
- f. confirmation of continued service delivery from the Kambalda office;
- g. review of references to Coolgardie across Shire communications to ensure consistency with Council's April 2026 decision;

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

- h. benchmarking of other Western Australian local governments operating across multiple administration centres;
- i. preliminary identification of existing postal, physical and administrative address references and the potential organisational dependencies associated with any change to those arrangements; and
- j. consideration of existing strategic, workforce, asset and financial planning commitments that may be affected by consequential administrative changes.

The preliminary work demonstrates that progress has been made in responding to Council's direction. It has also confirmed that the matters raised are interrelated and should not be progressed in isolation or against an arbitrary implementation timeframe. Changes to corporate communications, administrative arrangements, staffing, facilities or service delivery may have legislative, financial and operational consequences that require appropriate assessment before implementation.

The preliminary work has also demonstrated that different actions may require different implementation approaches. Some administrative changes may be capable of progressing with minimal cost or operational consequence; some may be most appropriately undertaken through normal replacement or business cycles; while others may require further assessment, statutory or contractual notification, budget provision, workforce consideration or Council determination before implementation.

The staged assessment framework outlined in this report therefore represents a continuation and formalisation of work already under way. It is intended to ensure that the remaining work is progressed in a coordinated, transparent and legally compliant manner, while maintaining service continuity and enabling relevant findings to inform the Shire's future strategic planning processes.

3. PURPOSE

3.1 Purpose of the Report

The purpose of this report is to inform Council of the Chief Executive Officer's operational assessment framework arising from Council Resolution 74/2026 concerning the recognition of Coolgardie as the Shire's principal administration office.

Following Council's consideration of the matter, Administration has commenced a number of preliminary actions to identify the practical, legislative and operational implications associated with the Notice of Motion. That work has confirmed that the matter extends beyond the description or location of an administration office and requires consideration of governance, statutory requirements, workforce arrangements, service delivery, financial implications, corporate communications and future strategic planning.

The framework establishes a structured and evidence-based approach through which this work can continue. It provides a methodology for the Chief Executive Officer to undertake the necessary investigations, progressively assess the implications and report findings to Council in accordance with the statutory responsibilities of the office under the Local Government Act 1995 (WA).

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

This report does not seek a further decision from Council on the strategic direction established through Resolution 74/2026. Rather, it outlines the staged process through which the practical implications of that direction will be assessed and the form, extent and sequencing of any consequential administrative changes determined.

The framework recognises that the Shire currently operates administrative functions from both Coolgardie and Kambalda. It is intended to assess those arrangements without presupposing changes to existing service delivery or organisational structure and to ensure that any future action is undertaken in a lawful, financially responsible and operationally sustainable manner.

3.2 Scope

The assessment framework is intended to guide the Chief Executive Officer's review of matters arising from Resolution 74/2026.

The review acknowledges the Shire's existing governance and administrative context, including that Coolgardie is recognised as the seat of local government, while the Shire currently operates administrative functions from both Coolgardie and Kambalda to support service delivery across the district.

The purpose of the review is not to reconsider the Shire's existing governance position, but to objectively assess how the matters raised through Council Resolution 74/2026 can be addressed within the Shire's legislative, governance and operational framework. This includes identifying whether particular actions require further statutory, financial, policy or Council consideration before they can appropriately be implemented.

The review will consider, but is not limited to:

- a. the current administrative and governance arrangements of the Shire;
- b. the legislative and governance framework applicable to the principal administration office;
- c. the historical and constitutional context of the Shire's administrative arrangements;
- d. operational and organisational considerations associated with administrative functions;
- e. existing corporate, contractual, postal, regulatory and administrative arrangements that may be affected by consequential changes;
- f. financial and resource implications;
- g. community service delivery and stakeholder engagement;
- h. alignment with the Shire's Integrated Planning and Reporting Framework;
- i. alignment with recently adopted and existing workforce, asset, financial and strategic planning commitments; and
- j. any consequential matters requiring future consideration by Council.

The review will be undertaken in stages, allowing work already commenced to be incorporated into a coordinated assessment and enabling each component to be properly considered before consequential actions are undertaken or matters are referred back to Council.

3.3 Objective

The objectives of the operational assessment framework are to:

- a. provide a structured and transparent methodology for assessing Council Resolution 74/2026;
- b. ensure the assessment is undertaken in accordance with the respective statutory roles of Council and the Chief Executive Officer under the Local Government Act 1995 (WA);
- c. establish the current administrative, governance and operational position of the Shire as the baseline for future assessment;
- d. confirm the current constitutional, governance and administrative position of the Shire to establish a factual basis for assessment;
- e. identify legislative, operational, financial and organisational considerations associated with Council's strategic direction;
- f. assess opportunities to maintain or enhance service delivery across all communities within the district;
- g. identify any statutory approvals, Council decisions, budget provisions, policy changes or other governance requirements that may be necessary before consequential actions are undertaken;
- h. ensure any future recommendations are supported by evidence, sound governance and appropriate risk assessment;
- i. identify dependencies between proposed administrative changes and the Shire's existing contracts, systems, workforce arrangements, assets, budgets, statutory records and adopted planning documents; and
- j. provide a framework through which the outcomes of the assessment may inform future strategic planning, including the Council Plan and associated Integrated Planning and Reporting documents.

4. LEGISLATIVE AND GOVERNANCE FRAMEWORK

The assessment of matters arising from Resolution 74/2026 is to be undertaken within the legislative and governance framework applying to Western Australian local governments.

The Local Government Act 1995 (WA) establishes distinct but complementary roles for Council and the Chief Executive Officer.

Council's role is to provide strategic direction, determine policy, allocate resources through the budget and strategic planning processes, and make those decisions reserved to Council under legislation.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

The Chief Executive Officer's role is to manage the Shire's administration and employees, implement Council decisions, provide advice to Council and manage the day-to-day operations of the organisation in accordance with the Local Government Act 1995 and other applicable requirements.

Accordingly, Council's direction regarding the principal administration office does not, of itself, determine individual employee work locations, administrative procedures, allocation of functions, information systems, mail-handling arrangements or other day-to-day operational matters. These matters are to be assessed and managed by the Chief Executive Officer within the statutory and administrative responsibilities of the office, subject to any matter requiring Council approval, budget authority or other statutory process.

This distinction is relevant to the current assessment. Council has provided strategic direction through its consideration of the Notice of Motion. It is subsequently the responsibility of the Chief Executive Officer to establish an appropriate administrative process to assess the practical implications of that direction, identify matters requiring further investigation or Council consideration, and provide evidence-based advice back to Council.

4.1 Local Government Act 1995

4.1.1 Role of Council

Section 2.7 of the Local Government Act 1995 (WA) provides that Council governs the affairs of the local government and, as its governing body, is responsible for the performance of the local government's functions.

Council's governing role includes:

- a. overseeing the allocation of the Shire's finances and resources;
- b. determining the Shire's policies;
- c. planning strategically for the future of the district;
- d. determining the services and facilities to be provided within the district;
- e. selecting the Chief Executive Officer and reviewing the Chief Executive Officer's performance; and
- f. providing strategic direction to the Chief Executive Officer.

The Act also expressly provides that Council's governing role is separate from the Chief Executive Officer's executive role and that this separation is to be respected.

These requirements are particularly relevant where Council has identified a desired strategic direction but the practical means of giving effect to that direction have not yet been fully established. Good governance requires sufficient distinction between determining the strategic direction and managing the administrative and operational arrangements necessary to give effect to it.

The requirement for further assessment should not be regarded as a barrier to progressing Council's direction. Rather, it provides assurance that actions taken to give effect to that direction are lawful, properly informed, financially responsible and within the respective statutory responsibilities of Council and the Chief Executive Officer.

Of particular relevance to this assessment, section 2.7(4) requires Council to make decisions on the basis of evidence, on their merits and in accordance with law, while taking into account the local government's finances and resources.

These requirements do not prevent Council from pursuing strategic change. They provide the governance framework through which that change should be considered and implemented.

These provisions support a structured assessment of the matters arising from Resolution 74/2026 before consequential decisions are made. The framework provides Council with a process through which the legislative, operational, financial, service and community implications can be progressively established and reported.

4.1.2 Role of the Chief Executive Officer

Section 5.41 of the Local Government Act 1995 (WA) establishes the executive role of the Chief Executive Officer.

The Chief Executive Officer is responsible for managing the local government's administration and operations. This includes causing Council decisions to be implemented, managing the provision of services and facilities determined by Council, establishing procedures and systems for implementing Council policies and managing the Shire's administration and operations, and responsibility for the management and direction of employees. The Chief Executive Officer is also Council's principal adviser.

Within that framework, the Chief Executive Officer is responsible for managing employees, administrative systems, the allocation of administrative functions and the Shire's day-to-day operations, consistent with the Act, Council's lawful decisions and the resources made available by Council.

In the context of Resolution 74/2026, this means that Council's strategic direction and the Chief Executive Officer's executive responsibilities operate together.

The Chief Executive Officer's role is not limited to implementing individual administrative changes in isolation. It includes assessing how Council's direction can appropriately be progressed within the Shire's legislative, operational and financial environment and ensuring that Council is provided with sufficient information to consider matters requiring further determination.

This is particularly relevant where implementation may affect matters including:

- a. workforce and organisational arrangements;
- b. administrative procedures and systems;
- c. service delivery;
- d. use of Shire facilities and assets;
- e. corporate communications and records;
- f. expenditure and budget priorities;
- g. statutory or regulatory requirements;
- h. existing adopted organisational and strategic plans, including workforce planning;
- i. contracts, statutory records and administrative address arrangements; and
- j. future strategic and organisational planning.

Accordingly, the staged approach established through this report provides a mechanism for the Chief Executive Officer to progress Council's direction while ensuring that consequential actions are properly assessed before implementation.

4.2 Governance Principles

4.2.1 Separation of Strategic and Operational Responsibilities

The distinction between Council's governing role and the Chief Executive Officer's executive role is central to the governance approach adopted for this assessment.

Council determines strategic direction, policy, services and facilities and oversees the allocation of the Shire's finances and resources. The Chief Executive Officer manages the administration and operations through which Council's direction is assessed and implemented. The Act expressly requires regard to this separation.

For the purposes of this framework, this means that the Chief Executive Officer will progress matters that fall within the executive and administrative functions of the office, while identifying and referring back to Council those matters requiring a further Council decision, policy determination, allocation of resources or other statutory approval.

The assessment framework preserves this distinction. It enables Council's strategic direction to be examined and progressed without presupposing operational decisions that properly fall within the Chief Executive Officer's administrative responsibilities.

Equally, where the assessment identifies that a matter requires Council determination, additional budget authority, policy change or another statutory process, that matter will be referred to Council with appropriate supporting information.

The framework is therefore not intended to revisit Council's strategic direction. Its purpose is to provide an orderly process for determining what that direction means in practical terms and how it may appropriately be progressed.

4.2.2 Good Governance

Good governance requires that significant administrative changes are considered within their broader organisational context rather than implemented as isolated actions.

Good governance also requires consideration of the dependencies between apparently discrete administrative actions. A change that appears minor when considered in isolation may have consequential contractual, workforce, financial, statutory, systems or service delivery implications. Identifying those dependencies before implementation reduces the risk of unintended consequences, duplication and avoidable cost.

In this instance, the designation and operation of a principal administration office potentially intersects with a range of matters, including governance, workforce arrangements, service delivery, facilities, financial resources, corporate identity, communications and longer-term strategic planning.

The staged approach allows these matters to be considered collectively and in an appropriate sequence. It also provides an opportunity to identify dependencies, risks and statutory requirements before consequential actions are undertaken.

This approach is intended to support transparency, accountability, responsible use of Shire resources and continuity of services across the district.

4.2.3 Role of the Community and Value for Ratepayers

The Shire exists to serve its communities, and consideration of any change to administrative arrangements should have regard to the effect on residents, ratepayers, businesses and other stakeholders across the district.

Community engagement is therefore an important component of the assessment framework. Its purpose is not to transfer Council's decision-making responsibility to the community, nor to conduct a poll on the location of the principal administration office. Rather, engagement will provide an opportunity for the community to identify service needs, access requirements, potential impacts and opportunities that may not otherwise be apparent through an internal administrative review.

Community engagement will form an important source of evidence within the assessment. Feedback may identify service impacts, concerns, opportunities or alternative approaches and will be considered alongside legislative, governance, operational, workforce, financial and strategic considerations.

Community engagement is not intended to operate as a referendum on the location of the principal administration office. Rather, it provides Council and Administration with

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

evidence about how potential changes may affect the communities the Shire serves and whether proposed arrangements represent appropriate and sustainable service outcomes and value for ratepayers.

Particular consideration will be given to ensuring that the perspectives of Coolgardie, Kambalda, Widgiemooltha, Kurrawang and the broader district can be heard in a fair and accessible manner.

The assessment will also consider value for ratepayers. This includes examining whether proposed changes make effective use of existing Shire assets, avoid unnecessary duplication or expenditure, maintain appropriate access to services and support financially sustainable service delivery over the longer term.

The purpose of this approach is to ensure that Council's strategic direction is progressed in a manner that recognises community expectations while also considering the efficient and responsible use of public resources.

4.2.4 Evidence-Based Decision-Making

Evidence-based decision-making is expressly reflected in section 2.7(4) of the Local Government Act 1995 (WA), which requires Council decisions to be made on the basis of evidence, on their merits and in accordance with law, having regard to the local government's finances and resources.

The assessment framework has therefore been structured to progressively establish the information required to support future decision-making.

This includes establishing the current position before assessing potential change; confirming legislative and governance requirements; examining operational and workforce implications; engaging with the community regarding service needs and impacts; assessing financial and resource implications; and considering how the findings may integrate with the Shire's future strategic planning.

The staged approach also recognises that information obtained through one stage may inform the scope or priorities of subsequent stages. This allows the assessment to respond to evidence as it emerges rather than predetermining the form, extent or timing of consequential administrative changes.

4.3 Purpose of this Framework

4.3.1 Chief Executive Officer Methodology

The framework establishes the methodology through which the Chief Executive Officer will coordinate and progress the work arising from Resolution 74/2026.

It builds upon the preliminary administrative actions already commenced and provides a structured pathway for the remaining work to be undertaken.

The framework is not intended to predetermine the particular administrative, workforce, service or organisational changes that may be required to give practical effect to Council's direction. Rather, it provides the process through which those

matters can be properly examined and future advice to Council developed where required.

4.3.2 Assessment Process

The assessment will be undertaken progressively through defined stages covering:

- a. the current state of the Shire's governance and administrative arrangements;
- b. legislative and governance requirements;
- c. operational and organisational considerations;
- d. community engagement and service delivery;
- e. financial and resource implications; and
- f. integration with the Shire's future strategic planning framework.

Each stage will build upon the information established through the preceding work. Where an assessment identifies a matter requiring separate statutory action, budget provision, policy consideration or Council determination, that matter can be appropriately identified and addressed before consequential action is undertaken.

The framework does not impose an artificial completion date. The timing of each stage will be informed by the nature of the work required, statutory and governance considerations, community engagement requirements and the opportunity to integrate relevant findings into the Shire's planning processes from 2027 onwards.

4.3.3 Reporting Process

Council will be kept informed of progress through the assessment process.

Where appropriate, findings may be reported progressively, particularly where a stage identifies a matter requiring Council consideration or determination before further work can reasonably proceed.

The completion of the assessment process will provide the basis for a subsequent Chief Executive Officer report to Council setting out the findings of the review, the implications identified and any implementation pathways requiring Council consideration.

This reporting approach allows progress to continue without requiring Council to endorse the Chief Executive Officer's administrative methodology, while ensuring that matters falling within Council's governing role are returned to Council at the appropriate point.

It also allows the findings of the assessment to inform the Shire's future strategic and integrated planning processes, including the Council Plan from 2027 onwards, rather than requiring significant organisational decisions to be made against an unnecessarily compressed timeframe.

5. PROPOSED OPERATIONAL ASSESSMENT FRAMEWORK

The proposed Operational Assessment Framework provides a staged approach for progressing the matters arising from Resolution 74/2026.

The framework recognises that preliminary work has already commenced and is intended to bring that work, together with the further investigations identified through the April 2026 Notice of Motion, into a coordinated assessment process.

The stages are intended to provide structure and sequencing rather than impose a fixed or inflexible programme. While the stages are presented sequentially, some activities may occur concurrently where this is practical and appropriate. Information identified through one stage may also inform, refine or require further consideration within another stage.

Importantly, progression through the framework does not presume the form, extent or timing of administrative changes that may ultimately be required. Each stage is intended to progressively establish the evidence required to understand the legislative, governance, operational, community, financial and strategic implications of the matters under consideration.

The framework incorporates stage gates at key points. These provide an opportunity for the Chief Executive Officer to consider whether sufficient information has been established to progress to the next stage, whether further assessment is required, or whether a matter has been identified that requires Council consideration, statutory action, budget provision or another form of approval before further action is taken.

Council will remain informed as the assessment progresses. Matters will be referred to Council where they fall within Council's governing role or otherwise require Council determination.

5.1 Application of the Framework

The framework is intended to operate as a progressive assessment process rather than a fixed implementation timetable.

In applying the framework, the Chief Executive Officer may distinguish between:

- a. administrative actions capable of progressing with minimal cost, risk or operational consequence;
- b. changes more appropriately undertaken through normal replacement, renewal or business cycles; and
- c. changes requiring further legislative, contractual, workforce, financial, operational or Council consideration before implementation.

Classification of an action within these categories does not presume that the action will ultimately proceed. The necessity, form, timing and appropriateness of consequential changes will be informed by the evidence arising through the assessment.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

This approach allows appropriate progress to continue without requiring all consequential actions to proceed at the same time or in the same manner.

Completion of one stage does not necessarily require all activity in that area to cease before another stage commences. Where appropriate, work may overlap or proceed concurrently, particularly where doing so improves the quality or efficiency of the assessment.

Similarly, a stage gate does not automatically require a report or decision of Council. The Chief Executive Officer may progress matters that fall within the executive and administrative responsibilities of the office. A matter will be referred to Council where the assessment identifies that Council determination, policy direction, budget provision or another decision within Council's statutory role is required.

Where a stage identifies insufficient information, an unresolved legislative or governance matter, a material service risk or a significant financial implication, the Chief Executive Officer may undertake further assessment before progressing the relevant matter.

This approach allows work arising from Resolution 74/2026 to continue while ensuring that consequential actions are appropriately sequenced, supported by evidence and undertaken within the Shire's legislative, financial and governance framework.

5.2 Staged Assessment

The seven stages do not represent seven consecutive approval processes. Activities may progress concurrently and, where appropriate, administrative actions may continue while other stages remain under assessment.

STAGE	OBJECTIVE	KEY CONSIDERATIONS	DELIVERABLE	STAGE GATE
Current State Assessment	Establish a clear and evidence-based baseline of the Shire's existing governance, administrative and service delivery arrangements.; administrative locations; Council Chambers.	Administrative locations; Council Chambers; functions currently undertaken from Coolgardie and Kambalda; terminology and corporate identity; public-facing information; postal, physical, registered and administrative addresses; contractual and regulatory address references; existing service delivery arrangements; adopted workforce, asset, financial and strategic planning documents; preliminary work already undertaken.	Current State Assessment documenting the existing position and identifying matters requiring further examination.	CEO review: Confirm that the existing position has been sufficiently established and identify any information gaps requiring further investigation.
Legislative and Governance Assessment	Confirm the legislative, constitutional, governance and policy framework relevant to the principal administration office and any potential administrative changes.	<i>Local Government Act 1995</i> and applicable regulations; historical and constitutional arrangements; Government Gazette notices and Orders where relevant; Council and CEO statutory responsibilities; policies; governance requirements; statutory approvals or processes that may apply.	Legislative and Governance Assessment identifying the requirements and constraints applicable to subsequent stages.	Compliance gate: Determine whether any proposed or consequential action requires statutory process, legal advice, policy action or Council determination before progressing.
Operational Assessment	Assess the practical and organisational implications associated with the matters arising from the Notice of Motion.	Administration facilities, including capacity, functionality and suitability; current distribution of administrative, executive, corporate and customer-facing functions; workforce arrangements, existing	Operational Assessment identifying practical implications, dependencies and matters requiring further consideration.	CEO review: Determine whether viable operational arrangements can be identified and whether further specialist, workforce or

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

STAGE	OBJECTIVE	KEY CONSIDERATIONS	DELIVERABLE	STAGE GATE
		work locations and organisational structure; alignment with the recently adopted Workforce Plan; recruitment and retention; employee travel, housing and accommodation where relevant; information and communications technology and systems access; records management and document control; postal and correspondence arrangements, including existing post office boxes, mail volumes, capacity, handling, collection, distribution, security and redirection requirements; contractual, utility, supplier, regulatory and other organisational records referring to existing addresses or locations; website, correspondence templates, stationery, signage and corporate information; customer access and service continuity; business continuity and organisational resilience; administrative procedures and systems; dependencies between proposed changes and existing arrangements; and sequencing and transitional requirements.		organisational assessment is required.
Community Engagement and	Understand community and stakeholder requirements and service identify	Community engagement methodology; Coolgardie and Kambalda service requirements;	Community and Service Assessment documenting engagement	Service engagement and gate: Determine whether

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

STAGE	OBJECTIVE	KEY CONSIDERATIONS	DELIVERABLE	STAGE GATE
Service Assessment	potential impacts on access to Shire services across the district.	other communities within the district; customer access; service channels; service standards; stakeholder input; potential service impacts; opportunities to maintain or enhance service delivery.	outcomes, service requirements and identified impacts.	community and stakeholder perspectives and service implications have been sufficiently understood to inform the assessment, including whether identified impacts, concerns or alternative approaches warrant reconsideration or modification of potential administrative arrangements.
Financial and Resource Assessment	Establish the financial and resource implications associated with the matters identified through the preceding stages.	Capital and operating expenditure; building and asset utilisation; information technology and systems costs; workforce costs, including travel, accommodation, recruitment and retention implications; signage and corporate materials; postal and correspondence transition costs, including post office box arrangements, mail redirection, contractual and account updates and potential duplication during transition; recurrent costs or savings; external specialist advice; implementation and transitional costs; existing budget provisions; Long Term Financial Plan implications; and opportunities to avoid unnecessary expenditure	Financial and Resource Assessment identifying costs, resource requirements, financial risks and potential budget implications.	Financial gate: Determine whether identified actions can be accommodated administratively or require future budget provision, amendment or Council consideration

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

STAGE	OBJECTIVE	KEY CONSIDERATIONS	DELIVERABLE	STAGE GATE
		through normal replacement or renewal cycle.		
Strategic Planning Integration	Determine how relevant findings should inform the Shire's future strategic and integrated planning processes.	Council Plan from 2027 onwards; Corporate Business Plan and associated integrated planning documents; recently adopted Workforce Plan and the extent to which proposed changes may affect existing workforce assumptions, structures, locations or resource requirements; Long Term Financial Plan; Asset Management Plans; service planning; business continuity; future annual budgets; appropriate review cycles; and timing and sequencing of future actions.	Strategic Planning Integration Assessment identifying matters appropriate for incorporation into future planning and budget processes.	. Strategic gate: Confirm which matters should be incorporated into the Shire's future planning framework and which require separate consideration by Council.
CEO Report to Council	Consolidate the findings of the assessment and determine the appropriate administrative response within the Chief Executive Officer's responsibilities, while providing Council with an informed basis for considering any matters requiring Council determination.	Findings from Stages 1–6; legislative and governance requirements; community and service considerations; operational implications; financial implications; risks; dependencies; strategic planning considerations; matters within Council's decision-making authority.	Chief Executive Officer's Report to Council presenting the findings of the assessment, actions appropriately progressed administratively, matters not recommended for progression where applicable, potential future approaches and matters requiring Council consideration.	Council consideration: Council considers those matters that properly fall within its governing, strategic, policy, resource allocation or statutory decision-making role.

Change management, risk and opportunity assessment will operate across the full assessment framework rather than as stand-alone activities. Risks, opportunities, dependencies and organisational impacts identified through each stage will be reviewed and updated as further information becomes available and will inform both the progression of administrative actions and any future advice to Council.

The framework also recognises that not all actions require the same implementation pathway. Appropriate low-risk administrative actions may progress as they are identified, other changes may be undertaken through normal replacement, renewal or business cycles, while matters with material legislative, contractual, workforce, financial, service or governance implications will be subject to the relevant assessment and stage gate before consequential action is taken.

5.3 Timing and Strategic Alignment

The assessment will be progressed as efficiently as practicable, recognising that the timing of individual stages will depend upon the nature and complexity of the work required, availability of reliable information, statutory and governance requirements, community engagement and resource availability.

The assessment will also have regard to planning decisions and organisational commitments already adopted by Council. In particular, where an existing plan has only recently been adopted, material changes affecting the assumptions underpinning that plan should be properly assessed and, where appropriate, addressed through the relevant review or planning process rather than through isolated administrative changes.

The absence of a fixed completion date does not prevent appropriate administrative actions from progressing as they are identified. Actions that can be properly undertaken within the Chief Executive Officer's responsibilities may continue while more complex matters are assessed.

Where matters have significant workforce, financial, service delivery, governance or strategic implications, sufficient time will be allowed to ensure that decisions are supported by appropriate evidence and comply with the Shire's statutory obligations.

Where appropriate, findings will also be timed to inform development of the Council Plan from 2027 onwards and associated workforce, asset, financial and service planning.

6. CHANGE MANAGEMENT, RISK AND OPPORTUNITY



6.1 Managing Organisational Change

A simple strategic decision can have wide organisational consequences when translated into day-to-day operations.

Recognition of Coolgardie as the Shire's principal administration office may appear, at first, to be a relatively straightforward administrative change. In practice, however, changes to established administrative arrangements can have consequences across multiple parts of the organisation.

Administrative functions are interconnected with employees, workplaces, information systems, records, customer service arrangements, budgets, corporate communications, facilities, governance processes and community expectations.

A change in one area may therefore create consequential requirements or impacts in another.

For example, a change in the designation or use of an administration office may affect:

- a. employee work locations and travel;
- b. office accommodation and building utilisation;
- c. information technology and records management;
- d. customer access and service delivery;
- e. corporate signage and public communications;
- f. financial and budget requirements;
- g. recruitment, retention and workforce planning;
- h. business continuity and organisational resilience; and
- i. community expectations across different locations.

The potential flow-on effects can be illustrated through relatively simple examples. Changing the Shire's postal address may appear to be an administrative task, but may affect contracts, utility accounts, statutory and regulatory records, supplier accounts, correspondence templates, records management, mail handling, redirection arrangements and the practical capacity and management of postal facilities.

Similarly, changing employee work locations cannot be considered solely as an office allocation exercise. It may affect the assumptions contained within the recently adopted Workforce Plan, as well as employment arrangements, travel, accommodation, recruitment, retention, facilities, information technology, service delivery and future workforce requirements.

These examples demonstrate why individual changes should be considered within the broader organisational framework before implementation. The purpose of change management within this framework is not to complicate a straightforward strategic direction. It is to ensure that consequential effects are identified early and that change is introduced in a way that is orderly, workable and sustainable.

Where change is required, the Chief Executive Officer will consider appropriate sequencing, communication, employee engagement, service continuity and transitional arrangements as part of the operational assessment.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

6.2 Strategic SWOT Assessment

STRENGTHS	WEAKNESSES
Coolgardie is already recognised as the seat of local government. Existing Shire administration facilities are available in both Coolgardie and Kambalda. Council has provided a clear strategic direction for further assessment. Modern technology supports distributed working and service delivery. Preliminary work has already commenced.	Existing administrative functions have developed over time across locations with different population, service delivery, workforce and operational characteristics. Existing administrative arrangements are embedded across organisational systems, contracts, records and adopted planning documents, increasing the potential for consequential impacts from change. Existing systems, staffing and work practices may have developed around current arrangements. Some implications, costs and statutory requirements are not yet fully established. Changes may create workforce, travel or accommodation pressures if not appropriately managed. Community expectations may differ between locations.
OPPORTUNITIES	THREATS / EXTERNAL RISKS
Clarify the Shire's corporate and administrative identity. Improve utilisation of existing Shire assets. Review and modernise service delivery across the district. Use the assessment to review and simplify administrative, postal and corporate arrangements where this can improve efficiency and value for ratepayers. Align administrative arrangements with the Council Plan from 2027 onwards. Strengthen executive and civic presence in Coolgardie while retaining services in Kambalda. Use the review to improve corporate communications, systems and business continuity.	Community division if the change is perceived as benefiting one town at the expense of another. Unintended service reduction or inconvenience if changes are poorly sequenced. Workforce retention or recruitment impacts arising from changed work locations or expectations. Unplanned expenditure or duplication of facilities and systems. Changes made in isolation may create unintended contractual, workforce, systems, financial or service delivery consequences. Legislative, governance or policy requirements being overlooked if implementation is rushed. Reputational impact if expectations are created before practical implications are understood.

6.3 Risk and Opportunity Assessment

AREA	RISK / OPPORTUNITY	POTENTIAL IMPACT	ADMINISTRATION RESPONSE
Governance	Risk: actions undertaken before statutory or	Non-compliance, rework or challenge to decisions	Confirm legislative and governance requirements through

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

AREA	RISK / OPPORTUNITY	POTENTIAL IMPACT	ADMINISTRATION RESPONSE
	governance requirements are confirmed.		Stage 2 before consequential action.
Workforce	Risk: changes to work locations or expectations affect employee retention, recruitment or morale.	Loss of capability, increased recruitment costs, operational disruption.	Assess workforce impacts, accommodation, travel and consultation requirements before changes are made.
Service Delivery	Risk: changes inadvertently reduce access for residents or businesses.	Reduced service quality and community confidence.	Maintain service continuity and assess customer access through community and service assessment.
Financial	Risk: costs arise through duplication, relocation, building changes, travel or systems.	Pressure on operating and capital budgets.	Quantify costs before commitment and align material expenditure with future budgets and Long Term Financial Plan.
Assets	Opportunity: improve utilisation of existing administration facilities.	Better return on existing Shire assets and reduced need for additional infrastructure.	Assess building capacity, functionality and long-term asset requirements.
Corporate Identity	Opportunity: provide clearer recognition of Coolgardie's governance role.	Improved consistency across signage, website, correspondence and public information.	Progress low-risk administrative changes once requirements are confirmed.
Community	Risk: the proposal becomes framed as Coolgardie versus Kambalda.	Community division and loss of trust.	Engage on service needs and impacts across all Shire communities rather than presenting the issue as a binary choice.
Community	Opportunity: use engagement to identify service improvements across the district.	Better alignment of services with community needs.	Incorporate community feedback into service and strategic planning.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

AREA	RISK / OPPORTUNITY	POTENTIAL IMPACT	ADMINISTRATION RESPONSE
Postal and Administrative Addresses	Risk: address changes are treated as a simple corporate identity change without identifying organisational dependencies.	Contracts, utilities, regulatory records, suppliers, post office box capacity, mail handling, redirection, correspondence, records and potential duplication.	Establish a complete address dependency register and assess operational suitability, cost and transition requirements before changing formal postal arrangements.
Strategic Planning	Opportunity: integrate findings into the Council Plan from 2027 onwards.	More coherent workforce, asset, financial and service planning.	Align the timing of major decisions with the Shire's integrated planning cycle.
Workforce Planning	Risk: changes to administrative arrangements materially alter assumptions contained within the recently adopted Workforce Plan.	Employee locations, organisational structure, recruitment, retention, travel, accommodation, service delivery and unplanned costs.	Assess material workforce implications against the adopted Workforce Plan and address consequential changes through the appropriate workforce, financial and strategic planning processes.
Reputation	Risk: rushed implementation creates avoidable operational or governance issues.	Reduced confidence in Council and Administration.	Apply stage gates, evidence-based assessment and clear progress reporting.
Change Management	Risk: changes are treated as isolated administrative tasks rather than organisational change.	Inconsistent implementation, employee uncertainty and unintended consequences.	Apply coordinated change management, communication and sequencing.
Implementation Sequencing	Opportunity: distinguish between low-risk actions, normal business-cycle changes and changes requiring detailed assessment.	Allows visible progress while avoiding premature commitments or unnecessary replacement costs.	Progress appropriate administrative actions while sequencing more complex changes through the relevant assessment stages and planning cycles.
Value for Ratepayers	Opportunity: rationalise administrative arrangements and	Improved efficiency and clearer use of public resources.	Test options against cost, service outcomes and long-term value.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

AREA	RISK / OPPORTUNITY	POTENTIAL IMPACT	ADMINISTRATION RESPONSE
	avoid unnecessary duplication.		

7. PROJECT GOVERNANCE

The assessment will be managed by the Chief Executive Officer as part of the Shire's administrative and operational responsibilities, with relevant officers and specialist advisers engaged as required.

Council will remain informed of progress and will consider matters arising from the assessment where they require Council determination, strategic direction, policy consideration, budget allocation or other action within Council's statutory role.

The governance approach is intended to maintain clear accountability while allowing the assessment to progress efficiently. The Chief Executive Officer may determine the sequencing of work, allocation of internal resources and need for specialist advice as the assessment progresses.

Progress reporting will be proportionate to the matters identified through each stage. Not every stage will require a separate report to Council. Matters may be reported progressively where Council consideration is required, or consolidated into subsequent reporting where this is more appropriate.

ROLE	GOVERNANCE RESPONSIBILITY
Council	Remain informed of progress and consider matters requiring Council determination, strategic direction, policy consideration or allocation of resources.
Chief Executive Officer	Lead and manage the assessment, determine the sequencing and resourcing of work, engage specialist advice where required, and report relevant findings and matters to Council. The Chief Executive Officer will also determine the appropriate timing and sequencing of administrative changes having regard to identified dependencies, existing organisational commitments and the efficient use of Shire resources.
Shire Administration	Undertake assessment activities and provide technical, operational, financial, governance and community engagement input as required.
External Advisers	Provide specialist legal, technical, financial or other advice where required to support the assessment.

8. COMPARATIVE LOCAL GOVERNMENT ARRANGEMENTS

The operation of administrative and customer services from more than one location is not uncommon in geographically dispersed Western Australian local governments.

As part of the preliminary assessment, Administration has commenced reviewing comparable local governments that service multiple towns or maintain more than one administrative or customer service location. The purpose of this benchmarking is not to identify a model that must be replicated by the Shire of Coolgardie, but to understand the different approaches used to balance civic and administrative identity, operational requirements and equitable access to services.

The preliminary review indicates that there is no single model for local governments operating across multiple centres. Arrangements vary according to geography, population distribution, historical development, facilities, workforce requirements and community service needs.

Common features identified through comparable arrangements include:

- a. identification of a principal or main administration location while maintaining other offices or service centres;
- b. continued face-to-face service delivery from more than one town;
- c. administrative and executive functions being distributed across locations rather than necessarily concentrated entirely within the principal office;
- d. use of technology and contemporary work practices to support distributed administration;
- e. clear public communication regarding the purpose and status of different office locations; and
- f. administrative arrangements being designed around local circumstances rather than the designation of an office alone.

The benchmarking therefore supports consideration of the Shire's administrative arrangements as a service and organisational design matter, rather than assuming that recognition of Coolgardie as the principal administration office requires all administrative functions, employees or customer services to be located there.

COMPARABLE LOCAL GOVERNMENT	COMMUNITY STRUCTURE	ADMINISTRATIVE/ SERVICE MODEL	RELEVANCE TO SHIRE OF COOLGARDIE
Shire of Ashburton	Multiple significant and geographically separated towns including Tom Price, Onslow, Paraburdoo and Pannawonica.	Administration and services delivered across multiple centres	Demonstrates that a geographically dispersed shire can maintain services and administrative presence across several communities.

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

COMPARABLE LOCAL GOVERNMENT	COMMUNITY STRUCTURE	ADMINISTRATIVE/ SERVICE MODEL	RELEVANCE TO SHIRE OF COOLGARDIE
Shire of Manjimup	Manjimup, Pemberton, Walpole and Northcliffe	Principal administration supported by service arrangements across other communities.	Demonstrates that principal administrative identity does not require all services to operate from one location.
Shire of East Pilbara	Newman, Marble Bar and Nullagine across a very large district	Administration centred in one location with service access maintained across other communities	Illustrates the distinction between administrative headquarters and district-wide service delivery.
Shire of Ravensthorpe	Ravensthorpe and Hopetoun as the two principal population centres	Established administration in Ravensthorpe with service presence in Hopetoun	Particularly relevant because significant population and development occurred in another town without automatically relocating the established administrative centre.

The benchmarking is particularly relevant to the Shire of Coolgardie because Council's direction does not contemplate the removal of administrative or customer services from Kambalda. The assessment is therefore concerned with how Coolgardie may be recognised as the principal administration office while maintaining an appropriate and sustainable administrative and service presence in Kambalda.

Comparable local government arrangements demonstrate that these objectives are not necessarily inconsistent. A principal or main administration location can coexist with substantive administration, customer service and staff functions in other centres, with the particular distribution of functions determined according to local service, workforce and operational requirements.

9. CONCLUSION

Coolgardie is already recognised as the seat of local government. Council has provided strategic direction for its recognition as the principal administration office, and Administration has commenced progressing that direction. The remaining task is to determine what that recognition means in practical terms and how consequential changes can be made lawfully, responsibly and without adversely affecting services to the Shire's communities.

Resolution 74/2026 has initiated consideration of the recognition of Coolgardie as the Shire's principal administration office. Since Council considered the April 2026 Notice

Shire of Coolgardie
Principal Administration Office Change Report
Operational Assessment Framework

of Motion, Administration has commenced preliminary work across a range of relevant areas, including legislative and regulatory requirements, corporate communications, signage, executive presence, service delivery and benchmarking of comparable local governments.

That preliminary work has demonstrated that the matter extends beyond the designation of an administration office. It involves interconnected governance, legislative, operational, workforce, service delivery, financial and strategic planning considerations which require appropriate assessment before consequential changes are undertaken.

The Operational Assessment Framework provides a structured means of continuing this work without presupposing the form, extent or timing of administrative changes required. It enables matters to be assessed progressively, allows work to proceed concurrently where appropriate, and provides stage gates through which legislative, governance, service, financial or other requirements can be identified and addressed as they arise.

