



AGENDA

Ordinary Council Meeting

21 July 2025

4.30pm

Council Chambers, Bayley Street, Coolgardie

DISCLAIMER

Members of the public are advised that Council agendas, recommendations, minutes and resolutions are subject to confirmation by Council and therefore, prior to relying on them, one should refer to the subsequent meeting of Council with respect to their accuracy.

No responsibility whatsoever is implied or accepted by the Shire of Coolgardie for any act, omission or statement or intimation occurring during Council meetings or during formal/informal conversations with staff.

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Applicants and other interested parties should refrain from taking any action until such time as written advice is received confirming Council's decisions with respect to any particular issue

ACKNOWLEDGEMENT OF COUNTRY

The Shire of Coolgardie acknowledges the Traditional Owners of the land on which we meet and acknowledges their continuing cultural connection to the Land, Waters and Community. We pay our respect to Elders past and present.

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1 DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS**1.1 ACKNOWLEDGEMENT OF COUNTRY**

"The Shire of Coolgardie acknowledges the Traditional Owners of the land, on which we meet and pay our respects to Elders past and present."

2 DECLARATION OF COUNCIL MEMBERS

The Shire President to invite Council Members to declare that they have read the agenda and supporting documents and able to make informed decision on all matters accordingly.

3 RECORD OF ATTENDANCE / APOLOGIES / APPROVED LEAVE OF ABSENCE**4 DECLARATIONS OF INTEREST****4.1 Declarations of Financial Interests – Local Government Act Section 5.60A****4.2 Declarations of Proximity Interests – Local Government Act Section 5.60B****4.3 Declarations of Impartiality Interests –Shire of Coolgardie Code of Conduct for Council Members, Committee Members and Candidates for Election, Code of Conduct for Employees****5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE**

Nil

6 PUBLIC QUESTION TIME**7 APPLICATIONS FOR LEAVE OF ABSENCE****8 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS****8.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON 24 JUNE 2025**

Date: 15 July 2025

Author: Kasey Turner, Executive Assistant

ATTACHMENTS

Nil

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on 24 June 2025 be confirmed as a true and accurate record.

8.2 MINUTES OF THE SPECIAL COUNCIL MEETING HELD ON 8 JULY 2025

Date: 15 July 2025

Author: Kasey Turner, Executive Assistant

ATTACHMENTS

Nil

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That the Minutes of the Special Council Meeting held on 8 July 2025 be confirmed as a true and accurate record.

9 PETITIONS / DEPUTATIONS / PRESENTATIONS / SUBMISSIONS

Nil

10 REPORTS OF COMMITTEES

Nil

11 REPORTS OF OFFICERS**11.1 Executive Services****11.1.1 APPOINTMENTS OF A SHARED REGIONAL INDEPENDENT CHAIR FOR AUDIT, RISK AND IMPROVEMENT CENTRE**

Location: Shire of Coolgardie

Applicant: N/A

Disclosure of Interest: Nil

Date: 07 July 2025

Author: Aaron Cook, Acting Chief Executive Officer

SUMMARY

GVROC at its meeting held on 30 May 2025 resolved that:
The Shire of Coolgardie consider the motion under point 2.

Proposal for the Appointment of a Shared Regional Independent Chair for Audit, Risk, and Improvement Committees (ARICS) Across GVROC Member Councils

1. GVROC supported the proposal for the Appointment of a Shared Regional Independent Chair for Audit, Risk, and Improvement Committees (ARICS) across GVROC Member Councils.
2. Request that each GVROC LGA take this proposal to their individual Councils for consideration and to make a decision on whether they would support this proposal and report this back to the GVROC Executive Officer for inclusion and discussion at the next GVROC meeting in July 2025.

BACKGROUND

In alignment with the *Local Government Amendment Act 2024*, which mandates that an independent person outside of the Council and Local Government chair its Audit, Risk, and Improvement Committees (ARICs), a suggestion has been proposed that all nine LGAs in the Goldfields Esperance Region could under the GVROC join and appoint a single shared, qualified professional to serve as the independent chair for the ARICs of all nine member councils.

Given the vast geographical expanse and the shared challenges, the GVROC councils face, a unified approach to appointing a shared independent ARIC chair should be both practical and beneficial.

This collaborative approach could reduce the costs to each LGA, create synergies, ensure compliance with the legislative requirements, enhance governance standards, and optimise regional resource utilisation.

By appointing a single shared independent chair across all member councils, GVROC ensures uniform compliance with the requirements of the *Local Government Amendment Act 2024*.

Benefits of a Shared Regional Appointment

- **Consistency in Oversight:** A single chair ensures uniform application of audit and risk management practices across all councils.
- **Resource Efficiency:** Pooling resources reduces individual council expenditures related to recruitment, training, and remuneration.

- **Enhanced Expertise:** A professional chair brings specialised knowledge, improving the quality of oversight and recommendations.
- **Improved Collaboration:** Shared leadership fosters inter-council communication and the sharing of best practices.

Proposed Selection Criteria for a Shared Independent Chair

- **Professional Qualifications:** Membership in a recognised professional body (e.g, CPA Australia Chartered Accountants Australia and New Zealand).
- **Experience:** Demonstrated experience in audit, risk management, or governance roles, preferably within the public sector.
- **Independence:** No current or recent (within past two years) employment or elected positions within any GVROC member council.
- **Skills:** Strong analytical, communication, and leadership skills.

Proposed Implementation Plan

- **Approval:** GVROC to endorse the proposal and allocated necessary resources.
- **Recruitment:**
 - Develop a detailed position description and selection criteria.
 - Advertise the position through appropriate channels.
- **Selection:**
 - Establish a selection panel comprising representatives from member councils.
 - Conduct interviews and reference checks.
- **Appointment:**
 - Formalise the appointment through a contract outlining roles, responsibilities, remuneration, and term.
- **Orientation:**
 - Provide the appointed chair with an overview of GVROC operations and individual council contexts.

COMMENT

Appointing a single, qualified independent chair for the ARICs across those GVROC member councils that wish to join could be a strategic move that ensures legislative compliance, promotes consistency in governance, and optimises resource utilisation.

This collaborative approach reflects GVROC's commitment to excellence in local government operations.

It is recommended that the Shire of Coolgardie take this opportunity and proceed to establish a single qualified independent chair for the ARICs across the GVROC member councils.

CONSULTATION

GVROC Report

STATUTORY ENVIRONMENT

Local Government Amendment Act 2024

The *Local Government Amendment Act 2024* stipulates that:

- Each local government must establish ARIC.

- The ARIC must be chaired by an independent person who is neither a council member nor an employee of the local government.
- Under Section 87 Part 2 Clause 7.1CB. Two or more local governments may have shared audit, risk and improvement committee
 - (1) Two or more local governments may agree to establish a single committee to be the audit, risk and improvement committee of each of their own councils (a shared committee).

POLICY IMPLICATIONS

Council has no policies in respect to this matter.

FINANCIAL IMPLICATIONS

The costs associated with the appointment, including remuneration, travel, and administrative support, will be shared among those member councils wanting to share the appointment of an independent chair based on an agreed-upon formula, considering factors such as council size and budget.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

High quality corporate governance, accountability and compliance

ATTACHMENTS

Nil

VOTING REQUIREMENT

Absolute Majority

OFFICER RECOMMENDATION

That Council in accordance with sections 5.12 and 5.13 of the Local Government Act support the proposal for the Appointment of a Shared Regional Independent Chair for the Audit, Risk and Improvement Committee across GVROC member Councils.

11.1.2 MINISTER FOR LOCAL GOVERNMENT POSITION PAPER - BOUNDARY CHANGE

Location: Nil
Applicant: Shire President Cr Malcolm Cullen
Disclosure of Interest: Nil
Date: 17 July 2025
Author: Aaron Cook, Acting Chief Executive Officer

SUMMARY

Council is presented with the drafted Position Paper addressing the Minister for Local Government; Disability Services; Volunteering; Youth; Gascoyne Hon. Hannah Beazley MLA, request for the Shire of Coolgardie to work with the City of Kalgoorlie-Boulder to formulate a joint proposal submission to the Local Government Advisory Board for a boundary adjustment to merge the Shire of Coolgardie into the City of Kalgoorlie-Boulder.

The Position Paper outlines the proposed response to the Minister so that the position of Council is presented for due consideration.

BACKGROUND

At a meeting on the 12 June 2025, requested by the Shire President, the Minister advised that the Shire's application for Differential Rates had been refused. During this meeting the Minister advised the Shire President and the Acting CEO to talk to your neighbours and consider your future, when pressed the Minister reiterated to talk to your neighbours, the City, for a proposal for boundary adjustment.

This was the first indication to the Shire that the Minister was concerned and that there had been discussions and meetings about the Shire, to which the Shire were not included in.

The Department spent some three years, which concluded in Oct 2023, undertaking an inquiry into the Shire of Coolgardie. <https://www.dlgsc.wa.gov.au/department/publications/publication/report-of-the-inquiry-into-the-shire-of-coolgardie> No action from this enquiry was taken against the Shire. As was highlighted in the linked report the Council, under advisement of the former CEO, were exploring ways of increasing the revenue base of the Shire to reduce the reliance and reliability on Rates and Grants. As per most Local Governments trying to increase revenue streams requires to look outside of the normal Local Government roles and in this instance did so but resulted in excessive debt being created and the proposed revenues not being achieved. Should they have been achieved the financial result would be significantly different and the Shire would not now be affected with this action.

The Shire later, on the 14 November 2025, suspended the CEO, Mr James Trail pending an investigation into various matters and appointed an Acting CEO, Mr Aaron Cook.

The Acting CEO raised the alarm regarding the dire concerns regarding the financial status with Council and the Department in November 2024, shortly after starting in the role. A meeting was held with the Department in January 2025, between the Department, WALGA and the Shire. From this it was discussed between the Department and WALGA that an Independent Consultant be appointed to review the current status of the Shire and provide a report.

Several months progressed with the Shire working with the Consultant, when the report was then tabled with the Department and WALGA but not the Shire. Since that time the Shire has not been provided with the closing report from the Consultant and nor was the Shire included in any of the update meetings between the Consultant and the Department and WALGA. Essentially the Shire was left to continue on progressing to resolve the administrative and financial issues without support or advice.

Shortly after this process concluded the Department contacted the Acting CEO advising that the Department was appointing Moore (Consultant Accountants and Auditors) to undertake a review of the Shire Finances and to provide advice/report to the Shire of options available to progress forward with. Moore contacted the Acting CEO on several occasions asking for approval and the provision of data which was given. Since that time no report has been provided to the Shire and, even from requests, no updates provided to the Shire by the Department as to this process or the report.

Again, the Acting CEO and Council were left to continue the redevelopment of the Administration and the Shire finances to which was undertaken, and significant inroads were made to these outcomes even whilst provided information and staff time to the two consultants for no provision of support or advice being provided.

A period of 7 months passed until the Shire was again requested to meet with the Minister. At this meeting held on the 30 June 2025, where the Minister facilitated a meeting between the City of Kalgoorlie-Boulder, the Shire of Coolgardie, Hon Ali Kent and Departmental and Ministerial representatives it was requested that the two Councils formulate a joint submission to enact a Boundary Change to facilitate the City of Kalgoorlie-Boulder taking over the Shire of Coolgardie.

The Minister based the discussion and the decision around the 23/24 Financial Audit outcomes of the Shire. The Shire President and Acting CEO both requested that the Minister re-consider as there had been 12 months since the audit and that significant inroads to rebuilding the Shire had already occurred.

The Minister had stated that she and the Department have run through all scenarios and could not see the Shire being able to come out of this financial situation. However, it was made very clear that the Shire had not been involved in any of these discussions and nor had the Shire Councillors or Administration been asked to comment or provide feedback as to actions that had been taken and their impacts on the cash flow of the Council. The Shire President directly asked the Minister as to how this will affect the Budget adoption, and the upcoming Election Process and the response provided was its "Business as Usual" and to continue to undertake all tasks.

As part of this process, it is difficult to understand how and why the Ministers Office and the Department did not raise these concerns previously with the Shire when the Ministers Office and the Department were well aware of the financial situation of the Shire and have been kept up to date with remedial actions taken by the Acting CEO.

The Acting CEO regularly advised the Department of the current status of the outstanding Creditors and the cash at bank level and of the actions taken to remediate urgent issues and had discussions with various Departmental Staff as to the level of urgency that was at play in the Shire and the Acting CEO's concerns over being required to continue raising Purchase Orders for urgent works when it was clear that the Shire was unable to pay its debts when falling due.

Since that time the Administration and Council have made significant inroads to resolving many facets of the issues at hand, including the current financial status as at the closing of the 30 June 2025 where the Shire result was that there was more cash held in the bank than Creditors. The reason for the Creditors not being paid was due to strict financial regulations placed on the entire organisation by the Acting CEO to ensure that the organisation was able to continue paying its staff and urgent bills until the budget could be adopted and the rates raised which would be received in earnest in August 2025. It should be noted that all outstanding Creditors are expected to be paid in full by mid-August 2025.