The framework also recognises the distinction between Coolgardie's recognised position as the seat of local government and the Shire's current operational arrangements, under which administrative and service functions are undertaken from both Coolgardie and Kambalda. The assessment will provide the evidence required to determine the practical implications of Council's direction while maintaining appropriate service delivery across the district.

No fixed implementation timeframe or predetermined form of administrative change is proposed. The Chief Executive Officer will continue to progress appropriate matters within the administrative and executive responsibilities of the office, while more complex changes will be assessed against their legislative, workforce, operational, financial, service and strategic implications.

Importantly, the timing of the assessment provides an opportunity for relevant findings to inform development of the Shire's Council Plan from 2027 onwards and associated workforce, asset, financial and service planning. This allows any future changes to be considered within the Shire's broader strategic direction and resource priorities rather than as isolated administrative actions.

The framework therefore provides a measured pathway for progressing Resolution 74/2026: recognising the work already undertaken, continuing the assessment in an orderly and evidence-based manner, maintaining Council oversight where required, and ensuring that any future action is supported by appropriate legislative, governance, operational, financial and community consideration.

This approach recognises that apparently simple administrative actions may have wider organisational consequences and ensures that progress can continue without creating avoidable cost, disruption, duplication or compliance risk.

12.1.2 COUNCIL PLAN 2026-2036

Location: Shire of Coolgardie
Applicant: N/A
Disclosure of Interest: Nil
Date: 17 August 2026
Author: Sabine Taylor, Chief Executive Officer

SUMMARY

To adopt the Council Plan (the Plan) for the period 01 July 2026 to 30 June 2036.

BACKGROUND

On 26 August 2012, the Minister for Local Government introduced regulations within the Local Government (Administration) Regulations 1996. These regulations established requirements for the Plan for the Future under the Local Government Act 1995 and initiated the Integrated Planning Framework.

Local Governments are obliged to develop and adopt two essential documents prior to the approval of the annual budget. These documents, which require the endorsement of an absolute majority, are the Strategic Community Plan (SCP) and the Corporate Business Plan (CBP). Collectively now known as a Council Plan, they establish a forward looking framework and serve as the principal strategic directives for the formulation of the annual budget. The Council Plan will remain applicable to the district for the duration specified.

The Council Plan reviews and updates the existing Strategic Community Plan 2018-2028 and Corporate Business Plan 2019-2023 (now expired).

The Shire of Coolgardie Council Plan 2026-2036 has been prepared in the context of imminent reforms to the Local Government Act 1995 that will require a local authority to adopt a Council Plan, which will replace the existing requirement to adopt a SCP and CBP. To ensure the Plan meets both current and future legislative requirements, it has been named the Shire of Coolgardie Council Plan 2026-2036, which incorporates both the SCP and CBP.

The Plan has been prepared following extensive community consultation and several workshops with Councillors.

The Plan meets the requirements of s5.56 of the Local Government Act 1995 and r.19C of the Local Government (Administration) Regulations 1996 by setting out the Shire's vision, aspirations and objectives for the next ten years, incorporating community consultation, and providing a framework performance monitoring and review.

COMMENT

The Council Plan combines our SCP and CBP. The CBP will be reviewed annually as part of the annual budget preparation process to ensure it responds to future changes and challenges.

CONSULTATION

- Shire of Coolgardie Community
- Shire of Coolgardie Councillors
- Shire of Coolgardie CEO and Executive Team
- External Consultants

STATUTORY ENVIRONMENT**Local Government Act 1995***5.56 Planning for the future*

- (1) *A local government is to plan for the future of the district.*
- (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*

For the avoidance of doubt, the Plan is the Shire's strategic community plan as required by r. 19C of the Local Government (Administration) Regulations 1996.

Local Government (Administration) Regulations 1996*Division 3 — Planning for the Future**19C. Strategic community plans, requirements for (Act s. 5.56)*

- (1) *A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.*
- (3) *A strategic community plan for a district is to set out the vision, aspirations and objectives of the community in the district.*
- (4) *A local government is to review the current strategic community plan for its district at least once every 4 years.*
- (5) *In making or reviewing a strategic community plan, a local government is to have regard to —*
 - (a) *the capacity of its current resources and the anticipated capacity of its future resources; and*
 - (b) *strategic performance indicators and the ways of measuring its strategic performance by the application of those indicators; and*
 - (c) *demographic trends.*
- (6) *Subject to subregulation (9), a local government may modify its strategic community plan, including extending the period the plan is made in respect of.*
- (7) *A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*

***Absolute majority required.**

- (8) *If a strategic community plan is, or modifications of a strategic community plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*
- (9) *A local government is to ensure that the electors and ratepayers of its district are consulted during the development of a strategic community plan and when preparing modifications of a strategic community plan.*
- (10) *A strategic community plan for a district is to contain a description of the involvement of the electors and ratepayers of the district in the development of the plan or the preparation of modifications of the plan.*

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The cost to develop and produce the Plan were funded from the 2025/2026 and 2026/2027 Budget.

All priority actions contained within the Plan have been costed and included in the draft Long-Term Financial Plan (LTFP).

STRATEGIC IMPLICATIONS**A thriving local economy**

Supporting and encouraging mining and processing industries

Accountable and effective leaders

Developing strong partnerships with stakeholders for the benefit of our community

An inclusive, safe and vibrant community

Attracting funding to support the sustainability and growth of our local Community groups

Effective management of infrastructure, heritage and environment

Maintaining and renewing infrastructure and building assets

ATTACHMENTS**1. Council Plan 2026-2036****VOTING REQUIREMENT**

Absolute Majority

OFFICER RECOMMENDATION

That Council by absolute majority, adopt the Shire of Coolgardie Council Plan, Incorporating the Strategic Community Plan and Corporate Business Plan for the period 01 July 2026 to 30 June 2036.

COUNCIL RESOLUTION #138/2026

Moved: Cr Tammee Keast

Seconded: Cr Anthony Ball

That Council by absolute majority, adopt the Shire of Coolgardie Council Plan, incorporating the Strategic Community Plan and Corporate Business Plan for the period 01 July 2026 to 30 June 2036.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

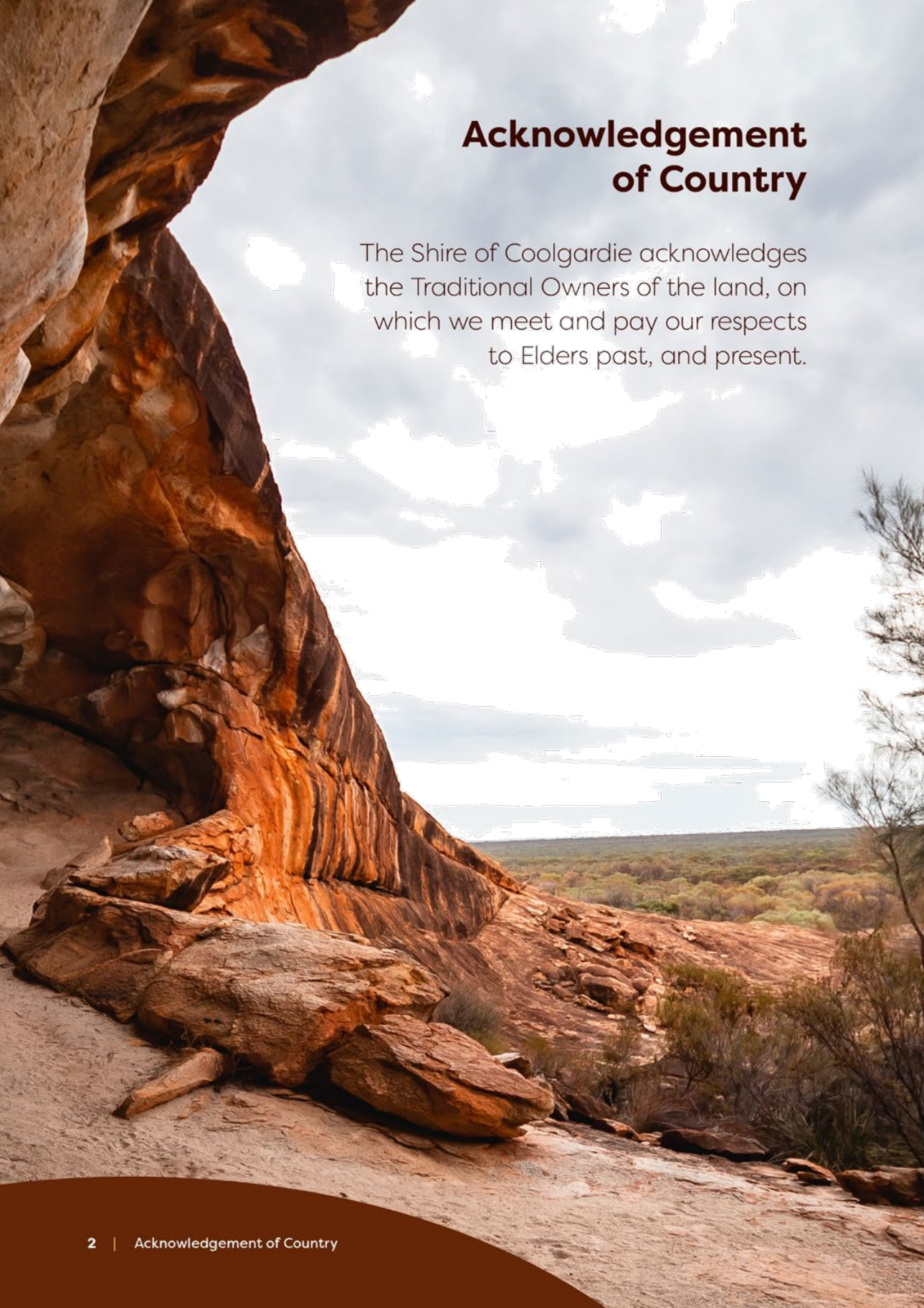
CARRIED 6/0



Council Plan

Strategic Community Plan +
Corporate Business Plan

2026-2036

A photograph of a large, layered rock formation in a desert landscape under a cloudy sky. The rock face is prominent on the left, showing distinct horizontal strata in shades of orange, red, and brown. The sky is filled with soft, white clouds. In the foreground, there are more rocks and some sparse, dry vegetation. The overall scene is arid and rugged.

Acknowledgement of Country

The Shire of Coolgardie acknowledges the Traditional Owners of the land, on which we meet and pay our respects to Elders past, and present.

Welcome

The Shire of Coolgardie Council Plan 2026-2036 sets a clear direction for the future of our communities, services and infrastructure.

.....

This Plan represents an important reset for the Shire. The last major strategic planning process was undertaken in 2018, and since that time the Shire, its communities and the operating environment for local government have changed significantly. This refreshed Plan has been prepared with the support of the Department of Local Government, Industry Regulation and Safety, to strengthen the Shire's integrated planning, improve transparency and provide a practical framework for decision-making over the next ten years.

The Plan responds directly to what our community told us was important: responsible financial management, better roads and footpaths, improved facilities, stronger communication, reliable core services, attractive public spaces and investment in projects that support long-term community benefit. It also recognises the Shire's unique role in the Goldfields, including its mining and pastoral heritage, strategic transport connections, visitor appeal, and the distinct needs of Coolgardie, Kambalda, Widgiemooltha and Kurrawang.

This Council Plan brings together the Shire's long-term community vision (Strategic Community Plan) and also incorporates the four-year delivery priorities (Corporate Business Plan) into one integrated document. It sets out what Council will focus on, how resources will be directed, and how progress will be monitored and reported. It is designed to be practical, financially responsible and responsive to changing circumstances.

The Shire's vision is to be a connected, progressive and welcoming community. Delivering on a vision that will require disciplined planning, strong partnerships, sound governance and a renewed focus on the services, assets and relationships that matter most to our communities. The Shire's vision includes building resilient communities where heritage and connectedness inspire opportunity and where people choose to belong.

This Plan is a commitment to focus on achievable priorities, rebuild confidence, manage resources responsibly and work with the community, government, industry and regional partners to deliver better outcomes for the Shire of Coolgardie.

Paul Wilcox

Cr Paul Wilcox
Shire President



Welcome | 3

The Shire

The Shire of Coolgardie is one of Western Australia's great regional stories. A place shaped by gold, nickel, endurance and opportunity. Known proudly as the "Mother of the Goldfields". The Shire covers 30,400km² across the Goldfields-Esperance region, an area comparable in size to Belgium. It includes the communities of Coolgardie, Kambalda, Widgiemooltha and the Aboriginal community of Kurrawang. Its history is deeply connected to the discoveries that helped build Western Australia while its future continues to be driven by mining, industry, regional enterprise and the strength of its people.

Today, more than 3,600 people call the Shire home. They live in communities that value a relaxed regional lifestyle surrounded by a unique natural environment. From local sport, recreation and community groups to events, facilities and essential services; the Shire plays an important role in supporting community life and creating the conditions for people, families, businesses and visitors to thrive. This Council Plan sets a clear direction for protecting what makes the Shire unique while planning responsibly for the opportunities and challenges ahead.



Our History

The Shire of Coolgardie holds a pivotal place in Western Australia's history as the birthplace of the 1892 gold rush that transformed the colony's economy and population. Following Arthur Bayley and William Ford's discovery of gold at Fly Flat in August 1892, Coolgardie boomed into Western Australia's third-largest town by 1897, servicing up to 25,000 residents with two stock exchanges, three breweries, seven newspapers and 26 hotels, alongside grand heritage buildings that survive today.

The neighbouring town of Kambalda was gazetted in 1897 as a gold-mining settlement. When the easily accessible gold deposits were exhausted around 1907, the small settlement became a ghost town. Kambalda experienced its own transformation when nickel was discovered in 1966, marking the beginning of Western Australia's nickel boom and the development by Western Mining Corporation of Australia's first nickel-mining town. Gold mining restarted in the Kambalda area in the 1980s with the opening of the St Ives mine near Lake Lefroy, which became one of Australia's leading gold producers.

The area's unique legacy includes the 1931 discovery of the "Golden Eagle" nugget (1,136 troy ounces) at Larkinvale, the remarkable 1907 rescue of miner Varischetti after nine days trapped in a flooded mine, and the preservation of some of the grandest surviving gold-rush-era buildings in Western Australia, including the Coolgardie Goldfields Exhibition Museum and Warden Finnerty's Residence.

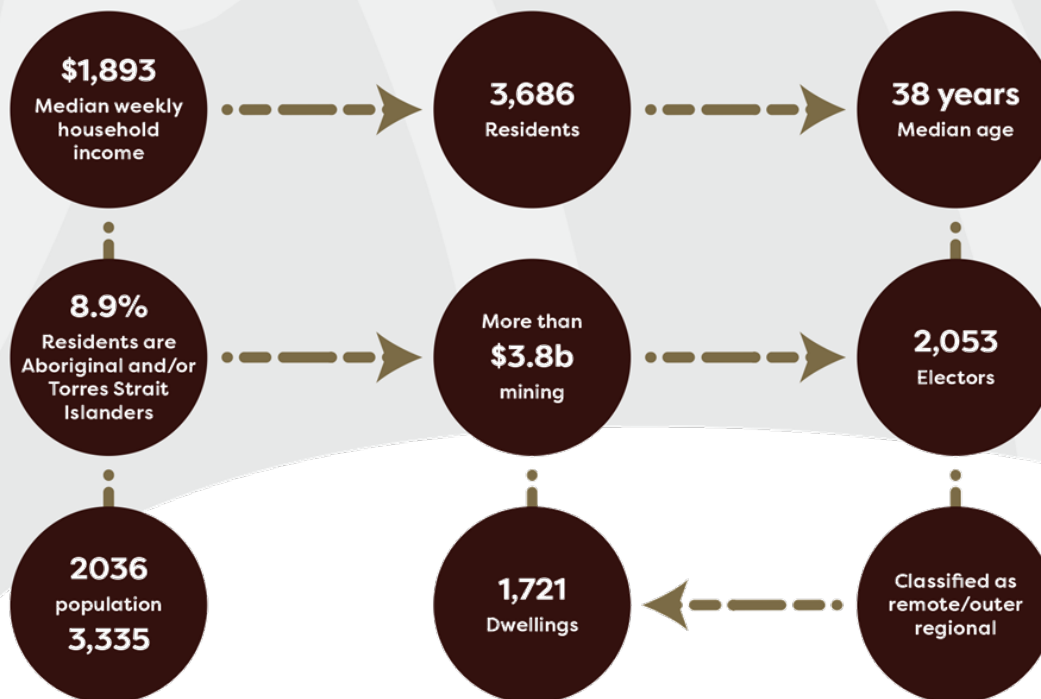
The Three Spheres of Government

At a Federal level, the Australian Government influences matters that affect regional communities, including infrastructure investment, housing, economic development, telecommunications and climate resilience. Federal funding programs support regional roads, community facilities, tourism initiatives and projects that strengthen the liveability and sustainability of remote and regional areas. National policies relating to energy transition, environmental management and disaster preparedness also influence how the Shire plans for future challenges and opportunities.

At a State level, the Western Australian Government provides the legislative framework within which local governments operate. State policies and strategies guide land use planning, housing, economic development, transport, environmental management and regional service delivery. Ongoing reforms to the Local Government Act are changing how councils engage with their communities and conduct business. State investment in regional infrastructure, mining, tourism and economic diversification also plays an important role in shaping the future of Coolgardie and its communities.

Local government is the tier of government closest to community. Under the Local Government Act 1995 and other legislation, the Shire performs statutory functions including governance, local laws, land-use planning, public health, building and regulatory services. It also provides discretionary services shaped by local need, including libraries, recreation, events, tourism, economic development and community facilities. Council must balance community expectations with legislative duties, service standards and available workforce, assets and finances. The Shire also advocates and partners with other governments, Traditional Owners, industry and regional organisations where outcomes extend beyond its direct authority.

Our Community



Where will we be in 10 years?

The Department of Planning Lands and Heritage with the WA Planning Commission predicts the Shire of Coolgardie will by 2036 have 351 fewer people, that's an average -0.8% decline. The Shire's economy is closely tied to the fluctuations of global commodity prices, reflecting the cyclical nature of the mining sector. Since 2019 the gross domestic product produced in the Shire of Coolgardie has grown from \$10.51b to \$14.033B (2025) which represents a strong upward cycle.

To deliver a strong economy and local jobs there needs to be continued investment in electricity capacity for industrial and residential developments in the Goldfields, freight and logistics infrastructure and workforce attraction and retention strategies.

Industry

Mining remains the dominant economic driver, with the Shire being the number one producer of minerals in the Goldfields region and in Coolgardie it employs 2,143 people (noting some are drive in and drive out or fly in and fly out). Both large-scale mining operations and smaller prospecting activities contribute to the local economy, and the Shire actively engages with mining companies to manage rates and support sustainable development.

Today, gold mining remains the primary economic driver, with the towns of Coolgardie and Kambalda serving as key hubs for mining operations.

Currently, there are an estimated 70 jobs supported by tourism in Coolgardie (2.8%) (2025), with other major employers being education and training (117), construction (112) and retail trade (74). The workforce in the community is predominantly aged between 25yrs and 54yrs. In March the unemployment rate in the Shire of Coolgardie was 4.7% (2026 compared to the region's 3.35).

Shire Vision

The Shire of Coolgardie's vision is to be a connected, progressive and welcoming community

Our Facilities



Our Services

The Shire of Coolgardie is responsible for:

- Infrastructure and property services, including local roads, bridges, footpaths, drainage, waste collection and management
- Provision of recreation facilities, such as parks, sports fields and stadiums, golf courses, swimming pools, sports centres, halls, public camping grounds and caravan parks
- Public health services, including food-premises inspection, environmental health, public amenities, noise control and animal management
- Community development, library, youth, seniors and cultural services
- Building services, including inspections, licensing, certification and enforcement
- Planning and development approval
- Administration of facilities such as cemeteries, parking areas and public amenities
- Cultural facilities and services, including libraries and museums
- Stormwater drainage services.

This Council Plan

This Council Plan is the Shire's highest-level planning document. It integrates the Strategic Community Plan's 10-year vision, aspirations and priorities with the Corporate Business Plan's four-year delivery program. It guides annual budgets, services, assets, workforce planning, advocacy and other informing strategies.

Delivery is supported by the Long Term Financial Plan, Asset Management Plan, Workforce Plan and annual budget so Council can test priorities against available financial, asset and workforce capacity.

Key Objectives included in this Plan

- Returning the Shire's financials to a positive position
- Continuing to build the trust and transparency between the Council and communities
- Renewal and maintenance of roads and footpaths
- Maintenance and upgrades to existing Shire facilities for the community, recreation and visitors
- Seeking external funding partners for key strategic projects
- High standard of customer service and response
- Clean, attractive and activated public spaces, gardens and parks



8 | This Council Plan

How We Developed This Plan

Our Strategic Community Plan reinforces our commitment to the people who live, work and visit our Shire. It provides a clear strategic direction for the future of our communities and guides the planning, advocacy, partnerships and resourcing required to deliver on the priorities identified by our communities.

The Plan reflects the collective vision and aspirations of our communities and has been informed through extensive engagement with residents, businesses, community groups, Elected Members and staff. It also draws on relevant State and Federal Government policies, plans and strategies, existing partnerships and projects, and an understanding of the opportunities and challenges facing our region.

In developing the Plan, consideration was given to a range of factors that may influence the future of the Shire, including population trends, economic conditions, workforce availability, volunteer participation and access to government funding. Council remains committed to monitoring emerging issues and adapting to changing circumstances to ensure the Plan remains relevant, responsive and aligned with community needs over the next ten years.

Strategic Risks and Challenges

Internal	External
• Skilled workforce attraction, retention and succession planning. • Financial sustainability and reliance on external funding. • Duplication of assets. • Balancing robust debate within council and achieving commitment to the strategies. • Renewal and maintenance of ageing infrastructure and community assets. • Extensive road network. • Meeting community expectations for roads, facilities and service delivery. • Community's understanding of the roles and responsibilities of local government. • Reliance on a limited volunteer base. • Long-term waste management and service delivery. • Delivery of services beyond traditional local government responsibilities. • Preserving and promoting local history, culture and heritage. • Maintaining community confidence that investment decisions reflect the needs, priorities and long-term interests of the whole Shire.	• Population retention, changing demographics and FIFO/DIDO population. • Communication, engagement and trust of mining companies. • "Boom and bust" of mining cycles. • Availability of residential, commercial and industrial land. • Rental housing availability and affordability. • Natural disasters, bushfires • Regional transport and telecommunications infrastructure. • Rising costs and limited availability of contractors, materials and services. • Increasing legislative and compliance requirements. • Proximity to a regional city. • Competition for grants. Accessing external funds.

Community Voices

The Strategic Community Plan has been informed from community voices in 2026 which incorporated activities both in Coolgardie and Kambalda.



156 Surveys completed Online and Hardcopy

62 Postcards on 3 Quick Fire Questions

26 Attendees to 2 Senior Workshops

25 Community Groups completed Surveys and Attended 2 Workshops

16 Attended Business Workshops

285 Total Engagement

Voices from the Community

What we love

Community, and it still has that old village feel.

I love the small-town feel. It's safe for children to play and explore.

A quiet little town of people with big hearts.

I enjoy the slow pace and friendly people in this great historic town.

Living and working in the Goldfields gives you a real appreciation for resilience, independence, and community spirit.

Voices for Improvement



Maintenance of buildings, roads, swimming pool, and footpaths.



Town entrance signs at either end of town need refurbishment.



Improve daily entertainment facilities for toddlers, children, youth, and young adults.



Upgrade Coolgardie pool facilities to make them suitable for toddlers.



Sewage and water.



We understand budget is not great – but we can give love to the community.



Mining is important, but it operates in cycles. Tourism, except in unforeseen events such as COVID, continues year after year. Yet I see little evidence of the Shire's efforts to attract tourists and give them a reason to stop, stay, and spend money.



Airport upgrade to allow flights out of Kambalda.



There is a lack of communication within the council, creating confusion and division.



Roads are often only fixed superficially, with potholes simply filled rather than properly repaired.



Street cleaning and maintenance of public gardens in both Coolgardie and Kambalda.



Encouraging Bayley Street property owners to keep stores, houses, and properties in the best possible condition, close to their original condition.



The communities told us that the highest priorities for the Shire of the Coolgardie over the next four years are:

Strategic Priorities

-  Long term financial planning
-  Enhancing visitor experience and tourism attractions
-  Residential, commercial and industrial land
-  Housing availability
-  Asset maintenance and upgrades of sporting, recreation and community facilities
-  Improvement of main streets and parks and gardens
-  Communication and engagement between Council and the community

Services Delivery Priorities

-  Maintenance, grading and sealing of Shire roads with a Shire works crew
-  Waste management services, infrastructure, operating hours and access
-  High standard and responsive customer service
-  Footpaths and street lighting improvements
-  Coolgardie sewerage system remedial works
-  Services and facilities for youth and families



From the voices of our communities in 2026 these have been incorporated into this Plan under each of the pillars.



Community

- Sport and recreation facility upgrades in a planned and coordinated manner
- Supporting our volunteers, seniors, young people and community groups
- Community programs through the two Community Resource Centres
- Access to local medical services



Economy

- Industrial land release
- Mainstreet improvements and streetlighting, town presentation
- Housing availability
- Enhancing tourism and the visitor experience
- Road and footpath maintenance and improvements



Environment

- Waste management sites and access
- Coolgardie sewerage improvements
- Weeds and pest management



Governance

- Communication, engagement and visibility
- Customer service and Shire service standards
- Financial management
- Advocacy and regional partnerships
- Procurement processes

Strategic Performance and Reporting

Council will monitor a concise set of strategic performance indicators to test whether services, assets and projects are advancing the community's vision. Baselines and targets will be confirmed through the 2026/27 budget and service review, then reported through quarterly Council Plan updates and the Annual Report.

Community – community satisfaction with safety, inclusion, recreation and community services (biennial survey); participation in key facilities and programs (annual service data); and the proportion of community facilities meeting adopted condition and service-level targets (annual asset reporting).

Economy – visitor-centre and museum visitation (annual service data); external funding secured and priority economic projects delivered against plan (quarterly project reporting); and completion of the adopted roads and footpaths program (quarterly capital reporting).

Environment – compliance of waste and sewerage services and reportable environmental or public-health incidents (regulatory reporting); achievement of adopted service levels for parks, public spaces and waste sites; and asset renewal performance for roads, drainage, sewerage and other infrastructure.

Governance – customer requests completed within service standards; the proportion of Council Plan actions on track; financial sustainability measures from the Long Term Financial Plan and annual financial statements; and workforce vacancy, turnover and mandatory-training completion.

In the four-year delivery tables, a tick identifies the year an action is scheduled; a tick in all four years denotes an ongoing action. The Lead column identifies the accountable owner. Delivery remains subject to annual budget decisions, confirmed funding and review of the Shire's financial, asset and workforce capacity.



Our Strategic Community Plan on a Page

How to Read the Plan

Our plan includes four strategic pillars and 10 year goals. We have also included our four year delivery plan and resourcing. In the four strategic pillars we have 10 year goals supported by four-year delivery tables, a tick identifies the year an action is scheduled; a tick in all four years denotes an ongoing action. The Lead column identifies the accountable owner. Delivery remains subject to annual budget decisions, confirmed funding and review of the Shire's financial, asset and workforce capacity.

Strategic Pillar	Community	Economy	Environment	Governance
10 year GOAL	1. UN GOAL • Good health and wellbeing • Reduced inequalities	2. UN GOAL • Decent work and economic growth • Industry, innovation and infrastructure	3. UN GOAL • Clean water and sanitation • Life on the land	4. UN GOAL • Peace, justice and strong institutions
	1.1 Support the health, wellbeing and safety of our communities 1.2 Foster connected, inclusive and culturally respectful community through Shire facilities and services 1.3 Celebrate and promote the Shire of Coolgardie's unique heritage and culture	2.1 Grow tourism across the Shire 2.2 Enabling services and infrastructure support economic growth 2.3 Secure external funding opportunities for strategic projects 2.4 Plan, deliver and maintain infrastructure across the Shire in a sustainable and cost-effective manner	3.1 Compliant and efficient environmental infrastructure and services that protect public health and preserve the environment	4.1 High standard and responsive customer service 4.2 Transparent, accountable and effective governance across the Shire 4.3 Capable, efficient and collaborative organisation

Sustainable Development Goals

Australia was one of 193 countries to commit to the Sustainable Development Goals (SDGs) by the United Nations to provide a global roadmap for all countries to work toward a better world for current and future generations.

Implementation of the Goals at a local level can enhance services to meet the needs of local communities. Each of the Shire of Coolgardie's goals are aligned to the SDGs.

Current informing corporate documents to this Plan

- Annual Budget
- Asset Management Plan
- Workforce Plan
- Long Term Financial Plan
- Local Planning Strategy and Scheme
- Public Health Plan
- Creative & Cultural Plan
- Tourism Plan

Key assumptions and associated challenges in this Plan

- Our population and rate base will remain stable;
- CPI will be approximately 3% per annum as per the Long-Term Financial Plan;
- We will actively pursue external funding from Federal and State Government for capital projects;
- Existing infrastructure will be maintained in line with agreed service level reviews, ensuring assets remain fit for purpose and financially sustainable.
- Volunteers continue to provide their time and effort towards community and emergency services;
- Mining activity will continue to materially influence population, revenue and demand for services;
- Rates will average an annual 4% increase.

Local Government Roles		
✓	Advocate	We lead and represent the community on key issues
✓	Partner	We collaborate with other organisations to deliver services and projects
✓	Deliver	We provide services and infrastructure
✓	Facilitate	We coordinate and enable other organisations
✓	Regulate	We enforce statutory requirements



Council Plan

1. Community

Community Aspiration: The community spirit, safety and quiet lifestyle are what residents value most about living in the Shire. People consistently describe close-knit towns where locals look out for each other, alongside a strong sense that this spirit has been tested and needs rebuilding.

There is demand for investment in sport, recreation and aquatic facilities, including the Coolgardie pool (toddler pool, opening hours and amenities), skate parks in both towns, the Kambalda oval surface and lighting, and outdoor courts in both towns. Parks and playgrounds featured heavily, with residents wanting upgraded play equipment, shade, BBQs and family-friendly gathering spaces.

Priority areas for the next four years include facilities and programs for youth, continued seniors programming with a return of regular exercise classes, and improved access to health services. Reopening the café at the Kambalda Recreation Centre was raised repeatedly as important to social connection and foot traffic.

Clubs and community groups have capacity for new members but identify attracting and retaining volunteers, fundraising and committee succession as their biggest challenges. Groups want a closer working relationship with the Shire, including annual engagement beyond community development staff and better coordination of schedules and events.

10-Year Goal	Four-Year Delivery Strategy (Corporate Business Plan)	Lead	26/27	27/28	28/29	29/30
1.1 Support the health, wellbeing and safety of our communities	1.1.1 Continue to support access to local health services	CEO	✓	✓	✓	✓
	1.1.2 Support initiatives by both Community Resource Centres that enable seniors to remain active, connected and living independently within the community	CRC	✓	✓	✓	✓
	1.1.3 Progress implementation of the Creative and Cultural Plan (2024-2028)	CEO	✓	✓	✓	✓
	1.1.4 Progress implementation of the Public Health Plan	EHO	✓		✓	
	1.1.5 Develop and implement a Disability Access and Inclusion Plan	CEO	✓	✓	✓	✓
	1.1.6 Support strong local clubs, groups and recreational opportunities for participation	CRC	✓	✓	✓	✓
	1.1.7 Collaborate with local volunteer emergency services and LEMC to maintain Emergency Response Plans and the necessary equipment to respond	CEO, Works	✓	✓	✓	✓
1.2 Foster connected, inclusive and culturally respectful community through Shire facilities and services	1.2.1 Provide and maintain quality sporting, recreation and community facilities that meet current and future community needs	CEO, Works	✓	✓	✓	✓
	1.2.2 Support and deliver inclusive events, activities and celebrations that bring people together, strengthen community connections, foster local pride and celebrate our communities	CEO, CRC	✓	✓	✓	✓
	1.2.3 Continue to provide a community bus	CEO	✓	✓	✓	✓
	1.2.4 Develop and implement a Reconciliation Action Plan in partnership with local Traditional Owners, Elders and representative bodies	CEO	✓	✓	✓	✓
1.3 Celebrate and promote the Shire of Coolgardie's unique heritage and culture	1.3.1 Facilitate a diverse calendar of events that activates public spaces and supports visitation	CRC	✓	✓	✓	✓
	1.3.2 Work with community groups to preserve, document and celebrate local history and heritage for locals and visitors	CRC	✓	✓	✓	✓

2. Economy

Community Aspiration: The community sees tourism and heritage activation as the Shire's strongest economic opportunity. Residents want Coolgardie's history recognised and promoted, including the railway station, Warden Finerty's, walk trails, the Great Western Woodlands and RV-friendly stopping points, supported by better signage and visitor facilities.

Town presentation is viewed as directly linked to economic outcomes. There is a clear aspiration for attractive, well-maintained main streets so visitors stop, stay and spend, with particular attention on Bayley Street and empty or run-down commercial buildings.

Businesses want a more accessible relationship with the Shire. Barriers raised include the procurement process being difficult for small business, limited access to commercial land and buildings, housing for workers, and red tape in approvals.

The community also wants a local economy less exposed to mining cycles, with advocacy on FIFO incentives and stronger local employment, recognising much of this sits with State and Federal Government.

10-Year Goal	Four-Year Delivery Strategy (Corporate Business Plan)	Lead	26/27	27/28	28/29	29/30
2.1 Grow tourism across the Shire	2.1.1 Update the Shire's Strategic Tourism Plan	CEO		☑	☑	
	2.1.2 Continue to update signage and the visitor experience of our trails	CEO	☑	☑	☑	☑
	2.1.3 Attract external funding to continue to improve the experience of the Goldfields Exhibition Museum	CEO			☑	☑
	2.1.4 Promote the Coolgardie Visitor Centre services	CEO	☑	☑	☑	☑
2.2 Enabling services and infrastructure support economic growth	2.2.1 Advocate for the retention of a childcare service in the Shire	Council	☑	☑	☑	☑
	2.2.2 Advocate for the retention of police, education and health public services across the Shire	Council	☑	☑	☑	☑
	2.2.3 Advocate for improvements in telecommunications across the Shire	Council	☑	☑	☑	☑

Glossary	
CEO	Chief Executive Officer
EHO	Environmental Health Officer
CRC	Community Recreation Centre

10-Year Goal	Four-Year Delivery Strategy (Corporate Business Plan)	Lead	26/27	27/28	28/29	29/30
2.3 Secure external funding opportunities for strategic projects	2.3.1 Forward plan the expansion of residential and industrial lots in Coolgardie and Kambalda	CEO	✓	✓	✓	✓
	2.3.2 Advocate the expansion of the number of available industrial lots in the Mungari Strategic Industrial Area with Development WA	CEO	✓	✓	✓	✓
	2.3.3 Capture new economic opportunities at the Kambalda Airport (logistics, connectivity, industry etc)	CEO	✓	✓	✓	✓
	2.3.4 Forward plan for the refurbishment of the Coolgardie Swimming Pool to include a toddler's pool and public amenities upgrade	CEO	✓	✓	✓	✓
	2.3.5 Encourage ageing in place Aged Accommodation	CEO	✓	✓	✓	✓
	2.3.6 Work with the community forward plan a revitalisation of Bayley Street	CEO	✓	✓	✓	✓
	2.3.7 Investigate a Micro-grid facility	CEO			✓	✓
2.4 Plan, deliver and maintain infrastructure across the Shire in a sustainable and cost-effective manner	2.4.1 Continually review and implement the road infrastructure renewal program (road hierarchy, maintenance etc)	Works	✓	✓	✓	✓
	2.4.2 With GVROC, seek external funding for adapting community assets for climate change	CEO	✓	✓	✓	✓
	2.4.3 Develop and implement a 10-year townsite footpath plan for all communities in the Shire to assist in attracting external funding	Works	✓	✓	✓	✓
	2.4.4 Develop and implement integrated asset management plans and service levels for roads, drainage, buildings, parks and community facilities, aligned with the Long Term Financial Plan	Works	✓	✓	✓	✓
	2.4.5 Continue to upgrade Shire owned accommodation in a planned manner	CEO	✓	✓	✓	✓

3. Environment

Community Aspiration: Roads, footpaths and drainage were the most frequently raised issues across all engagement. The community's aspiration is safe, reliable core infrastructure. Footpath condition is a particular concern for seniors and people with mobility challenges.

Waste management is a strong priority, with the community wanting extended tip hours, simpler and cheaper access, recycling options and hard rubbish collection.

Addressing the Coolgardie sewerage and wastewater system is a clear need, given the Shire owns the asset. Residents raised ageing pipes, pump failures, odour on Woodward Street and impacts on liveability and future development.

The community also wants cleaner, tidier towns through street cleaning, weed control, feral cat and pest management, and better maintenance of parks, gardens and public spaces. Emergency preparedness was raised, with interest in community education, an active LEMC and a strategy for climate, energy and water security.

10-Year Goal	Four-Year Delivery Strategy (Corporate Business Plan)	Lead	26/27	27/28	28/29	29/30
3.1 Compliant and efficient environmental infrastructure and services that protect public health and preserve the environment	3.1.1 Meet compliance as a Class III waste site in Coolgardie to support the diversification of the local economy	Works	✓	✓	✓	✓
	3.1.2 Coolgardie and Kambalda waste sites are clean and accessible	Works	✓	✓	✓	✓
	3.1.3 Undertake Coolgardie sewerage remedial works	Works	✓	✓	✓	✓
	3.1.4 Clean and well maintained public gardens and parks	Works	✓	✓	✓	✓
	3.1.5 Collaborative management of weeds and pests across the Shire through collaboration with the Goldfields Nullabor Rangelands Biosecurity Group	Works	✓	✓	✓	✓

4. Governance

Community Aspiration: Restoring trust between the Shire and its community is the overarching aspiration. Residents continue to request the Shire to listen, act on feedback and demonstrate that community input leads to visible outcomes.

There is strong demand for better communication: multiple channels, plain language, earlier release of agendas and greater transparency around finances, rates and the Shire's debt position.

Financial sustainability matters to the community. People want debt minimised, forward financial planning, clarity on what rates deliver, and careful consideration before any sale of assets or major decisions.

The community wants works and services delivered internally wherever possible, with local crews, town-based supervision and daily accountability rather than reliance on external contractors. Filling vacant positions, retaining good staff and building a professional, well-trained Council were all raised.

10-Year Goal	Four-Year Delivery Strategy (Corporate Business Plan)	Lead	26/27	27/28	28/29	29/30
4.1 High standard and responsive customer service	4.1.1 Develop, implement and monitor a Customer Service Charter	CEO	✓		✓	
	4.1.2 Review and improve the Snap, Send, Solve process	CEO		✓		
	4.1.3 Undertake a community satisfaction survey every two years	CEO		✓		✓
4.2 Transparent, accountable and effective governance across the Shire	4.2.1 Councillor professional development is undertaken to strengthen leadership and governance across the Shire.	Council	✓	✓	✓	✓
	4.2.2 Develop and implement a Community Engagement Framework	CEO	✓	✓	✓	✓
	4.2.3 Implement, monitor and report against the Integrated Planning and Reporting Framework to meet statutory obligations	CEO	✓	✓	✓	✓
	4.2.4 Regularly review the Shire's procurement policies	CEO	✓		✓	
4.3 Capable, efficient and collaborative organisation	4.3.1 Review the Workforce Plan including returning a works program internally with Town Leading Hands and an appropriately resourced plant equipment plan	CEO, Works	✓		✓	
	4.3.2 Investigate the best option and budget for financial management systems for effective governance and administration of Council	CEO		✓	✓	✓
	4.3.3 Work towards the objectives of the Long Term Financial Plan including debt reduction, cash flow recovery and reserves growth	CEO	✓	✓	✓	✓
	4.3.4 Membership and active participation in the GVRoc, Zone and other regional groupings	CEO	✓	✓	✓	✓



Reporting and Resourcing

Reporting

The Council Plan, incorporating the Strategic Community Plan and the Corporate Business Plan is part of the Integrated Planning and Reporting Framework that all Local Governments in Western Australia follow and is illustrated below, with the review periods highlighted. The Plan combines the strategic direction of the Strategic Community Plan (10 years) with the actions and resource planning of the Corporate Business Plan (4yrs) into a single integrated document. It identifies the community's long-term vision, Council's priorities and objectives, and the strategies that will guide decision making, service delivery and investment.

Plan	Adopted	Minor Review	Major Review
Strategic Community Plan	2026	2028	2030
Corporate Business Plan	2026	Annual	Annual
Long Term Financial Plan	2026	2028	2030
Asset Management Plan	2026		
Workforce Plan	2026		

Following adoption, the Shire will establish a practical traffic-light quarterly progress report for Council and publish relevant updates on the Shire website. Progress, performance indicators and achievements will also be reported annually through the Annual Report. The Strategic Community Plan will undergo a desktop review in 2028 and a full review in 2030, while the Corporate Business Plan will be reviewed annually with the budget.

Resourcing this Plan

The plan relies on rate increases of 4% per annum for the next ten years. To be reviewed annually. This Plan is resourced through the adopted Long Term Financial Plan, Asset Management Plan, Workforce Plan and annual budgets. Rates, grants, fees, reserves and borrowing assumptions will be reviewed annually so delivery remains affordable and aligned with Council's financial sustainability objectives.



Resourcing this Plan

The plan relies on rate increases of 4% per annum for the next four years and there after 4%.

	26/27	27/28	28/29	29/30
	\$000's	\$000's	\$000's	\$000's
Opening Surplus / (Deficit)	(319)	0	0	0
Revenue from operating activities				
Rates	15,162	16,577	17,240	17,930
Operating grants & contributions	1,451	2,328	2,396	2,466
Fees & charges	5,562	6,040	6,270	6,510
Interest on investments	321	267	274	259
Other revenue	106	109	112	116
Profit on asset disposals	34	0	0	0
	22,635	25,321	26,292	27,281
Expenditure from Operating Activities				
Employee costs	(7,281)	(7,000)	(7,210)	(7,426)
Materials & contracts	(9,637)	(8,406)	(8,647)	(8,895)
Utility charges	(1,000)	(1,045)	(1,092)	(1,142)
Depreciation	(7,038)	(6,465)	(6,694)	(7,033)
Interest expense	(331)	(296)	(268)	(241)
Insurance expense	(537)	(553)	(570)	(587)
Other expenditure	(1,556)	(1,600)	(1,647)	(1,695)
Loss on asset disposals	(185)	0	0	0
	(27,567)	(25,365)	(26,128)	(27,018)
Investing activities				
Capital grants, subsidies and contributions	3,280	3,404	6,071	5,283
Proceeds from disposal of assets	65	240	240	240
Payments for property, plant and equipment	(1,283)	(1,075)	(1,550)	(1,075)
Payments for construction of infrastructure	(7,319)	(8,015)	(11,353)	(9,938)
Transfers from reserves	0	727	1029	727
Financing activities				
Proceeds from new borrowings	5,462	0	0	0
Repayment of borrowings	(309)	(431)	(459)	(486)
Payments for principal portion of lease liabilities	(229)	(12)	(8)	0
Transfers to reserves	(1,643)	(1,293)	(829)	(1,446)
	3,281	(1,736)	(1,296)	(1,933)
Closing surplus / (deficit)	0	0	0	(0)
Cash & cash equivalents	3,276	2,823	2,423	3,743

Shire Priorities – Significant Capital Projects Over 10 years

Major Projects								
Project Name	Project Details	Council Funding				Other Funding Over 10 Years	10-Year Cost	Status
		26/27	27/28	28/29	29/30			
Road Infrastructure Renewal Program	10-year road renewal program (FY27-37)	\$4,018,501	\$2,515,218	\$2,302,520	\$2,887,911	\$24,098,717	\$41,131,924	In Progress
Land & Buildings Renewal	10-year road renewal program (FY27-37)	\$545,000	\$400,000	\$375,000	\$400,000	\$100,000	\$10,820,000	In Progress
Bayley Street Upgrade	Road reconstruction (FY29-30) – largely externally funded	\$25,000	0	\$4,000,000	\$5,000,000	\$6,000,000	\$9,025,000	Pending Funding
Coolgardie Swimming Pool	Refurbishment (FY27-28) – largely externally funded	\$150,000	\$3,000,000	\$3,000,000	0	\$3,000,000	\$6,150,000	Pending Funding
Waste Management Facilities	10-year program (FY27-37)	\$1,300,000	\$1,100,000	\$600,000	\$600,000	0	\$9,400,000	In Progress
Plant Replacement Program	10-year plant replacement program (FY27-37)	\$574,000	\$600,000	\$600,000	\$600,000	0	\$7,674,000	In Progress



Major Projects

Project Name	Project Details	Council Funding				Other Funding Over 10 Years	10-Year Cost	Status
		26/27	27/28	27/28	29/30			
Coolgardie Sewerage Upgrades	10-year program (FY27-37)	\$600,000	\$200,000	\$350,000	\$350,000	0	\$7,500,000	In Progress
Footpath Renewal Program	10-year renewal program (FY27-37)	\$400,000	\$500,000	\$300,000	\$300,000	0	\$4,800,000	In Progress
Micro Grid System	Renewable energy micro grid (FY31-32) – largely externally funded	0	0	0	0	\$3,000,000	\$4,000,000	Pending Funding
Other Infrastructure Renewal	10-year renewal program (FY27-37)	\$390,000	\$400,000	\$400,000	\$400,000	\$40,000	\$7,140,000	In Progress
Parks, Ovals & Playground Renewal	10-year renewal program (FY27-37)	\$435,000	\$300,000	\$400,000	\$400,000	0	\$4,835,000	In Progress
ICT & Equipment Renewal	10-year renewal program (FY27-37)	\$164,000	\$75,000	\$75,000	\$75,000	0	\$1,339,000	In Progress
ERP Implementation	Implementation of new software system (FY29)	0	0	\$500,000	0	0	\$500,000	Not until FY29

These numbers are an estimate at the time of printing and subject to change



Contact us

(08) 9080 2111 

www.coolgardie.wa.gov.au 

mail@coolgardie.wa.gov.au 

Bayley Street, Coogardie WA 6429

Irish Mulga Drive, Kambalda WA 6442

PO Box 138, Kambalda WA 6442

Photo credit: Ned Nybo

12.1.3 DRAFT POLICY 1.25 PRIVACY AND RESPONSIBLE INFORMATION SHARING

Location: N/A

Applicant: N/A

Disclosure of Interest: N/A

Date: 25 July 2026

Author: Leanne Parola, Executive Manager Governance and Workplace

SUMMARY

The purpose of this report is to seek Council's adoption of Policy 1.25 – Privacy and Responsible Information Sharing.

BACKGROUND

The Privacy and Responsible Information Sharing Act 2024 commenced on 1 July 2026 and establishes a legislative framework governing the collection, use, storage, disclosure and management of personal information by public sector agencies, including local governments.

The Privacy and Responsible Information Sharing Act 2024 introduces Information Privacy Principles, rights for individuals to access and correct personal information, requirements for privacy complaints management, and provisions relating to responsible information sharing. Serious data breach notification requirements will commence on 1 January 2027.

The legislation applies to local governments and requires compliance with Information Privacy Principles that regulate how personal information is collected, used, stored, disclosed and managed. The Act also establishes rights for individuals to seek access to and correction of their personal information and introduces oversight by the Information Commissioner.

The Shire currently manages personal information across a broad range of functions including rates administration, community services, health services, regulatory services, employee management, customer requests and facility bookings. The adoption of a corporate policy is considered an appropriate first step in establishing a privacy governance framework and supporting organisational compliance with the new legislative requirements.

COMMENT

The Privacy and Responsible Information Sharing Act 2024 represents a significant governance reform for local government and requires agencies to demonstrate appropriate privacy and information management practices.

Policy 1.25 establishes the Shire's commitment to:

- protecting personal information;
- complying with the Information Privacy Principles;
- providing access to and correction of personal information where required;
- maintaining appropriate information security controls;
- ensuring responsible and transparent information sharing;
- managing privacy complaints; and
- preparing for mandatory data breach notification obligations commencing on 1 January 2027.

The proposed policy is intended to provide a high-level governance framework. Detailed procedures, privacy notices, breach response arrangements, staff training and operational processes will be progressively developed as part of the Shire's staged implementation of the Privacy and Responsible Information Sharing Act 2024.

Given the significant organisational changes required, a staged implementation approach is considered both practical and proportionate to the Shire's size and resourcing capacity.

CONSULTATION

Nil

STATUTORY ENVIRONMENT

- *Privacy and Responsible Information Sharing Act 2024*
- *Information Commissioner Act 2024*
- *Freedom of Information Act 1992*
- *State Records Act 2000*
- *Local Government Act 1995*

Section 20 of the Privacy and Responsible Information Sharing Act 2024 requires entities subject to the Act to comply with the Information Privacy Principles. The Act commenced on 01 July 2026, with mandatory eligible data breach notification requirements commencing on 01 January 2027.

POLICY IMPLICATIONS

The adoption of Policy 1.25 – Privacy and Responsible Information Sharing will introduce a new Council Policy forming part of the Shire's governance framework.

FINANCIAL IMPLICATIONS

There are no direct financial implications arising from the adoption of the Policy.

Implementation of the PRIS Act may require future expenditure associated with staff training, policy development, procedural documentation, information management improvements and privacy compliance activities. These costs will be managed within future budget and operational planning processes as required.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. **Draft Policy 1.25 Privacy and Responsible Information Sharing**

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council: -

1. Adopts Policy 1.25 – Privacy and Responsible Information Sharing as attached.
2. Notes that:
 - a. the Privacy and Responsible Information Sharing Act 2024 commenced on 01 July 2026; and
 - b. officers will continue the staged implementation of privacy and information governance measures required to support the Shire's compliance with the Privacy and Responsible Information Sharing Act 2024 and associated Information Privacy Principles.

Cr Tammee Keast proposed an amendment to the item.

Reason: To ensure that deadlines are met and it is communicated back to Council.

COUNCIL RESOLUTION #139/2026

Moved: Cr Tammee Keast

Seconded: Cr Anthony Ball

That Council: -

1. Adopts Policy 1.25 – Privacy and Responsible Information Sharing as attached.
2. Notes that:
 - a. the Privacy and Responsible Information Sharing Act 2024 commenced on 01 July 2026; and
 - b. officers will continue the staged implementation of privacy and information governance measures required to support the Shire's compliance with the Privacy and Responsible Information Sharing Act 2024 and associated Information Privacy Principles.
3. Requests the Chief Executive Officer to ensure that all operational policies, procedures, notices, appointments and other measures required to comply with the Privacy and Responsible Information Sharing Act 2024 and Information Privacy Principles that commenced on 01 July 2026 are implemented as a priority, and that preparations for the notifiable information breach provisions commencing 01 January 2027 are completed prior to commencement, with a progress report to be provided to Council by the October 2026 Ordinary Council Meeting.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Policy Number 1.25 Privacy and Responsible Information Sharing**Legislative Reference**

- Privacy and Responsible Information Sharing Act 2024 (WA)
- Information Commissioner Act 2024 (WA)
- Freedom of Information Act 1992 (WA)
- State Records Act 2000 (WA)
- Local Government Act 1995 (WA)

Related Documents

- Code of Conduct for Council Members, Committee Members and Candidates
- Employee Code of Conduct
- Recordkeeping Plan
- Data Breach Response Procedure (to be developed)
- Privacy Complaint Procedure (to be developed)

Policy Objective

To establish the Shire's commitment to protecting personal information, respecting individual privacy, and undertaking responsible information sharing in accordance with the Privacy and Responsible Information Sharing Act 2024, the Information Privacy Principles and any applicable Responsible Information Sharing Principles.

Policy Scope

This Policy applies to:

- Elected Members;
- Committee Members;
- Employees;
- Contractors and consultants;
- Volunteers;
- Agents acting on behalf of the Shire; and
- Any contracted service provider required to comply with privacy obligations under a contract with the Shire.

Policy Statement

The Shire of Coolgardie recognises that the community places significant trust in local government to collect, hold, use and disclose personal information responsibly.

The Shire is committed to:

- managing personal information lawfully, fairly and transparently;
- complying with the Information Privacy Principles established under the PRIS Act;

- ensuring personal information is accurate, secure and appropriately retained;
- facilitating access to and correction of personal information in accordance with legislative requirements;
- ensuring responsible and accountable information sharing;
- recognising and supporting Aboriginal data governance principles where information sharing affects Aboriginal people or communities;
- responding appropriately to privacy complaints and suspected privacy breaches; and
- fostering a culture of privacy awareness and accountability throughout the organisation.

Policy Principles

1. Privacy by Design

The Shire will incorporate privacy considerations into its systems, projects, services and decision-making processes at the earliest possible stage.

Privacy risks will be identified, assessed and managed as part of organisational planning and governance activities.

2. Collection of Personal Information

The Shire will only collect personal information where it is reasonably necessary to perform its functions, exercise its powers, deliver services, meet statutory obligations, or otherwise as authorised by law.

Where practical, personal information will be collected directly from the individual concerned.

Individuals will be informed about:

- the purpose of collection;
- how their information will be used;
- whether disclosure may occur; and
- how they may access or correct their information.

3. Use and Disclosure

Personal information will only be used or disclosed:

- for the purpose for which it was collected;
- where authorised or required by law;
- with the individual's consent;
- where necessary to protect public health, safety or welfare; or
- in accordance with the PRIS Act and any approved information sharing arrangements.

The Shire will take reasonable steps to ensure that personal information is not used or disclosed in a manner that is inconsistent with legislative requirements.

4. Information Security

The Shire will implement reasonable administrative, physical and technical safeguards to protect personal information from:

- unauthorised access;
- misuse;
- interference;
- loss;
- modification; and
- disclosure.

Security measures may include:

- role-based access controls;
- multifactor authentication;
- network and cyber security controls;
- secure disposal processes;
- staff training; and
- regular reviews of information security practices.

5. Information Quality

The Shire will take reasonable steps to ensure that personal information it holds is accurate, complete, relevant and up to date.

6. Access and Correction

The Shire supports an individual's right to request access to and correction of their personal information in accordance with the PRIS Act and other applicable legislation.

Requests will be handled fairly, promptly and consistently.

7. Responsible Information Sharing

Information sharing decisions must be:

- lawful;
- necessary and proportionate;
- transparent and accountable;
- supported by appropriate risk assessment;
- properly documented; and
- consistent with privacy obligations.

The Shire will ensure that information sharing is undertaken only for legitimate public purposes and in accordance with applicable legislative requirements.

8. Aboriginal Information and Data

Where information sharing relates to Aboriginal people, communities, organisations or cultural matters, the Shire will seek to ensure that appropriate consultation and engagement processes are considered consistent with legislative requirements and recognised Aboriginal data governance principles.

9. Privacy Complaints

The Shire will establish mechanisms to receive, investigate and respond to privacy complaints in a fair, timely and transparent manner.

Complainants will be advised of any review or external complaint rights available under legislation.

10. Data Breaches

The Shire will maintain processes for identifying, assessing, containing, managing and reporting privacy and information security breaches.

Where required by law, the Shire will notify affected individuals and the Information Commissioner of eligible data breaches. These obligations commence from 1 January 2027.

Roles and Responsibilities

Council

Council is responsible for:

- establishing the strategic framework for privacy governance;
- adopting and reviewing this Policy; and
- receiving reports regarding privacy governance where appropriate.

Chief Executive Officer

The CEO is responsible for:

- ensuring organisational compliance with privacy obligations;
- allocating appropriate resources for implementation;
- designating responsible officers; and
- promoting a culture of privacy and information security.

Responsible Officer

The CEO shall appoint a suitably qualified officer to coordinate privacy governance activities, including:

- privacy compliance monitoring;
- privacy training and awareness;
- privacy complaint management;
- breach reporting; and
- liaison with the Information Commissioner where required.

Employees, Contractors and Elected Members

All persons covered by this Policy must:

- comply with privacy obligations;
- protect personal information;
- report suspected breaches promptly; and
- undertake privacy training as required.

Implementation

The Shire acknowledges that implementation of the PRIS Act represents a significant governance reform and will adopt a staged implementation approach that may include:

- development of supporting procedures;
- staff training and awareness programs;
- privacy impact assessment processes;
- privacy notices and forms;
- information sharing governance arrangements;
- breach response procedures; and
- reporting and monitoring frameworks.

Review

This Policy shall be reviewed:

- within 12 months of adoption;
- following significant legislative changes; or
- at least every two years.

12.1.4 2025 COMPLIANCE AUDIT RETURN

Location: Shire of Coolgardie

Applicant: Shire of Coolgardie

Disclosure of Interest: Nil

Date: 18 August 2026

Author: Leanne Parola, Executive Manager Governance and Workplace

SUMMARY

For Council to consider the 2025 Compliance Audit Return.

BACKGROUND

In accordance with the Local Government Act 1995 and Local Government (Audit) Regulations 1996, a local government is required to complete an annual Compliance Audit Return (CAR) for the period 01 January 2025 to 31 December 2025 of the preceding year. The CAR, after being adopted by Council, is to be forwarded to the Local Government Inspector by 30 September 2026.

The Audit, Risk and Improvement Committee at its meeting held on Wednesday, 12 August 2026 received the completed 2025 Compliance Audit Return as per attached for the period 01 January 2025 to 31 December 2025 as per the below resolution.

AUDIT, RISK AND IMPROVEMENT COMMITTEE RESOLUTION #130/2026

Moved: Cr Paul Wilcox

Seconded: Cr Daphne Simmons

That the Audit and Risk Improvement Committee: -

- 1. Receives the 2025 Compliance Audit Return as attached;**
- 2. Notes the results of the compliance audit review undertaken by administration;**
- 3. Notes the identified instances of non-compliance and corrective actions; and**
- 4. Reports to Council that it has reviewed the 2025 Compliance Audit Return in accordance with Regulation 14 of the Local Government (Audit) Regulations 1996 and recommends Council adopt the Return.**

In Favour: Ms Michele Bennetts, Crs Paul Wilcox, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 5/0

COMMENT

The purpose of the annual Compliance Audit Return is for individual local governments to assess their level of compliance with the Local Government Act 1995 and associated Regulations.

The Compliance Audit Return only assess compliance against the Local Government Act 1995 and associated Regulations. During the audit process seven (7) non-conformances were identified and have been already, or will be addressed in 2026.

The specific legislation addressed by the Compliance Audit Return are:

- Local Government Act 1995
- Local Government (Administration) Regulations 1996
- Local Government (Audit) Regulations 1996
- Local Government (Constitution) Regulations 1996
- Local Government (Elections) Regulations 1996
- Local Government (Financial Management) Regulations 1996
- Local Government (Functions and General) Regulations 1996

The Compliance Audit Return has been undertaken as an internal audit, sourcing evidence of compliance through the Shire's own records. Where relevant, resolution references have been included.

The completed Return shows that, in general, the standard of compliance is good however there are seven (7) areas that were non-compliant as follows:

Question 2 – Has the local government reviewed local laws which have not been reviewed in the previous 8 years, to ensure compliance with Schedule 9.3, Clause 65?

The Shire's Fencing Local Law was adopted in 1996 and has not been reviewed within the past eight (8) years. Quotations are currently being sought to prepare a new Local Law which will replace/repeal it with a more contemporary local law.

Question 24 - Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government? If yes, has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?

The Chief Executive Officer has prepared and implemented a code of conduct for employees, however it was not published on the Shire's website. This has now been rectified.

Question 37 - Does the local government have information available for members of the public to inspect, free of charge as prescribed under section 5.94 and Admin Reg 29, except where restricted under this section?

The Shire makes the information prescribed under section 5.94 of the Local Government Act 1995 and Regulation 29 of the Local Government (Administration) Regulations 1996 available for public inspection free of charge through its official website.

The Tender Register was maintained during the audit period; however, it was identified that some information was not fully up to date and has now been rectified.

Question 38 - Where a person is entitled to inspect information under this Division, can the local government confirm that copies are available and that the price at which it sells copies does not exceed the cost of providing them, unless prescribed otherwise?

Copies of information available for inspection are provided on request, and charges are set in the Schedule of Fees and Charges adopted by Council. The Shire does not hold a documented costing supporting those charges and is therefore not presently able to confirm that every charge is limited to the cost of providing the copy.

Question 39 - Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?

The Employee Code of Conduct was not on the website, this has since been rectified.

Question 49 - Has the local government reviewed its corporate business plan in accordance with Admin Regulation 19DA(4)? If yes, provide date of review. Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?

The last Corporate Business Plan was for the period 2019-2023. The 2026-2036 Council Plan which incorporates the Strategic Community Plan and Corporate Business Plan is being submitted to the 25 August, 2026 Ordinary Council Meeting for adoption.

Question 55 - Does the local government publish all prescribed information on its official website — including up-to-date policies, required details of council member and employee returns, council member fees and allowances, and relevant public notices — within the specified timeframes and in accordance with legislative requirements?

The Employee Code of Conduct was not on the website, this has since been rectified.

CONSULTATION

Nil

STATUTORY ENVIRONMENT

- *Local Government Act 1995, Section 7.13*
- *Local Government (Audit) Regulations 1996, Regulations 13 - 15*

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

Accountable and effective leaders

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. Compliance Audit Return 2025

VOTING REQUIREMENT

Simple majority

OFFICER RECOMMENDATION

That Council: -

1. Adopt the completed 2025 Compliance Audit Return for the Shire of Coolgardie in accordance with regulation 14(6)(b) of the Regulations for the period 01 January 2025 to 31 December 2025 as presented in the attachment of this report; and
2. Authorise the Shire President and CEO to sign the adopted Compliance Audit Return and requests the CEO to provide the Local Government Inspector with the information required under regulation 15(1) of the Regulations by the due date of 30 September 2026.
3. Request the CEO to implement the agreed remediation actions and report progress to the Audit, Risk and Improvement Committee until all actions are completed.

COUNCIL RESOLUTION #140/2026

Moved: Cr Paul Wilcox

Seconded: Cr Tammee Keast

That Council: -

1. **Adopt the completed 2025 Compliance Audit Return for the Shire of Coolgardie in accordance with regulation 14(6)(b) of the Regulations for the period 01 January 2025 to 31 December 2025 as presented in the attachment of this report; and**
2. **Authorise the Shire President and CEO to sign the adopted Compliance Audit Return and requests the CEO to provide the Local Government Inspector with the information required under regulation 15(1) of the Regulations by the due date of 30 September 2026.**
3. **Request the CEO to implement the agreed remediation actions and report progress to the Audit, Risk and Improvement Committee until all actions are completed.**

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Compliance Audit Return 2025					
No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
1	Local Government Act 1995	s. 2.29	Has every person elected or appointed to a mayor, president, deputy, or councillor role made the required declaration in the prescribed form before a prescribed person, prior to acting in the office?	Yes	All 4 new Councillors, President and Deputy President made the declaration prior to acting in their positions - This was completed on the 21/10/2025 prior to the Special Council Meeting.
2	Local Government Act 1995	s. 3.16	Has the local government reviewed local laws which have not been reviewed in the previous 8 years, to ensure compliance with Schedule 9.3, Clause 65?	No	The Shire's Fencing Local Law has not technically been reviewed within the past 8 years. Quotations are being sought to prepare a new Local Law which will replace/repeal it.
3	Local Government Act 1995	s. 3.57	Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?	Yes	
4	Local Government Act 1995	s. 3.58(3)	Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?	Yes	Disposal that went other than by public auction or tender was the Post Office Complex issue to Judumul Aboriginal Corporation and Shire has followed S3.58(3). Council Resolution 221/2025. Disposal of one (1) used Caterpillar D10 tracked Dozer ("D10") was done in accordance with section 3.58(2) of the Local Government Act 1995 via public tender.
5	Local Government Act 1995	s. 3.58(4)	Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4) of the Act, in the required local public notice for each disposal of property?	Yes	The Post Office Complex lease to Judumul Aboriginal Corporation had local public notice with submission period 2 weeks.
6	Local Government Act 1995	s. 3.59(2)(a)	Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2025?	Yes	The Bluebush Village Disposal to Westgold Resources was advertised as major trading undertaking, with business plan presented in December 2025 and publicly advertised. Final review and consideration was done in the 2026 calendar year.
7	Local Government Act 1995	s. 3.59(2)(b)	Has the local government prepared a business plan for each major land transaction that was not exempt in 2025?	Yes	The Bluebush Village Disposal to Westgold Resources was advertised as major trading undertaking, with business plan presented in December 2025 and publicly advertised.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
8	Local Government Act 1995	s. 3.59(2)(c)	Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2025?	Yes	S3.59(4)-(5)- with the post office proposed lease a statewide public notice was issued, open for comments for 6 weeks as per the requirements. For the disposal of the Bluebush Village the process exceeded the minimum requirements. Public comment was sought on the plan for a period of nine (9) weeks, well in excess of the statutory comment period of six weeks. The Shire undertook a range of consultation and engagement activities on the Business Plan including the following: 1. Placing an Advertisement in the West Australian Newspaper – Sat 20th December 2025 2. Placing an Advertisement in the Kalgoorlie Miner Newspaper – Saturday 20th December 2025 3. Putting a notice on the Shire's website – From 19th December 2025 4. Putting notices on Shire notice boards at Shire Administration offices – From 19th December 2025. 5. Making hard copies of the Business Plan available for public inspection at Recreation Centre and Administration Offices. 6. Hosting three Community Forums on the Business Plan - o Bluebush Village Business Plan Community Forum – Kambalda – Tuesday 20th January at 6.30pm – number of attendees 5 - o Bluebush Village Business Plan Community Forum – Coolgardie – Wednesday 21st January at 6.30pm – number of attendees 3 - o Bluebush Village Business Plan Financials Community Forum – Kambalda – Thursday 12th February at 7.00pm – number of attendees 5 Additionally, while not Shire initiated, the decision to advertise the Business Plan and a summary of the contents of the Business Plan was the subject of newspaper articles in the Kalgoorlie Miner.
9	Local Government Act 1995	s. 3.59(4)	Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2025?	Yes	Refer above comments.
10	Local Government Act 1995	s. 3.59(5)	During 2025, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?	N/A	Decision falls in 2026.
11	Local Government Act 1995	s. 5.16 (1)	Were all delegations to committees resolved by absolute majority?	N/A	No delegations to committees.
12	Local Government Act 1995	s. 5.16 (2)	Were all delegations to committees in writing?	N/A	No delegations to committees.
13	Local Government Act 1995	s. 5.17	Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?	N/A	No delegations to committees.
14	Local Government Act 1995	s. 5.18	Were all delegations to committees recorded in a register of delegations?	N/A	No delegations to committees.
15	Local Government Act 1995	s. 5.36(4) & s. 5.37(3)	Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?	N/A	There were no CEO or senior employee vacancies advertised in 2025.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
16	Local Government Act 1995	s. 5.37(2)	Did the CEO inform council of each proposal to employ or dismiss senior employee? Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?	N/A	As per Policy 1.19, the Shire does not have any senior employees.
17	Local Government Act 1995	s. 5.39B	Has the local government adopted and maintained model standards that incorporate the prescribed model standards within required timeframes (including amendments), ensured adoption by absolute majority, published an up-to-date version on its official website, and avoided including any inconsistent additional provisions?	Yes	Policy 1.10 CEO Standards and performance review processes complies with the Act and was available on the Shire official website.
18	Local Government Act 1995	s. 5.42	Were all delegations to the CEO resolved by an absolute majority? Were all delegations to the CEO in writing?	Yes	As per Council Resolution #69/2025 and #142/2025.
19	Local Government Act 1995	s. 5.43	Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?	Yes	Refer to Delegation Register resolved by Council - As per #69/2025 - 27 May 2025 Ordinary Council Meeting Refer to Delegation Register resolved by Council - as per #142/2025 - 26 August 2025 Ordinary Council Meeting.
20	Local Government Act 1995	s. 5.44(2)	Were all employees delegated authority by the CEO under Section 5.44(1), issued with a written instrument of delegation?	Yes	15 Letters issued.
21	Local Government Act 1995	s. 5.45(1)(b)	Were all decisions by the Council to amend or revoke a delegation made by absolute majority?	Yes	As per Council Resolution #108/2025 - Ordinary Council Meeting held on the 21 July 2025.
22	Local Government Act 1995	s. 5.46	Has the CEO kept a register of all delegations made under Division 4 of the Local Government Act 1995 to the CEO and to employees? Were all delegations made under Division 4 reviewed by the delegator at least once during the 2024/2025 financial year? Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?	Yes	All Delegations used were recorded by filling out a Delegation Form, these then were entered into a register and initialled by the EA, filed and recorded in bulk at the end of the year and then archived. Refer to record number NCR11263.
23	Local Government Act 1995	s. 5.50	If the local government paid a finishing employee an amount in addition to their entitlement, did the local government follow a policy it had adopted and published on the website outlining the circumstances in relation to payments made to terminated employees? If the local government made a payment to a finishing employee that is more than the amount set out in the policy, was local public notice given?	N/A	No finishing employees were paid an amount in addition to their entitlement. Policy 1.11 Additional payments to employees is published on the Shire's official website
24	Local Government Act 1995	s. 5.51A	Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government? If yes, has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?	No	Management Policy 1.01 Code of Conduct was not published on the Shire's official website.
25	Local Government Act 1995	s. 5.67	Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?	Yes	Refer to minutes also Refer to record number NCR10910 - This is where all 2025 Disclosure of Interest forms are saved.
26	Local Government Act 1995	s. 5.68(2)	Were all decisions regarding participation approval in relation to Section 5.68(2), including the extent of participation allowed and, where relevant, the information required by the Local Government (Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?	Yes	Refer to minutes also Refer to record number NCR10910 - This is where all 2025 Disclosure of Interest forms are saved.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
27	Local Government Act 1995	s. 5.69(5)	Were all decisions regarding participation approval in relation to Section 5.69(5), including the extent of participation allowed recorded in the minutes of the relevant council or committee meeting?	Yes	Refer to minutes also Refer to record number NCR10910 - This is where all 2025 Disclosure of Interest forms are saved.
28	Local Government Act 1995	s. 5.70	Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?	Yes	Refer to record number NCR10910 - This is where all 2025 Disclosure of Interest forms are saved.
29	Local Government Act 1995	s. 5.71B(5) and (7)	Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under section 5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application? Was any decision made by the Minister under section 5.71B(6) of the Local Government Act 1995, recorded in the minutes of the council meeting at which the decision was considered?	N/A	
30	Local Government Act 1995	s. 5.73	Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?	Yes	Refer to minutes also Refer to record number NCR10910 - This is where all 2025 Disclosure of Interest forms are saved.
31	Local Government Act 1995	s. 5.75	Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?	Yes	
32	Local Government Act 1995	s. 5.76	Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2025?	Yes	
33	Local Government Act 1995	s. 5.77	On receipt of a primary or annual return, did the CEO, or the Mayor/President, as the case may be, give written acknowledgment of having received the return?	Yes	
34	Local Government Act 1995	s. 5.88	Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995? Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28? After a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person? Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?	Yes	
35	Local Government Act 1995	s. 5.89A	Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A? Did the CEO publish an up-to-date version of the gift register on the local government's website?	Yes	Refer to website.
36	Local Government Act 1995	s. 5.90A	Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?	Yes	As per Council Policy 1.17.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
37	Local Government Act 1995	s. 5.94	Does the local government have information available for members of the public to inspect, free of charge as prescribed under section 5.94 and Admin Reg 29, except where restricted under this section?	No	Yes. The Shire made the information prescribed under section 5.94 of the <i>Local Government Act 1995</i> and Regulation 29 of the <i>Local Government (Administration) Regulations 1996</i> available for public inspection free of charge through its official website. The Tender Register was maintained during the audit period; however, it was identified that some information was not fully up to date and has since been identified for updating. Evidence: Shire website, Tender Register and records available for public inspection.
38	Local Government Act 1995	s. 5.96	Where a person is entitled to inspect information under this Division, can the local government confirm that copies are available and that the price at which it sells copies does not exceed the cost of providing them, unless prescribed otherwise?	No	Comments: Copies of information available for inspection are provided on request, and charges are set in the Schedule of Fees and Charges adopted by Council. The Shire does not hold a documented costing supporting those charges and is therefore not presently able to confirm that every charge is limited to the cost of providing the copy.
39	Local Government Act 1995	s. 5.96A	Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?	No	Employee Code of Conduct was not on the website.
40	Local Government Act 1995	s. 5.104	Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct? Did the local government adopt additional requirements in addition to the model code of conduct? If yes, does it comply with section 5.104(3) and (4) of the Local Government Act 1995? Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?	Yes	Refer to website.
41	Local Government Act 1995	s. 5.128	Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?	Yes	As per Council Policy 2.10.
42	Local Government Act 1995	s. 7.12A(3), (4) and (5)	Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters? Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters? Was a copy of the report given to the Minister within three months of the audit report being received by the local government? Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?	Yes	After annual Audit Report. CEO response and Audit Management Action Report (18/6/25) were prepared and received by the Audit committee (Res 91/2025) and (Res 94/2025). Council resolved on 8/7/25 to forward the action reports to the Minister under S7.12A(4) and published it under on the website within 14 days under S7.12A(5).
43	Local Government (Administration) Regulations 1996	Reg 18F	Was the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?	N/A	No person was appointed to the position of Chief Executive Officer following an advertised process under section 5.36(4) during the period. The position was held on an acting and then temporary basis by a person acting for a term not exceeding one year, for which advertising is not required by reason of section 5.36(5A). Council resolved to commence recruitment for the permanent position on 25 November 2025 (Resolution #205/2025); any appointment will reflect in the 2026 Compliance Audit Return.
44	Local Government (Administration) Regulations 1996	Reg 19AB	Does the code of conduct contain the requirement that a local government employee (not including the CEO) must not accept a prohibited gift from an associated person?	Yes	Refer to Code of Conduct 1.01 of Management Policy.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
45	Local Government (Administration) Regulations 1996	Reg 19AC	Does the local government's code of conduct include requirements for the recording, storing, disclosure, and use of information relating to gifts accepted by local government employees (excluding the CEO) from associated persons, in accordance with regulatory requirements?	Yes	Refer to Code of Conduct 1.01 of Management Policy.
46	Local Government (Administration) Regulations 1996	Reg 19AE	Does the local government's code of conduct include requirements addressing employee behaviour in the performance of duties, interactions with others, use and disclosure of information, use of local government resources and finances, the keeping of records, and the reporting and management of suspected breaches and misconduct, in accordance with regulatory requirements?	Yes	Refer to Code of Conduct 1.01 of Management Policy.
47	Local Government (Administration) Regulations 1996	Reg 19B	Did the local government include in its annual report all information required under section 5.53(2)(g) and (i) and regulation 3A(2), including number of employees in salary bands over \$130,000, remuneration and allowances paid, ordered payments, CEO remuneration, council member meeting attendance, available demographic information about council members, and details of any modifications to the strategic community plan or significant modifications to the corporate business plan?	Yes	Refer to Annual Report 2024-2025.
48	Local Government (Administration) Regulations 1996	Reg 19C	Has the local government adopted by absolute majority a strategic community plan? If yes, provide the date of the most recent review	Yes	Reviewed 2022, a new Strategic Community Plan is currently being advertised for public submissions.
49	Local Government (Administration) Regulations 1996	Reg 19DA	Has the local government reviewed its corporate business plan in accordance with Admin Regulation 19DA(4)? If yes, provide date of review. Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?	No	The last Corporate Business Plan was for the period 2019-2023. The 2026-2036 Council Plan which incorporates the Strategic Community Plan and Corporate Business Plan is being submitted to the 25 August, 2026 Ordinary Council Meeting for adoption.
50	Local Government (Administration) Regulations 1996	Reg 22	Asked as part of question s. 5.75		
51	Local Government (Administration) Regulations 1996	Reg 23	Asked as part of question s. 5.76		
52	Local Government (Administration) Regulations 1996	Reg 28	Asked as part of question s. 5.88(1)		
53	Local Government (Administration) Regulations 1996	Reg 28A	Asked as part of question s. 5.89A(1)		
54	Local Government (Administration) Regulations 1996	Reg 29	Asked as part of question s. 5.94		
55	Local Government (Administration) Regulations 1996	Reg 29C	Does the local government publish all prescribed information on its official website — including up-to-date policies, required details of council member and employee returns, council member fees and allowances, and relevant public notices — within the specified timeframes and in accordance with legislative requirements?	No	The Shire's Code of Conduct for Employees was not on the Shire's website.
56	Local Government (Administration) Regulations 1996	Reg 35	Has every local government council member completed and passed the Council Member Essentials course, consisting of the five required modules and delivered by an approved provider, within 12 months of being elected?	Yes	All Councillors in 2025 had completed the Mandatory trainings - Refer to training register on website and all certificates can be found against Councillors internal records.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
57	Local Government (Administration) Regulations 1996	Reg 36	Does the local government appropriately identify and document council members who are exempt from the training requirements under section 5.126(1), including verifying that the member: has completed an approved course within the specified 5-year period prior to election, or completed the LGASS00002 Elected Member Skill Set before 1 July 2019 within the relevant timeframe, or qualifies for the transitional exemption applicable to council members in office at the commencement of the 2019 regulatory amendments?	N/A	
58	Local Government (Audit) Regulations 1996	Reg 10	Was the auditor's report for the financial year ending 30 June 2025 received by the local government within 30 days of completion of the audit?	Yes	Stamped financials received from OAG 04.12.2025. Forwarded to DLGC 15.12.2025 by CEO Aaron Cook.
59	Local Government (Audit) Regulations 1996	Reg 17	Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2025? If yes, provide date of council's resolution to accept the report.	Yes	September 2022, Council resolution #197/2022.
60	Local Government (Constitution) Regulations 1998	Reg 11FA	Did the CEO provide the Minister a report as to the result of the election within 14 days of the declaration and in the form of Form 20 of the Local Government (Elections) Regulations 1997, modified as necessary?	Yes	Conducted by the WAEC.
61	Local Government (Constitution) Regulations 1998	Reg 13	Were all required oaths, affirmations and declarations under section 2.42 (in relation to Commissioners) made in the correct form (Form 8), before the appropriate authorised person?	Yes	
62	Local Government (Elections) Regulations 1997	Reg 30G	Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997? Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997? Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?	Yes	
63	Local Government (Financial Management) Regulations 1996	Reg 5	Has the CEO ensured efficient systems and procedures are established under provisions set out in Financial Management Regulations 5(1)(a) to (g)?	Yes	Systems and procedures are established for each of the matters in regulation 5(1)(a) to (g), supported by Council policies for record keeping, rates recovery, debt collection, purchasing and payment authorisation, together with the Register of Delegations, the monthly lists of accounts presented to Council, and the annual budget and monthly financial reporting process. Weaknesses identified are being addressed under management Report and further reported to the ARIC.
64	Local Government (Financial Management) Regulations 1996	Reg 6	Has the local government ensured that any employee delegated responsibility for day-to-day accounting or financial management operations is not also delegated the responsibility for conducting internal audits, reviewing their own duties, or for managing, directing or supervising someone who carries out these functions?	N/A	The audit function is separate (external Auditor RSM and ARIC- Independent Chair) from the officers who run day to day accounting Functions.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
65	Local Government (Financial Management) Regulations 1996	Reg 7	Did the local government ensure it has regard to the needs of the inhabitants of the district as a whole and not keep separate ward accounts or determine expenditure on the basis of revenue from a ward?	N/A	The Shire does not have separate ward accounts.
66	Local Government (Financial Management) Regulations 1996	Reg 8	Does the local government maintain separate accounts with a bank or other financial institution for money to be held in the municipal fund, trust fund and for reserve account purposes?	Yes	The Shire maintains a Municipal Fund, Trust Fund and cash reserve Accounts so thereby complying with Reg 8.
67	Local Government (Financial Management) Regulations 1996	Reg 9	Did the local government keep separate financial records for each trading undertaking and each major land transaction?	Yes	The Shire accounting clearly segregates its main trading undertaking activities in the financial statements.
68	Local Government (Financial Management) Regulations 1996	Reg 11	Has the local government developed procedures for the authorisation of, and the payment of, accounts in accordance with Local Government (Financial Management) Regulations 11(1), (2) and (3)?	Yes	The Shire has a Creditor Payments Procedure that documents the processes for the review, verification, authorisation and payment of accounts, including the required approval processes and internal controls.
69	Local Government (Financial Management) Regulations 1996	Reg 12	Were payments made from the municipal fund or trust fund made by the CEO under a delegated authority or authorised, in accordance with regulation 13(2), in advance by a council resolution?	Yes	Yes. Payments from the Municipal Fund and Trust Fund are authorised by the CEO under delegated authority, as documented in the Shire's Delegations Register.
70	Local Government (Financial Management) Regulations 1996	Reg 13	Can the local government confirm that, where the CEO has been delegated authority to make payments from the municipal or trust fund, the CEO prepared accurate monthly lists that are presented at the next ordinary council meeting and recorded in the minutes that include the payee's name, payment amount, payment date, and sufficient information to identify each transaction where payments have already been made; or include the payee's name, payment amount, sufficient information to identify each transaction, and the date of the council meeting (to which the list will be presented) for accounts requiring council approval?	Yes	Yes. A monthly list of payments is prepared by the Finance Team and presented to each Ordinary Council Meeting by the CEO. The payment list is recorded in the Council minutes and includes the payee's name, payment amount, payment date and sufficient information to identify each transaction, in accordance with the Local Government (Financial Management) Regulations 1996. Evidence: Monthly List of Accounts for Payment and Ordinary Council Meeting minutes.
71	Local Government (Financial Management) Regulations 1996	Reg 13A	Did the local government prepare a list each month of all payments made using employee-authorised credit, debit or other purchasing cards, and include the payee's name, the amount of the payment, the date of the payment, sufficient information to identify the payment, and present the list at the next ordinary council meeting (and record in the minutes)?	Yes	Yes. Payments made using employee-authorised credit, debit and purchasing cards are included in the Monthly List of Payments presented to each Ordinary Council Meeting. The report includes the payee's name, payment amount, payment date and sufficient information to identify each transaction, and is recorded in the Council minutes. Evidence: Monthly List of Payments report and Ordinary Council Meeting minutes.
72	Local Government (Financial Management) Regulations 1996	Reg 19	Has the local government established and documented internal control procedures to enable identification of the nature and location of all investments and any related transactions?	Yes	Yes. The Shire has documented internal control procedures for the management of investments through its Investment Policy. Investments and related transactions are supported by CEO-approved investment documentation, maintained in dedicated investment records, recorded in the financial management system through journal entries, and monitored via the weekly finance investment table.
73	Local Government (Financial Management) Regulations 1996	Reg 19C	Has the local government ensured that all investments made under section 6.14(1) comply with statutory restrictions set out in Financial Management Reg. 19C?	Yes	The Shires investment policy are governed by Policy 1.05
74	Local Government (Functions and General) Regulations 1996	Reg 7	Asked as part of question s. 3.59(2)		
75	Local Government (Functions and General) Regulations 1996	Reg 9	Asked as part of question s. 3.59(2)		
76	Local Government (Functions and General) Regulations 1996	Reg 10	Asked as part of question s. 3.59(2)		
77	Local Government (Functions and General) Regulations 1996	Reg 11A	Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less?	Yes	The Shire has a purchasing Policy under regulations 11A - Policy 1.06 Procurement and Purchasing. Purchases during the period were in accordance to the policy.
78	Local Government (Functions and General) Regulations 1996	Reg 11	Asked as part of question s. 3.57		