Many of the significant actions that have been taken can be seen in the attached report to the Minister. These long-term actions will result in long-term increased cashflow to the organisation and have created a level of sustainability in reach in the near future.

In June 2025 Council moved a motion to commence the process to facilitate the Disposal of Bluebush Village which from this potential disposal (Sale) would recoup the Shire significant funds that would enable the Council

to re-pay the significant portion of the Loans and by doing so reduce the expenditure of cash on the repayments, whilst earning additional rates from the property and remove the risk of potential future operational losses from the village. This potential disposal has the potential to have a significantly positively impact on the Shires finances and provide additional long-term income generated through the additional rates. The Department and the Minister have been advised of this intent and action.

Since this was approved by Council the interest in the disposal has been significant through Key Stakeholders in the sector and in addition has seen a large rise in the rooms booked and secured taking council over 50% + and the Shire is now profitable from the room bookings at the camp. This has also been advised to the Department and the Minister.

Attached is a Timeline Brief as to the actions and the works that have been undertaken since November 2024 and the planned outcomes over the next 12 months+ including the forecasted increases in available cashflow into the Shire of Coolgardie over time as revenues are increased, liabilities repaid, and loans repaid.

COMMENT

The Council have been requested to consider and report back to the Minister, on the 22 July 2025, a position on preparing a Joint Submission with the City of Kalgoorlie-Boulder for a Boundary Adjustment to merge the Shire of Coolgardie into the City.

The request, whilst being commented as being a Boundary Adjustment, is in fact an Amalgamation of the two Local Governments that is being considered. In this action if a Boundary Adjustment is required this is regulated through Section 2.1 of the Local Government Act 1995. This is attached for reference.

Special note in regards to the process within Section 2.1 of the Local Government Act, in who can make a submission, the requirements for the Local Government Advisory Board to undertake consultation, however this is after the submissions are presented, the Ministers decision after receiving the finding from the Local Government Advisory Board, Minister Right To Call a Poll of the Electors and the right for the Electors to Demand a Poll on Recommended Amalgamation as this matter is by definition and action.

The Position Paper that is being presented to the Minister, as attached, outlines that the Shire of Coolgardie, whilst has worked through a poor Financial Audit in 23/24, and currently has excessive debt, that the issues raised in the 23/24 audit in the majority have already been resolved and plans are to reduce the debt back to normal ranges within the 25/26 financial year.

In addition to the significant work that the Administration and Council have undertaken since November 2024, the Council has also worked through the investigation into the CEO, recently resulted in the Termination of the CEO. The Council, as per previous statements by the Shire President, "Accepts responsibility for the current financial situation and has taken significant steps under the Acting CEO to improve the financial position and rebuild trust". These actions have resulted in positive change across the organisation and the finances.

The drafted Position Paper, as attached and forms the resolution presented, is for the Shire to advise the Minister that it does not wish to present a joint Submission with the City to undertake a Boundary Adjustment for the City to take over all lands and assets of the Shire and Amalgamate the Shire of Coolgardie into the City of Kalgoorlie-Boulder. However, the position does elaborate further that the Council and the Administration is willing to work with the Department over the following 12 months whilst the Council undertakes the actions to bring about financial sustainability.

Within the Shire's Position the Council and the Administration are making considerable concessions to the Minister in proposing to work with the Department in an open and transparent manner, to which the Shire has not been afforded the opportunity to date so that the Minister is assured of the direction of the Shire. To facilitate this the Shire's recommendation is to formally adopt a Financial Recovery Plan, provide additional Budget

Reviews and Financial Reporting, offering the option to have an Independent Commissioner oversee the Council and that the Shire undertake additional discussions with the City regarding working jointly towards Key Projects that directly affect the City etc.

This position is based on the fact that just over 12 months has passed since the date of the audit findings from 23/24, Council has terminated the former CEO, undertook significant financial and administrative improvements during this period of turmoil, has closed out the Interim Audit for 2025 and are awaiting these findings, the 25/26 Financial Audit is booked in for October 2025, the sale of Bluebush Village is being progressed to Tender and an outcome of this is forecasted to be resolved around October 2025, through the 25/26 budget the liabilities of Council with outstanding Creditors, Grants and other matters will be resolved and not a burden on the Council moving forward.

From the Ministers comments to the Shire President that its "Business as Usual", consequently means for the Shire means that it is to continue to progress to adopt its budget, taking into consideration the submissions received on the 29 July 2025, that the process for the sale of Bluebush Village will be progressed, the Interim Audit Outcomes will be provided and the 24/25 Audit will be completed in October 2025. As such the question is to be raised that as 12 months have passed from the 23/24 audit, the Department have been aware of Councils Financial Position for an extended period and the Shire has recognised and acted in urgency to take significant actions to resolve the issues, hence what is the rationale to force a Boundary Change now and why an additional 12 months or longer, to demonstrate the continued positive direction, cannot be considered.

There is still a significant amount of work that is yet to be undertaken to restore the Shire of Coolgardie Council and Administration back to a position to a reputable position, however as stated this work has commenced and Council and the Administration are focused on this outcome.

CONSULTATION

To date, Council has not been provided the opportunity to undertake any consultation with the Shire of Coolgardie community. The Community are currently rallying and a petition to not undertake a Boundary Change/Amalgamation is being presented to the Council and the Minister and a number of letters have also been received opposing this action.

All through this process it has been requested by the Shire that the Community should be afforded the ability to be consulted prior to any submission being made to the Local Government Advisory Board and that this should occur in both the Shire and the City.

It is requested that as part of this process that the Minister request that the Department formally consult with the Shire of Coolgardie Council and Administration and seek guidance from the Shire's Auditors RSM and that the reports from Mr Ron Back and Moore be provided to the Shire for review and consideration as part of consultation process.

STATUTORY ENVIRONMENT

Local Government Act 1995 - Section 2.1 - Provisions about creating, changing the boundaries of, and abolishing districts

POLICY IMPLICATIONS

Whilst not a Policy, the Council are setting the position, as being opposed to the proposed Boundary Change/Amalgamation of the Shire and its lands and assets into the City of Kalgoorlie-Boulder.

FINANCIAL IMPLICATIONS

Whilst there are no direct financial implications to this item the following should be noted:

- The Shire has already incurred additional costs providing information to Mr Back and Moore
- The Shire is set to adopt its 25/26 Budget which will set the direction for the Shire moving forward
- The 25/26 Financial year will see a significant turnaround for the significant issues that face Council currently and set the Shire to be sustainable in 26/27
- Sale of Bluebush Village
- Resolution of the Grant Liabilities in 25/26

With these actions being undertaken, and many more the Council is set to work through the 25/26 Budget and finish this Financial Year in a strong position.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

Ensuring a well-informed Council makes good decisions for the community

ATTACHMENTS

1. Position Paper for the Minister
2. Shire of Coolgardie Brief Timetable
3. Schedule 2.1
4. Letters of Support

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council advise the Minister for Local Government; Disability Services; Volunteering; Youth; Gascoyne Hon Hannah Beazley MLA that the Shire of Coolgardie's position on a joint submission with the City of Kalgoorlie-Boulder to undertake a Boundary adjustment to amalgamate the Shire of Coolgardie into the City of Kalgoorlie Boulder is:

That the Shire of Coolgardie maintains its independence and be provided time to progress with its enacted plan to return financial sustainability and organisational stability to the Shire. This is proposed to be achieved through the following steps:

- 1) Prepare a formal Financial Recovery Plan for the Minister to review and invite the Department to participate in the process and formation of the plan. This plan will provide a path for the Shire to follow (as was previously discussed by the Department, with Moore Australia engaged to undertake, similar, in April 2025). The plan would incorporate the following:
 - a) Include the recent alteration of rating categories.
 - b) Increase rate revenue for 2025/26.
 - c) Additional funding streams for road works confirmed from Storm Damage Claim (scope being confirmed now).
 - d) Staff re-structure.
 - e) Continuation of significant cost reductions across the organisation as previously advised.
 - f) Additional funding streams being realised in 25/26.

- 2) Complete the 2024/25 Financial Audit, which recognises the Shire's positive financial achievements during the seven months since the CEO's suspension in November 2024. This action is booked in with the Auditors RSM for early October 2025.
- 3) Undertake the tender process to dispose of the Bluebush Village asset which will bring about significant improvement in the Shire's debt ratio and enable significant cashflow increases by removing the debt burden and potential losses of the camp.
- 4) Continue to engage in discussions with Key Stakeholders, who have expressed strong interest in leasing and upgrading of the Kambalda Airport.
- 5) Report to the Department quarterly on the Shire's financial progress, with regular updates on key outcomes, and provide Budget Reviews for the end of 31 December and 31 March periods.
- 6) Appoint an Independent Consultant to oversee Council decision-making and administration direction for the 2025/26 financial year and restore confidence within the Community and Ratepayers.
- 7) Enter into open discussions with the City of Kalgoorlie-Boulder regarding the Joint Development of Key Projects, as the City has key interests in each of the following:
 - Mungari Estate Development
 - Coolgardie Waste Site conversion to a Regional Waste Site for Class 2 waste disposal
 - Kambalda Bluebush Village
 - Development of Kambalda Airport
 - Goldfield Records Storage Facility
- 8) Should a Forced Amalgamation be the expressed intention of the Minister, the Shire will continue to explore its Legal Position on this matter and the use of Boundary Change legislation to enact a Forced Amalgamation.



Position Paper for the Minister of Local Government

Response re: Boundary Adjustment with City of Kalgoorlie-Boulder

Introduction

As requested by the Minister for Local Government; Disability Services; Volunteering; Youth; Gascoyne at a meeting with the Shire of Coolgardie and the City of Kalgoorlie-Boulder on 30 June 2025 concerning a potential boundary adjustment between the two local governments, this paper details the Shire of Coolgardie's position on the matter and options for a way forward.

It must be stated that while the Shire of Coolgardie Council accepts responsibility for the previous financial situation which has prompted the Minister's directive, a boundary adjustment was not the form of assistance or solution that the Shire was seeking from the Department.

The Shire of Coolgardie has made significant progress toward financial and organisational recovery in the 2024/25 financial year - and we feel strongly that we are able to maintain self-determination sustainably and responsibly, with support from the Department during this recovery phase.

The following outlines the Shire of Coolgardie Council Position and stance on the proposed Boundary Change/Amalgamation of the Shire of Coolgardie and the City of Kalgoorlie-Boulder.

Shire of Coolgardie Position

That the Shire of Coolgardie **maintains its independence** and be **provided time to progress with its enacted plan** to return financial sustainability and organisational stability to the Shire. This is proposed to be achieved through the following steps:

- 1) Prepare a formal Financial Recovery Plan for the Minister to review and invite the Department to participate in the process and formation of the plan. This plan will provide a path for the Shire to follow (as was previously discussed by the Department, with Moore Australia engaged to undertake, similar, in April 2025). The plan would incorporate the following:
 - a) Include the recent alteration of rating categories.
 - b) Increase rate revenue for 2025/26.
 - c) Additional funding streams for road works confirmed from Storm Damage Claim (scope being confirmed now).
 - d) Staff re-structure.
 - e) Continuation of significant cost reductions across the organisation as previously advised.
 - f) Additional funding streams being realised in 25/26.
- 2) Complete the 2024/25 Financial Audit, which recognises the Shire's positive financial achievements during the seven months since the CEO's suspension in November 2024. This action is booked in with the Auditors RSM for early October 2025.
- 3) Undertake the tender process to dispose of the Bluebush Village asset which will bring about significant improvement in the Shire's debt ratio and enable significant cashflow increases by removing the debt burden and potential losses of the camp.
- 4) Continue to engage in discussions with Key Stakeholders, who have expressed strong interest in leasing and upgrading of the Kambalda Airport.
- 5) Report to the Department quarterly on the Shire's financial progress, with regular updates on key outcomes, and provide Budget Reviews for the end of 31 December and 31 March periods.



Position Paper for the Minister of Local Government

Response re: Boundary Adjustment with City of Kalgoorlie-Boulder

- 6) Appoint an Independent Consultant to oversee Council decision-making and administration direction for the 2025/26 financial year and restore confidence within the Community and Ratepayers.
- 7) Enter into open discussions with the City of Kalgoorlie-Boulder regarding the Joint Development of Key Projects, as the City has key interests in each of the following:
 - Mungari Estate Development
 - Coolgardie Waste Site conversion to a Regional Waste Site for Class 2 waste disposal
 - Kambalda Bluebush Village
 - Development of Kambalda Airport
 - Goldfield Records Storage Facility
- 8) Should a Forced Amalgamation be the expressed intention of the Minister, the Shire will continue to explore its Legal Position on this matter and the use of Boundary Change legislation to enact a Forced Amalgamation.

Potential Amalgamation Position

That if the Shire of Coolgardie is required by the Minister to progress with the City **to explore the potential of a joint submission for an Amalgamation of the two Local Governments**, this would involve serious consideration and negotiation by both organisations for a significant number of key issues, outlined (but not limited to) below. It should be noted that it is the Shire's position that this is not the intent of the Boundary Change Provision and should be referred to as an Amalgamation and, as such, follow the requirements of the Act and Regulations if this was to occur.

In addition, appropriate due diligence and risk assessment, as well as seeking community input and consultation (via survey, calling for public submissions or a poll, as per the provisions of the Local Government Act) will need to be undertaken prior to any formal proposal to the LGAB.

1) Representation of allocated seats on the new entity Council

- Consideration for Council meetings in Kambalda and Coolgardie for a certain number of times per annum.
- What commitment/presence will the City's elected members and Shire of Coolgardie representatives have on the new entity?

2) Name of new entity

How will the new entity recognise the Shire of Coolgardie within its name, given the importance of its history, identity and culture within the Goldfields community?

3) Strategic planning assessment and combined funding allocation

- The Strategic Community Plan, Corporate Business Plan and Workforce Plan need to be considered and discussed as to how the new entity will be formed to recognise the agreed project, program and service delivery actions for the Shire of Coolgardie.
- What level of the rates expenditure from the new entity will be committed to be returned to the Shire of Coolgardie area into the future?
- Reviews of current status of key assets.
- Fees and charges' impact on service provision, especially to NFPs and community groups etc.

4) Consideration for service delivery commitments for a minimum of 5 years

- Existing GP service in Kambalda through St Johns at 1 x full time GP and medical centre provision.
- Community Assisted Transport provision in Kambalda.
- Library in Coolgardie and Kambalda provision.
- CRCs in Coolgardie and Kambalda provision.



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- Provision of gym access to Coolgardie and Kambalda.
 - Tourist facilities provided in Coolgardie and Kambalda.
 - Short stay caravan sites Kambalda and Coolgardie.
 - Support of community groups through Community Chest funding application processes.
 - Arts, cultural and sporting community group commitment and support.
 - Continuation of service provision from the Coolgardie and Kambalda Administrative Centres.
 - Fire Brigades and Ambulance Services.
 - Meals on Wheels service in both Coolgardie and Kambalda.
 - School Breakfast Club.
 - Youth facility in Kambalda as committed.
 - Work placement program with Kambalda West District High School.
 - Women's Health Clinic.
 - Head Space.
 - MEEDAC, Judumul, Men's Shed etc.
 - School holiday programs and staff day care service.
- 5) Ensure preservation of iconic community events and activities**
- Kambalda Community Christmas Tree
 - Coolgardie Day
 - Rodeo
 - Community movie nights
 - Kambalda Train
- 6) Community engagement of new entity**
- Proximity to the City will be a challenge in facilitating activities and events.
 - Providing community information and engagement to all residents.
 - Not all residents in the Shire have access to internet or even notice boards.
- 7) Commitment to facility maintenance and provision**
- Coolgardie and Kambalda Recreation Centres:
 - Provision of gym equipment at both sites
 - 2 indoor courts in Kambalda
 - 1 Indoor court in Coolgardie
 - CRC and library space at both sites
 - Swimming pools in Coolgardie (significant work required and near-future upgrade required for the 25m pool) and Kambalda (50m pool and infant pool).
 - Playground equipment and provision at both sites.
 - Administrative Offices in Coolgardie and Kambalda.
 - Connie's Café (Kambalda Recreation Centre).
 - Pool kiosks.
 - Kambalda football oval.
 - Tourist facilities and historical item preservation, held in care by the Shire and community (eg, Coolgardie Museum, Warden Finnerty's House).
 - Oval open space provision at Coolgardie and Kambalda East.
 - Kambalda Waste Site ongoing provision (long term contaminated waste issue needing to be resolved).
 - Coolgardie Waste Site continued provision.
 - Coolgardie Wastewater Sewerage System and treatment ponds.



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- Emergency Service Centres.
 - Continuation of footpath repair and development program that the Shire has been progressing through.
 - Kambalda Airport maintenance and upgrade.
- 8) Preservation of Shire of Coolgardie Council historical items and content in Shire owned or leased Buildings**
- The Shire has an extensive collection of historical items on display in the Museum and further extensive catalogued items.
 - Historical items from the Shire Council is extensive and must be preserved.
 - Significant Indigenous history.
 - Significant mining and prospecting history.
- 9) Staff commitments and assurance**
- Staff are continued to be employed in their roles until a potential merger date.
 - Organisational structure review undertaken prior to submission and merger.
 - Staff then be provided with ongoing employment, at their place of current working, on the agreed conditions of pay etc for a period of a minimum of 2 years.
 - Should an employee be requested to consider alternative employment duties, the employee does not lose pay or conditions and they are not required to relocate their place of employment unless mutually agreed.
 - The Shire liaises with the City as to any vacant positions that require filling during the holding over period.
 - Staff that have a contract expiring be afforded the opportunity to enter into a short-term contract to take them past the holding over period by 12 months to enable the new entity to properly consider the employment requirements, duties, numbers and locations.
 - Ongoing provision of Shire housing for Senior Staff in Coolgardie and Kambalda.
 - Provision of Shire Care for staff children during school holidays.
- 10) Road network requirements**
- Road User Agreements in place.
 - Haulage Campaigns.
 - Maintenance agreements.
 - Contracted road maintenance.
 - Regional Road Group committed projects.
 - Roads to Recovery projects.
 - Further reduction in potential funding for the new entity if the changes to the Regional Road Group continue.
 - DFES funding for storm damage from March 2024 – being finalised now.
 - Continuation of the use of the depots in Coolgardie and Kambalda
 - Bayley Street upgrade from electoral promise.
- 11) Contracts of service etc**
- Cleanaway contract
 - Sirrom Facility Management at Blue Bush Village
 - Waste disposal agreements/contracts
 - Acceptance of Waste from Esperance
 - Records Storage Facility
 - Buy Local Policy to support Local Businesses
 - Contracts, Agreements and Leases for use of spaces/offices in these buildings.
- 12) What commitment is provided for the Shire of Coolgardie residents from a Boundary Change**



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- Will the State or the City commit to funding the refurbishment of the Coolgardie pool?
- Will the State or the City commit to resolving the contaminated waste issue in Kambalda (even though this will become the City's problem)?
- Continuation of the grant to build new Aged Units in Kambalda.
- Continuation of the grant to refurbish the units in Coolgardie.
- Completion of the 3 GROH units at Goodenia Court, Kambalda.
- Commitment to install emergency generators at the Coolgardie and Kambalda Rec Centres to facilitate evacuations and emergency incidents.
- Will the City provide a bus/transport service to support community access to services if removed from Coolgardie and Kambalda?
- Continued development of the Horse Blocks in Coolgardie and commercial land in Coolgardie.
- City understanding and position of mining exploration etc within the Coolgardie Shire communities and impacts on residents and facilities.

13) Current actions of the Shire of Coolgardie underway

- Proposed disposal of Blue Bush Village.
- Proposed lease of the Airport to MRL.
- DFES funding from March 2025 storm event.
- Finalization of outstanding RRG funded road projects

14) Once the above has been negotiated by the two Councils and an agreement in principle has been reached:

- Negotiate with State Government regarding incentive to be provided to the new entity:
 - Cost of undertaking risk and due diligence assessments of the potential merger.
 - What incentive is to be provided to the new entity in funding over and above costs:-
 - Pay out debt.
 - Cost of rehabilitation of contamination at Kambalda.
 - Cost to develop upgraded Coolgardie Waste Facility into regional site.
 - Refurbishment of the Coolgardie Pool.
 - Kalgoorlie-Boulder items.

15) Once the final outcomes of the above are committed then the Shire wishes to:

- Survey/consult with its community as to the proposal and the points of agreement or not.
- Assess the Audit findings from the 2024/25 financial year planned for October 2025.
- Assess the progression of the 2025/26 Budget and actions taken and projects completed.
- Assess the impact of the disposal of the Bluebush village on the Shire finances and loans.
- Assess the finalised financial position of the Shire of Coolgardie as at the 1 July 2026.

Conclusion

As has been presented, the Shire of Coolgardie's Position, as endorsed by Council, is to maintain its independent local government status and be allowed time to implement its Financial Recovery Plan in consultation with the Department.

The Shire has seriously considered its position, as can be seen with the options provided within this brief, and would invite the Department and/or Minister's Office to engage with the Shire Council and Administration to better understand the current financial status and actions that have been put in place for the Financial Recovery.



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As also detailed, the Shire's Position on a Potential Amalgamation with the City of Kalgoorlie-Boulder is not the Council's preferred option and, from early vocal indications, nor is it the Shire of Coolgardie's Community who are currently taking action into their own hands. However, if progressed would be required to be undertaken as per the Local Government Act and Regulations for an Amalgamation.

Again, Council accepts responsibility for the previous financial situation and Council are willing to take the required actions to ensure the long-term sustainability of the Shire of Coolgardie as an independent, strong and vibrant Local Government.

Actions Timeline

	April 2020	The Department of Local Government Sport and Cultural Industries (DLGSC) initiated an investigation concerning matters related to the Shire's tendering processes, adherence to Council policies, declaration of interest by elected members, financial viability, organisational culture and additional matters.
	Late 2023	Investigation was finalised in late 2023, and the full report is available on the DLGSC website. https://www.dlgsc.wa.gov.au/department/publications/publication/report-of-the-inquiry-into-the-shire-of-coolgardie
2024	October 2024	The DGLSC held meetings with selected community members and contractors. The Shire Council was not involved in and was not provided with any resulting reports. Subsequently, the Shire received a formal direction from the DGLSC in December 2024 and responded accordingly. To date, no further communication has been received from the DGLSC.
	November 2024	CEO James Trail suspended
	November 2024	Acting CEO, Mr Cook commences and immediately raises the alarm with Council. DLGSC and WALGA regarding Council finances and administration status.
	November 2024 – ongoing	Acting CEO immediately takes action in reducing expenses and limiting liability exposures and working to increase revenue and clear the backlog of Creditors and receive outstanding debtors.
		CEO, prior to suspension, appointed Delivering Outcomes to investigate the Organisation for WHS. This was expanded, by the Shire President to investigate the CEO re WHS. This confidential report was provided back to the Shire President end of February 2025.
	January 2025	First meeting was facilitated with the Department of Local Government and WALGA to discuss the Shire of Coolgardie's financial situation and potential assistance. Department, through WALGA appointed Mr Ron Back to investigate the Shire's finances.
	January 2025	Council approved refinancing the existing short term CBA loan of \$12.5 Mil to a 10 year loan being Interest Only for 3 years to then progressing to interest and principle repayments for the remaining 7 years. Increased cash flow for the Council considerably by spreading the loan over the 10 years and making the loan interest free for three years.
	January – March 2025	Ongoing meetings between the Department, WALGA and Mr Back, did not include the Shire of Coolgardie Councillors or Acting CEO. Finalised report from Mr Back not provided to the Shire of Coolgardie.
	February 2025	Appointment of PSL Group to undertake a Workplace investigation into the CEO and commenced the background information gathering from the Administration, Council and Staff.
	April 2025	Moore appointed by the DLGSC – Several weeks later Laura Hunter from the Department contacted the Acting CEO advising that the Department had appointed Moore to undertake a more thorough review of the Shire finances, and could we provide them information and authority to use the Shires data that they had. I questioned this action as to what it was for and was told directly that it was to provide the Shire with possible actions and suggestions to move forward with. Due to the timing of this I again questioned the purpose of this as it was now April and Council needed to adopt a budget.