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
79	Local Government (Functions and General) Regulations 1996	Reg 12	Did the local government consider the implications of Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?	Yes	The Shire Purchasing policy (Policy 1.06) requires that purchasing requirements not be split to avoid purchasing thresholds. Where the Shire has entered into multiple contracts rather than a single contract during this period was based on operational reasons and not for avoiding tender requirement.
80	Local Government (Functions and General) Regulations 1996	Reg 14(1), (3) and (5)	If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents, or each acceptable tenderer notice of the variation?	Yes	All tender information and documentation was uploaded to Tenderlink. Variation/clarification to tenders were either provided as an addendum or in the tender forum included in Tenderlink.
81	Local Government (Functions and General) Regulations 1996	Reg 15	Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?	Yes	Tenders publicly invited during the period were open for atleast 14 days as required by Regulation 15 and opened in accordance with Reg 16.
82	Local Government (Functions and General) Regulations 1996	Reg 16	Asked as part of question Reg 15		
83	Local Government (Functions and General) Regulations 1996	Reg 17	Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?	Yes	Shire maintains a tender register. Information is published on the Shire's website.
84	Local Government (Functions and General) Regulations 1996	Reg 18(1) and (4)	Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender? Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?	N/A	All the tenders were done through Tenderlink. The portal does not allow any late submissions, therefore the Shire did not receive any late tenders and there had been no rejections as such.
85	Local Government (Functions and General) Regulations 1996	Reg 19	Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?	Yes	Following each decision the CEO gave each tenderer written notice of the outcome in accordance with Reg 19.
86	Local Government (Functions and General) Regulations 1996	Reg 21	Does the local government's advertising and expression of interest processes for limiting who can tender comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?	N/A	
87	Local Government (Functions and General) Regulations 1996	Reg 22	Asked as part of question Reg 21		
88	Local Government (Functions and General) Regulations 1996	Reg 23	Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice? Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?	N/A	Shire did not seek EOI from tenderers under Reg 21 during the period . All public tenders were open to any potential and interested tenderers.
89	Local Government (Functions and General) Regulations 1996	Reg 24	Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?	N/A	No EOI were sought from prospective tenderers under Reg 21 during the period . CEO not required to give notice of outcome under Regulation 24.
90	Local Government (Functions and General) Regulations 1996	Reg 24AD(2), (4) and (6)	Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions & General) Regulations 1996 regulations 24AD(4) and 24AE? If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?	N/A	The Shire did not set up any panel of pre-qualified suppliers during the period. No Statewide public notice inviting applications to join a panel was required or given, and because no invitation was issued, no variation of panel information arose. The panels used by the Shire during the year were set up in previous years.

No.	Legislation / Regulations	Reference	Audit Question	Response	Comments / Evidence
91	Local Government (Functions and General) Regulations 1996	Reg 24AE	Asked as part of question Reg 24AD(2), (4) and (6)		
92	Local Government (Functions and General) Regulations 1996	Reg 24AF	Asked as part of question Reg 24AD(2), (4) and (6)		
93	Local Government (Functions and General) Regulations 1996	Reg 24AG	Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?	N/A	No pre-qualified panel tenders were issued in 2025.
94	Local Government (Functions and General) Regulations 1996	Reg 24AH(1) and (3)	Did the local government reject any applications to join a panel of prequalified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications? Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?	N/A	The Shire did not invite applications to join a panel of pre- qualified suppliers during the period and no applications received.
95	Local Government (Functions and General) Regulations 1996	Reg 24AI	Did the CEO send each applicant written notice advising them of the outcome of their application?	N/A	Nobody applied to join a panel in 2025, so there was nobody for the CEO to write to.
96	Local Government (Functions and General) Regulations 1996	Reg 24E	Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?	N/A	The Shire has an adopted Regional Price Preference policy, which is published on its official website. No regional price preference was given in relation to any tender during the period, and accordingly no question of compliance with regulations 24E or 24F arose.
97	Local Government (Functions and General) Regulations 1996	Reg 24F	Asked as part of question Reg 24		

Chief Executive Officer

Date

Shire President

Date

12.2 Operation Services

12.2.1 REVIEW OF POLICY 2.08 COMMUNITY ASSISTANCE FUND

Location: NA

Applicant: NA

Disclosure of Interest: Nil

Date: August 2026

Author: Kirk Kitchin, Executive Manager Community Development and Regulatory Services

SUMMARY

Council is requested to adopt amendments to Policy 2.08 Community Assistance Fund to align the policy with the proposed two-stream Community Assistance Fund model and the supporting grant guidelines.

The proposed policy formally splits the current Community Assistance Fund into two funding streams:

1. Community Project Grants for not-for-profit groups and organisations; and
2. Outstanding Individual Assistance Grants for eligible individuals.

Community Project Grants will move from an apply-anytime model to two advertised funding rounds each financial year, while Outstanding Individual Assistance Grants will remain open year-round, subject to available budget.

The revised policy also establishes the authorisation of the Chief Executive Officer to assess, approve, decline, administer and acquit eligible grant applications within the adopted annual budget, approved funding caps, assessment criteria and adopted guidelines. Applications outside those parameters are to be referred to Council.

BACKGROUND

The Shire of Coolgardie Community Assistance Fund currently provides small grants, donations or other support to eligible community groups, organisations and outstanding individuals. The current policy has historically operated as a single assistance program with applications open all year until the adopted allocation is exhausted.

A review of the 2025/26 Community Assistance Fund identified that the policy should be updated to better reflect contemporary grant administration practice, improve transparency for applicants, reduce ad hoc decision making and provide a clearer governance framework for assessment and approval.

COMMENT

Moving from apply-anytime to two rounds is appropriate as the program has a fixed annual budget and relatively small grant limits. A two round-based model ensures applicants are assessed against each other using the same published criteria rather than on a first-in, first-served basis. It also creates a stronger annual rhythm for promotion, applicant support, reporting and acquittal follow-up.

The proposed supporting guidelines create two separate streams:

- Community Project Grants - for eligible not-for-profit community groups and organisations, with grants of up to \$2,000 and two advertised funding rounds each financial year.
- Outstanding Individual Assistance Grants - for eligible individuals who have been selected, nominated or invited to participate in recognised representative, competitive, cultural, leadership, academic, artistic, sporting or community achievement opportunities, with grants of up to \$500 available year-round.

The attached tracked changes version of Policy 2.08 shows the amendments required to bring the policy into alignment with the new Community Project Grant Guidelines and Outstanding Individual Assistance Grant Guidelines.

The proposed changes are intended to make the Community Assistance Fund easier for the community to understand, easier for Shire officers to administer and stronger from a governance perspective. Moving Community Project Grants to two advertised rounds will allow applications to be assessed together against the same criteria, support better comparison of community benefit and improve control of the annual budget allocation.

Maintaining Outstanding Individual Assistance Grants as a separate year-round stream is appropriate because individual selection, representation and travel opportunities often arise outside fixed grant rounds, are generally lower value and can be time sensitive.

The key policy changes required are summarised below.

Policy area	Recommended change	Reason / effect
Two funding streams	Insert clear definitions and policy wording for Community Project Grants and Outstanding Individual Assistance Grants.	Separates group/community projects from individual achievement assistance and avoids the previous single-program approach.
Funding rounds	Replace the year-round application model for group grants with two advertised Community Project Grant rounds: Round 1 opening 01 September and closing 5.00pm on the last Friday in October; Round 2 opening 1 March and closing 5.00pm on the last Friday in April.	Provides fairness, transparency and budget control by assessing comparable applications together.
Individual assistance	Confirm Outstanding Individual Assistance Grants are not part of the Community Project Grant rounds and may be submitted year-round, subject to available budget and eligibility.	Reflects the time-sensitive nature of individual selection, travel and achievement opportunities.
CEO approval authority	Replace wording that all successful applications are selected and approved by Council with wording that Council adopts the policy, budget and funding limits, and the CEO approves eligible applications within those parameters.	Provides timely administration while retaining Council control over policy, budget and grant limits.
Out-of-scope applications	Add that applications outside the adopted budget, funding caps, eligibility criteria, assessment process or CEO authority must be referred to Council.	Ensures the CEO is not approving matters that require Council decision, including unbudgeted expenditure.
Assessment criteria	Add stream-specific assessment criteria for Community Project Grants and Outstanding Individual Assistance Grants.	Improves consistency, defensibility and transparency of decisions.
Application forms	Require applicants to use the relevant stream-specific application form.	Improves applicant clarity and allows simpler forms for individual assistance.
Eligibility controls	Add requirements for auspicing, appropriate insurance, no overdue acquittals, no	Reduces governance, financial and operational risk.

Policy area	Recommended change	Reason / effect
	unresolved debts and no unresolved lease/insurance requirements.	
Accountability and acquittal	Replace the previous accountability wording with a requirement for acquittal within 60 days of completion and return of unspent or misused funds.	Strengthens financial accountability and future eligibility controls.
Annual reporting	Add annual reporting to Council on applications received, approved, declined, funding allocated, acquittals received and outstanding acquittals.	Provides oversight without requiring Council to determine each eligible low-value application.
Administration responsibility	Update the responsible department and officer to reflect the current Community Services administration model.	Ensures internal accountability is clear.
Delegation alignment	Review and update the delegation link in the policy and delegation register so it aligns with the CEO approval model adopted by Council.	Avoids inconsistency between the policy, delegation register, CEO authority and administrative process.

The revised policy is supported by the Community Project Grant Guidelines, Outstanding Individual Assistance Grant Guidelines, stream-specific application forms, funding agreements/conditions and acquittal forms. These supporting documents will be published on the Shire website and used consistently by Shire officers.

CONSULTATION

The proposed changes have been developed following a staff review of the existing Community Assistance Fund Policy, the tracked changes version of Policy 2.08 and the proposed Community Project Grant Guidelines and Outstanding Individual Assistance Grant Guidelines.

Internal consultation occurred with the Chief Executive Officer, Executive Managers, and Communication staff confirming budget treatment, website wording, application forms and acquittal processes.

External community consultation is not considered necessary for this policy amendment as the intent and funding of the grant is not changing. The changes are administrative with governance improvements to an existing community funding program. Clear public communication will be required once adopted, including updated website content, opening and closing dates, forms and contact details.

STATUTORY ENVIRONMENT

Local Government Act 1995

Section 2.7: Provides that Council is responsible for governing the local government's affairs, performing the local government's functions and overseeing the allocation of the local government's finances and resources.

Section 3.1: Sets out the general function of a local government to provide for the good government of persons in its district. Community assistance funding supports this function when administered for public benefit and in accordance with adopted policy and budget.

Section 3.18: Deals with the performance of executive functions and supports Council setting the policy position while administration is undertaken by the CEO within Council's adopted framework.

Section 5.42: Allows Council, by absolute majority, to delegate to the CEO the exercise of certain powers or the discharge of certain duties, subject to the limitations in section 5.43.

Section 5.43: Limits matters that can be delegated to the CEO, including any power or duty that requires an absolute majority or special majority decision of Council.

Local Government (Financial Management) Regulations 1996

The Shire must ensure payments are made in accordance with the Shire's adopted financial management procedures and internal controls. The Officer Recommendation ensures Council retains control over the policy, annual budget allocation, funding caps and any unbudgeted or out-of-scope decision, while allowing the CEO to administer eligible applications within the adopted framework.

POLICY IMPLICATIONS

Adoption of the revised policy will replace the current Policy 2.08 Community Assistance Fund. The main policy implications are:

- The Community Assistance Fund will be formally split into two funding streams.
- Community Project Grants will no longer be open year-round and will instead be offered through two advertised rounds each financial year.
- Outstanding Individual Assistance Grants will remain open year-round, subject to available budget.
- The CEO will be authorised to approve eligible applications within the adopted budget, funding caps, assessment criteria and guidelines.
- Applications outside the CEO authority, adopted budget, funding caps or eligibility criteria will be referred to Council.
- The Shire's website, application forms, funding agreements, acquittal forms and internal procedures will be updated to reflect the new policy and guidelines.
- The intent and funding of the grant is not changing.

FINANCIAL IMPLICATIONS

The Community Assistance Fund will continue to be subject to Council's adopted annual budget. The proposed policy does not of itself approve additional expenditure beyond the adopted annual budget allocation.

The current draft 2026/27 budget has \$30,000 allocated to the Community Assistance Fund. Any funding request outside the adopted budget or for an additional purpose not provided for in the budget will require separate Council consideration in accordance with the Local Government Act 1995.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

High quality corporate governance, accountability and compliance

An inclusive, safe and vibrant community

Delivering and developing sport and recreation activities

ATTACHMENTS

1. **Policy 2.08 Community Assistance Fund - Tracked Changes**
2. **Policy 2.08 Community Assistance Fund - July 2026**
3. **Community Project Grant Guidelines**
4. **Outstanding Individual Assistance Grant Guidelines**

VOTING REQUIREMENT

Absolute Majority

OFFICER RECOMMENDATION

That Council: -

1. Adopts the amended Policy 2.08 Community Assistance Fund, as contained in Attachment 2.
2. Endorses the Community Project Grant Guidelines as contained in Attachment 3 and Outstanding Individual Assistance Grant Guidelines as contained in Attachment 4 as supporting administrative guidelines to Policy 2.08 Community Assistance Fund.
3. Notes that the Community Assistance Fund will operate through two funding streams:
 - a. Community Project Grants, being grants of up to \$2,000 per eligible applicant per financial year, offered through two advertised funding rounds each financial year; and
 - b. Outstanding Individual Assistance Grants, being grants of up to \$500 per eligible applicant per financial year, available year-round subject to available budget and eligibility.
4. By absolute majority, pursuant to section 5.42 of the Local Government Act 1995, authorises and delegates to the Chief Executive Officer the authority to assess, approve, decline, administer, acquit and enforce conditions for eligible Community Assistance Fund applications within the adopted annual budget, approved funding caps, Policy 2.08 Community Assistance Fund, supporting guidelines and published assessment criteria.
5. Notes that the Chief Executive Officer's authority does not extend to determine:
 - a. funding above the approved funding caps;
 - b. funding outside the adopted annual budget;
 - c. expenditure for an additional purpose not provided for in the adopted annual budget unless separately authorised by Council in accordance with section 6.8 of the Local Government Act 1995; or
 - d. applications that do not meet the adopted eligibility criteria or assessment process.
6. Requests the Chief Executive Officer to update the Shire website, application forms, funding agreements, acquittal forms, administrative procedures and delegation register references as required to implement the amended policy and supporting guidelines.
7. Authorises the Chief Executive Officer to make minor administrative, formatting and typographical amendments to the policy and guidelines that do not change the intent, funding limits or approval authority adopted by Council.

COUNCIL RESOLUTION #141/2026**Moved:** Cr Tammee Keast**Seconded:** Cr Anthony Ball**That Council:** -

1. Adopts the amended Policy 2.08 Community Assistance Fund, as contained in Attachment 2.
2. Endorses the Community Project Grant Guidelines as contained in Attachment 3 and Outstanding Individual Assistance Grant Guidelines as contained in Attachment 4 as supporting administrative guidelines to Policy 2.08 Community Assistance Fund.
3. Notes that the Community Assistance Fund will operate through two funding streams:
 - a. Community Project Grants, being grants of up to \$2,000 per eligible applicant per financial year, offered through two advertised funding rounds each financial year; and
 - b. Outstanding Individual Assistance Grants, being grants of up to \$500 per eligible applicant per financial year, available year-round subject to available budget and eligibility.
4. By absolute majority, pursuant to section 5.42 of the Local Government Act 1995, authorises and delegates to the Chief Executive Officer the authority to assess, approve, decline, administer, acquit and enforce conditions for eligible Community Assistance Fund applications within the adopted annual budget, approved funding caps, Policy 2.08 Community Assistance Fund, supporting guidelines and published assessment criteria.
5. Notes that the Chief Executive Officer's authority does not extend to determine:
 - a. funding above the approved funding caps;
 - b. funding outside the adopted annual budget;
 - c. expenditure for an additional purpose not provided for in the adopted annual budget unless separately authorised by Council in accordance with section 6.8 of the Local Government Act 1995; or
 - d. applications that do not meet the adopted eligibility criteria or assessment process.
6. Requests the Chief Executive Officer to update the Shire website, application forms, funding agreements, acquittal forms, administrative procedures and delegation register references as required to implement the amended policy and supporting guidelines.
7. Authorises the Chief Executive Officer to make minor administrative, formatting and typographical amendments to the policy and guidelines that do not change the intent, funding limits or approval authority adopted by Council.
8. Request the Chief Executive Officer to review the operation and effectiveness of the revised Community Assistance Fund Policy following 12 months of implementation and present a report to Council, including application numbers and funding outcomes compared with previous years, applicant and community organisation feedback, administrative requirements, and any evidence that the revised process has created unintended barriers or disadvantage for community organisations seeking funding.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Cr Tammee Keast added part 8 to the Officer Recommendation.

Reason: To ensure Council has an opportunity to assess the practical impact of the revised policy after a full year of operation, particularly whether the revised requirements have unintentionally created barriers to community organisations accessing funding.

Policy Number 2.08 Community Assistance Fund

Legislative Reference: [Local Government Act 1995](#), including sections 2.7, 3.18, 5.42, 5.44 and 6.8; [Local Government \(Financial Management\) Regulations 1996](#); [Local Government \(Administration\) Regulations 1996](#).

Relates to: [Delegation 1.19 Sub Delegation 1.19a](#)

Commented [KK1]: There is no delegation 1.19 or 1.19a in the Shire's Draft Delegations Register.

Policy Objective:

To describe the circumstances and prerequisites for community groups and individuals to apply for donations, grants, or other support from the Shire of Coolgardie, via the Community Assistance Fund (CAF).

~~The CAF is offered to assist community groups who provide valuable community, cultural, environmental, sporting, and recreational services, activities, and outstanding individuals:~~

~~The CAF is offered through two separate funding streams:~~

- ~~• Community Project Grants - to assist eligible not-for-profit community groups and organisations to deliver projects, events, activities, equipment purchases and initiatives that provide clear community benefit within the Shire of Coolgardie.~~
- ~~• Outstanding Individual Assistance Grants - to assist eligible individuals who have achieved, or been selected to participate at, a State, National or International level in their field of endeavour, and who will positively represent the Shire of Coolgardie.~~

The Council aims to assist the efficiency of operations of community groups through the provision of funding for organisational development, asset purchases, marketing, and management.

Where possible, the Shire will work cooperatively on projects and events addressing community, family, or volunteer issues.

Policy Scope:

This Policy guides the CEO (and any sub delegates) in determinations, under delegated authority and within limits and conditions attached to such delegated authority.

~~The responsibility for the selection and approval of successful grant applications rests with the Coolgardie Shire Council who will meet at Budget deliberation meetings to determine funding allocations:~~

~~Council is responsible for adopting this Policy, setting the annual CAF budget allocation and determining the maximum funding limits and grant streams. The Chief Executive Officer is authorised to assess, approve, decline, administer and acquit eligible grant applications within the adopted budget, funding caps, assessment criteria and approved guidelines.~~

Applications or requests outside the adopted budget, funding caps, eligibility criteria or CEO authority must be referred to Council for decision.

Shire employees play an important role liaising with CAF applicants to ensure submissions meet criteria described in this guide, and to manage the payment of grants.

Policy Statement:

Definition

Not-for profit (NFP) Community Group is defined as an organisation of people who are formed (including a group that is incorporated under the Associations Incorporations Act) to promote a community or sporting activity which has a positive effect on the community of Shire of Coolgardie.

Community Project Grant means financial assistance provided to an eligible community group or organisation for an approved project, event, activity, equipment purchases or initiative that benefits the Shire of Coolgardie community.

Outstanding Individual Assistance Grant means financial assistance of up to \$500 provided to an eligible individual to support participation or representation at a recognised State, National or International level, or regional level in special circumstances approved by the CEO.

Funding Round means an advertised period during which Community Project Grant applications are invited, assessed and approved. Outstanding Individual Assistance Grants are not subject to funding rounds.

Acquittal means the required report and supporting evidence showing how the grant was spent, what was achieved, and how the Shire contribution was recognised.

Funding Decisions

Council will determine, on an annual basis, as part of its budget deliberations, the amount of funding available in the CAF.

Maximum funding available annually, per application, per NFP or individual:

Non-profit community-based organisations \$2,000.00

Individuals \$500.00

The CAF budget is to be administered through the following streams:

- Community Project Grants - maximum \$2,000 per eligible organisation per financial year. Community Project Grants will be offered through two advertised funding rounds each financial year, with a nominal allocation of \$15,000 per round.

Unallocated funds from Round 1 may be carried forward to Round 2, subject to the adopted annual budget.

- Outstanding Individual Assistance Grants - maximum \$500 per eligible individual per financial year. This stream is open year-round and assessed as applications are received, subject to available budget and eligibility.

The annual budget should separately identify, or internally quarantine, the amount available for Community Project Grants and the amount available for Outstanding Individual Assistance Grants.

Criteria

Criteria for the assessment of applications to the Community Assistance Fund includes the promotion and development of activities, events, and services in the Shire of Coolgardie such as:

- Arts, culture & entertainment,
- Disability Services,
- Youth & family services,
- Multicultural & Indigenous projects,
- Seniors Event,
- Management & sponsorship,
- Natural environment & cultural heritage conservation,
- Tourism & promotion,
- Business support and development,
- Emergency services,
- Crisis or financial support & Counselling,
- Health promotion & injury prevention,
- Sport and recreation,
- Crime prevention & community safety,
- Monuments & projects to commemorate events or people,
- Upgrading community facilities.

Community Project Grant applications will be assessed against the following criteria:

- Alignment with the Shire Strategic Community Plan, CAF objectives and community priorities.
- Degree of community benefit, participation, inclusion and access for Shire residents.
- Demonstrated need, value for money and applicant contribution, including cash, volunteer, in-kind or partner support.
- Applicant capacity to deliver the project safely, responsibly and within the approved timeframe.
- Clear project outcomes, budget, risk controls and ability to acquit the grant.

Outstanding Individual Assistance Grant applications will be assessed against the following criteria:

- Level of achievement, selection or recognition in the individual's field of endeavour.
- Connection to the Shire of Coolgardie and positive representation of the district.
- Evidence of support from the relevant association, organisation, school, club or governing body.
- Demonstrated need for financial assistance and eligible costs.
- Capacity to acknowledge the Shire and complete the required report/acquittal.

Eligibility

To be eligible for funding an organisation must:

- Be a NFP organisation and, depending on amount of grant requested, be able to supply audited accounts and annual reports. Where the applicant is not incorporated, it must be auspiced by an eligible incorporated organisation.
- Have one or more community assistance criteria as its prime objective.
- Demonstrate a substantial degree of community support and representation.
- Undertake to give due recognition to the Shire of Coolgardie for its contribution to their activities.
- Have a valid lease with the Shire of Coolgardie if funding is related to a building which is on a Reserve vested in the Shire of Coolgardie. (Organisations that operate from buildings on Shire Reserves will only be recommended for CAF funding if they comply with insurance and lease conditions).
- Hold adequate insurance for the activity, including public liability insurance where required by the Shire.
- Have no outstanding grant acquittals, unresolved debts, serious compliance matters or overdue reporting obligations with the Shire.
- Agree to complete a specified evaluation report. Failure to do so may render the applicant ineligible for future funding.

To be eligible for funding an outstanding individual must:

- Achieve or demonstrate recognition in their field of endeavour at a State, National or International level. Recognition at a regional level may be considered in special circumstances.
- Be a resident of the Shire of Coolgardie, or demonstrate a strong and direct connection to the Shire of Coolgardie.
- Demonstrate a substantial degree of community support.
- Provide a letter of support from the Association or Organisation relevant to their field of endeavour.

- Provide the names and contact details of two referees, outside the organisation.
- Undertake to give due recognition to the Shire of Coolgardie for its contribution to their activities.
- Agree to complete a specified evaluation report. Failure to do so may render the person
- ineligible for future funding.
- Funding application requests for individuals will only be to a maximum of \$500.00.
- Not be a Shire employee (full time, part time or casual) or Council Member.

Applications

Applicants must carefully read the Guidelines to ensure the project and event is eligible.

~~Applications will only be considered if they are submitted on the GAF Application Form and completed in full. Projects are expected to be conducted within the Shire of Coolgardie with possible exception of funding to outstanding individuals:~~

~~Applications will only be considered if they are submitted on the correct stream-specific application form and completed in full. Community Project Grant applicants must use the Community Project Grant Application Form. Outstanding Individual Assistance applicants must use the Outstanding Individual Assistance Application Form.~~

~~Applications that exceed a delegation will be required to be tabled as an Agenda item at Council Meetings for Council to decide upon. For applications to be considered within a month of a Council meeting they must be submitted by COB of the second Monday of each month:~~

~~Applications outside the adopted budget, funding cap, eligibility criteria, assessment process or CEO authority will be referred to Council for decision.~~

~~Applications are open all year round and will continue to be accepted until the allocated funding has been exhausted:~~

~~Community Project Grants will be offered through two advertised funding rounds each financial year:~~

- ~~Round 1 - opens in September and closes in late October, with assessment and approval following the closing date.~~
- ~~Round 2 - opens in March and closes at the end of April, with assessment and approval following the closing date.~~

~~The CEO may vary the exact opening and closing dates to align with Council meeting cycles, public holidays, operational requirements or budget adoption, provided the dates are published on the Shire website.~~

Outstanding Individual Assistance Grants may be submitted at any time during the financial year and will be assessed as applications are received, subject to available budget.

Funding will not be provided retrospectively. Applicants should not commence the project, event, activity or travel before written approval is issued, unless the CEO has provided prior written approval to proceed at the applicant's own risk.

Approval Authority

The Chief Executive Officer is authorised to assess, approve, decline and administer eligible Community Assistance Fund applications in accordance with this Policy, the adopted Guidelines, approved annual budget allocation, published eligibility criteria and approved funding limits.

The CEO may approve Community Project Grants up to \$2,000 per eligible applicant per financial year and Outstanding Individual Assistance Grants up to \$500 per eligible applicant per financial year.

The CEO may execute funding agreements, approve minor project variations that do not increase the Shire's financial contribution, require repayment of unspent or misused funds, and determine future eligibility where acquittal requirements have not been met.

The CEO may establish an internal assessment process, including officer eligibility checks, assessment panels, conflict-of-interest declarations and scoring tools to support transparent, consistent and accountable decision making.

Accountability

- Grants provided under the Community Assistance Fund must only be spent on the project as approved by Council. Grants provided under the Community Assistance Fund must only be spent on the approved purpose as approved by the CEO or Council, as applicable.
- All grant monies must be expended within the budgeted financial year, or the funds must be refunded to the Shire. All grant monies must be expended within 12 months of receipt, or within the approved project period stated in the funding agreement/conditions, unless otherwise approved in writing by the CEO.
- If the situation arises where the event, project, activity, or attendance does not occur the monies shall be reimbursed to the Shire in full.
- Any unspent funds must be returned to the Shire.
- Any changes to the project that would result in funding being expended other than as detailed in the application may not be undertaken without prior written approval from the Shire.
- An Accountability report must be provided on the prescribed forms within 60 days of the completion of the project or the end of the financial year which ever falls first.

An acquittal, accountability report or individual assistance report must be provided on the prescribed form within 60 days of completion of the approved project, event, activity, attendance or travel.

- The Accountability report must include a financial report of budgeted and actual expenditure, and evidence of grant funds being spent as well as recognition of the Shire contribution.
- Organisations or individuals with overdue acquittals may be ineligible for further funding until the acquittal is accepted by the Shire.
- A summary of applications received, approved, declined, funds allocated, acquittals received and outstanding acquittals will be reported to Council at least annually.

What we don't support

- Retrospective funding requests - Funding is not provided in retrospect (i.e., for projects that have already commenced or have been completed).
- Funding requests from State Government or Federal Agencies, political parties, or activities primarily for political purposes.
- Individuals / teams / groups / organisations can only receive one grant from Council each financial year. Applicants can only receive one grant from each relevant CAF stream in a financial year, unless otherwise approved by Council. An organisation receiving a Community Project Grant does not prevent a separate eligible individual from applying for Outstanding Individual Assistance in their own right.
- The athlete or performer receives payment of any kind for their participation in the event or activity.
- Individuals have nominated themselves to participate in an event or activity.
- Applications from Shire employees, contractors involved in administering the program, or Council Members, except where a clear conflict management process and Council approval applies.
- Applications from applicants with overdue acquittals, outstanding debts to the Shire, unresolved compliance matters or previous misuse of grant funds.
- Activities that are primarily commercial, private, political, discriminatory, unsafe, unlawful, or inconsistent with the Shire's strategic objectives and community standards.

Administration

Responsible Department: OperationsCommunity Services

Responsible Officer: Deputy CEO, or nominated Executive Manager / responsible officer appointed by the CEO

Delegation link (if any): 1.19 and sub-delegation 1.19a

Date First Adopted: February 2016

Review dates: May 2017, December 2018, August 2019, October 2020, November 2023
July 2026

Policy Number 2.08 Community Assistance Fund

Legislative Reference: Local Government Act 1995, including sections 2.7, 3.18, 5.42, 5.44 and 6.8; Local Government (Financial Management) Regulations 1996; Local Government (Administration) Regulations 1996.

Relates to:

Policy Objective:

To describe the circumstances and prerequisites for community groups and individuals to apply for donations, grants, or other support from the Shire of Coolgardie, via the Community Assistance Fund (CAF).

The CAF is offered through two separate funding streams:

- Community Project Grants - to assist eligible not-for-profit community groups and organisations to deliver projects, events, activities, equipment purchases and initiatives that provide clear community benefit within the Shire of Coolgardie.
- Outstanding Individual Assistance Grants - to assist eligible individuals who have achieved, or been selected to participate at, a State, National or International level in their field of endeavour, and who will positively represent the Shire of Coolgardie.

The Council aims to assist the efficiency of operations of community groups through the provision of funding for organisational development, asset purchases, marketing, and management.

Where possible, the Shire will work cooperatively on projects and events addressing community, family, or volunteer issues.

Policy Scope:

This Policy guides the CEO (and any sub delegates) in determinations, under delegated authority and within limits and conditions attached to such delegated authority.

Council is responsible for adopting this Policy, setting the annual CAF budget allocation and determining the maximum funding limits and grant streams. The Chief Executive Officer is authorised to assess, approve, decline, administer and acquit eligible grant applications within the adopted budget, funding caps, assessment criteria and approved guidelines.

Applications or requests outside the adopted budget, funding caps, eligibility criteria or CEO authority must be referred to Council for decision.

Shire employees play an important role liaising with CAF applicants to ensure submissions meet criteria described in this guide, and to manage the payment of grants.