		The work undertaken by Moore, reported to the Department has not been provided to the Shire of Coolgardie, nor provide any advice and or support to the Shire as was indicated by the Department. It is assumed this information has been used to inform the Minister as to the Shire of Coolgardie financial status without the Shire of Coolgardie approving.
2025	April	Refinancing and increasing the ANZ loan from \$8.5 million to \$12.5 million, structured over 5 years as interest-only. Significantly increasing the cash flow to Council by extending the ANZ short term loan and enabling this loan to Interest only and variable for 5 years with the intent of as Council making a surplus at the end of each financial year to make significant repayments on this loan reducing the capital debt and further reducing the required interest repayments.
	8 April	At a Special Council Meeting on 8 April 2025 the Shire of Coolgardie Council approved new room rates for Kambalda's Bluebush Village, aiming to make the facility more competitive and financially sustainable. Council resolved to increase select commercial waste disposal charges
	17 April	James Trail submits his resignation
	22 April	Resignation accepted by council at a special council meeting
	2 June	Waste Facilities reduce hours resulting in \$25k savings for June
	June Council Meeting 2025	May financials posted a \$690K surplus.
	12 June	Shire of Coolgardie's application for an increased differential rate for the mining sector has been refused. Shire President, Acting CEO met with the Minister - At this the Shire President attempted to advise the Minister as to the actions that Council had taken, and the progress made. The Minister on several occasions reiterated to talk to your neighbour. When pressed as to what this meant it was advised talk to the City about a Boundary Adjustment.
	24 June	Council has endorsed a revised differential rating strategy for 2025/26 - introducing two new UV categories—Prospecting and Exploration—to reflect the varying impacts of mining activities.
	30 June	The Minister then at the meeting on the 30 June, with the City, and Hon Ali Kent in attendance again reiterated that she cannot see the Shire trading out of this mess and that her expectation was that the Shire would work with the City to prepare a joint submission to the Local Government Advisory Board recommending a Boundary Adjustment. Again, the Shire President attempted to present to the Minister the Shire's direction forward and the achievements to date. The Minister provided 3 weeks for the Shire and the City to negotiate and significantly advance the discussions for the Submission. The Minister also advised directly that she and her team had been through every scenario and that it was assessed that there was no hope for the Shire to trade out of this financial situation. No Supporting documentation was provided to this and nor was the Shire included in any of these discussions to include actions to date, cash flow improvements and future actions.
	Late June 2025	23/24 Audit finalised \$5.2 million deficit down from projected position of \$6.8 million

June 2025		Council endorsed the Acting CEO to progress an item to come to Council to commence a process for the Disposal of Bluebush Village.
30 June 2025		At the close of 24/25 the outstanding Creditors was \$2.8 Mill, cash at bank was \$2.9 Mill, outstanding Debtors was approx. \$1 mill and an untouched bank Overdraft of \$2 mill.
July		Total debt is \$27.5 million
8 July		Shire CEO employment terminated based on the results from the 23/24 Financial Audit.
July		From the Council meeting in June noting to stakeholders that the Bluebush Village is to go to Tender, strong interest has been received. Additionally, the room numbers have increased to 60+ %, increasing to over 70%+ over the following months placing Council into a good cash flow return from the camp.
July Council meeting		Council to be presented to approve the Process of the Disposal of the Bluebush Village commencing in August.
August		Once rates commence being received Council will clear all remaining outstanding creditors and commence paying invoices as they fall due.
August		Tender to be advertised for the disposal of Bluebush Tenders for significant road works to be progressed, removing the ongoing liability of \$2.5 Million of previous grants received
Oct		Complete the 24/25 Financial Audit. Work through the Election Process and appoint the new Council Members and have Elected New Shire President and Deputy.
Oct /Nov		Potential agenda item to Council for the disposal of the Bluebush Village. If a successful tender is accepted Settlement would be estimated at 3 months after acceptance.
Jan/Feb 2026		If the Bluebush is sold then the funds at settlement would be used to clear one of the CBA loans reducing debt to Council by 50% (as at 30 June) and placing the remaining funds into Reserve for the assessment of repaying more debt in the 26/27 Budget, as per the recommendation by the Auditors Repaying one of the CBA loans will release \$600K per annum in interest repayments.
June 2026		As at the 1 st June the Vestone Lease will be fully repaid removing this liability to Council, if the camp was not sold prior, returning to Council \$1.7 Million in cash flow per annum.
July 2025 to June 2026		Continue to provide solid direction and leadership for the organisation to continue to improve transparency and open communication and also improve processes and reduce audit and compliance issues.
June 2026		Have completed the required road works and fulfilled the liability of the \$2.2+ mill of outstanding grant liability hence releasing cash flow back to the organisation in 26/27. Prepare a budget for 26/27 with the new rating categories and commence winding back the rate in the \$ with the valuations received from the VGO which will see the rate in the \$ decrease over the following years.

Financial Actions and Results to Date

ACTION	OUTCOME/ FINANCIAL IMPACT
Total debt as at 15 July 2025 - \$27.4M	
Refinanced Shire loans into two new structures: • Loan 1: \$12.5M – 10 years (3 years interest only, 7 years principal & interest) • Loan 2: \$12.5M – interest only for 5 years	Increased cash flow by over \$2M in 2024/25 and provides \$11.4M in cash flow towards repayments over 2 years.
Converted \$4M in short-term creditor debt into long-term debt	Managed under second refinanced loan
ACEO personally authorising all Purchase Orders; urgent purchases only	Estimated savings of over \$500K since November
Ceased all non-essential consultants	Estimated savings of \$300K
Ceased all non-essential contractor works	Estimated savings of over \$1M
Ceased staff recruitment and placed vacancies on hold	Estimated saving of \$400K
Sold Coolgardie Waste Site compactor	Generated \$220K from sales
Resolved Coolgardie Wastewater Liner legal action	Council to receive approx. \$170K in July 2025
Increased fees and charges where appropriate	Immediate revenue increase of \$50K+, long-term gains expected
Increased debt recovery action	Large reduction in outstanding debtors
Reduced Waste Site hours in Coolgardie and Kambalda	Estimated annual savings of \$350K+
Estimated Total Debt as at 30 June 2026 if Bluebush Village - \$13.2M (with cash held in reserve est \$6 - \$8 Mill and any other savings surplus achieved by the Shire)	
Estimated Debt if Bluebush Village is not sold as at the 30 June 2026 \$25.7 Mill less any surplus achieved by Council during the year.	

Expected Benefits in 2025/26

BENEFIT	FINANCIAL IMPACT/NOTES
Repayment of remaining outstanding creditors	Full clearance expected
Loan cash flow savings	Over \$3M in savings
Continued reduced staffing levels	Estimated savings of \$500K (not preferred, but strategic due to potential boundary change/amalgamation)
Annual savings from reduced Waste Site hours	\$500K+
Increased revenue from fees and charges	Estimated increase of \$250K+
Completion of road works	Eliminates \$2.5M liability; frees \$1.7M in cash flow for 2026/27
Tender for sale of Bluebush Village (late July/August)	Potential to repay CBA loan(s); could result in \$600K in annual interest savings
Final payment on Vestone Capital Lease (June 2026)	2026/27 savings of \$1.5M in cash flow
Reduction in legal fees (post-investigations)	Estimated savings of \$150K
Increase in Rate Income	Increased revenue of \$2.2 Mill
Focus Minerals purchase of Wastewater	Potential \$275K per annum

Additional Expected Benefits in 2026/27

BENEFIT	FINANCIAL IMPACT/NOTES
Repayment of one CBA loan in 25/26	Return to Council \$600K in interest savings direct to cash flow.
Repayment of Vestone Lease on Camp	Return \$1.7 Mill in loan repayments and interest direct to cash flow.
Ongoing waste site reduction in costs	Savings of \$350K +
Continued increased rate income but minor additional increase as per Rate Strategy of 4%	Increase in rates of \$592K
Additional repayment of second CBA loan minimal repayment of 50%	Increase cash flow from Interest savings of \$300K +
Completion of Road works in 25/26	frees \$1.7M in cash flow for 2026/27 by not having to repay this grant liability

Schedule 2.1 — Provisions about creating, changing the boundaries of, and abolishing districts

[Section 2.1(2)]

1. Terms used

In this Schedule, unless the contrary intention appears —

affected electors, in relation to a proposal, means —

- (a) electors whose eligibility as electors comes from residence, or ownership or occupation of property, in the area directly affected by the proposal; or
- (b) where an area of the State is not within or is not declared to be a district, people who could be electors if it were because of residence, or ownership or occupation of property, in the area directly affected by the proposal;

affected local government means a local government directly affected by a proposal;

notice means notice given or published in such manner as the Advisory Board considers appropriate in the circumstances;

proposal means a proposal made under clause 2 that an order be made as to any or all of the matters referred to in section 2.1.

2. Making a proposal

- (1) A proposal may be made to the Advisory Board by —

- (a) the Minister; or
- (b) an affected local government; or
- (c) 2 or more affected local governments, jointly; or
- (d) affected electors who —
 - (i) are at least 250 in number; or
 - (ii) are at least 10% of the total number of affected electors.

- (2) A proposal is to —

- (a) set out clearly the nature of the proposal, the reasons for making the proposal and the effects of the proposal on local governments; and
- (b) be accompanied by a plan illustrating any proposed changes to the boundaries of a district; and
- (c) comply with any regulations about proposals.

[Clause 2 amended: No. 49 of 2004 s. 67(2).]

3. Dealing with proposals

- (1) The Advisory Board is to consider any proposal.
- (2) The Advisory Board may, in a written report to the Minister, recommend* that the Minister reject a proposal if, in the Board's opinion —
- (a) the proposal is substantially similar in effect to a proposal on which the Board has made a recommendation to the Minister within the period of 2 years immediately before the proposal is made; or
 - (aa) where the proposal was made by affected electors under clause 2(1)(d), that the majority of those electors no longer support the proposal; or
 - (b) the proposal is frivolous or otherwise not in the interests of good government.

* Absolute majority required.

- (3) If, in the Advisory Board's opinion, the proposal is —
- (a) one of a minor nature; and
 - (b) not one about which public submissions need be invited,
- the Board may, in a written report to the Minister, recommend* that the Minister reject the proposal or that an order be made in accordance with the proposal.

** Absolute majority required.*

- (4) Unless it makes a recommendation under subclause (2) or (3), the Advisory Board is to formally inquire into the proposal.

[Clause 3 amended: No. 64 of 1998 s. 52(2); No. 49 of 2004 s. 67(3).]

4. Notice of inquiry

- (1) Where a formal inquiry is required the Advisory Board is to give —
- (a) notice to affected local governments, affected electors and the other electors of districts directly affected by the proposal; and
 - (b) a report to the Minister.
- (2) The notice and report under subclause (1) are to —
- (a) advise that there will be a formal inquiry into the proposal; and
 - (b) set out details of the inquiry and its proposed scope; and
 - (c) advise that submissions may be made to the Board not later than 6 weeks after the date the notice is first given about —
 - (i) the proposal; or
 - (ii) the scope of the inquiry.
- (3) If, after considering submissions made under subclause (2)(c), the Advisory Board decides* that the scope of the formal inquiry is to be significantly different from that set out in the notice and report under subclause (1), it is to give —
- (a) another notice to affected local governments, affected electors and the other electors of districts directly affected by the proposal; and
 - (b) another report to the Minister.
- (4) The notice and report under subclause (3) are to —
- (a) set out the revised scope of the inquiry; and
 - (b) advise that further submissions about the proposal, or submissions about matters relevant to the revised scope of the inquiry, may be made to the Board within the time set out in the notice.

** Absolute majority required.*

5. Conduct of inquiry

- (1) A formal inquiry is to be carried out, and any hearing for the purposes of the inquiry is to be conducted, in a way that makes it as easy as possible for interested parties to participate fully.
- (2) In carrying out a formal inquiry the Advisory Board is to consider submissions made to it under clause 4(2)(c) and (4)(b) and have regard, where applicable, to —
- (a) community of interests; and
 - (b) physical and topographic features; and

- (c) demographic trends; and
- (d) economic factors; and
- (e) the history of the area; and
- (f) transport and communication; and
- (g) matters affecting the viability of local governments; and
- (h) the effective delivery of local government services,

but this does not limit the matters that it may take into consideration.

6. Recommendation by Advisory Board

- (1) After formally inquiring into a proposal, the Advisory Board, in a written report to the Minister, is to recommend* —
 - (a) that the Minister reject the proposal; or
 - (b) that an order be made in accordance with the proposal; or
 - (c) if it thinks fit after complying with subclause (2), the making of some other order that may be made under section 2.1.

** Absolute majority required.*

- (2) The Advisory Board is not to recommend to the Minister the making of an order that is significantly different from the proposal into which it formally inquired unless the Board has —
 - (a) given* notice to affected local governments, affected electors and the other electors of districts directly affected by the recommendation of its intention to do so; and
 - (b) afforded adequate opportunity for submissions to be made about the intended order; and
 - (c) considered any submissions made.

** Absolute majority required.*

7. Minister may require poll of electors

In order to assist in deciding whether or not to accept a recommendation of the Advisory Board made under clause 6, the Minister may require that the Board's recommendation be put to a poll of the electors of districts directly affected by the recommendation.

8. Electors may demand poll on recommended amalgamation

- (1) Where the Advisory Board recommends to the Minister the making of an order to abolish 2 or more districts (the *districts*) and amalgamate them into one or more districts, the Board is to give notice to affected local governments, affected electors and the other electors of districts directly affected by the recommendation about the recommendation.
- (2) The notice to affected electors has to notify them of their right to request a poll about the recommendation under subclause (3).
- (3) If, within one month after the notice is given, the Minister receives a request made in accordance with regulations and signed by at least 250, or at least 10%, of the electors of one of the districts asking for the recommendation to be put to a poll of electors of that district, the Minister is to require that the Board's recommendation be put to a poll accordingly.
- (4) This clause does not limit the Minister's power under clause 7 to require a recommendation to be put to a poll in any case.

[Clause 8 amended: No. 64 of 1998 s. 52(3).]

9. Procedure for holding poll

- (1) Where, under clause 7 or 8, the Minister requires that a recommendation be put to a poll —
 - (a) the Advisory Board is to —
 - (i) determine the question or questions to be answered by electors; and
 - (ii) prepare a summary of the case for each way of answering the question or questions;
 - and
 - (b) any local government directed by the Minister to do so is to —
 - (i) in accordance with directions by the Minister, make the summary available to the electors before the poll is conducted; and
 - (ii) subject to subclause (2), declare* the Electoral Commissioner, or a person approved by the Electoral Commissioner, to be responsible for the conduct of the poll under Part 4, and return the results to the Minister.

** Absolute majority required.*

- (2) Before making a declaration under subclause (1)(b)(ii), the local government is to obtain the written agreement of the Electoral Commissioner.

[Clause 9 amended: No. 49 of 2004 s. 67(4) and (5).]

10. Minister may accept or reject recommendation

- (1) Subject to subclause (2), the Minister may accept or reject a recommendation of the Advisory Board made under clause 3 or 6.
- (2) If at a poll held as required by clause 8 —
 - (a) at least 50% of the electors of one of the districts vote; and
 - (b) of those electors of that district who vote, a majority vote against the recommendation,

the Minister is to reject the recommendation.
- (3) If the recommendation is that an order be made and it is accepted, the Minister can make an appropriate recommendation to the Governor under section 2.1.

10A. Recommendations regarding names, wards and representation

- (1) The Advisory Board may —
 - (a) when it makes its recommendations under clause 3 or 6; or
 - (b) after the Minister has accepted its recommendations under clause 10,

in a written report to the Minister, recommend the making of an order to do any of the things referred to in section 2.2(1), 2.3(1) or (2) or 2.18(1) or (3) that the Board considers appropriate.
- (2) In making its recommendations under subclause (1) the Advisory Board —
 - (a) may consult with the public and interested parties to such extent as it considers appropriate; and
 - (b) is to take into account the matters referred to in clause 8(c) to (g) of Schedule 2.2 so far as they are applicable.

[Clause 10A inserted: No. 64 of 1998 s. 52(4).]

11. Transitional arrangements for orders about districts

- (1) Regulations may provide for matters to give effect to orders made under section 2.1 including —
- (a) the vesting, transfer, assumption or adjustment of property, rights and liabilities of a local government;
 - (b) the extinguishment of rights of a local government;
 - (c) the winding up of the affairs of a local government;
 - (d) the continuation of actions and other proceedings brought by or against a local government before the taking effect of an order under section 2.1;
 - (e) the bringing of actions and other proceedings that could have been brought by or against a local government before the taking effect of an order under section 2.1;
 - (f) if the effect of an order under section 2.1 is to unite 2 or more districts, the determination of the persons who are to be the first mayor or president, and deputy mayor or deputy president, of the new local government;
 - (g) the continuation of any act, matter or thing being done under another written law by, or involving, a local government.
- (2) Subject to regulations referred to in subclause (1), where an order is made under section 2.1 any local governments affected by the order (including any new local government created as a result of the order) are to negotiate as to any adjustment or transfer between them of property, rights and liabilities.
- (3) Where an order is made under section 2.1 the Governor may, by order under section 9.62(1), give directions as to any of the matters set out in subclause (1) if, and to the extent that, those matters are not resolved by regulations referred to in that subclause or by negotiation under subclause (2).
- (4) A contract of employment that a person has with a local government is not to be terminated or varied as a result (wholly or partly) of an order under section 2.1 so as to make it less favourable to that person unless —
- (a) compensation acceptable to the person is made; or
 - (b) a period of at least 2 years has elapsed since the order had effect.
- (5A) The value of compensation required to be made under subclause (4)(a) to a person whose contract of employment with a local government is terminated or varied is not to exceed in total —
- (a) in the case of a person whose contract of employment is terminated —
 - (i) if the person's employment is governed by a written contract in accordance with section 5.39, the maximum amount of money to which the person is entitled, under that contract, if the contract is terminated before the expiry date; or
 - (ii) in any other case, the value of the person's final annual remuneration, as calculated in accordance with regulations made for the purposes of section 5.50(3);
 - or
 - (b) in the case of a person whose contract of employment is varied, the lesser of —
 - (i) the amount that the person would have been entitled to if the person's contract of employment had been terminated before the expiry date; or
 - (ii) the value of the person's annual remuneration for the year ending on the date of the variation, calculated in accordance with regulations made for the

purposes of section 5.50(3) as if the person's contract of employment had terminated on that date.

- (5B) For the purposes of subclause (5A), the total value of the compensation required to be made to a person includes all amounts to which the person is entitled under a contract of employment or award relating to the person as an employee of the local government.
- (5) The rights and entitlements of a person whose contract of employment is transferred from one local government to another, whether arising under the contract or by reason of it, are to be no less favourable to that person after the transfer than they would have been had the person's employment been continuous with the first local government.
- (6) If land ceases to be in a particular district as a result of an order under section 2.1, any written law that would have applied in respect of it if the order had not been made continues to apply in respect of the land to the extent that its continued application would be consistent with —
 - (a) any written law made after the order was made; and
 - (b) any order made by the Governor under subclause (8).
- (7) Regulations may make provision as to whether or not, or the modifications subject to which, a written law continues to apply in respect of land under subclause (6).
- (8) The Governor may, in a particular case, by order, vary the effect of subclause (6) and regulations made in accordance with subclause (7).

[Clause 11 amended: No. 64 of 1998 s. 52(5); No. 26 of 2016 s. 23.]

12. Registration of documents

- (1) In this clause —
relevant official means —
 - (a) the Registrar of Titles under the *Transfer of Land Act 1893*; or
 - (b) the Registrar of Deeds and Transfers under the *Registration of Deeds Act 1856*; or
 - (c) the Minister administering the *Land Administration Act 1997*; or
 - (d) any other person authorised by a written law to record and give effect to the registration of documents relating to transactions affecting any estate or interest in land or any other property.
- (2) The relevant officials are —
 - (a) to take notice of an order of the kind referred to in clause 11(3) relating to property, rights and liabilities; and
 - (b) to record and register in the appropriate manner the documents necessary to show the effect of the order as it relates to those matters.

[Clause 12 inserted: No. 26 of 2016 s. 24.]

CASE AGAINST AMALGAMATION : JAN McLEOD (1)
15-07-2025

- highly unlikely to have any representation in local govt. (CITY OF KAL-Boulder) due to :-

JMcLeod
2 pages

~ 30,600 City of Kal-Boulder } ie. population / electors
~ 3,600 Shire of Coolgardie }

- Kal-Boulder : only 8 Councillors

- change to preferential voting in local govt

- limited appreciation of issues facing residents of Coolgardie and Kambalda by City of K-B Councillors / population
- small towns situated away from regional centre, Kalg.-Boulder

SHIRE OF COOLGARDIE	
RECORD No	OFFICER <i>Kasey</i>
16 JUL 2025	
FILE No	ACTION DATE

- access to meetings in person
 - Shire of Coolg. has alternate monthly meetings in Coolg. / Kambalda
- servicing of towns
 - filling of staff positions
 - maintenance of roads, streets, parks : Coolg., Kambalda, Kambalda West
+ gravel roads outlying areas
 - Coolg. Waste Water Treatment Plant has major issues
limited funds in Reserve A/c
 - Coolg. Waste Facility (Tip) has issues, needs major major work
 - Remediation of Kambalda Waste Facility - no Reserve A/c (money transferred)
 - 2 Rec. Centres : Coolgardie & Kambalda West
 - 2 Council Offices : Coolg. & Kambalda West
 - 2 swimming pools : Coolg. & Kambalda West
 - Airport : Kambalda West : no Reserve A/c (money transferred)
 - support of doctors / health services : Kambalda West
+ need for a visiting doctor in Coolgardie

(2)

- communication issues
 - lack of 4G service Coolg - Esp Hwy x Coolg-Esp Hwy end of Goldfields Hwy
- STRONG HISTORY
 - Coolgardie : "Mother-of-the-Goldfields"
 - Kambalda : Australia's FIRST Nickel Town
 - Kalgoorlie : was 'East Coolgardie'
- Potential for LOSS OF IDENTITY & HISTORY due to emphasis on City of Kalgoorlie-Boulder
- lack of sufficient funding
- City of Kalg. - Boulder should not take on Shire of Coolg.'s debt
- Is the extent of the debt truly known?
- Shire of Coolgardie should be given the opportunity to improve its financial situation without the influence of ex-CEO, Mr. James Trail.
- Any incentive given to the City of Kalgoorlie-Boulder should be given directly to the Shire of Coolgardie to help improve its financial position.
- NOTE: The Council of the Shire of Coolgardie was not suspended in 2008 as stated by the Hon. Mrs Ali Kent ~ 70 Councils had invested money with LEHMAN BROTHERS, the 4th-largest investment bank in the United States upon advice from WALGA, so Shire of Coolgardie was not alone in this; the collapse of Lehman Brothers took a toll on many Councils and was part of a huge financial crisis in America costing them ^{over} \$700 billion.

[Signature]
17-07-2025



Versatile Plant Hire & Contracting Pty Ltd
ABN 99 607 017 498
08 6558 1259/0416 262 228
admin@vphe.com.au
P.O. Box 10437
Kalgoorlie WA 6433
11 Broadwood St
Broadwood
WA 6430

9/7/2025

Shire of Coolgardie
Attn: Aaron Cook, Acting CEO

Re: Amalgamation/boundary adjustment with the City of Kalgoorlie-Boulder

Dear Aaron,

I feel compelled to write to you regarding the proposed amalgamation with CKB, both as a resident of Coolgardie and a contractor to the Shire of Coolgardie.

As a resident, I am opposed to this amalgamation.

I have lived in Coolgardie for 3 years, after 16 years living in Kalgoorlie. My wife and I have found the small community, the local landscape, the history of the town (as displayed in the museum as well as around the town) and the comparative peace and quiet to be wonderful.

With our young children we take advantage of the Coolgardie Park, various activities for families that are run at the Rec Centre and the library, the swimming pool and the occasional Devonshire Tea at Warden Finnerty's house. We attend community events when they are on. The Shire provides all these facilities and Shire staff do a great job of running them.

We've also had reason to attend the health campus on Hunt St a few times with sick kids and we find it reassuring that there is at least that service available to us without having to travel to Kalgoorlie. A doctor on a regular roster would be incredibly valuable to the community, and I know that the Shire has been working towards this for a few years now.

I fear that should the Shire amalgamate with Kalgoorlie, Coolgardie would become a low priority for the 'local' governing body. Family and community events and facilities provided for the Kalgoorlie population are unlikely to be duplicated for a small satellite town with a comparatively tiny population. At least while we are living in the Shire of Coolgardie, the town of Coolgardie is a significant population centre and it makes sense to provide such services to the community.

As a business operator in the area I am also opposed to the amalgamation.

I invested significantly in machinery, employees and an industrial premises lease in Coolgardie in order to service the contracts that I have had with the Shire since mid-2024, and I've had very little return on those investments since the beginning of December 2024, as you know. I am hanging on though, because I trust that the Shire is working out a recovery plan which will see a restart of the earthmoving maintenance and construction works we do for them.



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WA 6430

If we are folded into the City of Kalgoorlie-Boulder, will my existing contracts be honoured? Or even recognised? I've been carrying the financial and human resources pain of my client's financial collapse for a long time now, in the belief that it will turn around eventually. If my business is shrugged off permanently in favour of the incumbent contractor from another local government area, that will mean that my patience and sufferance, not to mention the financial risk I took on in good faith has been for nothing.

How many other small businesses that are engaged with the Shire are in the same boat?

My objective in our contracts with the Shire was to provide a cost-effective, high-quality service to the community I live in and to improve the condition and facility of the Shire assets we worked on, for the benefit of all. That involved employing local people (I had 4 Coolgardie residents working on those contracts when they were put on hold), spending money with other Coolgardie-based businesses (mainly haulage contractors), sponsoring local community groups and events (Coolgardie Day, VFRS), providing rapid response capabilities when needed for infrastructure failures, and generally being a responsible corporate citizen.

I've tried in the past to secure work with the City of Kalgoorlie-Boulder, with no result. They have long-term contractors in place for the work we do and it feels unlikely that my business would have a chance to continue our work under them. Without ongoing work with the Shire there is no reason for me to operate my business in Coolgardie, and I'll have no option but to withdraw the parts of my business that I've kept alive there in favour of paid work for the mining industry.

I am an optimist in business. I have confidence in the Shire's progress towards financial recovery, and I am on board for the future with the Shire of Coolgardie.

But I believe that an amalgamation with a larger neighbour will be detrimental to the amenity and prosperity of the people that live and work within the Shire.

We live in a beautiful place with a rich and valuable history, full of passionate people who don't ask for much. I believe that the Shire of Coolgardie can support itself with the people and resources based within its own boundaries.

Please fight for our Shire to remain independent.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Phil Yates', is enclosed in a thin black rectangular border.

Phil Yates
Managing Director



15th July 2025

The Hon. Hannah Beazley MLA
Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

RE: Request for Delay in Any Decision Regarding Amalgamation or Boundary Changes Involving the Shire of Coolgardie

Dear Minister Beazley,

As a business owner operating within the Shire of Coolgardie, I am writing to respectfully request that no decision be made regarding any proposed amalgamation or boundary realignment involving our Shire until further work is undertaken to properly assess the situation and involve the community.