Policy Statement:

Definition

Not-for profit (NFP) Community Group is defined as an organisation of people who are formed (including a group that is incorporated under the Associations Incorporations Act) to promote a community or sporting activity which has a positive effect on the community of Shire of Coolgardie.

Community Project Grant means financial assistance provided to an eligible community group or organisation for an approved project, event, activity, equipment purchases or initiative that benefits the Shire of Coolgardie community.

Outstanding Individual Assistance Grant means financial assistance of up to \$500 provided to an eligible individual to support participation or representation at a recognised State, National or International level, or regional level in special circumstances approved by the CEO.

Funding Round means an advertised period during which Community Project Grant applications are invited, assessed and approved. Outstanding Individual Assistance Grants are not subject to funding rounds.

Acquittal means the required report and supporting evidence showing how the grant was spent, what was achieved, and how the Shire contribution was recognised.

Funding Decisions

Council will determine, on an annual basis, as part of its budget deliberations, the amount of funding available in the CAF.

The CAF budget is to be administered through the following streams:

- Community Project Grants - maximum \$2,000 per eligible organisation per financial year. Community Project Grants will be offered through two advertised funding rounds each financial year, with a nominal allocation of \$15,000 per round. Unallocated funds from Round 1 may be carried forward to Round 2, subject to the adopted annual budget.
- Outstanding Individual Assistance Grants - maximum \$500 per eligible individual per financial year. This stream is open year-round and assessed as applications are received, subject to available budget and eligibility.

The annual budget should separately identify, or internally quarantine, the amount available for Community Project Grants and the amount available for Outstanding Individual Assistance Grants.

Criteria

Criteria for the assessment of applications to the Community Assistance Fund includes the promotion and development of activities, events, and services in the Shire of Coolgardie such as:

- Arts, culture & entertainment,
- Disability Services,
- Youth & family services,
- Multicultural & Indigenous projects,
- Seniors Event,
- Management & sponsorship,
- Natural environment & cultural heritage conservation,
- Tourism & promotion,
- Business support and development,
- Emergency services,
- Crisis or financial support & Counselling,
- Health promotion & injury prevention,
- Sport and recreation,
- Crime prevention & community safety,
- Monuments & projects to commemorate events or people,
- Upgrading community facilities.

Community Project Grant applications will be assessed against the following criteria:

- Alignment with the Shire Strategic Community Plan, CAF objectives and community priorities.
- Degree of community benefit, participation, inclusion and access for Shire residents.
- Demonstrated need, value for money and applicant contribution, including cash, volunteer, in-kind or partner support.
- Applicant capacity to deliver the project safely, responsibly and within the approved timeframe.
- Clear project outcomes, budget, risk controls and ability to acquit the grant.

Outstanding Individual Assistance Grant applications will be assessed against the following criteria:

- Level of achievement, selection or recognition in the individual's field of endeavour.
- Connection to the Shire of Coolgardie and positive representation of the district.
- Evidence of support from the relevant association, organisation, school, club or governing body.
- Demonstrated need for financial assistance and eligible costs.
- Capacity to acknowledge the Shire and complete the required report/acquittal.

Eligibility

To be eligible for funding an organisation must:

- Be a NFP organisation and, depending on amount of grant requested, be able to supply audited accounts and annual reports. Where the applicant is not incorporated, it must be auspiced by an eligible incorporated organisation.
- Have one or more community assistance criteria as its prime objective.
- Demonstrate a substantial degree of community support and representation.
- Undertake to give due recognition to the Shire of Coolgardie for its contribution to their activities.
- Have a valid lease with the Shire of Coolgardie if funding is related to a building which is on a Reserve vested in the Shire of Coolgardie. (Organisations that operate from buildings on Shire Reserves will only be recommended for CAF funding if they comply with insurance and lease conditions).
- Hold adequate insurance for the activity, including public liability insurance where required by the Shire.
- Have no outstanding grant acquittals, unresolved debts, serious compliance matters or overdue reporting obligations with the Shire.
- Agree to complete a specified evaluation report. Failure to do so may render the applicant ineligible for future funding.

To be eligible for funding an outstanding individual must:

- Achieve or demonstrate recognition in their field of endeavour at a State, National or International level. Recognition at a regional level may be considered in special circumstances.
- Be a resident of the Shire of Coolgardie, or demonstrate a strong and direct connection to the Shire of Coolgardie.
- Demonstrate a substantial degree of community support.
- Provide a letter of support from the Association or Organisation relevant to their field of endeavour.
- Provide the names and contact details of two referees, outside the organisation.
- Undertake to give due recognition to the Shire of Coolgardie for its contribution to their activities.
- Agree to complete a specified evaluation report. Failure to do so may render the person
- ineligible for future funding.
- Funding application requests for individuals will only be to a maximum of \$500.00.
- Not be a Shire employee (full time, part time or casual) or Council Member.

Applications

Applicants must carefully read the Guidelines to ensure the project and event is eligible.

Applications will only be considered if they are submitted on the correct stream-specific application form and completed in full. Community Project Grant applicants must use the Community Project Grant Application Form. Outstanding Individual Assistance applicants must use the Outstanding Individual Assistance Application Form.

Applications outside the adopted budget, funding cap, eligibility criteria, assessment process or CEO authority will be referred to Council for decision.

Community Project Grants will be offered through two advertised funding rounds each financial year:

- Round 1 - opens in September and closes in late October, with assessment and approval following the closing date.
- Round 2 - opens in March and closes at the end of April, with assessment and approval following the closing date.

The CEO may vary the exact opening and closing dates to align with Council meeting cycles, public holidays, operational requirements or budget adoption, provided the dates are published on the Shire website.

Outstanding Individual Assistance Grants may be submitted at any time during the financial year and will be assessed as applications are received, subject to available budget.

Funding will not be provided retrospectively. Applicants should not commence the project, event, activity or travel before written approval is issued, unless the CEO has provided prior written approval to proceed at the applicant's own risk.

Approval Authority

The Chief Executive Officer is authorised to assess, approve, decline and administer eligible Community Assistance Fund applications in accordance with this Policy, the adopted Guidelines, approved annual budget allocation, published eligibility criteria and approved funding limits.

The CEO may approve Community Project Grants up to \$2,000 per eligible applicant per financial year and Outstanding Individual Assistance Grants up to \$500 per eligible applicant per financial year.

The CEO may execute funding agreements, approve minor project variations that do not increase the Shire's financial contribution, require repayment of unspent or misused funds, and determine future eligibility where acquittal requirements have not been met.

The CEO may establish an internal assessment process, including officer eligibility checks, assessment panels, conflict-of-interest declarations and scoring tools to support transparent, consistent and accountable decision making.

Accountability

- Grants provided under the Community Assistance Fund must only be spent on the approved purpose as approved by the CEO or Council, as applicable.
- All grant monies must be expended within 12 months of receipt, or within the approved project period stated in the funding agreement/conditions, unless otherwise approved in writing by the CEO.
- If the situation arises where the event, project, activity, or attendance does not occur the monies shall be reimbursed to the Shire in full.
- Any unspent funds must be returned to the Shire.
- Any changes to the project that would result in funding being expended other than as detailed in the application may not be undertaken without prior written approval from the Shire.
- An acquittal, accountability report or individual assistance report must be provided on the prescribed form within 60 days of completion of the approved project, event, activity, attendance or travel.
- The Accountability report must include a financial report of budgeted and actual expenditure, and evidence of grant funds being spent as well as recognition of the Shire contribution. Organisations or individuals with overdue acquittals may be ineligible for further funding until the acquittal is accepted by the Shire.
- A summary of applications received, approved, declined, funds allocated, acquittals received and outstanding acquittals will be reported to Council at least annually.

What we don't support

- Retrospective funding requests - Funding is not provided in retrospect (i.e., for projects that have already commenced or have been completed).
- Funding requests from State Government or Federal Agencies, political parties, or activities primarily for political purposes.
- Applicants can only receive one grant from each relevant CAF stream in a financial year, unless otherwise approved by Council. An organisation receiving a Community Project Grant does not prevent a separate eligible individual from applying for Outstanding Individual Assistance in their own right.
- The athlete or performer receives payment of any kind for their participation in the event or activity,
- Individuals have nominated themselves to participate in an event or activity.

- Applications from Shire employees, contractors involved in administering the program, or Council Members, except where a clear conflict management process and Council approval applies.
- Applications from applicants with overdue acquittals, outstanding debts to the Shire, unresolved compliance matters or previous misuse of grant funds.
- Activities that are primarily commercial, private, political, discriminatory, unsafe, unlawful, or inconsistent with the Shire's strategic objectives and community standards.

Administration

Responsible Department: Community Services

Responsible Officer: CEO, or nominated Executive Manager / responsible officer appointed by the CEO

Date First Adopted: February 2016

Review dates: May 2017, December 2018, August 2019, October 2020, November 2023
July 2026

Community Project Grant Guidelines

These guidelines apply to the group and organisation stream only.

1. Purpose

Community Project Grants support not-for-profit community groups and organisations to deliver projects, events, activities, equipment and capacity-building initiatives that provide a clear public benefit to the Shire of Coolgardie community and align with one or more of the Shire's aspirations.

2. Funding Available

- The annual Community Project Grant allocation is subject to Council adoption of the annual budget.
- Groups and organisations may apply for up to \$2,000.
- The Shire may approve full funding, partial funding or decline funding. Eligibility does not guarantee funding.
- An applicant may only receive one Community Project Grant each financial year.

3. Funding Rounds

Round	Open date	Closing date	Decision timing
Round 1	1 September	5.00pm last Friday in October	November
Round 2	1 March	5.00pm last Friday in April	May

4. Eligible Applicants

- Not-for-profit community groups, clubs and organisations that operate in, or deliver a clear benefit to, the Shire of Coolgardie community.
- Incorporated organisations.
- Unincorporated groups auspiced by an eligible incorporated organisation.
- Applicants that hold appropriate insurance for the project, including public liability insurance where relevant.
- Applicants that have no outstanding Shire debts, unresolved lease/insurance requirements or overdue grant acquittals.
- Applicants with a valid lease, licence, booking or written approval where the project relates to a building, facility or reserve vested in or managed by Shire.
- Applicants must complete the form electronically; handwritten applications will not be accepted.

5. Eligible Costs

- Community events, activities and projects that are open, inclusive and beneficial to the Shire community.
- Small equipment, materials, venue costs, training, project costs or other one-off costs directly related to the approved project.

- Projects that build community capacity, encourage participation, support volunteers, improve access and inclusion, celebrate local identity or improve community wellbeing.
- Projects that can be completed and acquitted within 12 months of receiving funding.

6. Ineligible Applications / Projects

- Applications submitted after the advertised closing date and time.
- Applications received outside the advertised rounds.
- Applications for retrospective funding, including projects or expenses that have already commenced or been completed.
- Applications from state or federal government agencies, political parties or commercial for-profit organisations.
- Projects that primarily provide private benefit to an individual, organisation or business.
- Fundraising donations, gifts, prize money, trophies, alcohol, tobacco, gambling, illegal activities or political activities.
- Projects that promote intolerance, unlawful discrimination, violence or activities inconsistent with Shire values and community expectations.
- Applicants who have already received a community project grant in the same financial year.
- Applicants with outstanding shire debts, unresolved lease/insurance requirements or overdue grant acquittals.

7. Ineligible Costs

- Normal operating costs, debt repayment, ongoing wages, salaries, rent, routine administration or recurrent costs that are not directly linked to the approved project.

8. Assessment Criteria

Weight	Criterion	What assessors should look for
Pass/fail	Eligibility	Applicant is eligible; application is complete; project is not retrospective; required attachments are provided.
30%	Community benefit and demonstrated need	Clear benefit for Shire residents; evidence of need; realistic participation or benefit; inclusive and accessible wherever possible.
20%	Alignment with Shire aspirations	Clear alignment with one or more Shire aspirations.
20%	Budget and value for money	Clear budget; quotes supplied; reasonable costs; applicant contribution or other funding where possible.
15%	Capacity and readiness to deliver	Realistic timeline, approvals, insurance, volunteers, venue and delivery plan.

Weight	Criterion	What assessors should look for
15%	Sustainability and lasting benefit	Benefits continue beyond the grant where relevant; project builds skills, participation, assets or local pride.

8. Accountability

- Successful applicants must follow funding guidelines before funds are released.
- Grant funds must only be used for the approved project and approved expenditure.
- Written approval must be sought before making any material change to the project, timing, budget or approved expenditure.
- The Shire contribution must be acknowledged in promotional material, social media, signage, media releases or other appropriate communication.
- Unspent funds or funds spent outside the approved purpose must be returned.
- An Accountability Report must be submitted within 60 days of project completion.

Outstanding Individual Assistance Grant Guidelines

These guidelines establish the Outstanding Individual Assistance Grant as a separate category of community assistance. It should not be assessed through the Community Project Grant rounds.

1. Purpose

Outstanding Individual Assistance Grants provide small financial assistance to eligible Shire of Coolgardie residents who have been selected, nominated or invited by an independent organisation to participate in a recognised representative, competitive, cultural, leadership, academic, academic, artistic, sporting or community achievement opportunity.

The grant recognises the achievement of local residents and helps reduce the cost of participation where the individual's involvement positively represents the Shire and contributes to personal development, community pride or local role modelling.

2. Funding Available

- Applicants may apply for up to \$500.
- The grant is open all year until the annual individual assistance allocation is exhausted.
- Applications must be submitted at least four weeks before the event, competition or activity.
- Funding is not retrospective and will not be provided for activities that have already commenced or been completed.
- Applicants may receive one Outstanding Individual Assistance Grant per financial year.
- The Shire may approve full funding, partial funding or decline funding.

3. Suggested Funding Guide

The amount of assistance Shire may approve is based on opportunity type and available funds. The following guide is used to determine the maximum assistance.

Opportunity type	Suggested maximum assistance
Regional or intrastate opportunity within Western Australia	Up to \$250
State or national opportunity requiring interstate travel	Up to \$350
International opportunity or exceptional national opportunity with significant cost	Up to \$500
Exceptional local/regional recognition where the applicant demonstrates significant achievement and community benefit	Up to \$500, at the Shire's discretion

4. Eligible Applicants

- Must be a resident of the Shire of Coolgardie or otherwise demonstrate a strong and current connection to the Shire such as attending a local school or representing a local club or organisation.
- Must be selected, nominated, invited or endorsed by an independent organisation, association, school, club, governing body or peak body.
- Must be participating in an opportunity that is at least regional, state, national or international level, unless exceptional circumstances are approved.
- Must not be receiving payment or professional remuneration for participation in the activity.
- Must have no overdue acquittals or unresolved funding conditions from previous Shire assistance.
- If under 18 years of age, the application must be completed and signed by a parent or guardian.

5. What can be Funded

- Travel costs directly related to attending the approved event, competition, activity or opportunity.
- Accommodation costs directly related to participation.
- Registration, entry or participation fees.
- Essential uniforms, equipment or materials directly required for the opportunity, where not otherwise supplied.
- Other direct participation costs approved by Shire.

6. What will not be Funded

- Self-nominated attendance without independent selection, nomination, invitation or endorsement.
- Activities that have already commenced or been completed.
- Normal club fees, annual membership fees, private lessons, coaching, tutoring or training are not directly linked to the selected opportunity.
- General school excursions, camps or curriculum activities where participation is not based on outstanding achievement or representative selection.
- Prize money, fundraising donations, gifts, personal spending money, meals not linked to travel, alcohol or entertainment.
- Activities where the applicant is paid to participate or compete as a professional.
- Applications that duplicate funding are already provided through another shire grant in the same financial year.
- Applications where the applicant or parent/guardian has unresolved debts or overdue acquittals with the Shire.

7. Required attachments

- Evidence of residence or strong local connection.
- Letter of selection, nomination, invitation or support from the relevant independent organisation, association, school, club, governing body or peak body.
- Brief details of the activity, dates, location and level of representation or achievement.
- Evidence of expected costs such as travel estimate, registration invoice, event information or quote.

- Parent/guardian details and signature if the applicant is under 18.
- Bank details, invoice or statement by supplier information as required by the Shire's payment process.

8. Assessment and Approval Process

1. Applicant submits the simple Outstanding Individual Assistance Grant Application Form at least four weeks before the activity.
2. Officer checks eligibility, required attachments, budget availability and any outstanding debts or acquittals.
3. Officer may request additional information or clarification.
4. Application is approved, partially approved or declined under the adopted delegation or administrative approval process.
5. Applicants are notified in writing, generally within four weeks of submitting a complete application.
6. Successful applicant completes the activity and submits a simple acquittal within 60 days of return or completion.

9. Acquittal

The applicant should provide, within 60 days of completing the activity:

- Confirmation that they attended or participated.
- One item of evidence such as event result, certificate, program, photo, travel receipt or registration confirmation.
- A short comment on the benefit of the opportunity.

12.2.2 LIST OF PAYMENTS - JUNE 2026

Location: Nil
Applicant: Nil
Disclosure of Interest: Nil
Date: 17 August 2026
Author: Raj Subbiah, Finance Manager

SUMMARY

For Council to receive the list of accounts for June 2026.

BACKGROUND

The Local Government (Financial Management) Regulations 1996, Regulation 13(3)(b) requires that Council receive a list of accounts paid in the month, and that this be recorded in the minutes. Council has delegated to the Chief Executive Officer that authority to make these payments from Municipal and Trust Funds.

COMMENT

Presented in this item is a table of accounts (invoices) and includes that cheque (or EFT) identifier for the transaction, the entity, date, and amount paid, description of the goods, service, or other that relates to the payment. Extra details of invoices relating to payments are included for the information of Councillors.

The schedule of payment made under delegated authority as summarised below and recommended to be received by Council, has been checked and is supported by vouchers and invoices which have been duly certified as to the receipt of goods and provision of services, and verification of prices and costings.

Significant Payments for the month of June 2026 are: -

1. Versatile Plant & Contracting – 2025-2026 Road Program – Coolgardie North Road \$1,060,415.21
2. Mineral Resources Limited- Reimbursement Of Rates Overpaid FY20-21 To FY23-24 \$450,000.00

CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government (Financial Management) Regulations 1996, Regulation 13 – Lists of Accounts

POLICY IMPLICATIONS

CS-PROCUREMENTS POLICY. Policy CS-11 sets the guidelines with regards to the purchase of goods or services provided.

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**Accountable and effective leaders**

Maintain integrated strategic and operational plans

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. List of Payments - June 2026

VOTING REQUIREMENT

Simple majority

OFFICER RECOMMENDATION

That Council: -

1. Receive listing (attached) of accounts paid during the month of June 2026 by the Chief Executive Officer under delegated authority of Council.
 - a. Municipal accounts totalling \$2,694,955.57 on municipal vouchers EFT30754 – EFT30882
 - b. Direct Debits Totalling \$25,961,695.76
 - c. Credit Cards Totalling \$8,973.83
 - d. Fuel Account Payments Totalling \$67,876.96
 - e. Woolworths Card Payment Totalling \$1,268.09

COUNCIL RESOLUTION #142/2026

Moved: Cr Tammee Keast

Seconded: Cr Daphne Simmons

That Council: -

1. Receive listing (attached) of accounts paid during the month of June 2026 by the Chief Executive Officer under delegated authority of Council.
 - a. Municipal accounts totalling \$2,694,955.57 on municipal vouchers EFT30754 – EFT30882
 - b. Direct Debits Totalling \$25,961,695.76
 - c. Credit Cards Totalling \$8,973.83
 - d. Fuel Account Payments Totalling \$67,876.96
 - e. Woolworths Card Payment Totalling \$1,268.09

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
EFT's

EFT	Date	Name	Description	Amount
EFT30754	04/06/2026	Aerodrome Management	Kambalda Airport - Periodic Compliance May 2026	\$ 4,923.71
EFT30755	04/06/2026	Aquatic Services Wa	Coolgardie & Kambalda Pools Winter Plant Service	\$ 4,328.50
EFT30756	04/06/2026	Asm Eclipse Pty Ltd	Stock For Visitors Centre	\$ 683.28
EFT30757	04/06/2026	Blackwoods	Mortain Fast Knockdown X 9	\$ 76.43
EFT30758	04/06/2026	Body Positive Fitness By Di	Coolgardie & Kambalda Fitness & Gym Sessions June 2026	\$ 1,690.00
EFT30759	04/06/2026	Boulder Parts & Towing	Removal Of Vehicles Mine Site To Coolgardie Depot.	\$ 629.95
EFT30760	04/06/2026	Bunnings Buildings Supplies	X1 Small Meals On Wheels Esky	\$ 234.68
EFT30761	04/06/2026	Canine Control	Contract Ranger 20 - 23 May 2026	\$ 4,400.00
EFT30762	04/06/2026	Catherine Brooking	Staff Reimbursement Claim - Youth Night Events	\$ 318.89
EFT30763	04/06/2026	Celebration City	Thank A Volunteer Event	\$ 100.00
EFT30764	04/06/2026	Container Refrigeration Pty Ltd	Hire Of Crru 7075 From May 2026 Bluebush Village	\$ 3,733.95
EFT30765	04/06/2026	Coolgardie Rsl Sub Branch	Catering For Thank A Volunteer - Coolgardie	\$ 900.00
EFT30766	04/06/2026	Daphne Mae Simmons	Mileage Claim For Cr	\$ 396.00
EFT30767	04/06/2026	Destiny Lithium Pty Ltd	Rates Refund	\$ 579.12
EFT30768	04/06/2026	Eagle Petroleum	Diesel For Bluebush Village May 2026	\$ 28,531.25
EFT30769	04/06/2026	Fiesta Canvas	Kambalda Pool Shade Sail Pole Replaced And Painted	\$ 4,592.50
EFT30770	04/06/2026	Hosmar Pty Ltd	Supply 2 X 400 Litres Emulsion	\$ 1,127.28
EFT30771	04/06/2026	Hse Collective	Whs Consultant Services - May 2026	\$ 2,616.00
EFT30772	04/06/2026	Ingenua Pty Ltd	Engineering Support May 2026	\$ 1,881.99
EFT30773	04/06/2026	Integrated Ict	Managed Services Agreement May 2026	\$ 16,637.61
EFT30774	04/06/2026	It Vision - Readytech	Annual Licence Fee - Synergy And Altus 2026/2027	\$ 107,174.71
EFT30775	04/06/2026	Jill	Monthly Outgoings 01.02.2026 - 28.02.2026	\$ 13,778.70
EFT30776	04/06/2026	Julie-Ann Williams	Mileage Claim For Cr	\$ 264.00
EFT30777	04/06/2026	Kalgoorlie Refrigeration And Airconditioning	Library Airconditioning Repairs	\$ 2,683.37
EFT30778	04/06/2026	Kalgoorlie-Boulder Cemetery	Assistance To Prepare Burial Plot	\$ 686.00
EFT30779	04/06/2026	Kb Security Pty Ltd	Security Monitoring May 2026	\$ 908.60
EFT30780	04/06/2026	Kirk Kitchin	Reimbursement Claim For Executive Manager	\$ 133.80
EFT30781	04/06/2026	Kmart Australia	Kambalda - Community Events Supplies	\$ 711.00
EFT30782	04/06/2026	Landgate	Interim Valuations - Regional 14.02.2026 - 13.03.2026	\$ 361.76
EFT30783	04/06/2026	Leeson Electrical Contracting	Repair External Lights At The Coolgardie Bowling Club	\$ 8,683.19
EFT30784	04/06/2026	Lo-Go Appointments	Temporary Appointment Of Executive Manager Community Development And Regulatory Services Week Ending 23.05.2026	\$ 6,966.34
EFT30785	04/06/2026	Marc Pettitt	Reimbursement Claim - Mechanic Dept of Transport	\$ 32.00
EFT30786	04/06/2026	Mineral Resources Limited	Reimbursement Of Rates Overpaid FY20-21 To FY23-24	\$ 450,000.00
EFT30787	04/06/2026	Myosh	System Upgrade Plus Licence Fee	\$ 3,300.00
EFT30788	04/06/2026	Nextgen Building Pty Ltd	Soundproofing Of Ceo Office In Kambalda	\$ 1,381.50
EFT30789	04/06/2026	Plumbing Gas And Electrical	Toilet Repairs At Kambalda Administration Building	\$ 577.50
EFT30790	04/06/2026	Red Dirt Rubber	Repair Tyre Caterpillar 962M Wheel Loader	\$ 2,249.50
EFT30791	04/06/2026	Signs Plus	X2 Name Badges For Executive Managers	\$ 52.00
EFT30792	04/06/2026	Site Ware Group	Kambalda Airport - Employee PPE And Uniforms	\$ 642.29
EFT30793	04/06/2026	Steven Tweedie	General Governance Assistance - May 2026	\$ 1,419.00
EFT30794	04/06/2026	Tyrepower Kalgoorlie	Replace Rear Tyres And Balance To Shire Vehide	\$ 450.00
EFT30795	04/06/2026	Uon Pty Ltd	Generator & Environmental Levy May 2026	\$ 4,365.39
EFT30796	04/06/2026	Wa Local Government	CEO Performance Review Training 2026	\$ 7,771.54
EFT30797	11/06/2026	Ampol	Fuel For SoC Fleet - May 2026	\$ 10,333.52
EFT30798	11/06/2026	Australia Post	Monthly Postage Charges May 2026	\$ 217.97
EFT30799	11/06/2026	Boothey Family Iga Coolgardie	Monthly Purchases April 2026	\$ 703.19
EFT30800	11/06/2026	Bp Australia Limited	Fuel Charges For Fleet - May 2026	\$ 8,933.49
EFT30801	11/06/2026	Building And Energy Department	Bsl May 2026	\$ 3,452.95
EFT30802	11/06/2026	Bunnings Buildings Supplies	Cleaning Products For Truck Stop & Workshop Depot	\$ 113.51
EFT30803	11/06/2026	Cabcharge Payments Pty Ltd	Taxi Charges 08.03.2026 - 10.03.2026	\$ 181.24
EFT30804	11/06/2026	Department Of Water And Environmental Regulation	Controlled Waste Forms For Recycled Water Use For Dust Suppression April 2026	\$ 440.00
EFT30805	11/06/2026	Eagle Petroleum	Diesel For Bluebush Village May - June 2026	\$ 20,078.70
EFT30806	11/06/2026	Emyor Services	Backflow Testing	\$ 808.50
EFT30807	11/06/2026	Ess Kambalda Village- Compass	Meals On Wheels - Estimated Meals For May 2026	\$ 5,450.72
EFT30808	11/06/2026	Geoffrey Harcombe	Environmental Health And Consultancy Services For May 2026	\$ 1,485.00
EFT30809	11/06/2026	Goodnews Newsagency	Newspapers For May 2026	\$ 173.00
EFT30810	11/06/2026	Kirk Kitchin	Reimbursement Claim For Executive Manager	\$ 50.18
EFT30811	11/06/2026	Lg Corporate Solutions Pty Ltd	Finance And Accounting Assistance 20-22 Apr & 4-6 May 2026	\$ 38,759.88
EFT30812	11/06/2026	Mt Edwards Critical Metals Pty	Rates Refund Prospecting Lease/Licence Coolgardie	\$ 564.83
EFT30813	11/06/2026	Nov Australia Pty Ltd	Hire Of Genset For Coolgardie Waste Facility Mar 2026	\$ 1,050.50
EFT30814	11/06/2026	Origin Companies Pty Ltd	Rates Refund For Exploration Lease/Licence Coolgardie	\$ 339.21
EFT30815	11/06/2026	Plumbing Gas And Electrical	Assisting With Concreting At Tommy Talbot Park	\$ 1,418.78

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
EFT's

EFT	Date	Name	Description	Amount
EFT30816	11/06/2026	Pryce Mining Services Pty Ltd	Hire Of Genset At Bluebush Village - May 2026	\$ 12,589.72
EFT30817	11/06/2026	Public Transport Authority Of	Transwa Ticket Sales Kambalda May 2026	\$ 221.03
EFT30818	11/06/2026	Rural Infrastructure Services	Project Management Of Infrastructure Travel, Accommodation And Meals	\$ 38,330.95
EFT30819	11/06/2026	Shire Of Coolgardie	Transwa Ticket Sales Kambalda May 2026	\$ 110.67
EFT30820	11/06/2026	Supagas Pty Limited	Gas For Coolgardie Recreation Centre 01.11.25 - 30.11.25	\$ 674.30
EFT30821	11/06/2026	Synergy	Electricity Charges For Various Soc Locations - April 2026	\$ 49,440.67
EFT30822	11/06/2026	Team Global Express Pty Ltd	Freight Charges Form Winc & State Library	\$ 390.47
EFT30823	11/06/2026	Telstra Limited	Grouped Landlines At Various SoC Locations May 2026	\$ 5,859.15
EFT30824	11/06/2026	Versatile Plant & Contracting	Road Program - Coolgardie North Road - Reconstruction	\$ 192,214.22
EFT30825	11/06/2026	Water Corporation	Water Use And Charges At Various SoC Locations 04.02.26 - 30.04.26	\$ 5,222.97
EFT30826	11/06/2026	Western Airport Services	Baggage Handling Fee - May 2026	\$ 51,057.60
EFT30827	11/06/2026	William Murray Kirk	Vaccination For Work	\$ 110.00
EFT30828	11/06/2026	Winc Australia Pty Ltd	Stationary Orders For Various SoC Areas	\$ 93.92
EFT30829	11/06/2026	Woolworths Ltd	Community Event	\$ 1,268.09
EFT30831	18/06/2026	3E Advantage Pty Ltd	Printer Services For June 2026	\$ 3,671.57
EFT30832	18/06/2026	Blackwoods	Materials - Lifting Chains	\$ 1,058.22
EFT30833	18/06/2026	Boc Limited	Lpg Hose For Heating Bitumen	\$ 123.66
EFT30834	18/06/2026	Bright Promotional Products	Ranger Animal Supplies	\$ 1,015.85
EFT30835	18/06/2026	Bunnings Buildings Supplies	Replacement Chemicals For SoC Pools	\$ 558.86
EFT30836	18/06/2026	Canine Control	Contract Ranger 1 - 4 June 2026	\$ 4,400.00
EFT30837	18/06/2026	Casair Pty Ltd	Repayment Of Casair Liability October 2025 Final Invoice	\$ 21,911.12
EFT30838	18/06/2026	Controlled Wasteholdings Pty Ltd	Emergency Pump Out Works At Coolgardie Vibe Petrol	\$ 671.00
EFT30839	18/06/2026	Dormakaba Australia Pty Ltd	Front Door Servicing Kambalda Rec Centre March 2026	\$ 132.00
EFT30840	18/06/2026	Flex Fitness Equipment	Kambalda Gym Supplies	\$ 176.00
EFT30841	18/06/2026	Flxiwear Pty Ltd	Stock Visitors Centre	\$ 138.05
EFT30842	18/06/2026	Foxtel Management Pty Ltd	Kamgym Foxtel Subscription - June 2026	\$ 155.00
EFT30843	18/06/2026	Hart Sport	Coolgardie Sports Equipment Replacements	\$ 1,310.27
EFT30844	18/06/2026	Harvey Norman Av/It Superstore	Staff - Ergo Keyboard	\$ 316.00
EFT30845	18/06/2026	Hitachi Construction Machinery	Key Switch Replacement For SoC Vehicle	\$ 105.93
EFT30846	18/06/2026	Integrated Ict	Backup Services For May 2026	\$ 19,146.31
EFT30847	18/06/2026	Jointly Planning And Mapping	Provision For Town Planning 25 May 2026 To 05 June 2026	\$ 8,910.00
EFT30848	18/06/2026	Kambalda Football Club Inc	CAF Grant Funding 25/26 08.06.2026	\$ 1,500.00
EFT30849	18/06/2026	Kambalda Goldstrikers	CAF Grant Funding 08.06.2026	\$ 2,000.00
EFT30850	18/06/2026	Kambalda Junior Football Club	CAF Grant Funding 08.06.2026	\$ 1,500.00
EFT30851	18/06/2026	Kb Security Pty Ltd	Smoke Detector Service Visitors Centre June 2026	\$ 570.90
EFT30852	18/06/2026	Kennards Hire Pty Ltd	Warden Finnerty's Portaloo Hire 19.05.2026 - 02.06.2026	\$ 246.40
EFT30853	18/06/2026	Leanne Parola	Reimbursement Claim For Executive Manager	\$ 575.37
EFT30854	18/06/2026	Lee-Anne Ober	Rates And Property Services For May 2026	\$ 8,624.00
EFT30855	18/06/2026	Leeson Electrical Contracting	Kam Oval Distribution Board Repairs	\$ 3,564.18
EFT30856	18/06/2026	Lo-Go Appointments	Temporary Appointment Of Executive Manager Community Development And Regulatory Services - Week Ending 06.06.2026	\$ 7,142.71
EFT30857	18/06/2026	M.O.G Fresh	Morning Tea And Lunch For Council Briefing 09 June 2026	\$ 398.00
EFT30858	18/06/2026	Plumbing Gas And Electrical	BBV Accommodation Maintenance	\$ 4,035.60
EFT30859	18/06/2026	Repco	Mechanical Supplies	\$ 679.89
EFT30860	18/06/2026	Building & Industrial Supplies	Mechanical Supplies	\$ 1,127.94
EFT30861	18/06/2026	Rs Auto Electrical	Truck Repairs on SoC Vehicle	\$ 3,299.40
EFT30862	18/06/2026	Rust N Relics Coolgardie	Stock For The Visitors Centre	\$ 778.80
EFT30863	18/06/2026	Ryan Kippin Mechanical	Repairs on SoC Vehicle	\$ 6,325.00
EFT30864	18/06/2026	Technogym Australia Pty Ltd	Repairs to Gym Equipment	\$ 160.92
EFT30865	18/06/2026	Telstra Limited	Grouped Landline Charges June 2026	\$ 5,842.65
EFT30866	18/06/2026	Tquip	Supplies For Outdoor Crew	\$ 1,192.57
EFT30867	18/06/2026	Uniqco International Pty Ltd	General Contract, Procurement And Tender Management Support May 2026	\$ 8,910.00
EFT30868	18/06/2026	Versatile Plant & Contracting Pty	Coolgardie North Road - Reconstruction And Seal	\$ 200,826.56
EFT30869	18/06/2026	Wattleup Tractors	Tractor Parts	\$ 177.90
EFT30870	18/06/2026	Wescott Conveyancing	Final Readings Water Use, Rates & Sewerage Usage For Sale Of Bluebush	\$ 30,344.44
EFT30871	18/06/2026	Westrac Pty Ltd	Kambalda Works Depot Repairs To Air Conditioning	\$ 6,108.98
EFT30872	18/06/2026	Wurth Australia	Mechanical Supplies	\$ 846.51
EFT30873	23/06/2026	Anthony Raymond George Ball	Councillor Payment - 2025 - 2026 Qtr 4	\$ 7,802.00
EFT30874	23/06/2026	Corey James Matthews	Councillor Payment 2025-2026 Qtr 4	\$ 5,302.75
EFT30875	23/06/2026	Daphne Mae Simmons	Councillor Payments 2025-2026 Qtr 4	\$ 5,302.75
EFT30876	23/06/2026	Julie-Ann Williams	Councillor Payments 2025-2026 Qtr 4	\$ 5,302.75
EFT30877	23/06/2026	Paul Wilcox	Councillor Payments 2025-2026 Qtr 4	\$ 17,730.75
EFT30878	23/06/2026	Tammee Louise Keast	Councillor Payment 2025-2026 Qtr 4	\$ 5,302.75
EFT30879	25/06/2026	Westgold Resources Limited	Refund Of Accommodation Bookings Paid Via Eftpos For Accommodation After The Sale Date Of 2 June 2026.	\$ 12,245.00
EFT30880	25/06/2026	First National Real Estate	Rent For Myoporom Street, Kambalda West - 19 June 2026 To 18 July 2026	\$ 1,422.86
EFT30881	25/06/2026	Versatile Plant & Contracting Pty	2025-2026 Road Program - Coolgardie North Road	\$ 1,060,415.21

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
EFT's

EFT	Date	Name	Description	Amount
EFT30882	25/06/2026	Water Corporation	Water Charges 08.04.26 - 09.06.26 and 01.05.26 - 30.06.26 - Coolgardie Golf Course	\$ 68,437.93
				<u>\$2,694,955.57</u>

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
Direct Debits

Date	Payee	Description	Reference	Amount
01/06/2026	Grenke Pty Ltd	Direct Debit 368359 Grenke Pty Ltd 0000032776	Lease - Meraki	\$ 1,343.12
01/06/2026	Commonwealth Bank of Australia	Overdraft Line Fee	Bank Fee	\$ 1,512.33
01/06/2026	Commonwealth Bank of Australia	Credit Interest Adjusted Value Date: 01/05/2026	Bank Fee	\$ 0.07
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193453 Value Date: 31/05/2026	Bank Fee	\$ 443.74
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193507 Value Date: 31/05/2026	Bank Fee	\$ 56.07
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193428 Value Date: 31/05/2026	Bank Fee	\$ 85.97
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193088 Value Date: 31/05/2026	Bank Fee	\$ 205.07
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193404 Value Date: 31/05/2026	Bank Fee	\$ 49.50
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193477 Value Date: 31/05/2026	Bank Fee	\$ 51.00
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193398 Value Date: 31/05/2026	Bank Fee	\$ 70.44
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193441 Value Date: 31/05/2026	Bank Fee	\$ 49.50
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193490 Value Date: 31/05/2026	Bank Fee	\$ 50.68
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109693370905 Value Date: 31/05/2026	Bank Fee	\$ 8.98
02/06/2026	Commonwealth Bank of Australia	Cba Merchant Fee 5353109694193052 Value Date: 31/05/2026	Bank Fee	\$ 49.50
09/06/2026	De Lage Landen - Techno Gym	Direct Debit 229466 De Lage La 147-0106194-002	Lease - Gym Equipment	\$ 2,740.63
15/06/2026	De Lage Landen - Techno Gym	Direct Debit 229466 De Lage La 147-0106194-003	Lease - Gym Equipment	\$ 1,142.06
15/06/2026	Commonwealth Bank of Australia	Acc Serv Fee Trans Fees-0367801	Bank Fee	\$ 16.00
15/06/2026	Commonwealth Bank of Australia	CommBiz Fees Trans Fees-0367801	Bank Fee	\$ 1.50
15/06/2026	Commonwealth Bank of Australia	(T) Bpnt Dir Dr Trans Fees-0367801	Bank Fee	\$ 0.88
15/06/2026	Commonwealth Bank of Australia	(T) CommBiz Fees Trans Fees-0367801	Bank Fee	\$ 51.08
15/06/2026	Commonwealth Bank of Australia	(T)Bpay Fee Trans Fees-0367801	Bank Fee	\$ 174.24
15/06/2026	Commonwealth Bank of Australia	(T) CommBiz Fees Trans Fees-0367801	Bank Fee	\$ 0.83
22/06/2026	Toyota Finance - Kooya	Direct Debit 009090 Toyota Finance 6092799-131275941	Lease - Vehicle	\$ 124,000.00
22/06/2026	Toyota Finance - Kooya	Direct Debit 009090 Toyota Finance 6092799-131303743	Lease - Vehicle	\$ 4,132.86
23/06/2026	Australian Taxation Office	Payg For Period 10.06.26-23.06.26 Payrun #294 DD10563.1	PAYG	\$ 31,396.00
23/06/2026	Beam Clearing House	Superannuation For Period 10.06.26-23.06.26 Payrun #294 DD10563.2	Superannuation	\$ 16,753.30
23/06/2026	Australian Taxation Office	Payg For Period 10.06.26-23.06.26 Payrun 295 DD10570.1	PAYG	\$ 32,092.00

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026

Direct Debits

23/06/2026	Beam Clearing House	Superannuation For Period 10.06.26-23.06.26 Payrun 295 DD10570.2	Superannuation	\$	16,815.86
25/06/2026	Department of Justice	Direct Debit 207055 Icsmfe Fp-Dd-2606250008	Fines Enforcement	\$	88.50
25/06/2026	De Lage Landen - Techno Gym	Direct Debit 229466 De Lage La 147-0106194-004	Lease	\$	1,120.92
26/06/2026	Department of Justice	Direct Debit 207055 Icsmfe Fp-Dd-2606250009	Fines Enforcement Fee	\$	88.50
26/06/2026	Department of Justice	Direct Debit 207055 Icsmfe Fp-Dd-2606250011	Fines Enforcement Fee	\$	88.50
26/06/2026	Department of Justice	Direct Debit 207055 Icsmfe Fp-Dd-2606250015	Fines Enforcement Fee	\$	88.50
26/06/2026	Department of Justice	Direct Debit 207055 Icsmfe Fp-Dd-2606250010	Fines Enforcement Fee	\$	88.50
26/06/2026	Department of Justice	Direct Debit 207055 Icsmfe Fp-Dd-2606250013	Fines Enforcement Fee	\$	88.50
30/06/2026	Commonwealth Bank of Australia	Direct Debit 001192 Cba Cr Card Pmnt 5550059000354562	Corporate Credit Card	\$	8,973.83
30/06/2026	Commonwealth Bank of Australia	Direct Debit 025701 Cbaib Loan Admin Unscheduled Flex R Cbaib Loan Admin	Loan - Full Repayment	\$	13,082,980.53
30/06/2026	Commonwealth Bank of Australia	Direct Debit 025701 Cbaib Loan Admin Full Repay Cbaib Loan Admin	Loan - Full Repayment	\$	12,500,000.00
30/06/2026	Commonwealth Bank of Australia	Direct Debit 025701 Cbaib Loan Admin Full Repay Cbaib Loan Admin	Loan - Quarterly Interest	\$	134,796.27
				\$	25,961,695.76

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
Credit Cards

Date	Description	Value	Card
28.05.2026	Virgin Australia - Flights Kalgoorlie to Perth return for Executive Manager Community Development and Regulatory Services 12/06/2026 to	\$ 402.87	2147
02.06.2026	Square Services Australia - Monthly Subscription for Visitors Centre	\$ 109.00	2147
29.05.2026	Easy Park - Parking fee for CEO at Kalgoorlie Airport 29/05/2026 to 02/06/2026	\$ 66.90	2147
08.06.2026	Virgin Australia - Flights Kalgoorlie to Perth return for CEO 12/06/2026 to 15/06/2026	\$ 402.87	2147
08.06.2026	Virgin Australia - Flights Kalgoorlie to Perth return for CEO 19/06/2026 to 22/06/2026	\$ 402.87	2147
08.06.2026	Qantas - Flights Perth to Kalgoorlie return for WHS Consultant 23/06/2026 to 24/06/2026	\$ 1,172.85	2147
08.06.2026	Bunnings Kalgoorlie - Citizenship Ceremony Supplies x 5	\$ 47.40	2147
19.06.2026	Virgin Australia - Flights Kalgoorlie to Perth return for CEO 26/06/2026 to 29/06/2026	\$ 402.87	2147
19.06.2026	Virgin Australia - Flights Kalgoorlie to Perth Return for CEO 03.07.2026 - 06.07.2026	\$ 483.84	2147
18.06.2026	Virgin Australia - Flights: Kalgoorlie to Perth for Executive Manager Community Development and Regulatory Services 19.06.2026	\$ 563.81	2147
29.05.2026	Facebook - Promoting for Community Survey	\$ 100.07	2147
31.05.2026	Facebook - Promoting for Community Survey	\$ 33.21	2147
01.06.2026	CBA Annual Fee	\$ 24.00	2147
06.06.2026	Easy Park - Parking For CEO at Kalgoorlie Airport 05.06.2026-08.06.2026	\$ 50.18	2147
10.06.2026	Starlink - Coolgardie Depot WIFI Monthly Charge	\$ 99.00	2147
10.06.2026	Starlink - Kambalda Airport WIFI Monthly Charge	\$ 139.00	2147
10.06.2026	Starlink - Coolgardie Tip WIFI Monthly Charge	\$ 99.00	2147
10.06.2026	Starlink - Kambalda Tip WIFI Monthly Charge	\$ 99.00	2147
10.06.2026	Starlink - Coolgardie TV Antenna WIFI Monthly Charge	\$ 139.00	2147
13.06.2026	Easy Park - Parking for CEO at Kalgoorlie Airport 12.06.2026-15.06.2026	\$ 50.18	2147
20.06.2026	Easy Park - Parking for CEO at Kalgoorlie Airport 19.06.2026-22.06.2026	\$ 50.18	2147
01.06.2026	CBA Annual Fee	\$ 24.00	2859
24.06.2026	Mailchimp - Monthly subscription for Communications Officer - May 2026	\$ 18.92	4219
02.06.2026	Bunnings Kalgoorlie - For painting of boxes on lights at West Oval	\$ 75.96	2842
02.06.2026	Resource Trading - Tools for retic repairs	\$ 176.97	2842
03.06.2026	Coyles Mower and Chainsaw Centre - Cover heads for whipper snipper	\$ 176.40	2842
01.06.2026	CBA Annual Fee	\$ 24.00	2842
12.06.2026	Parker Black Forrest - Kambalda Daycare Fobs INV-73689 1	\$ 418.20	2842
12.06.2026	Parker Black Forrest - Kambalda Gym Fobs INV-73687 2	\$ 628.09	2842
12.06.2026	Parker Black Forrest - Coolgardie Gym Fobs INV-73687 3	\$ 418.20	2842
24.06.2026	Parker Black Forrest - Corporate Gym Fobs Westgold	\$ 2,074.99	2842
		\$ 8,973.83	

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
Fuel Cards

Supplier	Ampol	Plant #	Fuel Card #	Registration	Plant Description	Usage Litres	Amount
Invoice Date Invoice Paid	31.05.2026 11.06.2026	P273	7071 3400 8231 1282	Small Plant	Mowers, brushcutters, chainsaws	109.62	\$ 214.46
		P315	7071 34008 168 1867	1E1Y029	Toro Mower	105.19	\$ 240.45
		P349	7071 3400 8758 6631	KBC596D	Hyundai I Load Van	50.27	\$ 113.09
		P351	7071 3400 8746 7253	CG6152	Prime Mover -Hino 700 Series	564.14	\$ 1,316.40
		P360	7071 3400 8979 2070	CG6084	Isuzu Npr75-190	111	\$ 254.50
		P361	7071 3400 9073 0739	CG6183	Ford Ranger (2019 t/top)	95.25	\$ 209.73
		P364	7071 3401 0069 9916	CG6177	Toyota RAV4 2WD petrol white	77.53	\$ 148.22
		P365	7071 3400 9189 1902	CG6159	Toyota Rav 4	99.45	\$ 185.34
		P373	7071 3400 9471 4382	1HGL412	Ranger 2021	258.07	\$ 596.94
		P374	7071 3400 9500 2688	CG6234	Mitsubishi Triton Glx	19	\$ 43.79
		P376	7071 3400 9540 6756	1HJB260	Ford Ranger	119.17	\$ 282.32
		P377	7071 3400 9688 9711	Generator	Mosa Generator (Coolgardie Refuse Site)	176.23	\$ 438.71
		P380	7071 3400 9753 7905	1HNX785	Gianni Ferrari PG280	11.92	\$ 28.97
		P388	7071 3401 0020 0335	1HVC502	Ford Escape	90.79	\$ 175.91
		P395	7071 3401 0355 5529	CG6270	Mazda BT Coolgardie Works	175.03	\$ 389.63
		P397	7071 3401 0719 6510	CG6272	Mitsubishi Triton - Coolgardie Works	186.6	\$ 430.09
		T1013	7071 3401 0567 1522	Hire Genset	Hire Genset Coolgardie	1044.63	\$ 2,382.39
		P398	7071 3401 0355 5776	CG6211	Mitsubishi Triton - Coolgardie Works	132.02	\$ 305.27
		P382	7073 3400 9321 1927	Loader	Caterpillar 962M Wheel Loader	757.81	\$ 1,751.12
		P383	7070 3400 9321 1927	Compactor	Caterpillar 826K Compactor	180.55	\$ 397.89
		P216	7071 3400 9321 1927	1DOT173	Caterpillar 930H Wheel Loader	175.27	\$ 428.30
							\$ 10,333.52
Supplier	BP	Plant #	Fuel Card #	Registration	Vehicle	Usage Litres	Amount
Invoice Date Invoice Paid	31.05.2026 11.06.2026	P273	7050 15304261 00999	Small Plant	Mowers, BrushCutters, Chainsaws	90.26	\$ 155.82
		P216	7050 90000774 51762	1DOT173	CAT 930H Loader	560.17	\$ 1,183.28
		T1004	7050 90000774 19199	Generator	Generator at Kambalda Tip	225.01	\$ 469.30
		P305	7050 15304261 00825	1EFH177	Kubota Tractor	183.38	\$ 374.46
		P344	7050 15304261 01039	CG6097	VW Amorok	113.53	\$ 235.19
		P345	7050 15304261 01229	CG6103	Caterpillar Loader HV033	837.03	\$ 1,755.61
		P348	7050 15304261 01062	CG148	2017 Ford Ranger	121.90	\$ 259.03
		P355	7050 15304261 01146	1GSR486	Hino 500	302.98	\$ 630.08
		P357	7050 15304261 01138	CG6142	Caterpillar 262DAC	271.59	\$ 546.56

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
Fuel Cards

P362	7050 15304261 01187	CG6196	Ford Ranger	144.11	\$	303.54
P364	7050 15304261 01534	CG6177	Toyota RAV4	35.05	\$	61.07
P365	7050 15304261 01328	CG6159	Toyota RAV 4	180.12	\$	310.97
P370	7050 15304261 01393	CG479	Mitsubishi Triton	96.58	\$	191.89
P372	7050 15304261 01344	1HGY906	Ford Ranger	68.17	\$	144.86
P385	7050 90000784 40665	1HTZ098	Volkswagen Amarok	90.36	\$	195.01
P386	7050 15304261 01484	CG5961	Ford Ranger	172.74	\$	354.55
P387	7050 15304261 01500	Loader	Cat Track Dozer	407.24	\$	811.10
P394	7050 15304261 01559	CG6260	Mazda BT-50	110.12	\$	233.90
P395	7050 15304261 01567	CG6270	BT-50	150.89	\$	309.40
P396	7050 15304261 01575	CG6256	Mitsubishi Triton GLX	196.37	\$	407.87

\$ 8,933.49

Supplier	Eagle	Invoice	Invoice Date	Invoice Paid	Location	Litres	Amount
		B71991	19.05.2026	04.06.2026	Kambalda Bluebush Village	7,500	\$ 16,986.75
		B69913	26.05.2026	04.06.2026	Kambalda Bluebush Village	5,000	\$ 11,544.50
		B69922	29.05.2026	11.06.2026	Kambalda Bluebush Village	4,600	\$ 10,418.54
		B69928	03.06.2026	11.06.2026	Kambalda Bluebush Village	4,400	\$ 9,660.16

\$ 48,609.95

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
Woolworths Cards

Invoice Date	Invoice Paid	Invoice No	Description	Card	Amount
06.05.2026	11.06.2026	TI 03B72 178E23	Kambalda Office Supplies	Kambalda	\$18.99
08.05.2026	11.06.2026	TI 03B72 178E24	Supplies for Shire Care	Kambalda	\$134.41
16.05.2026	11.06.2026	TI 03B72 178E25	Coolgardie Breakfast with Mates	Coolgardie	\$175.05
19.05.2026	11.06.2026	TI 03B72 178E26	Power Cords & Adapter for Spare iPads	Kambalda	\$64.00
20.05.2026	11.06.2026	TI 03B72 178E27	NAIDOC Week Sausage Sizzle with KWDHS	Kambalda	\$246.44
23.05.2026	11.06.2026	TI 03B72 178E28	CRC Events & Morning Teas	Coolgardie	\$110.54
25.05.2026	11.06.2026	TI 03B72 178E29	Thank a Volunteer Breakfast	Kambalda	\$152.11
29.05.2026	11.06.2026	TI 03B72 178E2A	Community Events	Coolgardie	\$366.55
					\$1,268.09

12.2.3 LIST OF PAYMENTS - JULY 2026

Location: Nil
Applicant: Nil
Disclosure of Interest: Nil
Date: 17 August 2026
Author: Raj Subbiah, Finance Manager

SUMMARY

For Council to receive the list of accounts for July 2026.

BACKGROUND

The Local Government (Financial Management) Regulations 1996, Regulation 13(3)(b) requires that Council receive a list of accounts paid in the month, and that this be recorded in the minutes. Council has delegated to the Chief Executive Officer that authority to make these payments from Municipal and Trust Funds.

COMMENT

Presented in this item is a table of accounts (invoices) and includes that cheque (or EFT) identifier for the transaction, the entity, date, and amount paid, description of the goods, service, or other that relates to the payment. Extra details of invoices relating to payments are included for the information of Councillors.

The schedule of payment made under delegated authority as summarised below and recommended to be received by Council, has been checked and is supported by vouchers and invoices which have been duly certified as to the receipt of goods and provision of services, and verification of prices and costings.

Significant Payments for the month of July 2026 are: -

- | | |
|---|----------------|
| 1. Versatile Plant & Contracting – Road Programme Works | \$1,562,285.07 |
| 2. Australian Taxation Office – BAS May 2026 | \$2,006,222.00 |
| 3. Colas Western Australia – Sealing of Coolgardie North Road | \$666,772.90 |

CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government (Financial Management) Regulations 1996, Regulation 13 – Lists of Accounts

POLICY IMPLICATIONS

CS-PROCUREMENTS POLICY. Policy CS-11 sets the guidelines with regards to the purchase of goods or services provided.

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**Accountable and effective leaders**

Maintain integrated strategic and operational plans

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. List of Payments - July 2026

VOTING REQUIREMENT

Simple majority

OFFICER RECOMMENDATION

That Council: -

1. Receive listing (attached) of accounts paid during the month of July 2026 by the Chief Executive Officer under delegated authority of Council.
 - a. Municipal accounts totalling \$6,809,212.99 on municipal vouchers EFT30888 – EFT31092
 - b. Direct Debits Totalling \$164,379.99
 - c. Credit Cards Totalling \$7,778.34
 - d. Fuel Account Payments Totalling \$14,599.14
 - e. Woolworths Card Payment Totalling \$1,012.83

COUNCIL RESOLUTION #143/2026

Moved: Cr Anthony Ball

Seconded: Cr Julie-Ann Williams

That Council: -

1. Receive listing (attached) of accounts paid during the month of July 2026 by the Chief Executive Officer under delegated authority of Council.
 - a. Municipal accounts totalling \$6,809,212.99 on municipal vouchers EFT30888 – EFT31092
 - b. Direct Debits Totalling \$164,379.99
 - c. Credit Cards Totalling \$7,778.34
 - d. Fuel Account Payments Totalling \$14,599.14
 - e. Woolworths Card Payment Totalling \$1,012.83

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
EFT's

EFT	Date	Name	Description	Amount
EFT30888	02/07/2026	Ess Kambalda Village- Compass	Refund Of Overpaid Rates From 2022/2023 (1 Invoice)	\$ 46,077.54
EFT30889	02/07/2026	Northern Star Resources Limited	Refund Of Overpaid Rates From 2022/2023 (1 Invoice)	\$ 33,865.86
EFT30890	02/07/2026	Roadtrip Essential	Stock For Coolgardie Visitors Centre	\$ 343.92
EFT30891	02/07/2026	St Ives Gold Mining Company	Refund Of Overpaid Rates From 2022/2023 (1 Invoice)	\$ 38,956.47
EFT30892	02/07/2026	Department Of Housing	Water Charges - 11C Goodenia Ct April 2026	\$ 2,500.50
EFT30893	02/07/2026	Hse Collective	Whs Consultancy Services - June 2026	\$ 1,080.00
EFT30894	02/07/2026	Uniqco International Pty Ltd	Data And Software Management - May 2026	\$ 3,630.00
EFT30895	02/07/2026	Versatile Plant & Contracting Pty	25-26 Road Program Works April & June 2026 (5 Invoices For June)	\$ 1,006,565.62
EFT30896	09/07/2026	Australian Taxation Office	Bas May 2026 (1 Invoice)	\$ 2,006,222.00
EFT30897	09/07/2026	Aerodrome Management	Kambalda Airport - Compliance Support June 2026	\$ 4,923.71
EFT30898	09/07/2026	Air Liquide	Cylinder Rental June 2026	\$ 70.78
EFT30899	09/07/2026	Ampol	Fuel Charges For SoC Fleet - June 2026	\$ 6,629.82
EFT30900	09/07/2026	Ams Adroit Mining Services	Repairs to doors at Coolgardie Rec Centre	\$ 7,722.55
EFT30901	09/07/2026	Ast Transport Allan Spencer	Hire Of Machinery May 2026 Kambalda Tip May & June 2026 (2 Invoices)	\$ 24,268.75
EFT30902	09/07/2026	Australia Post	Postage Charges June 2026	\$ 177.44
EFT30903	09/07/2026	Australian Museums And Galleries Association Inc	Annuual Membership FY 26/27	\$ 605.00
EFT30904	09/07/2026	Australian Tourist Souviners	Promotional Products For Coolgardie Visitors Centre	\$ 1,005.51
EFT30905	09/07/2026	Bidfood Kalgoorlie	Catering Supplies For Event at Coolgardie CRC	\$ 268.80
EFT30906	09/07/2026	Blackwoods	Mechanic Parts For SoC Machinery	\$ 549.65
EFT30907	09/07/2026	Boc Limited	Orange Gas Hose For Heating Bitumen & Fittings	\$ 65.76
EFT30908	09/07/2026	Boothey Family Iga Coolgardie	Monthly Purchases May 2026	\$ 345.29
EFT30909	09/07/2026	Bp Australia Limited	SoC Fleet Fuel Charges June 2026	\$ 7,472.67
EFT30910	09/07/2026	Bradley Lincoln Miles	Rates Refund	\$ 155.27
EFT30911	09/07/2026	Bright Promotional Products	Promotional Merchandise For For Both Rec Facilities	\$ 4,074.95
EFT30912	09/07/2026	Building & Industrial Supplies	Chainsaw Chain For Outdoor Crew	\$ 715.11
EFT30913	09/07/2026	Building And Energy Department	Bsl June 2026	\$ 56.65
EFT30914	09/07/2026	Bunnings Buildings Supplies	Paint For Electrical Boxes At West Oval	\$ 799.27
EFT30915	09/07/2026	Canine Control	Contract Ranger June 2026 And Microchippings	\$ 4,510.00
EFT30916	09/07/2026	Cemeteries & Crematoria	Graveside Training	\$ 540.00
EFT30917	09/07/2026	Civic Legal	Legal Assistance For Sale Of Bluebush Village	\$ 261.25
EFT30918	09/07/2026	Cleanaway Pty Ltd	Provision Of Refuse Collection Services May 2026 (6 Invoices)	\$ 22,846.03
EFT30919	09/07/2026	Clever Patch	Clever Patch Naidoc Event	\$ 126.09
EFT30920	09/07/2026	Colas Western Australia Pty Ltd	Sealing Works For Coolgardie North Road (1 Invoice)	\$ 666,772.90
EFT30921	09/07/2026	Csstech Group Pty Ltd	Express Freight - Telstra Sims	\$ 28.00
EFT30922	09/07/2026	Department Of Fire & Emergency Services	Esl Quarter 4 Emergency Services Levy April-May (1 Invoice)	\$ 34,428.50
EFT30923	09/07/2026	Department Of Water And Environmental Regulation	Recycled Water Use For Dust Suppression May 2026	\$ 616.00
EFT30924	09/07/2026	Digga West	Side Long Rubber Skirt Parts	\$ 779.68
EFT30925	09/07/2026	E Fire And Safety	Kambalda Rec Replace Fire Hose Reel	\$ 1,078.55
EFT30926	09/07/2026	Eagle Petroleum (Wa) Pty Ltd	Diesel For BBV Dec 2025, May - June 2026	\$ 2,447.37
EFT30927	09/07/2026	Ess Kambalda Village- Compass	Meals On Wheels Meals For June 2026	\$ 6,185.52
EFT30928	09/07/2026	Fulton Hogan Industries Pty Ltd	Pot Hole Repair Supplies	\$ 4,224.00
EFT30929	09/07/2026	Geoffrey Harcombe	Environmental Health Consultancy Services For June 2026	\$ 5,224.23
EFT30930	09/07/2026	Gibson Soak Water Co	Supply Of Water For Kambalda Admin May 2026	\$ 255.00
EFT30931	09/07/2026	Golden Quest Discovery Trail	Guidebooks - Coolgardie Visitor Centre	\$ 197.67
EFT30932	09/07/2026	Goldfields Locksmiths	Repairs For Executive Room And Door Latch For Kitchen At BBV	\$ 814.42
EFT30933	09/07/2026	Goldfields Records Storage	Contribution Towards Running Costs For Grs Facility Jan-Jun 2026 (4 Invoices)	\$ 22,976.78
EFT30934	09/07/2026	Goldfields Truck Power	Mechanical Parts For SoC Machinery	\$ 1,871.33
EFT30935	09/07/2026	Goodnews Newsagency	Newspaper For Kambalda Admin Building June 2026	\$ 117.10
EFT30936	09/07/2026	Harvey Norman Av/It Superstore	Digital Inclusion Coolgardie	\$ 672.00
EFT30937	09/07/2026	Harvey Norman Bedding	Supply Queen Bed Ensemble For SoC Property	\$ 2,345.00
EFT30938	09/07/2026	Hosmar Pty Ltd	Supply Of Emulsion	\$ 1,127.28
EFT30939	09/07/2026	Hse Collective	Whs Safety Training Sessions Site Visit June 2026	\$ 4,860.00
EFT30940	09/07/2026	Infrabuild Steel Centre	Consumerable For Plant Machinery	\$ 313.60
EFT30941	09/07/2026	Integrated Ict	Various Monthly IT Services June (11 Invoices)	\$ 23,451.05
EFT30942	09/07/2026	Jointly Planning And Mapping	Provision For Town Planning June 2026	\$ 4,224.00
EFT30943	09/07/2026	Julimar Resources Pty Ltd	Rates Refund	\$ 481.07
EFT30944	09/07/2026	Kalaire Pty Ltd	Replacement Air-Conditioner For Coolgardie Gym	\$ 5,368.00
EFT30945	09/07/2026	Kalgoorlie Refrigeration And Airconditioning	Repairs At Kambalda Rec Centre	\$ 11,838.75
EFT30946	09/07/2026	Kalpumps Pty Ltd	Flush Valve For Vibe Pump Station	\$ 8,544.80
EFT30947	09/07/2026	Kambalda Hotel	Catering For Councillor's Farewell 12/05/2026	\$ 791.50

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
EFT's

EFT	Date	Name	Description	Amount
EFT30948	09/07/2026	Kambalda Household	Upkeep Of Laneways In Kambalda For Second Quarter 2026	\$ 6,875.00
EFT30949	09/07/2026	Kb Security Pty Ltd	Replace 3 Cameras At The Coolgardie Recreation Centre	\$ 3,207.60
EFT30950	09/07/2026	Kennards Hire Pty Ltd	Warden Finnerty's Portaloo Hire And Pump Out June 2026	\$ 123.20
EFT30951	09/07/2026	Kirk Kitchen	Reimbursement Claim Parking	\$ 66.90
EFT30952	09/07/2026	Kmart Australia	Supplies For Community Events KCRF	\$ 213.00
EFT30953	09/07/2026	Landgate	Mining Tenements General Valuations May - June 2026 (4 Invoices)	\$ 20,820.39
EFT30954	09/07/2026	Lee-Anne Ober	Rates And Property Services For June 2026	\$ 8,624.00
EFT30955	09/07/2026	Leeson Electrical Contracting	Replace Internal Lights & External Kambalda Gym	\$ 9,292.02
EFT30956	09/07/2026	Lg Best Practices Pty Ltd	Contracting For Executive Services And Additional Support May 2026	\$ 13,596.00
EFT30957	09/07/2026	Lg Corporate Solutions Pty Ltd	Financial Assistance May 2026 (9 Invoices)	\$ 64,031.00
EFT30958	09/07/2026	Lo-Go Appointments	Executive Manager Community Development And Regulatory Services June 2026 (4 Invoices)	\$ 27,336.28
EFT30959	09/07/2026	M.O.G Fresh	Council Meeting 23.06.2026	\$ 373.00
EFT30960	09/07/2026	Market Creations Agency Pty	Councilconnect Yearly Subscription Fy26/27 (1 Invoice)	\$ 20,993.50
EFT30961	09/07/2026	Momar Australia	Chemicals For Shire Of Coolgardie Waste Facility And Coolgardie Recreation	\$ 4,805.90
EFT30962	09/07/2026	Nov Australia Pty Ltd	Monthly Hire Of Genset For Coolgardie Waste Facility June 2026	\$ 1,017.50
EFT30963	09/07/2026	Office National Kalgoorlie	Chairs For Coolgardie	\$ 920.34
EFT30964	09/07/2026	Ohms Enviroment Pty Ltd	Coolgardie Waste Groundwater Sampling Jul- Sep 2026	\$ 4,443.11
EFT30965	09/07/2026	Omnicom Media Group Australia	Advertising Differential Rates 30.05.2026	\$ 2,358.88
EFT30966	09/07/2026	Plumbing Gas And Electrical	Supply And Repair Lights In Coolgardie Park	\$ 49,302.94
EFT30967	09/07/2026	Pool Robotic Perth	Cool Pool Vacuum Service Mainteance Repairs	\$ 3,540.44
EFT30968	09/07/2026	Pure Gold Bootscooters	Seniors Staying Connected Kambalda Event	\$ 120.00
EFT30969	09/07/2026	Rentokil Initial Pty Ltd	Pest Control Treatment For Coolgardie Aquatic Facility	\$ 3,090.00
EFT30970	09/07/2026	Repco	Parts For SoC Machinery And Vehicles	\$ 151.80
EFT30971	09/07/2026	Rural Infrastructure Services	Accommodation And Meals For Project Management Of Infrastructure July 2026	\$ 38,481.61
EFT30972	09/07/2026	Ryan Kippin Mechanical Pty Ltd	Repair Of SoC Vehicle	\$ 3,560.00
EFT30973	09/07/2026	Safetycare Australia Pty Ltd	Renewal Safetyhub Annual Subscription 26/27	\$ 2,695.00
EFT30974	09/07/2026	Shire Of Coolgardie	Bsl June 2026	\$ 5.00
EFT30975	09/07/2026	Sirrom Village Services Pty Ltd	Management Of Bluebush Village For May 2026 (1 Invoice)	\$ 561,739.56
EFT30976	09/07/2026	Site Ware Group	Coolgardie Uniforms - Jackets & Embroidery	\$ 940.83
EFT30977	09/07/2026	St John Medical Kambalda	Service Provision Kambalda Medical April - June 2026 (1 Invoice)	\$ 153,560.00
EFT30978	09/07/2026	Sykes Transport Wa	Freight Charges To Kambalda Works Depot	\$ 1,016.48
EFT30979	09/07/2026	Synergy	Electricity For Various Locations (13 Invoices)	\$ 20,265.71
EFT30980	09/07/2026	Team Global Express Pty Ltd	Freight For Winc	\$ 716.21
EFT30981	09/07/2026	Technogym Australia Pty Ltd	Kamgym - Repairs And Test Tagging For Equipment	\$ 852.05
EFT30982	09/07/2026	Tquip	Supplies for Kambalda Depot	\$ 1,793.28
EFT30983	09/07/2026	Tyrepower Kalgoorlie	New Tyres & Tubes & Balance & Fit To SoC Bus	\$ 2,097.00
EFT30984	09/07/2026	Uniqco International Pty Ltd	Procurement And Tender Management Support June 2026	\$ 10,725.00
EFT30985	09/07/2026	Unreal Plates	Visitor Centre Stock	\$ 275.00
EFT30986	09/07/2026	Uon Pty Ltd	Hire Of Generator Kambalda Airport June 2026	\$ 4,224.58
EFT30987	09/07/2026	Vanessa Australia	Visitor Centre Stock	\$ 409.86
EFT30988	09/07/2026	Visimax	Dog Trap Plus Freight	\$ 674.46
EFT30989	09/07/2026	Vision Intelligence Pty Ltd	Kambalda Airport Hire Of Cctv Camera Nov 2026 - Feb 2026	\$ 924.00
EFT30990	09/07/2026	Wa Local Government	Local Government Traning 17 & 18 March 2026	\$ 11,913.73
EFT30991	09/07/2026	Water Corporation	Water Service Charges 01.05.2026 - 30.06.2026	\$ 266.09
EFT30992	09/07/2026	Western Airport Services	Kambalda Airport Baggage Handling Fee - June 2026 (1 Invoice)	\$ 55,671.00
EFT30993	09/07/2026	Westrac Pty Ltd	Lock Assembly For SoC Plant	\$ 142.25
EFT30994	09/07/2026	What The Chuck	Pa System For Coolgardie Events	\$ 3,000.00
EFT30995	09/07/2026	Winc Australia Pty Ltd	Stationery May 2025	\$ 4,386.53
EFT30996	09/07/2026	Woolworths Ltd	Monthly Supplies for SoC June 2026	\$ 1,012.83
EFT30997	16/07/2026	Aquatic Services Wa	Kambalda Pool Servicing Parts	\$ 1,283.56
EFT30998	16/07/2026	Boc Limited	Gas Cyclinders Replacements For Mechanic	\$ 1,380.14
EFT30999	16/07/2026	Boothey Family Iga Coolgardie	Monthly Purchases June 2026 Coolgardie	\$ 261.97
EFT31000	16/07/2026	Building & Industrial Supplies	Battery Twin Pack Coolgardie Depot	\$ 1,095.60
EFT31001	16/07/2026	Bunnings Buildings Supplies	Cleaning Supplies For Kambalda And Coolgardie Pools	\$ 131.82
EFT31002	16/07/2026	Cannon Hygiene Australia Pty	Cool Admin Building Sanitary Bin Service Nov 2025 - June 2026	\$ 12,928.89
EFT31003	16/07/2026	Cleanaway Pty Ltd	Refuse Collection Services June 2026 (6 Invoices)	\$ 24,892.01
EFT31004	16/07/2026	Container Refrigeration Pty Ltd	Hire Of Crru 7075 June 2026	\$ 3,613.50
EFT31005	16/07/2026	Controlled Wasteholdings Pty	Emergency Pump Out Works At Coolgardie Vibe Pump	\$ 1,936.00
EFT31006	16/07/2026	Department Of Water And Environmental Regulation	Waste Forms For Recycled Water Use June 2026	\$ 176.00
EFT31007	16/07/2026	E Fire And Safety	6 Monthly Fire Extinguisher Serviceing Various Soc Sites Jan - Jun 2026	\$ 8,419.62
EFT31008	16/07/2026	Emyjor Services	Coolgardie Sewerage Network Maintenance May 2026 (2 Invoices)	\$ 24,425.50
EFT31009	16/07/2026	Environex International Pty Ltd	Test Tablets For Coolgardie Pool	\$ 459.14
EFT31010	16/07/2026	Infocouncil Pty Ltd	Annual Infocouncil Licence Fee 2026/2027	\$ 15,989.86
EFT31011	16/07/2026	Integrated Ict	Various Monthly IT Services June (3 Invoices)	\$ 59,889.19
EFT31012	16/07/2026	Kalgoorlie Quarry Products	Supply Of Patching Works On Coolgardie North Road	\$ 17,442.65

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
EFT's

EFT	Date	Name	Description	Amount
EFT31013	16/07/2026	Leeson Electrical Contracting	Supply And Install Thermostat In Kitchen At BBV	\$ 1,127.52
EFT31014	16/07/2026	Office National Kalgoorlie	Desk Only Coolgardie	\$ 1,925.41
EFT31015	16/07/2026	Plumbing Gas And Electrical Services	Replace Air Conditioner For Mechanics Office Coolgardie Depot	\$ 2,517.50
EFT31016	16/07/2026	Pryce Mining Services Pty Ltd	Hire Of Genset At Bluebush Village - 1 - 2 June 2026	\$ 812.24
EFT31017	16/07/2026	Red Dirt Rubber	Replacement Of Faulty Grader Tyre On SoC Plant	\$ 1,650.00
EFT31018	16/07/2026	Rose Mitchell	Council Nomination Refund	\$ 100.00
EFT31019	16/07/2026	Safe Roads Wa	Road Repair Works On Coolgardie North Road (1 Invoice)	\$ 75,693.75
EFT31020	16/07/2026	Sheree Kathleen Forward	Reimbursement Claim - Library & Activity Supplies	\$ 434.82
EFT31021	16/07/2026	Sirrom Village Services Pty Ltd	Management Of Bluebush Village 1-2 June 2026 (1 Invoice)	\$ 32,055.52
EFT31022	16/07/2026	Supagas Pty Limited	Gas Refill At KCRF And Gas Bottles For SoC Property	\$ 6,122.10
EFT31023	16/07/2026	Synergy	Electricity Invoice Various Soc Locations June 2026 (1 Invoice)	\$ 22,552.72
EFT31024	16/07/2026	Team Global Express Pty Ltd	Freight For T Quip And Digga West	\$ 200.41
EFT31025	16/07/2026	Telus Health (Australia) Pty Ltd	Renewal Of Employee Assistance Program For 2026 - 2027	\$ 6,227.61
EFT31026	16/07/2026	Versatile Plant & Contracting	2024/2025 Road Program - Coolgardie North Road (5 Invoices)	\$ 539,124.30
EFT31027	16/07/2026	Wa Local Government Association	Understanding Local Government Training	\$ 13,615.62
EFT31028	16/07/2026	Westrac Pty Ltd	Service On Cat 924K Loader	\$ 1,993.35
EFT31029	16/07/26	Winc Australia Pty Ltd	Stationary And Cleaning	\$ 130.68
EFT31030	23/07/26	3E Advantage Pty Ltd	Printer Services For The Shire Of Coolgardie June 2026	\$ 3,793.67
EFT31031	23/07/26	Aquatic Services Wa	Kampool Repairs And Supplies	\$ 1,270.09
EFT31032	23/07/26	Building & Industrial Supplies	Supply Shovels, Bags Of Rags, Hard Brooms And Boot Covers	\$ 651.95
EFT31033	23/07/26	Canine Control	Canine Control 1 - 4 July 2026	\$ 4,400.00
EFT31034	23/07/26	Clever Patch	KCRF Order For Activites And Events	\$ 1,882.46
EFT31035	23/07/26	E Fire And Safety	Exit Lights Coolgardie Visitors Centre & Museum Building	\$ 584.76
EFT31036	23/07/26	Environex International Pty Ltd	Chemicals For Coolgardie Pool	\$ 880.00
EFT31037	23/07/26	Fiesta Canvas	Kamgym Olympic Flat Bench Repairs	\$ 704.00
EFT31038	23/07/26	Gibson Soak Water Co	Supply Of Water Kambalda Admin Building For July 2026	\$ 142.00
EFT31039	23/07/26	Goldfields Engraving	Name Plaque For Councillor	\$ 44.00
EFT31040	23/07/26	Goldfields Records Storage	Storage Of Archive Boxes For SoC 2025/2026 - June 2026	\$ 480.70
EFT31041	23/07/26	Hart Sport	Coolgardie Sports Equipment	\$ 137.40
EFT31042	23/07/26	Harvey Norman Av/It Superstore Kalgoorlie	Equipment For Coolgardie Recreation Centre Kitchen	\$ 264.00
EFT31043	23/07/26	Integrated Ict	Microsoft 365 & Exclaimer Licencing June 2026	\$ 4,786.84
EFT31044	23/07/26	Jodie Cross	Reimbursment Claim Event Supplies	\$ 96.74
EFT31045	23/07/26	Jointly Planning And Mapping	Provision For Town Planning And Projects June 2026	\$ 2,376.00
EFT31046	23/07/26	Kb Security Pty Ltd	Security Alarm Monitoring - Kcrf Building Annual FY26/27	\$ 1,157.20
EFT31047	23/07/26	Lg Best Practices Pty Ltd	Supply Of A Contractor For Executive Services For The Position Of Executive Manager Community Development And Regulator Services June 2026	\$ 15,196.50
EFT31048	23/07/26	Linkwest Incorporated	Link West - Renewal Of Crc Sector Support Package 2026/2027	\$ 2,637.00
EFT31049	23/07/26	Local Health Authorities Analytical Committee	Annual Analytical Service For 2026/2027	\$ 938.14
EFT31050	23/07/26	Plumbing Gas And Electrical	Footpath And Driveway Replaced at SoC Property	\$ 10,482.10
EFT31051	23/07/26	Public Transport Authority Of Western Australia	Transwa Ticket Sales Kcrf 4907755 - June 2026	\$ 822.72
EFT31052	23/07/26	Redfish Technologies Pty Ltd	Service And Support For Council Audio Recording System FY26/27	\$ 4,320.36
EFT31053	23/07/26	Shire Of Coolgardie	Transwa Ticket Sales Kcrf June 2026	\$ 276.71
EFT31054	23/07/26	Signs Plus - Plus Creative	Name Badge For New Councillor	\$ 33.00
EFT31055	23/07/26	Synergy	Electricity For Coolgardie Truck Bay Apr - Jun 2026	\$ 3,235.17
EFT31056	23/07/26	Team Global Express Pty Ltd	Freight Charges For Winc And Wattleup Tractors	\$ 144.18
EFT31057	23/07/26	Tecon Wa Pty Ltd	Compliance Service Building Services For June 2026	\$ 2,062.50
EFT31058	23/07/26	The Leisure Institute Of Western Australia Aquatics (Inc)	Staff Training Liwa Conference For Aquatic Coordinator	\$ 660.00
EFT31059	23/07/26	Vision Intelligence Pty Ltd	Kambalda Airport Hire Of Cctv Camera Jun- Jul 2026	\$ 924.00
EFT31060	23/07/26	Water Corporation	Water Trade Waste Annual Charges FY26/27 And Quantity Charges Dec 2025 - June 2026	\$ 1,257.66
EFT31061	30/07/26	Building & Industrial Supplies Group Pty Ltd	Disinfectant For Coolgardie Waste Water Treatment Plant	\$ 748.14
EFT31062	30/07/26	Bunnings Buildings Supplies	Supplies For Pool Flat	\$ 997.18
EFT31063	30/07/26	Canine Control	Ranger Services July 2026	\$ 4,400.00
EFT31064	30/07/26	Container Refrigeration Pty Ltd	Hire Of Genset From 01.06.2026 - 02.06.2026 BBV	\$ 240.90
EFT31065	30/07/26	Controlled Wasteholdings Pty	Pump Out Of Vibe Pump Station Pit - July 2026	\$ 7,381.00
EFT31066	30/07/26	Coolgardie Gold Rush Motels - Too Perfect Two Gift Pty Ltd	Accommodation / Meals For Executive Manager Jul 2026	\$ 1,157.00
EFT31067	30/07/26	Employee Matters Pty Ltd	Hr Pathways Package	\$ 4,448.40
EFT31068	30/07/26	First National Real Estate Kalgoorlie	Rent For SoC House 19 July 2026 To 18 August 2026	\$ 1,557.38