We acknowledge the financial challenges the Shire has faced in recent years. However, under the leadership of the current Acting CEO, Mr. Aaron Cook, we are already seeing positive strides in operational improvement and renewed community engagement. These early signs of progress are encouraging, and we believe the Shire should be given a fair opportunity to continue this momentum without the added pressure of structural changes at this time.

In particular, we are calling for:

- 1) Adequate time for the Shire to conduct a thorough and independent risk assessment of any proposed changes;
- 2) Meaningful community consultation involving residents, businesses, and key stakeholders; and
- 3) An opportunity for the new leadership to implement reforms and demonstrate the Shire's potential for recovery.

Ray White Kambalda
PO Box 76
Shop 4 Kambalda Plaza
Kambalda West WA 6442
08 9027 1727
admin.kambalda.wa@raywhite.com

Optany Pty Ltd
Ray White Kambalda
12 144 930 263

Ray White.

As a local business invested in the future of this region, we are deeply committed to supporting strong, accountable, and locally led governance. A rushed process risks overlooking viable alternatives and may undermine the strong community identity and local economy that we are proud to be a part of.

We respectfully urge the State Government to allow the Shire of Coolgardie the time and space it needs to prove what is possible with dedicated leadership and the support of its community. Let us make decisions about our future with transparency, care, and full community participation.

Thank you for considering this request.

Yours sincerely,



Cheryl Davis

Ray White Kambalda



PLUMBING • EXCAVATION • CONTROLLED WASTE

E: admin@emyjor.com.au
A: PO Box 10242, Kalgoorlie WA 6430
KALGOORLIE
6 Epis Street, Kalgoorlie WA 6430

P: 9022 8629
W: www.emyjor.com.au
PERTH
3/2 Opportunity Street, Wangara WA 6065

Emyjor Services
6 Epis Street
Kalgoorlie WA 6430
15/07/2025

The Hon. Hannah Beazley MLA
Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

Subject: Concerns Regarding Proposed Changes to the Shire of Coolgardie

Dear Minister Beazley,

I am writing as the Managing Director of Emyjor Services, a Kalgoorlie-based business operating across both the City of Kalgoorlie-Boulder and the Shire of Coolgardie.

We are closely engaged in the region and, like many local businesses, are concerned about the proposal to amalgamate or realign boundaries involving the Shire of Coolgardie.

The Shire of Coolgardie has been open and proactive in identifying its financial and governance challenges. It has acknowledged the areas where improvement is needed and has shown a willingness to work through these issues with support. What's important to note is that this is a shire with real economic potential—particularly in the mining sector—which provides a strong and proven revenue stream that, if managed well, can support long-term sustainability.

Rather than dissolving its independence or merging it into another entity, what the Shire needs now is time and targeted assistance to rebuild its capacity and continue its reform efforts. The current trajectory, though difficult, is not without promise.

At the same time, the City of Kalgoorlie-Boulder is dealing with its own internal challenges. It would be unfair and impractical to expect it to take on responsibility for another local government without resolving its existing issues. The risk of further instability and long-term financial pressure on both communities is real if this is rushed.

I respectfully urge the State Government to delay any structural changes and instead support a collaborative approach that gives the Shire of Coolgardie the opportunity to recover and succeed on its own terms—with the appropriate oversight and assistance.

I would be happy to discuss these concerns further if needed.

Sincerely,

Greg Bowden

Managing Director

Emyjor Services



Kalsigns Pty Ltd
13 Darcy Lane
West Kalgoorlie WA 6430
14/7/2025

The Hon. Hannah Beazley MLA
Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

Subject: Request for Delay in Amalgamation or Boundary Changes Involving the Shire of Coolgardie

Dear Minister Beazley,

As a locally owned and operated business based in the City of Kalgoorlie-Boulder, I am writing to express my concern regarding the potential amalgamation or boundary realignment involving the Shire of Coolgardie.

While we support regional collaboration and sustainable governance, I do not believe that proceeding with such a significant change at this time is in the best interest of our community or the broader region.

The Shire of Coolgardie is currently facing a well-documented financial crisis, and we are concerned that an amalgamation at this point would place an unfair and unsustainable burden on ratepayers and businesses in Kalgoorlie-Boulder. Our city should not be expected to absorb the consequences of long-term mismanagement, nor take on the liabilities and debt accumulated by another local government without adequate assessment and consultation.

We strongly urge the State Government to allow more time for the Shire of Coolgardie to:

- Undertake a full risk assessment of its financial and operational position.
- Complete genuine community consultation with residents and stakeholders; and
- Allow the new leadership team the opportunity to implement reforms and demonstrate whether recovery is possible.

We believe the responsible course of action is to allow the Shire time to attempt to stabilise and improve before any irreversible structural decisions are made. Rushing this process risks further division, financial strain, and unintended long-term impacts for both local governments involved.

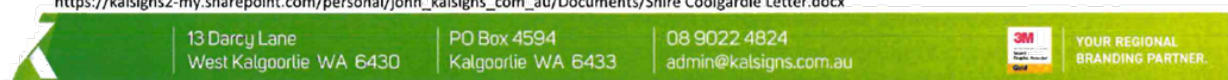
Thank you for considering this request in the interest of transparency, accountability, and regional fairness. I welcome the opportunity to discuss this matter further if required.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'John Bruce', written over a horizontal line.

John Bruce
Managing Director
Kalsigns Pty Ltd

[https://kalsigns2-my.sharepoint.com/personal/john_kalsigns_com_au/Documents/Shire Coolgardie Letter.docx](https://kalsigns2-my.sharepoint.com/personal/john_kalsigns_com_au/Documents/Shire%20Coolgardie%20Letter.docx)



The Book Boutique on Burt
36 Burt Street Boulder WA 6432
City of Kalgoorlie-Boulder
14.07.25

The Hon. Hannah Beazley MLA
Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

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Thank you for considering this request in the interest of transparency, accountability, and regional fairness. I welcome the opportunity to discuss this matter further if required.

Yours sincerely,

Donna Hutcheson
Owner Operator
The Book Boutique on Burt

Postal Address: 108 King Street, Coolgardie. WA. 6429
[ABN:1149 248 2477](mailto:coolgardiersl@gmail.com)



COOLGARDIE SUB BRANCH
Email: coolgardiersl@gmail.com

14th July, 2025

The Hon. Hannah Beazley MLA

Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

Subject: Urgent Request to Delay Amalgamation/Boundary Changes for the Shire of Coolgardie

Dear Minister Beazley,

As a proud community group based in the historic town of Coolgardie, we are writing to express our deep concern over the proposed amalgamation or boundary changes involving the Shire of Coolgardie and the City of Kalgoorlie-Boulder.

Coolgardie is more than just a dot on the map—it is a place rich in history, culture, resilience, and community spirit. We have weathered storms before, and while we acknowledge the current challenges faced by the Shire, we truly believe there is still time and opportunity to turn things around. With the recent leadership change and the appointment of Acting CEO Aaron Cook, we are finally seeing the beginnings of stability and hope.

We respectfully ask that the State Government allows our Shire the time to:

1. Conduct an independent and transparent risk assessment.
2. Hold genuine and inclusive community consultation; and
3. Give new leadership time to implement reforms and drive recovery.

Our group—like many others in Coolgardie—is built on connection, heritage, and a fierce sense of place. We are not opposed to change, but we are opposed to having it forced upon us without time, consultation, or a chance to fix what can still be fixed.

This is our home. Please let us be part of the solution, not casualties of a rushed decision.

Yours sincerely,
Ann Meagher
Secretary

Coolgardie Primary Parents & Citizen Association
46 Shaw Street
COOLGARDIE WA 6429

The Hon. Hannah Beazley MLA
Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

Subject: Urgent Request to Delay Amalgamation/Boundary Changes for the Shire of Coolgardie

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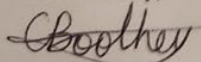
Our group—like many others in Coolgardie—is built on connection, heritage, and a fierce sense of place. We are considering the children of Coolgardie and the impact amalgamating with Kalgoorlie will cause. Coolgardie Primary School has already experienced lack of support through the Labour Government in Kalgoorlie. It is a major concern that as a small community and small school that we will be left behind and not receive the support we are in need of. The Shire of Coolgardie has respectively supported the school and children of Coolgardie as much as possible given the circumstances and continue to provide support.

Roger Cook and the Shire of Coolgardie are trying to rectify the predicament the shire is currently under, and positive changes are being seen. The decision for possible amalgamation has happened quickly without reflecting the thoughts of the community members and groups who make this town.

We are not opposed to change, but we are opposed to having it forced upon us without time, consultation, or a chance to fix what can still be fixed.

This is our home. Please let us be part of the solution, not casualties of a rushed decision.

Yours sincerely,



Coriana Boothey
President
Coolgardie Primary P&C Association

**Golden You Leadership**

108 Lindsay Street, Coolgardie
meghan@goldenyou.com.au
18 July 2025

The Hon. Hannah Beazley MLA

Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

Subject: Letter of Support – Request for More Time for the Shire of Coolgardie

Dear Minister Beazley,

On behalf of Golden You Leadership, I write to express our strong support for a pause on any proposed amalgamation or boundary change involving the Shire of Coolgardie, to allow time for meaningful recovery, proper consultation, and informed decision-making.

Golden You Leadership works with young people and families right across the Goldfields region. From Kalgoorlie-Boulder to Coolgardie and beyond, our programs are designed to build leadership, identity, and resilience in our youth. We see every day how much place and community matter—how deeply our young people care about where they come from, and the pride they carry in their local identity.

The Shire of Coolgardie has faced some undeniable challenges, I believe with stronger leadership, clearer direction, and increasing community engagement, there is real potential for positive reform. However, meaningful progress takes time—and that time must be given if we want long-term solutions that respect the voices of those who live and work in the region.

We believe the Shire deserves the opportunity to complete a transparent and independent risk assessment, engage in genuine and inclusive community consultation, and continue rebuilding trust and stability under its evolving leadership.

As an organisation committed to empowering the next generation, we know how critical it is for communities to feel heard and supported. A rushed amalgamation, particularly one driven by urgency rather than collaboration, risks harming not only local governance but the spirit and cohesion of our region.

We respectfully urge you to support a delay in any amalgamation or boundary changes involving the Shire of Coolgardie, so the community has the chance to be part of the solution—stronger, better informed, and better prepared for the future.

Thank you for your time and consideration.

Warm regards,

A handwritten signature in black ink, appearing to read 'MK' with a stylized flourish at the end.

Meghan Kent

Founder & Director

Golden You Leadership

COOLGARDIE DAY CELEBRATIONS INC

E-mail: coolgardieday@gmail.com

PO Box 95,

Coolgardie WA 6429



The Hon. Hannah Beazley MLA

Minister for Local Government
Government of Western Australia
11th Floor, Dumas House
2 Havelock Street
West Perth WA 6005

Subject: Urgent Request to Delay Amalgamation/Boundary Changes for the Shire of Coolgardie

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This is our home. Please let us be part of the solution, not casualties of a rushed decision.

Yours sincerely,

Steven Forward
Chairperson
Coolgardie Day Celebrations Inc.

11.1.3 BLUEBUSH VILLAGE: PROPOSED SALE PROCESS AND TIMELINE

Location: Bluebush Village: Lot 562 Salmon Gum Road, Kambalda West
Applicant: N/A
Disclosure of Interest: N/A
Date: 18 July 2025
Author: Aaron Cook, Acting Chief Executive Officer

SUMMARY

For Council to consider the preferred method for the proposed disposal of the Bluebush Accommodation Village along with the process, timeframe, costs and legislative/compliance provisions to achieve the proposed sale.

BACKGROUND

Over the past five years the Shire has progressively developed the 328 room Bluebush Accommodation Village with the most recent extension of the Village being commissioned in 2023. The intent of the Bluebush Village Development, as outlined in the various Business Plans that were prepared on this matter, was to:

- Assist in resolving housing and accommodation issues in the Goldfields
- Increase the Shire's 'Own Source Income' by generating a significant revenue stream outside of rates income.
- Grow the economy of Shire of Coolgardie and more specifically, Kambalda.

While the facility has experienced periods of high occupancy and good revenues, in more recent times there has been a downturn in FIFO accommodation demand in the region and hence the facility has not attracted the occupancy levels that are required to make the Bluebush Village a cash generating asset.

At its meeting on 24 June 2025, the Council considered a report on this matter and unanimously resolved the following:

COUNCIL RESOLUTION #82/2025

Moved: Cr Tracey Rathbone

Seconded: Cr Kathie Lindup

That Council authorise the Acting Chief Executive Officer to commence preparing the information required to present to Council to formally consider the disposal of Bluebush Village.