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
EFT's

EFT	Date	Name	Description	Amount
EFT31069	30/07/26	Goldfields Stem	Workshop For Multi-Aged Group Of Students	\$ 750.00
EFT31070	30/07/26	Gvroc	Gvroc Annual Subscription 2026/2027 (1 Invoice)	\$ 38,500.00
EFT31071	30/07/26	Industrial Automation Group	Irrigation Controller Remote For Coolgardie Water System Annual Charge	\$ 3,834.60
EFT31072	30/07/26	Integrated Ict	2 Monitor Arms - Startech Single Monitor Desk Mount - Height Adjustable	\$ 682.00
EFT31073	30/07/26	Jll	Lease Agreement FY23/24/25	\$ 231,845.63
EFT31074	30/07/26	Kennards Hire Pty Ltd	Warden Finnerty'S Portaloo Hire 30.06.2026 - 14.07.2026	\$ 123.20
EFT31075	30/07/26	Kmart Australia	Supplies For Bedding For Executive Accomodation	\$ 532.50
EFT31076	30/07/26	Leeson Electrical Contracting	BBV Audit For Washing Machine Maintenance/Repairs	\$ 14,861.21
EFT31077	30/07/26	Lgis Wa	LGIS Membership First Instalment Jul 2026 - Dec 2026 (1 Invoice)	\$ 290,008.72
EFT31078	30/07/26	Linkwest Incorporated	Support Package For Coolgardie Rec Centre FY26/27	\$ 2,637.00
EFT31079	30/07/26	Lo-Go Appointments	Recruitment For Executive Management Positions	\$ 14,850.00
EFT31080	30/07/26	Market Creations Agency	Marketing Contract Renewal	\$ 9,900.00
EFT31081	30/07/26	Noeline Phyllis Poke	Reimbursement Claim As Per Contract	\$ 2,500.00
EFT31082	30/07/26	Office National Kalgoorlie	Christmas In July Supplies 2026	\$ 59.35
EFT31083	30/07/26	Plumbing Gas And Electrical	Maintenance For BBV May 2026	\$ 17,194.84
EFT31084	30/07/26	Signature Security Group	Quaterly Monitoring Bayley St - 01.07.2026 - 30.09.2026	\$ 380.54
EFT31085	30/07/26	Synergy	Electricity Bill Wildflower Ct 20.05.2026 - 20.07.2026	\$ 1,471.25
EFT31086	30/07/26	Team Global Express Pty Ltd	Freight Charges For Various SoC Suppliers	\$ 459.11
EFT31087	30/07/26	Tyrepower Kalgoorlie	P397 Replacement Tyre	\$ 188.00
EFT31088	30/07/26	Versatile Plant & Contracting	Kambalda Airport - Runway Maintenance July 2026	\$ 16,595.15
EFT31089	30/07/26	Visimax - Bucci Holdingspty Ltd	Dog Leads For Ranger	\$ 137.26
EFT31090	30/07/26	Wa Local Government Association	Marketing Contract Renewal FY26/27 (1 Invoice)	\$ 26,242.40
EFT31091	30/07/26	Water Corporation	Water Charges Dec 2025 - Feb 2026 At Various SoC Locations	\$ 1,149.20
EFT31092	30/07/26	Winc Australia Pty Ltd	Visitors Centre Cleaning	\$ 12.96
				\$ 6,809,212.99

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
Direct Debits

Date	Payee	Description	Reference	Amount
01/07/2026	Grenke Pty Ltd	Direct Debit 368359 Grenke Pty Ltd 0000041099	Lease - Meraki	\$ 1,343.12
01/07/2026	Commonwealth Bank Of Australia	Credit Interest Adjusted Value Date: 01/06/2026	Bank Fee	\$ 0.09
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193477 Value Date: 30/06/2026	Bank Fee	\$ 49.50
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193052 Value Date: 30/06/2026	Bank Fee	\$ 49.50
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193428 Value Date: 30/06/2026	Bank Fee	\$ 82.09
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193453 Value Date: 30/06/2026	Bank Fee	\$ 121.75
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193441 Value Date: 30/06/2026	Bank Fee	\$ 49.50
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193404 Value Date: 30/06/2026	Bank Fee	\$ 49.50
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193507 Value Date: 30/06/2026	Bank Fee	\$ 50.86
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109693370905 Value Date: 30/06/2026	Bank Fee	\$ 26.76
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193490 Value Date: 30/06/2026	Bank Fee	\$ 51.82
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193398 Value Date: 30/06/2026	Bank Fee	\$ 66.16
02/07/2026	Commonwealth Bank Of Australia	Cba Merchant Fee 5353109694193088 Value Date: 30/06/2026	Bank Fee	\$ 113.81
02/07/2026	Water Corportation	Bpay Batch Payments Commbiz Water Corp	Water Charges	\$ 2,500.50
07/07/2026	Australian Taxation Office	Payg For Period 24.06.2026-07.07.2026	PAYG	\$ 30,113.00
07/07/2026	Beam Clearing House	Superannuation For Period 24.06.2026-07.07.2026	Superannuation	\$ 16,242.95
07/07/2026	Vestone	Direct Debit 204817 Equipment Rents 1033106/129900	Lease - Software	\$ 54.45
07/07/2026	De Lage Landen - Techno Gym	Direct Debit 229466 De Lage La 147-0106194-002	Lease - Gym Equipment	\$ 2,740.63
07/07/2026	Commonwealth Bank Of Australia	Institutional Banking Sundry Ref 2026070700018956 Pms Na1103456	Bank Fee - Refinancing	\$ 27,308.08
15/07/2026	Department Of Justice	Direct Debit 207055 lcmsfe Fp-Dd-2607150003	Fines Enforcement Fee	\$ 90.50
15/07/2026	Department Of Justice	Direct Debit 207055 lcmsfe Fp-Dd-2607150001	Fines Enforcement Fee	\$ 90.50
15/07/2026	Department Of Justice	Direct Debit 207055 lcmsfe Fp-Dd-2607150002	Fines Enforcement Fee	\$ 90.50
15/07/2026	Commonwealth Bank Of Australia	(T)Bpay Fee Trans Fees-0367801	Bank Fee	\$ 148.72
15/07/2026	Commonwealth Bank Of Australia	Acc Serv Fee Trans Fees-0367801	Bank Fee	\$ 20.00
15/07/2026	Commonwealth Bank Of Australia	(T) Bpnt Dir Dr Trans Fees-0367801	Bank Fee	\$ 3.96
15/07/2026	Commonwealth Bank Of Australia	(T) Commbiz Fees Trans Fees-0367801	Bank Fee	\$ 49.30
15/07/2026	Commonwealth Bank Of Australia	(T) Commbiz Fees Trans Fees-0367801	Bank Fee	\$ 1.38
15/07/2026	De Lage Landen - Techno Gym	Direct Debit 229466 De Lage La 147-0106194-003	Lease - Gym Equipment	\$ 1,142.06

21/07/2026	Australian Taxation Office	Payg For Period 08.07.2026-21.07.2026 Payrun	PAYG	\$	45,084.00
21/07/2026	Beam Clearing House	Superannuation For Period 08.07.2026-21.07.2026	Superannuation	\$	20,251.13
27/07/2026	De Lage Landen - Techno Gym	Direct Debit 229466 De Lage La 147-0106194-004	Lease - Gym Equipment	\$	1,120.92
31/07/2026	Department Of Transport	Yearly Fleet Schedule FY26/27	Fleet	\$	15,272.95
				\$	164,379.99

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
Credit Cards

Date	Description	Value	Card
24.06.2026	Personalised Favours - Custom Stainless Steel Water Bottles – Gifts For Staff Event	\$ 2,338.20	2147
26.06.2026	Easy Park - Parking For CEO At Kalgoorlie Airport 26.06.2026-29.06.2026	\$ 50.18	2147
29.06.2026	Virgin Australia - Flights Return For CEO 17.07.2026-20.07.2026	\$ 483.84	2147
29.06.2026	Virgin Australia - Flights Return For CEO 10.07.2026-13.07.2026	\$ 483.84	2147
06.07.2026	Virgin Australia - Flight Perth To Kalgoorlie One Way For CEO 13/07/2026	\$ 382.85	2147
10.07.2026	Virgin Australia - Flights Kalgoorlie To Perth Return For CEO 16/07/2026 To 20/07/2026 – Flight Change Fee	\$ 179.96	2147
02.07.2026	Easy Park - Parking Fee For CEO At Kalgoorlie Airport 02/07/2026 to 06/07/2026	\$ 66.90	2147
06.07.2026	Easy Park - Parking Fee For CEO At Kalgoorlie Airport 06/07/2026 to 13/07/2026	\$ 117.08	2147
02.07.2026	Facebook - Advertising	\$ 66.52	2147
17.07.2026	Virgin Australia - Flights Kalgoorlie To Perth Return For CEO 24/07/2026 to 27/07/2026	\$ 483.84	2147
22.07.2026	Virgin Australia - Flights Kalgoorlie To Perth Return For CEO 06/08/2026 to 10/08/2026	\$ 483.84	2147
22.07.2026	Virgin Australia - Flights Perth To Kalgoorlie Return For Executive Manager Governance And Workplace 27/07/2026 to 31/07/2026	\$ 738.29	2147
16.07.2026	Easy Park - Parking Fee For CEO At Kalgoorlie Airport 16/07/2026 to 20/07/2026	\$ 66.90	2147
02.07.2026	Square Services - Monthly Subscription For Visitors Centre	\$ 109.00	4219
08.07.2026	Harvey Norman Kalgoorlie - Charging Chord For Newly Elected Councillor	\$ 72.95	4219
01.07.2026	CBA Annual Card Fee	\$ 22.00	4219
13.07.2026	Starlink - Coolgardie Depot WIFI Monthly Charge	\$ 110.00	4219
13.07.2026	Starlink - Kambalda Airport WIFI Monthly Charge	\$ 150.00	4219
13.07.2026	Starlink - Coolgardie Tip WIFI Monthly Charge	\$ 110.00	4219
13.07.2026	Starlink - Kambalda Tip WIFI Monthly Charge	\$ 110.00	4219
13.07.2026	Starlink - Coolgardie TV Antenna WIFI Monthly Charge	\$ 150.00	4219
02.07.2026	Coyles Mower & Chainsaw Centre - Small Plant Oil	\$ 517.00	2842
07.07.2026	Coyles Mower & Chainsaw Centre - Calibration Of Breathalysers	\$ 341.00	2842
15.07.2026	Moran Store Kalgoorlie - Supplies for lunch for Depot staff	\$ 50.18	2842
16.07.2026	Mitre 10 Kalgoorlie - Pest Control Coolgardie	\$ 93.97	2842
		\$ 7,778.34	

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
Fuel Cards

Supplier	Ampol	Plant #	Fuel Card #	Registration	Plant Description	Usage Litres	Amount
Invoice Date	30.06.2026	P229	7071 3400 8168 0273	CG5774	Toyota Coaster Bus	42.8	\$ 77.43
Invoice Paid	09.07.2026	P273	7071 3400 8231 1282	Small Plant	Mowers, brushcutters, chainsaws (various)	110.51	\$ 196.60
		P315	7071 34008 168 1867	1E1Y029	Toro Mower	57.63	\$ 119.90
		P346	7071 3400 8364 1646	CG144	VW Amarok	43.29	\$ 88.70
		P351	7071 3400 8746 7253	CG6152	Prime Mover -Hino 700 Series	228	\$ 405.61
		P360	7071 3400 8979 2070	CG6084	Isuzu Npr75-190	178.3	\$ 364.68
		P365	7071 3400 9189 1902	CG6159	Toyota Rav 4	265.44	\$ 443.05
		P372	7071 3400 9471 1842	1HGY906	Ford Ranger	68.83	\$ 141.03
		P373	7071 3400 9471 4382	1HGL412	Ranger 2021	307.62	\$ 607.88
		P374	7071 3400 9500 2688	CG6234	Mitsubishi Triton Glx	160.72	\$ 308.06
		P376	7070 3400 9540 6756	1HJB259	Ford Ranger	125.86	\$ 247.47
		P377	7071 3400 9688 9711	Generator	Mosa Generator (Coolgardie Refuse Site)	178.56	\$ 344.73
		P388	7071 3401 0020 0335	1HVC502	Ford Escape	46.77	\$ 76.19
		P395	7071 3401 0355 5529	CG6270	Mazda BT Coolgardie Works	109.69	\$ 197.95
		P397	7071 3401 0719 6510	CG6272	Mitsubishi Triton - Coolgardie Works	127.15	\$ 255.63
		T1013	7071 3401 0567 1522	Hire Genset	Hire Genset Coolgardie	708.98	\$ 1,376.46
		P398	7071 3401 0355 5776	CG6211	Mitsubishi Triton - Coolgardie Works	158.92	\$ 314.57
		P382	7073 3400 9321 1927	Loader	Caterpillar 962M Wheel Loader	360.05	\$ 697.93
		P383	7070 3400 9321 1927	Compactor	Caterpillar 826K Compactor	178.6	\$ 365.95

\$ 6,629.82

Supplier	BP	Plant #	Fuel Card #	Registration	Vehicle	Usage Litres	Amount
Invoice Date	30.06.2026	P216	7050 90000774 51762	1DOT173	CAT 930H Loader	500.62	\$ 901.35
Invoice Paid	09.07.2026	P305	7050 15304261 00825	1EFH177	Kubota Tractor	96.95	\$ 188.77
		P344	7050 15304261 01039	CG6097	VW Amorok	147.90	\$ 288.57
		P345	7050 15304261 01229	CG6103	Caterpillar Loader HV033	1002.51	\$ 1,909.27
		P348	7050 15304261 01062	CG148	2017 Ford Ranger	121.58	\$ 232.89
		P355	7050 15304261 01146	1GSR486	Hino 500	297.04	\$ 552.44
		P357	7050 15304261 01138	CG6142	Caterpillar 262DAC	42.31	\$ 78.93
		P362	7050 15304261 01187	CG6196	Ford Ranger	120.61	\$ 228.17
		P364	7050 15304261 01534	CG6177	Toyota RAV4	104.18	\$ 181.63
		P365	7050 15304261 01328	CG6159	Toyota RAV 4	142.41	\$ 225.39
		P367	7050 15304261 01302	CG6190	VW Amarok	108.28	\$ 214.00
		P372	7050 15304261 01344	1HGY906	Ford Ranger	6.54	\$ 12.53

Shire of Coolgardie
Payments by Delegated Authority
01 July To 31 July 2026
Fuel Cards

		P386	7050 15304261 01484	CG5961	Ford Ranger	154.99	\$	300.44
		P387	7050 15304261 01500	Loader	Cat Track Dozer	908.48	\$	1,690.02
		P395	7050 15304261 01567	CG6270	BT-50	52.17	\$	99.93
		P396	7050 15304261 01575	CG6256	Mitsubishi Triton GLX	196.65	\$	368.34
								\$ 7,472.67
Supplier	Eagle	Invoice	Invoice Date	Invoice Paid	Location	Litres		Amount
		B71004	04.12.2025	09.07.2026	Blue Bush Village	5100	\$	496.65
								\$ 496.65

Shire of Coolgardie
Payments by Delegated Authority
01 June To 30 June 2026
Woolworths Cards

Invoice Date	Invoice Paid	Invoice No	Description	Card	Amount
10/06/2026	09/07/2026	TI-03B72-178E2C	Coolgardie Youth Night Refreshments	Coolgardie	\$75.40
17/06/2026	09/07/2026	TI-03B72-178E2E	Coolgardie Youth Night Refreshments	Coolgardie	\$132.60
17/06/2026	09/07/2026	TI-03B72-178E2F	Coolgardie Youth Night Refreshments	Coolgardie	\$29.00
25/06/2026	09/07/2026	TI-03B72-178E31	Supplies For Breakfast With Mates Event	Coolgardie	\$493.40
27/06/2026	09/07/2026	TI-03B72-178E3	Coolgardie Morning Tea Event	Coolgardie	\$92.53
04/06/2026	09/07/2026	TI-03B72-178E2B	Seniors Staying Connected Refreshments	Kambalda	\$84.07
15/06/2026	09/07/2026	TI-03B72-178E2D	Supplies For Kambalda Admin Building	Kambalda	\$49.60
18/06/2026	09/07/2026	TI-03B72-178E30	Supplies For Kambalda Rec Centre Event	Kambalda	\$56.23
					\$1,012.83

12.2.4 MONTHLY FINANCIAL STATEMENTS FOR THE MONTH ENDED 31 JULY 2026

Location: Shire of Coolgardie
Applicant: Shire of Coolgardie
Disclosure of Interest: Nil
Date: 14 August 2026
Author: Martin Whitely, Consultant

SUMMARY

This report recommends that the Monthly Statement of Financial Activity report for the period ending 31 July 2026 is presented to Council for adoption.

BACKGROUND

In accordance with regulation 34 of the *Local Government (Financial Management) Regulations*, the Shire is to prepare a Monthly Financial Statement for approval by Council.

The format for monthly reporting was introduced by the Department of Local Government from 01 July 2005; the change was implemented to provide elected members with a better idea of operating and capital revenues and expenditures. The requirement is for a Statement of Financial Activity with a report detailing material variances. The Financial Report presented includes this as well as other statements and supplementary information.

Section 6.4 of the Local Government Act 1995 requires that financial reports be prepared and presented in the manner and form prescribed in the *Local Government (Financial Management) Regulations*. Regulation 34 has been amended to require that Councils report on the sources and applications of funds on a monthly basis and that the report be noted by Council.

COMMENT

Attached for consideration is the Monthly Financial Report which covers the final month of 2025/2026 financial year. The reported balances remain subject to year-end adjustments and to external audit.

The document includes Statements of Financial Activity by Program, and Nature and Type, notes to the financial statements, an explanation of material variance as well as a summary of bank account balances at 31 July 2026, loan repayments, and reserve account status.

In accordance with the *Local Government (Financial Management) Regulations*, a report must be compiled on variances greater than the percentage agreed by Council which is currently 10% or \$10,000. With the report prepared at program level, comments have been made regarding variances. A nil variance is equal to 100%, meaning that the year-to-date actual is identical to the year-to-date budget. Comments are therefore provided where variance values are <90% or >100% and the dollar variance exceeds \$10,000.

CONSULTATION

Nil

STATUTORY ENVIRONMENT

- *Local Government Act 1995 Section 6.4*
- *Local Government (Financial Management) Regulations 1996 Section 34*

34. Financial activity statement required each month (Act s. 6.4)

(1A) *In this regulation —*

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

(1) *A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —*

- (a) annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c); and*
- (b) budget estimates to the end of the month to which the statement relates; and*
- (c) actual amounts of expenditure, revenue and income to the end of the month to which the statement relates; and*
- (d) material variances between the comparable amounts referred to in paragraphs (b) and (c); and*
- (e) the net current assets at the end of the month to which the statement relates.*

(2) *Each statement of financial activity is to be accompanied by documents containing —*

- (a) an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets; and*
- (b) an explanation of each of the material variances referred to in sub regulation (1)(d); and*
- (c) such other supporting information as is considered relevant by the local government.*

(3) *The information in a statement of financial activity may be shown —*

- (a) according to nature and type classification; or*
- (b) by program; or*
- (c) by business unit.*

(4) *A statement of financial activity, and the accompanying documents referred to in sub regulation (2), are to be —*

- (a) Presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and*
- (b) Recorded in the minutes of the meeting at which it is presented.*

(5) *Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.*

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The Financial Report is information only and there are no financial implications relating to this item.

STRATEGIC IMPLICATIONS**Accountable and effective leaders**

Demonstrating sound financial management and plans for the Shire's long term financial sustainability

High quality corporate governance, accountability and compliance

Ensuring the Shire of Coolgardie is well positioned to meet future needs

ATTACHMENTS

1. Monthly Financial Statements - July 2026
2. Management Report - July 2026
3. Major Trading Undertakings - July 2026

VOTING REQUIREMENT

Simple majority

OFFICER RECOMMENDATION

That Council receive the Monthly Financial Activity Statement for the period 01 July 2026 to 31 July 2026.

COUNCIL RESOLUTION #144/2026

Moved: Cr Anthony Ball

Seconded: Cr Daphne Simmons

That Council receive the Monthly Financial Activity Statement for the period 01 July 2026 to 31 July 2026.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

SHIRE OF COOLGARDIE**MONTHLY FINANCIAL REPORT**

(Containing the required statement of financial activity and statement of financial position)

For the period ended 31 July 2026

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Statement of Financial Position	2
Statement of Financial Activity	3
Note 1 Basis of Preparation	4
Note 2 Net Current Assets Information	6
Note 3 Explanation of Material Variances	7
Supplementary Information	
Cash and Financial Assets	9
Reserve Accounts	10
Capital Acquisitions	11

SHIRE OF COOLGARDIE
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 31 JULY 2026

	Actual 30 June 2026	Actual as at 31 July 2026
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	6,127,888	6,797,305
Trade and other receivables	3,681,539	19,494,825
Inventories	12,020	12,020
Other assets	131,660	131,660
TOTAL CURRENT ASSETS	9,953,107	26,435,810
NON-CURRENT ASSETS		
Trade and other receivables	228,610	228,610
Other financial assets	193,972	193,972
Property, plant and equipment	37,342,440	37,230,537
Infrastructure	114,422,570	113,988,482
Right-of-use assets	244,520	223,645
TOTAL NON-CURRENT ASSETS	152,432,112	151,865,246
TOTAL ASSETS	162,385,219	178,301,056
CURRENT LIABILITIES		
Trade and other payables	7,121,866	992,755
Other liabilities	603,587	631,154
Lease liabilities	229,472	224,037
Borrowings	0	308,970
Employee related provisions	318,584	318,584
Other provisions	900,000	900,000
TOTAL CURRENT LIABILITIES	9,173,509	3,375,500
NON-CURRENT LIABILITIES		
Lease liabilities	20,003	20,003
Borrowings	0	5,152,646
Employee related provisions	113,580	113,580
Other provisions	4,875,679	4,875,679
TOTAL NON-CURRENT LIABILITIES	5,009,262	10,161,908
TOTAL LIABILITIES	14,182,771	13,537,408
NET ASSETS	148,202,448	164,763,648
EQUITY		
Retained surplus	56,587,443	73,148,643
Reserve accounts	690,354	690,354
Revaluation surplus	90,924,651	90,924,651
TOTAL EQUITY	148,202,448	164,763,648

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COOLGARDIE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

Note	Amended Budget Estimates (a) \$	YTD Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.
OPERATING ACTIVITIES						
Revenue from operating activities						
General rates	15,161,907	16,094,894	15,964,458	(130,436)	(0.81%)	
Grants, subsidies and contributions	1,450,782	290,552	94,445	(196,107)	(67.49%)	▼
Fees and charges	5,562,117	1,931,771	2,004,890	73,119	3.79%	
Interest revenue	320,700	2,058	77,143	75,085	3,648.45%	▲
Other revenue	105,911	4,493	3,567	(926)	(20.61%)	
Profit on asset disposals	34,000	0	0	0	0.00%	
Share of net profit of associates accounted for using the equity method	0	0	0	0	0.00%	
Fair value adjustments to financial assets at fair value through profit or loss	0	0	0	0	0.00%	
	22,635,417	18,323,768	18,144,503	(179,265)	(0.98%)	
Expenditure from operating activities						
Employee costs	(7,281,283)	(577,020)	(270,122)	306,898	53.19%	▲
Materials and contracts	(9,637,338)	(758,865)	(415,421)	343,444	45.26%	▲
Utility charges	(1,000,310)	(46,930)	(46,383)	547	1.17%	
Depreciation	(7,048,824)	(587,402)	(567,167)	20,235	3.44%	
Finance costs	(331,211)	(81,050)	(336)	80,714	99.59%	▲
Insurance	(536,978)	(13,920)	(265,459)	(251,539)	(1,807.03%)	▼
Other expenditure	(1,556,472)	(59,637)	(18,416)	41,221	69.12%	▲
Loss on asset disposals	(185,000)	0	0	0	0.00%	
	(27,577,416)	(2,124,824)	(1,583,304)	541,520	25.49%	
Non cash amounts excluded from operating activities 2(c)	7,272,824	587,402	567,167	(20,235)	(3.44%)	
Amount attributable to operating activities	2,330,825	16,786,346	17,128,366	342,020	2.04%	
INVESTING ACTIVITIES						
Inflows from investing activities						
Proceeds from capital grants, subsidies and contributions	3,280,007	0	0	0	0.00%	
Proceeds from disposal of assets	65,000	0	0	0	0.00%	
	3,345,007	0	0	0	0.00%	
Outflows from investing activities						
Payments for property, plant and equipment	(1,283,000)	(4,500)	(72)	4,428	98.40%	
Payments for construction of infrastructure	(7,318,501)	(50,000)	(229)	49,771	99.54%	▲
	(8,601,501)	(54,500)	(301)	54,199	99.45%	
Amount attributable to investing activities	(5,256,494)	(54,500)	(301)	54,199	99.45%	
FINANCING ACTIVITIES						
Inflows from financing activities						
Proceeds from new borrowings	5,461,616	5,461,616	5,461,616	0	0.00%	
Transfer from reserves	0	0	0	0	0.00%	
	5,461,616	5,461,616	5,461,616	0	0.00%	
Outflows from financing activities						
Payments for principal portion of lease liabilities	(229,471)	(23,706)	(5,434)	18,272	77.08%	▲
Repayment of borrowings	(344,748)	0	0	0	0.00%	
Transfer to reserves	(1,642,898)	(1,833)	0	1,833	100.00%	
	(2,217,117)	(25,539)	(5,434)	20,105	78.72%	
Amount attributable to financing activities	3,244,499	5,436,077	5,456,182	20,105	0.37%	
MOVEMENT IN SURPLUS OR DEFICIT						
Surplus or deficit at the start of the financial year 2(a)	(318,830)	(318,830)	368,716	687,546	215.65%	▲
Amount attributable to operating activities	2,330,825	16,786,346	17,128,366	342,020	2.04%	
Amount attributable to investing activities	(5,256,494)	(54,500)	(301)	54,199	99.45%	▲
Amount attributable to financing activities	3,244,499	5,436,077	5,456,182	20,105	0.37%	
Surplus or deficit after imposition of general rates	0	21,849,093	22,952,963	1,103,870	5.05%	

KEY INFORMATION

- ▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.
 - ▲ Indicates a variance with a positive impact on the financial position.
 - ▼ Indicates a variance with a negative impact on the financial position.
- Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COOLGARDIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 12 August 2026

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICIES

Material accounting policies utilised in the preparation of these statements are as described within the 2026-27 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Assets held for sale
- Investment property
- Estimated useful life of intangible assets
- Measurement of employee benefits
- Measurement of provisions
- Estimation uncertainties and judgements made in relation to lease

SHIRE OF COOLGARDIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

2 NET CURRENT ASSETS INFORMATION

	Amended Budget Opening 1 July 2026	Actual as at 30 June 2026	Actual as at 31 July 2026
(a) Net current assets used in the Statement of Financial Activity			
Current assets			
Cash and cash equivalents	5,359,682	6,127,888	6,797,305
Trade and other receivables	3,761,827	3,681,539	19,494,825
Inventories	12,020	12,020	12,020
Other assets	131,660	131,660	131,660
	9,265,189	9,953,107	26,435,810
Less: current liabilities			
Trade and other payables	(7,121,495)	(7,121,866)	(992,755)
Contract Liabilities	(603,586)	(603,587)	(631,154)
Lease liabilities	(229,471)	(229,472)	(224,037)
Borrowings	0	0	(308,970)
Employee related provisions	(318,584)	(318,584)	(318,584)
Other provisions	(900,000)	(900,000)	(900,000)
	(9,173,136)	(9,173,509)	(3,375,500)
Net current assets	92,053	779,598	23,060,310
Less: Total adjustments to net current assets	2(b) (410,883)	(410,882)	(107,347)
Closing funding surplus / (deficit)	(318,830)	368,716	22,952,963

(b) Current assets and liabilities excluded from budgeted deficiency

Adjustments to net current assets			
Less: Reserve accounts	(690,354)	(690,354)	(690,354)
Add: Current liabilities not expected to be cleared at the end of the year			
- Current portion of lease liabilities	229,471	229,472	224,037
- Current portion of borrowings	0	0	308,970
- Current portion of employee benefit provisions held in reserve	50,000	50,000	50,000
Total adjustments to net current assets	2(a) (410,883)	(410,882)	(107,347)

	Amended Budget Estimates 30 June 2027	YTD Budget Estimates 31 July 2026	YTD Actual 31 July 2026
(c) Non-cash amounts excluded from operating activities			
Adjustments to operating activities			
Less: Profit on asset disposals	(34,000)	0	0
Add: Loss on asset disposals	185,000	0	0
Add: Depreciation	7,048,824	587,402	567,167
Movement in current employee provisions associated with restricted cash	80,000	0	0
Non-cash movements in non-current assets and liabilities:			
- Pensioner deferred rates	(25,000)	0	0
- Trade Receivables	18,000	0	0
Total non-cash amounts excluded from operating activities	7,272,824	587,402	567,167

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the local governments' operational cycle.

SHIRE OF COOLGARDIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JULY 2026

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2026-27 year is \$10,000 and 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Revenue from operating activities			
General rates	(130,436)	(0.81%)	
Excludes any interim rating			
Grants, subsidies and contributions	(196,107)	(67.49%)	▼
Main Roads Direct Grant			
Fees and charges	73,119	3.79%	
Kambalda aerodrome			
Interest revenue	75,085	3,648.45%	▲
Interest on Term Deposits			
Employee costs	306,898	53.19%	▲
Not all budgeted positions filled			
Materials and contracts	343,444	45.26%	▲
Budget profiling			
Utility charges	547	1.17%	
Bluebush Village			
Depreciation	20,235	3.44%	
Not Material			
Finance costs	80,714	99.59%	▲
No loan interest costs accrued for July			
Insurance	(251,539)	(1,807.03%)	▼
Insurance premium recognised in July ahead of the August budget profile.			
Other expenditure	41,221	69.12%	▲
Health Services and Elected Member Costs			
Non cash amounts excluded from operating activities	(20,235)	(3.44%)	
Depreciation and movement in non-current rates provision			
Outflows from investing activities			
Payments for construction of infrastructure	49,771	99.54%	▲
Capital Works Program carried forward or deferred			
Outflows from financing activities			
Payments for principal portion of lease liabilities	18,272	77.08%	▲
Budget Profiling			
Surplus or deficit at the start of the financial year	687,546	215.65%	▲
Finalisation of end of financial year transactions			
Surplus or deficit after imposition of general rates	1,103,870	5.05%	
As per the above explanations			

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)				
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	(\$0.32 M)	(\$0.32 M)	\$0.37 M	\$0.69 M
Closing	\$0.00 M	\$21.85 M	\$22.95 M	\$1.10 M

Refer to Statement of Financial Activity

Cash and cash equivalents \$6.80 M % of total Unrestricted Cash \$5.29 M 77.8% Restricted Cash \$1.51 M 22.2% Refer to 3 - Cash and Financial Assets	Payables \$0.99 M % Outstanding Trade Payables \$0.36 M 0 to 30 Days 74.2% Over 30 Days 25.7% Over 90 Days 3.8% Refer to 9 - Payables	Receivables \$2.74 M % Collected Rates Receivable \$16.75 M 0.5% Trade Receivable \$2.74 M % Outstanding Over 30 Days 52.8% Over 90 Days 3.1% Refer to 7 - Receivables
--	---	--

Key Operating Activities

Amount attributable to operating activities Amended Budget YTD Budget (a) YTD Actual (b) Var. \$ (b)-(a) \$2.33 M \$16.79 M \$17.13 M \$0.34 M Refer to Statement of Financial Activity	Rates Revenue YTD Actual \$15.96 M % Variance YTD Budget \$16.09 M (0.8%) Refer to 13 - Grants and Contributions	Grants and Contributions YTD Actual \$0.09 M % Variance YTD Budget \$0.29 M (67.5%) Refer to Statement of Financial Activity
--	---	---

Key Investing Activities

Amount attributable to investing activities Amended Budget YTD Budget (a) YTD Actual (b) Var. \$ (b)-(a) (\$5.26 M) (\$0.05 M) (\$0.00 M) \$0.05 M Refer to Statement of Financial Activity	Proceeds on sale YTD Actual \$0.00 M % Amended Budget \$0.07 M (100.0%) Refer to 6 - Disposal of Assets	Asset Acquisition YTD Actual \$0.00 M % Spent Amended Budget \$7.32 M (100.0%) Refer to 5 - Capital Acquisitions	Capital Grants YTD Actual \$0.00 M % Received Amended Budget \$3.28 M (100.0%) Refer to 5 - Capital Acquisitions
--	--	---	---

Key Financing Activities

Amount attributable to financing activities Amended Budget YTD Budget (a) YTD Actual (b) Var. \$ (b)-(a) \$3.24 M \$5.44 M \$5.46 M \$0.02 M Refer to Statement of Financial Activity	Borrowings Principal repayments \$0.00 M Interest expense \$0.00 M Principal due \$5.46 M Refer to 10 - Borrowings	Reserves Reserves balance \$0.69 M Net Movement \$0.00 M Refer to 4 - Cash Reserves	Lease Liability Principal repayments (\$0.01 M) Interest expense (\$0.00 M) Principal due \$0.24 M Refer to Note 11 - Lease Liabilities
--	--	---	---

This information is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

2 KEY INFORMATION - GRAPHICAL



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

3 CASH AND FINANCIAL ASSETS AT AMORTISED COST

Description	Classification	Unrestricted \$	Restricted \$	Total \$	Trust \$	Institution	Interest Rate	Maturity Date
CBA Municipal Cash at Bank / Overdraft Facility - GEN	Cash and cash equivalents	2,118,214	0	2,118,214	0	CBA	N/A	N/A
Cash On Hand	Cash and cash equivalents	840	0	840	0	ANZ	N/A	N/A
CBA - Term Deposit Reserves	Cash and cash equivalents	0	690,354	690,354	0	CBA	5.07%	28/09/2026
CBA Interest Bearing Cash at Bank	Cash and cash equivalents	51,118	0	51,118	0	CBA	Variable	N/A
CBA Trust Cash at Bank	Cash and cash equivalents	0	184,397	184,397	0	CBA	N/A	N/A
CBA - Short Term Deposit 02	Cash and cash equivalents	1,553,831	0	1,553,831	0	CBA	4.57%	10/08/2026
CBA - Short Term Deposit 05	Cash and cash equivalents	1,567,397	631,154	2,198,551	0	CBA	4.57%	5/08/2026
Total		5,291,400	1,505,905	6,797,305	0			
Comprising								
Cash and cash equivalents		5,291,400	1,505,905	6,797,305	0			
		5,291,400	1,505,905	6,797,305	0			

KEY INFORMATION

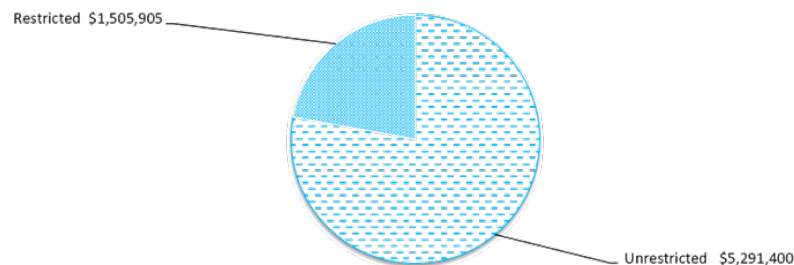
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 8 - Other assets.



SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

4 RESERVE ACCOUNTS

Reserve account name	Budget				Actual			
	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Reserve accounts restricted by Council								
Plant & Equipment	129,855	155,000	0	284,855	129,855	0	0	129,855
Sewerage	142,019	146,000	0	288,019	142,019	0	0	142,019
Infrastructure Renewal	142,083	285,159	0	427,242	142,083	0	0	142,083
Aged Accommodation	136,397	43,000	0	179,397	136,397	0	0	136,397
Leave Entitlements	50,000	80,000	0	130,000	50,000	0	0	50,000
Road Contributions	40,000	57,000	0	97,000	40,000	0	0	40,000
Landfill Remediation	50,000	50,000	0	100,000	50,000	0	0	50,000
Aerodrome	0	100,000	0	100,000	0	0	0	0
Debt Management	0	726,739	0	726,739	0	0	0	0
	690,354	1,642,898	0	2,333,252	690,354	0	0	690,354

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS

Capital acquisitions	Amended		YTD Actual	YTD Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Buildings - non-specialised	140,000	0	72	(72)
Buildings - specialised	405,000	0	0	0
Furniture and equipment	164,000	4,500	0	4,500
Plant and equipment	574,000	0	0	0
Acquisition of property, plant and equipment	1,283,000	4,500	72	4,428
Infrastructure - Roads	4,043,501	0	229	(229)
Infrastructure - Footpaths	400,000	0	0	0
Infrastructure - Drainage	100,000	0	0	0
Infrastructure - Sewerage	600,000	50,000	0	50,000
Infrastructure - Parks & Ovals	435,000	0	0	0
Infrastructure - Other Infrastructure	1,740,000	0	0	0
Acquisition of infrastructure	7,318,501	50,000	229	49,771
Total of PPE and Infrastructure.	8,601,501	54,500	301	(54,199)
Total capital acquisitions	8,601,501	54,500	301	54,199
Capital Acquisitions Funded By:				
Capital grants and contributions	3,280,007	0	0	0
Borrowings	0	0	0	0
Other (disposals & C/Fwd)	65,000	0	0	0
Contribution - operations	5,256,494	54,500	301	(54,199)
Capital funding total	8,601,501	54,500	301	(54,199)

KEY INFORMATION

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable Value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS (CONTINUED) - DETAILED

		Amended		Variance Under/
Account Description		Budget	YTD Budget	(Over)
		\$	\$	\$
Non Specialised Buildings				
▮ C13103	5 Dundas Street, Kambalda - Capital Improvements	50,000	0	0
▮ C13186	78 Saltbush Road, Kambalda West - Capital Improvements	50,000	0	(72)
▮ C13187	Coolgardie Railway Station - Caretakers Flat	40,000	0	0
▮	Total Non Specialised Buildings	140,000	0	(72)
Specialised Buildings				
▮ C13179	Kambalda Youth Facility / Precinct	100,000	0	0
▮ C11156	Kcrf - Solar Panels	40,000	0	0
▮ C11032	Coolgardie Recreation Centre	50,000	0	0
▮ C04004	Coolgardie Office Refurbishment	40,000	0	0
▮ C13086	Kambalda Shire Administration Building	30,000	0	0
▮ C13182	Nickletown Flounders	25,000	0	0
▮ C13183	Kambalda Men'S Shed	50,000	0	0
▮ C13188	Coolgardie Rsl	20,000	0	0
▮ C08009	Coolgardie Montana Seniors Village	50,000	0	0
▮	Total Specialised Buildings	405,000	0	0
Furniture & Equipment				
▮ C04002	General Furniture Replacement	24,000	2,000	2,000
▮ C04003	It Upgrades And Replacements	30,000	2,500	2,500
▮ C13193	Meraki lct Equipment	110,000	0	0
▮	Total Furniture & Equipment	164,000	4,500	4,500
Plant & Equipment				
▮ C13078	Small Plant Purchases	30,000	0	0
▮ C13079	Mosa Generator 11Kva	50,000	0	0
▮ C12024	Kambalda Ranger 2X4	50,000	0	0
▮ C13184	Ranger Vehicle Pod	50,000	0	0
▮ C13185	Turf Oval Aerator	20,000	0	0
▮ C13116	Metro Counters	24,000	0	0
▮ C13190	Coolgardie Recreation Centre - Evacuation Generator	100,000	0	0
▮ C12065	Parks & Gardens Truck	250,000	0	0
▮	Total Plant & Equipment	574,000	0	0
Roads				
▮ R002	Coolgardie North Road Construction	72,466	0	0
▮ R153	Bayley Street	25,000	0	0
▮ RRG002	Regional Road Group - Coolgardie North Road - Stage 1	1,170,000	0	0
▮ RRG052	Regional Road Group - Jaurdi Hills Road	396,000	0	0
▮ RTR028	R2R - King Street - Reseal	69,759	0	0
▮ RTR029	R2R - Macdonald Street - Reseal	62,429	0	0
▮ RTR036	R2R - Jobson Street - Reseal	56,616	0	0
▮ RTR076	R2R - Casuarina Road - Reseal	142,672	0	0
▮ RTR077	R2R - Quandong Road - Reseal	119,955	0	0
▮ RTR102	R2R - Gum Nut Place - Reseal	45,375	0	0
▮ MF53	Ladyloch Road Intersection	200,000	0	0
▮ MF002D	Coolgardie North Rd - Bonnie Vale Hill	0	0	211
▮ RTR022C	Rtr Lefroy Street (Woodward To Bayley) - Slk 0.00 To 0.07	0	0	(18)
▮ R039	Durkin Road Construction	168,000	0	0
▮ R053	Ladyloch Road Construction	400,000	0	0
▮ RTR039	R2R - Durkin Road & Gordon Adams Road - Intersection Upgrad	269,500	0	0
▮ RTR133	R2R - Kambalda Aerodrome Access Road - Seal	845,729	0	0
▮	Total Roads	4,043,501	0	(229)
Footpaths				
▮ RF002	Footpath Renewal - Coolgardie	200,000	0	0
▮ RF003	Footpath Renewal - Kambalda	100,000	0	0

| 12

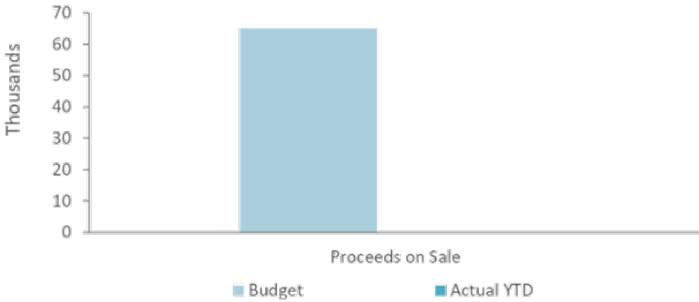
RF078	Bluebush Road Footpath Construction	100,000	0	0	0
	Total Footpaths	400,000	0	0	0
Drainage					
RD200	Drainage Renewal - Coolgardie	50,000	0	0	0
RD100	Drainage Renewal - Kambalda	50,000	0	0	0
	Total Drainage	100,000	0	0	0
Sewerage					
C10007	Coolgardie Sewerage - Water Re-Use System	600,000	50,000	0	50,000
	Total Sewerage	600,000	50,000	0	50,000
Parks & Gardens					
C11068	Kambalda Parks Playground Equipment	50,000	0	0	0
C11077	Donkin Park Infrastructure	50,000	0	0	0
C11120	Coolgardie Recreation Centre Playground Capital	100,000	0	0	0
C11132	Coolgardie Playground Renewal	60,000	0	0	0
C11133	Coolgardie Skate Park & Shade Sails	50,000	0	0	0
C1204	West Oval Capital	100,000	0	0	0
C13082	Standpipe	25,000	0	0	0
	Total Parks & Gardens	435,000	0	0	0
Other Infrastructure					
C13143	Kambalda Dog Pound	80,000	0	0	0
C13178	Coolgardie Park Lighting	80,000	0	0	0
C11012	Coolgardie Pool Refurbishment	150,000	0	0	0
C11014	Kambalda Pool Refurbishment	40,000	0	0	0
C11104	Coolgardie Satellite Television Broadcasting Service	50,000	0	0	0
C13189	Electronic Traffic Speed Signs	20,000	0	0	0
C13192	Town Entrance Statements	20,000	0	0	0
RS004	Kambalda Refuse Site	100,000	0	0	0
C1015	Coolgardie Tip - New Cell	1,200,000	0	0	0
	Total Other Infrastructure	1,740,000	0	0	0
Investment Property					
Nil		0	0	0	0
	Total Investment Property	0	0	0	0
					0
	TOTAL CAPITAL EXPENDITURE	8,601,501	54,500	301	54,199

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

OPERATING ACTIVITIES

6 DISPOSAL OF ASSETS

		Current Budget				YTD Actual			
Asset Ref.	Asset description	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
Plant & Equipment									
LV67	Ranger Vehicle	6,000	20,000	14,000	0	0	0	0	0
HV024	Parks & Gardens Truck	0	20,000	20,000	0	0	0	0	0
HV210	EV Parks & Gardens	210,000	25,000	0	(185,000)	0	0	0	0
		216,000	65,000	34,000	(185,000)	0	0	0	0



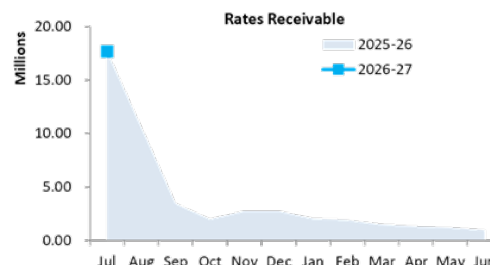
SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

OPERATING ACTIVITIES

7 RECEIVABLES

Rates receivable

	30 Jun 2026	31 Jul 2026
	\$	\$
Opening arrears previous year	1,065,203	1,103,180
Levied this year	15,122,074	15,964,458
Less - collections to date	(15,084,097)	(81,959)
Gross rates collectable	1,103,180	16,985,679
Allowance for impairment of rates receivable	(233,905)	(233,905)
Net rates collectable	869,275	16,751,774
% Collected	93.2%	0.5%



Receivables - general

	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(220)	424,451	445,285	464	27,873	897,853
Percentage	0.0%	47.3%	49.6%	0.1%	3.1%	
Balance per trial balance						
Trade receivables						897,853
Other receivables						1,766,500
GST receivable						78,104
Allowance for credit losses of trade receivables						(2,682)
Pensioner Rebates						3,276
Total receivables general outstanding						2,743,051

Amounts shown above include GST (where applicable)

KEY INFORMATION

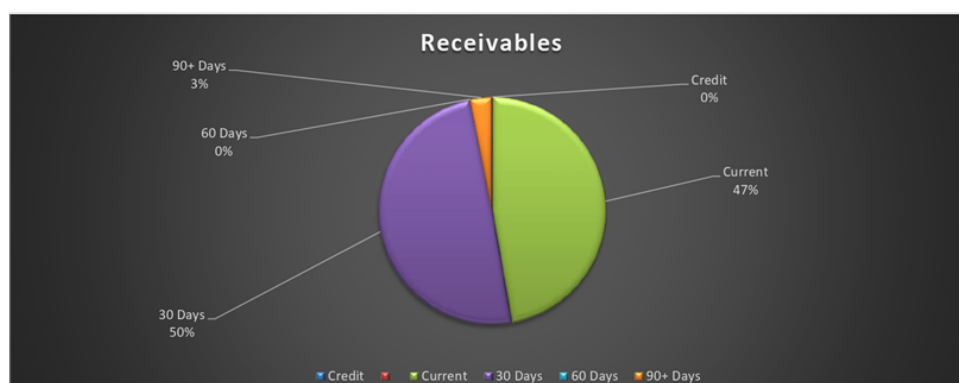
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

OPERATING ACTIVITIES

8 OTHER CURRENT ASSETS

	Opening Balance 1 July 2026	Asset Increase	Asset Reduction	Closing Balance 31 July 2026
	\$	\$	\$	\$
Other current assets				
Other financial assets at amortised cost				
Inventory				
Visitor Centre Stock	12,020	0	0	12,020
Other assets				
Prepayments	120,370	0	0	120,370
Accrued income	11,290	0	0	11,290
Total other current assets	143,680	0	0	143,680
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

OPERATING ACTIVITIES

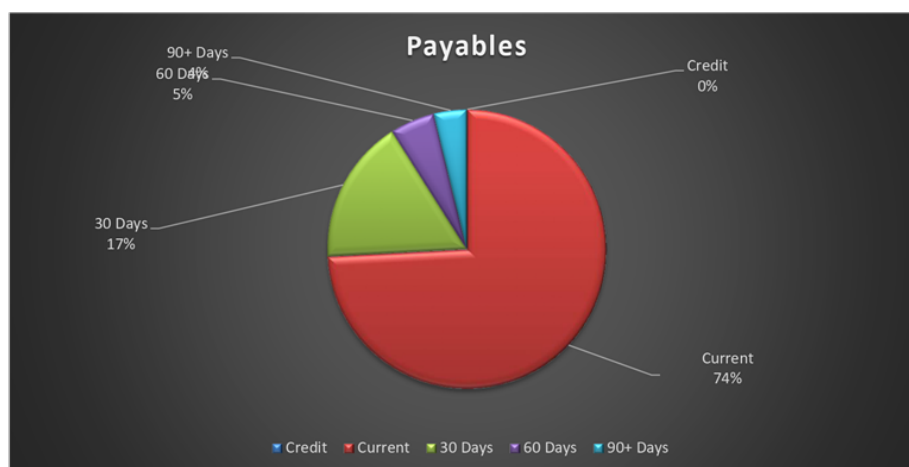
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	270,439	61,438	18,764	13,987	364,628
Percentage	0.00%	74.20%	16.80%	5.10%	3.80%	
Balance per trial balance						
Sundry creditors						364,628
Accrued salaries and wages						(16,303)
ATO liabilities						64,941
Prepaid Rates						84,324
ESL Levy						300,414
Bonds & Deposits						194,751
Total payables general outstanding						992,755

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

FINANCING ACTIVITIES

10 BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Institution	Loan No.	New Loans			Principal Repayments		Principal Outstanding		Interest Repayments	
			1 July 2026	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
			\$	\$	\$	\$	\$	\$	\$	\$	\$
Bluebush Village - Stage 1 Buildings (CBA Refinanced)	CBA	125	0	0	0	0	0	0	0	0	0
Bluebush Village - Stage 2 Construction (CBA Refinanced)	CBA	125	0	0	0	0	0	0	0	0	0
Bluebush Village - Stage 1 Executive Rooms (CBA Refinanced)	CBA	125	0	0	0	0	0	0	0	0	0
Goodenia Court Units (CBA Refinanced)	CBA	125	0	847,827	847,827	0	(47,963)	847,827	799,864	0	(45,248)
Coolgardie Aquatic Facilities	CBA	125	0	0	0	0	0	0	0	0	0
Kambalda Aquatic Facilities	CBA	125	0	332,758	332,758	0	(61,425)	332,758	271,333	0	(61,977)
Kambalda Aquatic Facilities	CBA	125	0	1,085,793	1,085,793	0	(20,857)	1,085,793	1,064,936	0	(21,045)
Coolgardie Post Office	CBA	125	0	368,687	368,687	0	(18,825)	368,687	349,862	0	(18,994)
CBA Overdraft Facility (CBA Refinanced)	CBA	125	0	0	0	0	0	0	0	0	0
Bluebush Village - Stage 1 Construction (ANZ Refinanced)	CBA	126	0	0	0	0	0	0	0	0	0
Coolgardie Class III Waste Facility	CBA	126	0	1,463,100	1,463,100	0	(82,769)	1,463,100	1,380,331	0	(83,514)
Kambalda Aerodrome	CBA	126	0	439,000	439,000	0	(24,835)	439,000	414,165	0	(25,058)
Bluebush Village - Stage 2 Construction (ANZ Refinanced)	CBA	126	0	0	0	0	0	0	0	0	0
Cashflow Assistance	CBA	126	0	924,451	924,451	0	(88,074)	924,451	836,377	0	(52,767)
Overdraft Facility	CBA	N/A	0	0	0	0	0	0	0	0	0
Total			0	5,461,616	5,461,616	0	(344,748)	5,461,616	5,116,868	0	(308,603)
Current borrowings			0					308,970			
Non-current borrowings			0					5,152,646			
			0					5,461,616			

Bank overdrafts and bank loans are secured by a floating charge over the rates of the Shire of Coolgardie.

New borrowings 2026-27

Particulars	Amount Borrowed	Amount Borrowed	Institution	Loan Type	Term Years	Total Interest & Charges	Amount (Used)		Balance Unspent
	Actual	Budget					Interest Rate	Actual	
	\$	\$				\$	%	\$	\$
CBA Loan Refinancing	5,461,616	5,461,616	CBA	Fixed	10	1,805,770	5.89%	(5,461,616)	(5,461,616)
	5,461,616	5,461,616				1,805,770		(5,461,616)	(5,461,616)

KEY INFORMATION

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

FINANCING ACTIVITIES

11 LEASE LIABILITIES

Movement in carrying amounts

Information on leases Particulars	Lease No.	1 July 2026	New Leases		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
BENQ Whiteboards	2073290	0	0	0	(1,206)	0	(1,206)	0	0	0
Meraki IT Equipment	190006130	3,999	0	0	0	(3,999)	3,999	0	(15)	(31)
TechnoGym - Kambalda Gym 1	147-0106194-002	16,979	0	0	(2,396)	(16,890)	14,583	89	(95)	(550)
TechnoGym - Kambalda Gym 2	187-1185-187-003	9,910	0	0	(951)	(9,910)	8,959	0	(88)	(481)
TechnoGym - Coolgardie Gym	187-1185-187-002	31,114	0	0	(881)	(11,200)	30,233	19,914	(138)	(1,357)
Vestone - Loader	COO01052022-YG-01	70,964	0	0	0	(70,964)	70,964	0	0	(7,642)
Vestone - Compactor	COO01052022-YG-01	116,508	0	0	0	(116,508)	116,508	0	0	(12,547)
Total		249,474	0	0	(5,434)	(229,471)	244,040	20,003	(336)	(22,608)
Current lease liabilities		229,472					224,037			
Non-current lease liabilities		20,003					20,003			
		249,475					244,040			

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

OPERATING ACTIVITIES

12 OTHER CURRENT LIABILITIES

	Note	Opening Balance 1 July 2026	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 31 July 2026
		\$	\$	\$	\$	\$
Other current liabilities						
Other liabilities						
Contract liabilities		106,223	0	0	0	106,223
Capital grant/contributions liabilities		497,364	0	27,567	0	524,931
Total other liabilities		603,587	0	27,567	0	631,154
Employee Related Provisions						
Provision for annual leave		217,203	0	0	0	217,203
Provision for long service leave		101,381	0	0	0	101,381
Total Provisions		318,584	0	0	0	318,584
Other Provisions						
Provision for Rates Disputes (Differential Rating)		900,000	0	0	0	900,000
Total Other Provisions		900,000	0	0	0	900,000
Total other current liabilities		1,822,171	0	27,567	0	1,849,738

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 13 and 14

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

OPERATING ACTIVITIES

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability	Liability	Current Liability	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	1 July 2026		(As revenue)	31 Jul 2026	31 Jul 2026			
	\$	\$	\$	\$	\$	\$	\$	\$
Grants and subsidies								
General Purpose Funding								
Financial Assistance Grants - General Purpose	0	0	0	0	0	120,189	0	0
Law, Order & Public Safety								
DFES - Bushfire Grant	5,491	0	0	5,491	5,491	13,330	2,333	0
Education & Welfare								
Kambalda Community Resource Centre	3,000	0	0	3,000	3,000	137,767	14,231	33,976
Kambalda Recreation Centre	0	0	0	0	0	9,724	810	810
Coolgardie Community Resource Centre	3,000	0	0	3,000	3,000	132,196	13,766	32,572
Seniors Club	0	0	0	0	0	0	0	227
Community Amenities								
Scitech - National Science Week	3,453	0	0	3,453	3,453	0	0	0
Transport								
Main Roads - Direct Grant	0	0	0	0	0	200,000	200,000	0
Financial Assistance Grants - Roads	0	0	0	0	0	147,650	0	0
Economic Services								
Regional Traineeship Program	50,000	0	0	50,000	50,000	50,000	0	0
	64,944	0	0	64,944	64,944	810,856	231,140	67,585
Contributions								
Governance								
Elected Member Related	0	0	0	0	0	2,000	0	0
Elected Member Related	0	0	0	0	0	0	0	473
Education & Welfare								
Meals on Wheels	0	0	0	0	0	45,455	0	0
Coolgardie CRC Events	0	0	0	0	0	8,000	2,000	7,273
Coolgardie CRC Events	0	0	0	0	0	0	0	0
Transport								
Mining Haulage Funds	0	0	0	0	0	584,471	57,412	19,114
	0	0	0	0	0	639,926	59,412	26,860
TOTALS	64,944	0	0	64,944	64,944	1,450,782	290,552	94,445

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

INVESTING ACTIVITIES

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grant/contribution liabilities					Capital grants, subsidies and contributions revenue		
	Liability 1 July 2026	Increase in Liability	Decrease in Liability (As revenue)	Liability 31 Jul 2026	Current Liability 31 Jul 2026	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$	\$
Capital grants and subsidies								
Law, Order & Public Safety								
Kambalda Youth Centre Facility	0	0	0	0	0	40,000	0	0
Recreation and Culture								
Kambalda Youth Centre Facility	0	0	0	0	0	100,000	0	0
Transport								
Main Roads - Regional Road Group	0	0	0	0	0	1,044,000	0	0
Department of Infrastructure - Roads to Recovery	53,271	0	0	53,271	53,271	1,570,541	0	0
	53,271	0	0	53,271	53,271	2,754,541	0	0
Capital contributions								
General Purpose Funding								
Transport								
Road Haulage Funds	444,093	0	0	444,093	444,093	525,466	0	0
	444,093	0	0	444,093	444,093	525,466	0	0
TOTALS	497,364	0	0	497,364	497,364	3,280,007	0	0

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 JULY 2026

15 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL/Job Description	Council Resolution Classification	Non Cash	Increase in	Decrease in	Amended
		Adjustment	Available	Available	Budget
		\$	\$	\$	\$
Budget adoption					0
Nil					
			0	0	0

Shire of Coolgardie

Matters Identified for the period ended 31 July 2026

Topic	Matter Raised	Date Identified	Date Reviewed	Explanation	Action Required	Priority	Management Comment	Status
Going Concern	Surplus / (Deficit) Position	Jan-25	Jul-26	The Shire reported a Surplus position of \$22,952,963 at 31 July 2026 (Jun-26: \$318,830 Deficit).	Management to continually monitor the current position to identify any potential financial risks and to ensure the long term financial sustainability of the organisation	HIGH	As a comparative the Shire reported a surplus position of \$14,593,858 at 31 July 2025. This represents a \$8.36 million favourable variance to the same reporting period 12 months prior. It should be noted that the closing position at 30 June 2026 is still subject to final audit.	Ongoing
Going Concern	Net Current Asset / Net Current Liability Position	Jan-25	Jul-26	The Shire reported a net current asset position of \$23,060,310 at 31 July 2026 (Jun-26: \$864,475 Net Current Asset).	Management to continually monitor the current position to ensure all short term commitments can be met.	HIGH	As a comparative the Shire reported a net current asset position of \$13,097,365 at 31 July 2025. This represents a \$9.96 million favourable variance to the same reporting period 12 months prior.	Ongoing
Going Concern	Cash Position	Jan-25	Jul-26	For the period ended 31 July 2026 the Shire's cash & cash equivalent position is \$6,797,305 (June-26: \$6,127,887). Trade & Other Receivables are \$19,494,825 (Jun-26: \$3,766,467) while Trade & Other Payables are \$992,755 (Jun-26: \$7,121,917).	Rates and trade receivables to be monitored to ensure collections remain consistent with expected payment patterns and overdue balances are appropriately followed up.	HIGH	As a comparative the cash position at 31 July 2025 was \$3,280,669. This represents a \$3.52 million favourable difference to the same reporting period 12 months prior. The significant increase in Trade & Other Receivables is due to rates billing for the 26/27 financial year.	Ongoing
Subsidiary Ledgers	Capital Grants & Contract Liabilities	Jan-25	Jul-26	There is currently a balance of \$631,154 (Jun-26: \$603,587) in Capital Grants & Contract Liabilities.	Management to monitor the balance to ensure funds remain appropriately restricted and are applied in accordance with the relevant funding agreements and performance obligations.	MEDIUM	Funds relate predominantly to mining contributions for projects where the scope of works is yet to be finalised.	In Progress
Liabilities	Trade Payables	Jan-25	Jul-26	Sundry Creditors are \$364,628 (Jun-26: \$6,318,846) at 31 July. \$13,987 or 3.8% of these creditors have been outstanding for 90+ days.	Management needs to manage short term cash flow to allow payment of creditors to maintain good working relationships with current suppliers.	MEDIUM	All creditors continue to be paid within normal trading terms, notwithstanding that significant 2026/27 rates cash collections had not commenced as at 31 July 2026.	In Progress

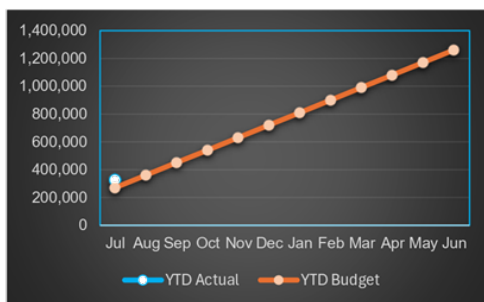
Waste Facilities

Business Unit Reporting for the period ended 31/07/2026

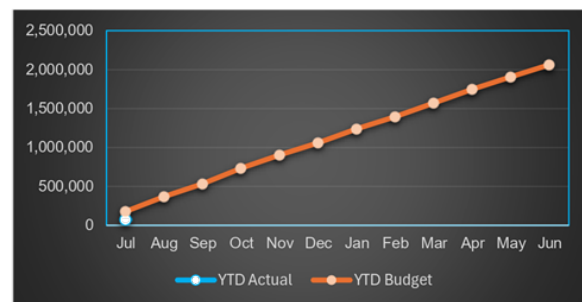
	YTD Budget	YTD Actual	Variance
Revenue			
Fees & Charges	271,655	328,591	56,936
Other Revenue	0	0	0
	<u>271,655</u>	<u>328,591</u>	<u>56,936</u>
Expenditure			
Operational Costs	(81,949)	(28,300)	53,649
Depreciation	(63,116)	(46,926)	16,190
Interest Expenses	(21,485)	0	21,485
Other	(11,678)	(2,204)	9,474
	<u>(178,228)</u>	<u>(77,430)</u>	<u>100,798</u>
Non cash amounts excluded from operating activities	63,116	46,926	(16,190)
Amount attributable to operating activities	156,543	298,087	141,544
Financing activities			
Proceeds from borrowings	0	0	0
Loan principal repayments	0	0	0
Lease principal repayments	0	0	0
Amount attributable to financing activities	0	0	0
Surplus / (Deficit)	156,543	298,087	141,544

GRAPHICAL INFORMATION

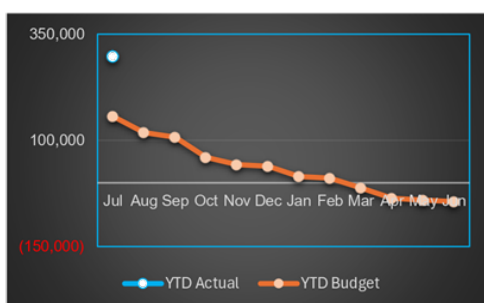
Operating Revenue



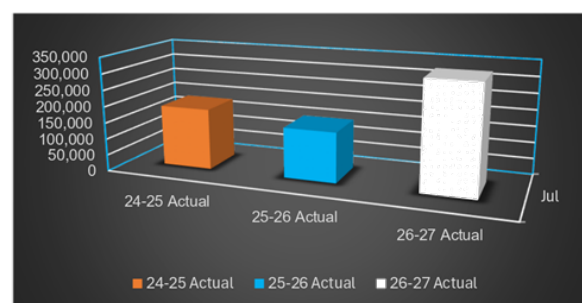
Operating Expenditure



Surplus / Deficit (Excludes Depreciation)



Revenue - 3 Year Comparative

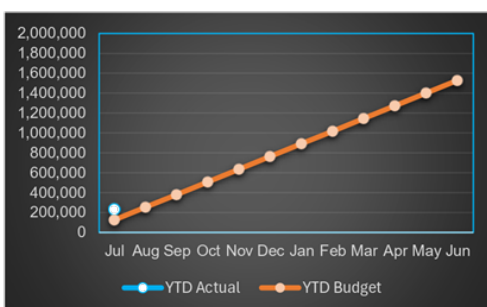


Kambalda Aerodrome Business Unit Reporting for the period ended 31/07/2026

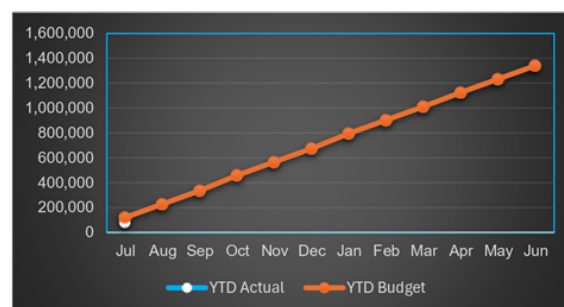
	YTD Budget	YTD Actual	Variance
Revenue			
Fees & Charges	127,518	235,402	107,884
Other Revenue	0	0	0
	<u>127,518</u>	<u>235,402</u>	<u>107,884</u>
Expenditure			
Operational Costs	(114,770)	(84,267)	30,503
Depreciation	0	0	0
Interest Expenses	(6,447)	0	6,447
Other	0	0	0
	<u>(121,216)</u>	<u>(84,267)</u>	<u>36,949</u>
Non cash amounts excluded from operating activities	0	0	0
Amount attributable to operating activities	6,302	151,135	144,833
Financing activities			
Proceeds from borrowings	0	0	0
Loan principal repayments	0	0	0
Lease principal repayments	0	0	0
Amount attributable to financing activities	0	0	0
Surplus / (Deficit)	6,302	151,135	144,833

GRAPHICAL INFORMATION

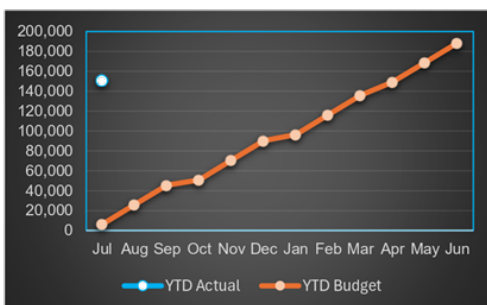
Operating Revenue



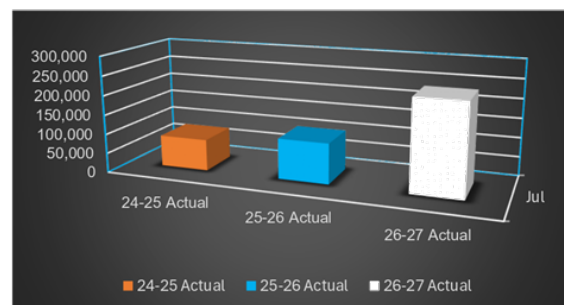
Operating Expenditure



Surplus / Deficit (Excludes Depreciation)



Revenue - 3 Year Comparative



12.3 Commercial Services

Nil

13 ELECTED MEMBERS MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil

14 MATTERS BEHIND CLOSED DOORS**OFFICER RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 5.23(2) of the Local Government Act 1995:

14.1 Rate Write Off - Charitable Exemption

This matter is considered to be confidential under Section 5.23(4) - b) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information relating to the personal affairs of an individual.

14.2 Extension of Chief Executive Officer Contract

This matter is considered to be confidential under Section 5.23(2) - b) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with a matter relating to the recruitment or employment of the CEO or a senior employee.

COUNCIL RESOLUTION #145/2026**Moved: Cr Anthony Ball****Seconded: Cr Julie-Ann Williams**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 5.23(2) of the Local Government Act 1995:

14.1 Rate Write Off - Charitable Exemption

This matter is considered to be confidential under Section 5.23(4) - b) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information relating to the personal affairs of an individual.

14.2 Extension of Chief Executive Officer Contract

This matter is considered to be confidential under Section 5.23(2) - b) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with a matter relating to the recruitment or employment of the CEO or a senior employee.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

The meeting was closed to the public and some staff at 8:13pm.

The Minutes Secretary, Chief Executive Officer and Executive Manager Governance and Workplace remained in the meeting.

14.1 RATE WRITE OFF - CHARITABLE EXEMPTION

OFFICER RECOMMENDATION

That Council: -

1. Approve the Application For Rates Exemption based on the property being used for charitable purposes, and
2. Approve the write off for the amount of \$102,978.84 for outstanding rates as detailed in the body of this report.

MOTION

Moved: Cr Daphne Simmons

Seconded: Cr Anthony Ball

That Council: -

1. Approve the Application For Rates Exemption based on the property being used for charitable purposes, and
2. Approve the write off for the amount of \$102,978.84 for outstanding rates as detailed in the body of this report.

COUNCIL RESOLUTION #146/2026

Moved: Cr Anthony Ball

Seconded: Cr Ivor Marillier

A motion was moved that Council suspend standing orders.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Standing Orders was suspended at 8:34pm.

COUNCIL RESOLUTION #147/2026

Moved: Cr Ivor Marillier

Seconded: Cr Anthony Ball

A motion was moved that Council resume standing orders.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Standing Orders resumed at 8:49pm.

COUNCIL RESOLUTION #148/2026**Moved: Cr Daphne Simmons****Seconded: Cr Anthony Ball****That Council: -**

- 1. Approve the Application For Rates Exemption based on the property being used for charitable purposes, and**
- 2. Approve the write off for the amount of \$102,978.84 for outstanding rates as detailed in the body of this report.**

In Favour: Crs Anthony Ball, Daphne Simmons and Ivor Marillier**Against: Crs Paul Wilcox, Tammee Keast and Julie-Ann Williams****Casting Vote****In Favour: Nil****Against: Crs Paul Wilcox****LOST 3/4**

Chief Executive Officer, Sabine Taylor declared a financial interest in item 14.2 Extension of Chief Executive Officer Contract and left the meeting at 8:58pm.

14.2 EXTENSION OF CHIEF EXECUTIVE OFFICER CONTRACT**OFFICER RECOMMENDATION**

That Council extend the existing Employment Contract for the role of Acting Chief Executive Officer between the Shire of Coolgardie and Sabine Taylor to 31 December 2026 or until such time as a new Contract of Employment commences.

MOTION**Moved: Cr Paul Wilcox****Seconded: Cr Tammee Keast**

That Council extend the existing Employment Contract for the role of Acting Chief Executive Officer between the Shire of Coolgardie and Sabine Taylor to 31 December 2026 or until such time as a new Contract of Employment commences.

Cr Ivor Marillier moved a motion for a proposed an amendment to this item.

MOTION**Moved: Cr Ivor Marillier****Seconded: Cr Julie-Ann Williams**

That Council accept the proposed amendment for consideration.

That Council extend the existing Employment Contract for the role of Acting Chief Executive Officer between the Shire of Coolgardie and Sabine Taylor to 30 September 2026 or until such time as a new Contract of Employment commences.

COUNCIL RESOLUTION #149/2026**Moved:** Cr Daphne Simmons**Seconded:** Cr Julie-Ann Williams**A motion was moved that Council suspend standing orders.****In Favour:** Crs Anthony Ball, Daphne Simmons, Julie-Ann Williams and Ivor Marillier**Against:** Crs Paul Wilcox and Tammee Keast**CARRIED 4/2**

Standing Orders was suspended at 9:13pm.

COUNCIL RESOLUTION #150/2026**Moved:** Cr Paul Wilcox**Seconded:** Cr Tammee Keast**A motion was moved that Council resume standing orders.****In Favour:** Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier**Against:** Nil**CARRIED 6/0**

Standing Orders resumed at 9:22pm.

COUNCIL RESOLUTION #151/2026**Moved:** Cr Ivor Marillier**Seconded:** Cr Julie-Ann Williams**That Council accept the proposed amendment for consideration.****That Council extend the existing Employment Contract for the role of Acting Chief Executive Officer between the Shire of Coolgardie and Sabine Taylor to 30 September 2026 or until such time as a new Contract of Employment commences.****In Favour:** Crs Anthony Ball, Daphne Simmons, Julie-Ann Williams and Ivor Marillier**Against:** Crs Paul Wilcox and Tammee Keast**CARRIED 4/2**

Cr Ivor Marillier's reason for amendment:

One month is sufficient enough to revise the contract and remuneration package rather than 4 months.

COUNCIL RESOLUTION #152/2026**Moved:** Cr Paul Wilcox**Seconded:** Cr Tammee Keast**That Council extend the existing Employment Contract for the role of Acting Chief Executive Officer between the Shire of Coolgardie and Sabine Taylor to 30 September 2026 or until such time as a new Contract of Employment commences.**

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

Cr Ivor Marillier's reason for amendment:

One month is sufficient enough to revise the contract and remuneration package rather than 4 months.

15 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF MEETING

15.1 Elected Members

Nil

OFFICER RECOMMENDATION

That Council moves out of Closed Council into Open Council.

COUNCIL RESOLUTION #153/2026

Moved: Cr Tammee Keast

Seconded: Cr Anthony Ball

That Council moves out of Closed Council into Open Council.

In Favour: Crs Paul Wilcox, Anthony Ball, Tammee Keast, Daphne Simmons, Julie-Ann Williams and Ivor Marillier

Against: Nil

CARRIED 6/0

The meeting reopened to the public and some staff at 9:35pm.

15.2 Council Officers

Nil

16 CLOSURE OF MEETING

The Meeting closed at 9:38pm.