In Favour: Crs Malcolm Cullen, Tracey Rathbone, Kathie Lindup, Rose Mitchell, Daphne Simmons and Corey Matthews

Against: Nil

CARRIED 6/0

COMMENT

To facilitate the proposed disposal process a number of actions need to be considered and undertaken by the Shire. These matters are detailed below:

Disposal of Asset

S3.58 of the *Local Government Act* prescribes that a Local Government may dispose of assets using one of three (3) methods – Public Auction, Public Tender or via Private Treaty. Given the nature of the asset that is proposed to be sold, coupled with the high level of public and community interest and scrutiny on the proposed transaction, disposing of the asset via a public tender process is considered most appropriate as:

- It is the most common practice for property transactions of this nature in Local Government;
- It is a public, open and transparent process that allows multiple bidders to attempt to buy the asset, noting that private treaty's do not involve multiple bidders.
- It is more likely to attract greater market interest than the alternate methods of auction or private treaty.

Tender Specification

The Bluebush Village is a large and complex asset. Given this, the tender documentation for the proposed sale of the facility will need to be comprehensive to attract quality, reliable pricing from prospective buyers. That will necessitate inclusion of:

- Details regarding the land tenure and exactly what is being offered for sale (and what is not)
- Facility Asset register
- Asset condition reports
- Infrastructure/service capacity at the site (power, water, sewerage, telecommunications, etc.)
- Inventory/stock that will be transferred with sale
- Historical Booking performance
- Any forward bookings
- Current operational contracts/commitments (including any that may be required to be retained post purchase)
- Any other relevant information that may assist bidders in forming their valuation/price for the asset

Tender Selection Criteria

The Council will need to determine the tender selection criteria for the sale. They may include:

- Price/Value for Money
- Commercial Terms being offered (i.e. Due Diligence period, Deposit being offered, Proposed settlement terms, lump sum purchase or vs an up-front fee plus a % of income for a prescribed period etc.)
- Previous Experience/Capacity in running Accommodation Villages
- Proposed Future Use of the Facility (i.e., Single access facility or common user facility)
- Local Price Preference.
- Any other relevant factors that Council may deem to be important considerations when potentially selling the asset to a 3rd party.

The relative weighting/importance of these matters need to be detailed in the tender documents so that prospective bidders can focus on the items that are of most importance to the Council.

Some criteria could potentially be listed as PASS/FAIL criteria. With these types of criteria, tenderers need to demonstrate that they sufficiently PASS the Council's requirements on a certain matter to be further considered.

For example, “Previous Experience” may be listed as a PASS/FAIL criteria with only bidders who can demonstrate previous experience in successfully operating accommodation facilities being considered as a suitable bidder.

Tender Selection Panel

The Shire needs to determine who will be involved with the assessment of tender bids - the tender panel. The tender panel would make a recommendation to Council for its consideration. That panel may include representatives from the following:

- Council’s (A) CEO and/or Executive Staff member/s;
- Shire staff currently involved with the Bluebush Village operations;
- Independent 3rd party experts;
- Commercial Sales Agent;
- Probity Auditor; and/or a
- Financial Analyst

These individuals/firms may be appointed as ‘voting members’ of the selection panel or alternatively some may be appointed as advisors to the panel (without voting rights). If external parties are to be engaged to assist in the tender selection process, procurement processes (i.e. quotations) may need to be sought and accepted prior to the advertising of the tender.

Sales And Marketing Plan

While the Local Government Act only requires that the tender for the proposed disposition is publicly advertised in a prescribed manner, given the unique proposition that Bluebush Village is, Council may wish to more actively market the proposed sale through engagement of a sales agent, marketing through online commercial real estate websites, social media, direct marketing materials and/or local media campaigns.

It is recommended that Council be presented with options for the marketing program for the proposed facility for its consideration/determination.

Asset Valuation

An independent asset valuation from a licensed valuer is required. This is needed to achieve *Local Government Act* compliance and to assist in the assessment of the value proposition of bids from tenderers. A valuation report of this type of asset is relatively complex (and sometimes time consuming) as this type of asset is rarely sold and complex to value.

S3.59 Compliance

Section 3.59 of the Local Government states that:

Before it —

- (a) commences a major trading undertaking; or*
- (b) enters into a major land transaction; or*
- (c) enters into a land transaction that is preparatory to entry into a major land transaction, a local government is to prepare a business plan.*

The Act sets prescriptive 'triggers' that specify what constitutes a Major Land Transaction. The sale of Bluebush Village would clearly trigger this provision as the asset value significantly exceeds the maximum value that is prescribed for the Shire of Coolgardie.

The Act further prescribes that the contents of the Business Plan are to include details of:

- (a) its expected effect on the provision of facilities and services by the local government; and*
- (b) its expected effect on other persons providing facilities and services in the district; and*
- (c) its expected financial effect on the local government; and*
- (d) its expected effect on matters referred to in the local government's current plan prepared under section 5.56; and*
- (e) the ability of the local government to manage the undertaking or the performance of the transaction; and*
- (f) any other matter prescribed for the purposes of this subsection.*

While ideally the Business Plan to sell the asset would be prepared prior to the advertising of the sale process, that process would be somewhat superfluous and not particularly open or transparent as much of the prescribed information that needs to be included in the Business Plan will not be known until such time that Council is aware of the tender offer/s that have been received.

To overcome this, it is recommended that prospective bidders be advised in the Tender documents that it is Council's intent to follow the following process:

- Council intends to select a preferred purchaser of the Bluebush Village through the Tender process.
- Once a preferred bidder has been selected, Council is required to undertake the provisions of S3.59 of the Local Government Act and prepare a Business Plan that details the proposed transaction.
- That Business Plan will be a public document and be advertised for public comment for a minimum of six (6) weeks. This is likely to include details of the commercial offer from the preferred bidder.
- After the advertising period closes, Council will consider all public submissions that are received and will then determine whether to proceed with the sale process in accordance with the Tender process and Business Plan.
- The Tenderer's price is expected to remain valid until the above process has been completed.

This open/transparent process is slower than a standard real estate sales process and potentially deters some bidders who may want their offer to remain confidential, but in the circumstances, it is considered appropriate.

Timeframe

Assuming that the above methodology is supported by Council, the table below outlines the likely timeframe for the sale process:

Item	Description	Milestone Date/s
Tender Process: Approval	Council consideration of tender documents, tender selection process and sales and marketing plan.	August 2025
Tender Period	Tender publicly advertised and tender period/processes undertaken. This would include undertaking statutory advertising and tender processed and may also include coordination site visits/tender briefings and implementation of a sales/marketing plan	August – Oct 2025
Tender Evaluation/Council Consideration	Tender evaluation panel considers submissions	November 2025
S3.59 Business Plan	Council consideration of draft plan followed by public advertising period (assuming that Council agrees to proceed)	November/December 2025
Final Consideration/Tender Award	Council considers all public submissions on the proposal and resolves to proceed or not proceed with the proposed transaction	January 2026
Land Transfer Settlement	Assuming that Council agrees to proceed, land settlement and transfer would subsequently be arranged. While this could be done in 3-4 weeks, the timeframe is somewhat dependent on the due diligence period of the proponent and the commercial terms that are offered,	Feb/March 2026

CONSULTATION

As outlined in the Comment Section above, the sale process is proposed to be undertaken via an open and transparent process that includes:

- Public Inviting tenders for the sale with the Tender documents being made publicly available.
- Publicly advertising the details of the proposed transaction via a Local Government Act S3.59 Business Plan
- Council consideration of all public submissions that are made on the proposal prior to award of contract/sale being made.

STATUTORY ENVIRONMENT

Local Government Act Section 3.58: Disposing of Property

Local Government Act Section 3.39: Commercial Enterprises by Local Government

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The Bluebush Village is a significant asset that is owned by the Shire. Having said that, there is a significant loan liability that is attributable to the development of the Village assets.

While the sale would generate a significant one-off revenue for the Shire, there are costs associated with running a thorough, compliant tender process. The potential nature of these expenses along with the estimated costs are tabled below,

Item	Description	Cost
Advertising - Compliance	Placing a compliant advertisement in local and State-wide newspapers	Approx. \$2K
Marketing Costs	Feature advertisements in Commercial Real Estate sites, social media, etc.	Up to \$40K
Sales Agent fees	Council may elect to engage a sales agent to manage the sales, marketing and contractual elements of the tender	Up to 2% of the value of the sale
Probity Auditor	For contracts of this size and complexity, it is commonplace for Local Governments to engage the services of a probity auditor.	Approx. \$10K
Settlement costs	A settlement will need to be engaged to handle processing of the title exchange through Landgate.	Approx. \$10K
Legal/Consultants fees	External services may be required to provide information and/or support throughout the process. These may include: <ul style="list-style-type: none"> • Subject matter experts/consultants • Financial Analysts • Lawyers fees 	Various as required.
Valuation Costs	A formal, independent valuation of the asset will be required to determine the value of the asset. This valuation can be used to determine the value proposition of tender bids that are received and be used in public advertising as is required under S3.59 of the LG Act.	Up to \$30K

It should be noted that Council does not have to incur all of these costs as many of the items are discretionary in nature but are listed for Council's information/consideration.

The proposal to sell the asset is not currently included in the Shire's 2025/26 Budget. If this sale process is to proceed, the Shire's Budget and Long-Term Planning Framework will need to be amended to reflect the proposed impacts to the Shire's current and future financial projections. That process would occur once further information is available on these matters, most likely as a component of the Mid-year budget review.

While the Council has indicated an intent to 'test the market' for a purchaser of Bluebush Village, the Shire there is obligation on the Shire to sell at this point.

STRATEGIC IMPLICATIONS

A thriving local economy

Encouraging and attracting new investment and advocating for local employment

Accountable and effective leaders

Demonstrating sound financial management and plans for the Shire's long term financial sustainability

ATTACHMENTS

Nil

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council:

1. Agrees to market test the proposed sale of the Bluebush Accommodation Village via a public tender process under S3.58 of the Local Government Act.
2. Request that the Acting CEO present a further report to Council that seeks Council's consideration/approval of:
 - The proposed Tender Documentation;
 - The proposed Tender Selection Criteria
 - The proposed composition of the Tender Evaluation panel
 - The proposed process and costs associated with the sale process.
3. Notes that the proposed disposal is likely to trigger the S3.59 Major Land Transactions provisions of the Local Government Act and as such, a Business Plan outlining the proposed details of the transaction will need to be prepared, publicly advertised, with all public comments being considered prior to the tender being potentially formally awarded and/or any sales contract being executed.
4. Notes that the proposed disposition process is likely to take approximately eight (8) months to complete, including public consultation.

11.1.4 BEACON MINERALS LTD - ROAD MAINTENANCE AGREEMENT

Location: Shire of Coolgardie
Applicant: Beacon Minerals Ltd (ACN 119 611 559)
Disclosure of Interest: Nil
Date: 11th July 2025
Author: Rebecca Horan, Director of Governance and Administration

SUMMARY

For Council to consider the Road Maintenance Agreement between the Shire of Coolgardie and Beacon Minerals Ltd for a period of 2 years.

BACKGROUND

Council at its Ordinary Meeting held on the 25th July 2023 resolved the following:-

COUNCIL RESOLUTION #1/2023

Moved: Cr Tracey Rathbone

Seconded: Cr Sherryl Botting

That Council,

1. *APPROVE the application from Beacon Mining Pty Ltd (the Principal) to use a total of 9.6kms of Jaurdi Hills Road - in accordance with Policy 3.11 Haulage Campaigns, for a haulage campaign comprising approximately 326,263 tonnes, from 30 July 2023 to 30 July 2024, conditional on:*
 - a. *Beacon Minerals Ltd maintain 16.8kms of Jaurdi Hills Road for the term of the haulage campaign and as per the Road Maintenance Agreement.*
 - b. *Beacon Mining Pty Ltd provide within 2 months of the Commencement Date, and after that on a 3-monthly basis (or as otherwise agreed in writing by the Shire), a written report setting out –*
 - (i) *Details of the maintenance undertaken by the Operator (Beacon Minerals Ltd) in respect of the Road*
 - (ii) *The costs incurred by the Operator in undertaking that maintenance*
 - (iii) *any other information that may be required by the Shire relating to the maintenance of the Road.*
 - c. *Shire staff undertaking a 3-monthly audit of the 16.8kms of Jaurdi Hills Road.*
2. *AUTHORISE the CEO to determine any request from the Company to amend the dates applicable to the request, but only on the basis that the relevant Council Policies be applied accordingly.*

In Favour: Crs Malcolm Cullen, Tracey Rathbone, Sherryl Botting, Tammee Keast, Kathie Lindup and Rose Mitchell

Against: Nil

CARRIED 6/0

COMMENT

Beacon Minerals have requested a new Road Maintenance Agreement which includes the below proposed road schedule:

- Jaurdi Hills Road – SLK 21.26 to SLK 48.21 (26.95km)
- Coolgardie North Road – SLK 13.25 to SLK 17.26 (4.01km)

- Ladyloch Road – SLK 0.98 to SLK 1.67 (0.69km)

CONSULTATION

Beacon Minerals

Chief Executive Officer, Aaron Cook

STATUTORY ENVIRONMENT

Road Traffic (Administration) Act 2008 Section 132(4)

POLICY IMPLICATIONS

Policy 3.11 – Haulage Campaigns

Policy 3.12 – Heavy Haulage Conditions for use on Shire Roads

FINANCIAL IMPLICATIONS

No budget implications for the Shire of Coolgardie, The Shire stands to make savings by having Beacon Minerals Ltd fund any maintenance works on the road assets contained within the road maintenance agreement.

STRATEGIC IMPLICATIONS

A thriving local economy

Supporting and encouraging mining and processing industries

Accountable and effective leaders

High quality corporate governance, accountability and compliance

Effective management of infrastructure, heritage and environment

Maintaining and renewing infrastructure and building assets

ATTACHMENTS

1. Beacon Minerals Road Maintenance Agreement - DRAFT
2. Road Plan - Coolgardie North Road
3. Road Plan - Jaurdi Hills Road
4. Road Plan - Ladyloch Road

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council:

1. Approve the Road Maintenance Agreement between the Shire of Coolgardie and Beacon Minerals Ltd for a period of 2 years as per the below road schedule:-
 - a. Jaurdi Hills Road – SLK 21.26 to SLK 48.21 (26.95km)
 - b. Coolgardie North Road – SLK 13.25 to SLK 17.26 (4.01km)
 - c. Ladyloch Road – SLK 0.98 to SLK 1.67 (0.69km)

Draft: 10 July 2025

Road maintenance agreement

Shire of Coolgardie (ABN 89 883 388 617)
Beacon Minerals Ltd (ACN 119 611 559)



McLEODS

Barristers & Solicitors

Stirling Law Chambers | 220 Stirling Highway | CLAREMONT WA 6010

Tel: (08) 9383 3133 | Fax: (08) 9383 4935

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Ref: ND:COOL:50394

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Details

Parties

Shire of Coolgardie (ABN 89 883 388 617)

of PO Box 138, Kambalda, Western Australia, 6442
Attention: Chief Executive Officer Fax: 9027 3125
Email: ceo@coolgardie.wa.gov.au
(Shire)

Beacon Minerals Ltd (ACN 119 611 559)

of 144 Vivian Street, Boulder, Western Australia, 6432
Attention: Managing Director
Email: enquiries@beaconminerals.com.au
(Operator)

Background

- A For some time the Operator has been using and maintaining the Road, as part of its Mining Operations, under informal arrangements with the Shire.
- B The Parties wish to formalise these arrangements on the terms set out in this Agreement.

Agreed terms

1. Defined terms and interpretation

1.1 Defined terms

In this Agreement –

Agreement means this document, as varied, novated or replaced from time to time;

Claim means any claim, demand, writ, summons, action, suit, statutory obligation or requirement, direction, prosecution, proceeding, judgment, order, decree, damages, costs (including legal costs), loss and expense of any nature whatsoever;

Commencement Date means the date that the last of the Parties executes this Agreement;

Confidential Information means information of, or given by, one Party (**Providing Party**) to the other Party (**Receiving Party**), that –

- (a) is by its nature confidential;
- (b) is designated by the Providing Party as being confidential; or
- (c) the Receiving Party knows or ought to know is confidential,

but does not include information that –

- (d) is or becomes public knowledge, other than by a breach of this Agreement or by any other unlawful means;
- (e) is in the possession of the Receiving Party without restriction in relation to disclosure before the date of receipt from the Providing Party; or
- (f) has been independently developed or acquired by the Receiving Party;

Council Policies means –

- (a) Council Policy No. 3.11 Haulage Campaigns; and
- (b) Council Policy No. 3.12 Heavy Vehicles Conditions for use on Shire Roads;

District means the district of the Shire;

Expiry Date means –

- (a) the date that is 2 years after the Commencement Date; or
- (b) the date when this Agreement is terminated under clause 8.9,

whichever occurs first;

Force Majeure means any one or more of the following events –

- (a) damage by fire, explosion, war terrorism and acts of terrorism, civil commotion or act of God;

- (b) lightning, flood, cyclone, earthquake or other natural disasters;
 - (c) nuclear or biological contamination, ionising radiation or contamination by radioactivity;
- but only if and to the extent that –
- (d) despite the exercise of reasonable diligence, it cannot be (or be caused to be) prevented, avoided, or removed by the Party seeking to rely on the event;
 - (e) it adversely affects (including in cost and/or time) the ability of a Party to perform its obligations under this Agreement;
 - (f) the Party wishing to rely on the event has taken all reasonable precautions, due care and reasonable alternative measures in order to avoid the effect of that event on its ability to perform its obligations under this Agreement (and to mitigate the consequences of it); and

such event is not substantially the direct or indirect result of the material failure of the Party wishing to rely on the event to perform any of its obligations under this Agreement;

Mining Operations means the operations undertaken by the Operator adjacent to the Road, or involving its use of the Road;

Party means a party to this Agreement;

Required Standards, in relation to the condition of the Road (including maintenance of the Road) means the standards that are required by the Shire, acting reasonably, having regard to the Main Roads WA Restricted Access Vehicle (RAV) Guidelines, the Austroad Guides (published by Austroad Ltd) and other guidelines set out in the Council Policies;

Restricted Access Vehicle means a vehicle that is classified as a Restricted Access Vehicle under the *Road Traffic (Vehicles) Regulations 2014*;

Road means the section of:

- Jaurdi Hills Rd SLK 21.26 to SLK 48.21 (26.95km in length)
- Coolgardie North Rd SLK 13.25 to SLK 17.26 (4.01km in length)
- Ladyloch Road SLK 0.98 to SLK 1.67 (0.69km in length)

Term means the term of this Agreement referred to in clause 1.5; and

Written Law has the same meaning given to that term in the *Interpretation Act 1984*.

1.2 Interpretation

In this Agreement -

- (a) words denoting -
 - (i) the singular includes the plural and vice versa; and
 - (ii) a gender or genders include each other gender;
- (b) if a word or phrase is assigned a particular meaning, other grammatical forms of that word or phrase have a corresponding meaning;
- (c) a reference to -
 - (i) a person includes a firm, an unincorporated association, an incorporated association, a corporation and a government or statutory body or authority;

- (ii) a person includes their legal personal representatives, successors and assigns;
- (iii) a statute, regulation, local law or any other written law, code or policy includes subsidiary legislation or an instrument made under it, and consolidations, amendments, re-enactments or replacements of any of them;
- (iv) a right includes a benefit, remedy, discretion, authority or power;
- (v) an obligation includes a warranty or representation, and a reference to a failure to observe or perform an obligation includes a breach of warranty or representation;
- (vi) provisions or terms of this Agreement, or another document, agreement, understanding or arrangement, include a reference to both express and implied provisions and terms;
- (vii) time is to local time in Perth, Western Australia;
- (viii) \$ or dollars is a reference to the lawful currency of Australia;
- (ix) this Agreement or any other document includes this Agreement or other document as amended or replaced and despite any change in the identity of the parties;
- (x) writing includes any mode of representing or reproducing words in tangible and permanently visible form, and includes facsimile transmissions or other electronic mail or transmissions;
- (xi) any thing (including any amount) is a reference to the whole or any part of it and a reference to a group of things or persons is a reference to any one or more of them;
- (xii) a clause, paragraph, Schedule or Annexure is a reference to a clause or paragraph of or Schedule or Annexure to, this Agreement;
- (d) the meaning of general words or phrases is not limited by specific examples introduced by 'including', 'for example' or similar expressions; and
- (e) a rule of construction does not apply to the disadvantage of a Party because the Party was responsible for the preparation of this Agreement or part of it.

1.3 Headings

Headings do not affect the interpretation of this Agreement.

1.4 Schedules etc

Each Schedule (and an Annexure or document incorporated by reference, if any) forms part of this Agreement. In the event of any conflict or inconsistency between any part of –

- (a) the terms and conditions contained in the clauses of this Agreement;
- (b) a Schedule;
- (c) an Annexure, if any; and
- (d) a document incorporated by reference, if any,

the material mentioned in any one of paragraph (a)-(d) of this subclause 1.4 has precedence over material mentioned in a subsequent paragraph, to the extent of any conflict or inconsistency.

1.5 Term

The Term of this Agreement commences on the Commencement Date and, unless otherwise agreed in writing between the Parties, ends on the Expiry Date.

2. Acknowledgments

The Parties acknowledge that –

- (a) for some time prior to the Commencement Date, the Operator has been using and maintaining the Road, including for its Restricted Access Vehicles;
- (b) as at the Commencement Date, the Road is in very good condition; and
- (c) the use and maintenance of the Road is subject to all relevant Written Laws and policies, including the Council Policies.

3. Maintenance of the Road

- (1) Throughout the Term, the Operator must undertake maintenance of the Road to ensure that, at all times so far as practicable, the condition of the Road meets the Required Standards.
- (2) The Shire may, from time to time, give the Operator a written direction to undertake the maintenance works that the Shire, acting reasonably (including having regard to the Operator's obligations under this Agreement), considers to be appropriate to ensure that the Road meets the Required Standards.
- (3) The Operator must comply, at its own cost, with a written direction given under this clause, within the time specified in the direction or, if no time is specified, as soon as is reasonably practicable.

4. Reporting

Within 3 months of the Commencement Date, and after that on a 6-monthly basis (or as otherwise agreed in writing by the Shire), the Operator must give the Shire a written report setting out –

- (a) details of the maintenance undertaken by the Operator in respect of the Road under clause 3;
- (b) the costs incurred by the Operator in undertaking that maintenance; and
- (c) any other information that may be required by the Shire relating to the maintenance of the Road.

5. Shire's inspections

The Shire is to use its best endeavours to undertake an inspection of the Roads on a 6-monthly basis, but may undertake an inspection at any time.

6. Failure to maintain

- (1) If the Operator fails to comply with an maintenance obligation under this Agreement (**Required Work**) –
 - (a) the Shire, in addition to its other rights under this Agreement, may itself or through a contractor –

- (i) undertake the Required Work; and
 - (ii) send an invoice to the Operator for the cost of the Required Work; and
- (b) the Operator must pay to the Shire the cost of the Required Work within 21 days of being given the invoice under this subclause.
- (2) If the Operator does not pay an amount that it is required to pay, by the date it is required to pay it, under this Agreement, the Operator must pay, in addition to that amount, interest on that amount (calculated on a daily basis) at an annual rate equivalent to the Official Cash Rate set by the Reserve Bank of Australia plus 2%.

7. Effect of this Agreement

- (1) Subject to the Operator complying with its obligations under this Agreement, the Operator will not be required to make any capital or maintenance contributions with respect to the Road.
- (2) To the extent required, this Agreement will be taken to be an agreement under section 132(4) of the *Road Traffic (Administration) Act 2008*.

8. General provisions

8.1 GST

- (1) In this clause -
 - (a) **GST Act** means A New Tax System (Goods and Services Tax) Act 1999 (Cth);
 - (b) **GST Law** means the GST Act and any associated legislation including without limitation delegated legislation; and
 - (c) **GST, Registered, supply, tax invoice** and any other expression used that is defined in the GST Law has the same meaning as given to it in the GST Law.
- (2) Unless specifically described in this Agreement as 'GST-inclusive', any consideration to be paid or provided for a supply made under or in connection with this Agreement does not include an amount on account of GST and is 'GST-exclusive'.
- (3) Where, under the GST Law, any supply to be made by a Party (**Supplier**) to another Party (**Recipient**) under or in connection with this Agreement is subject to GST (other than a supply the consideration for which is specifically described in this Agreement as GST-inclusive), then -
 - (a) the consideration payable or to be provided for that supply under this Agreement will be increased by, and the Recipient must pay to the Supplier, an amount equal to the GST calculated according to the GST Law;
 - (b) the Recipient must pay that additional GST amount at the same time and in the same manner as the GST-exclusive consideration is paid or provided; and
 - (c) a reference to the consideration payable for a supply includes the value of any non-monetary consideration for the supply.
- (4) If the Supplier is Registered or required to be Registered, the Supplier must provide a GST compliant tax invoice in connection with any supply made by it under this Agreement, failing which the Recipient will not be obliged to make any payment for that supply until the invoice is provided.

8.2 Discretion not fettered

- (1) Nothing in this Agreement is to fetter or is to be construed as an attempt to fetter the discretion or the functions or powers of the Shire under any Written Law.
- (2) For example, to avoid any doubt, the Shire may, at any time, exercise the powers and duties that it has in relation to road closures, including in respect of the Road.

8.3 Entire agreement – no warranty

- (1) Each Party acknowledges that it has entered into this Agreement in full reliance on its own enquiries, investigations, examinations and advice and not in reliance on or as a result of any statement, claim, representation or warranty (expressed or implied) made or given by another Party or any employee, agent or other person on behalf of another Party in respect of any matter whatsoever affecting this Agreement.
- (2) The Parties agree that this Agreement constitutes the whole and entire agreement between them and supersedes all previous negotiations and agreements written or oral.

8.4 Confidential Information

- (1) Subject to subclause (2), a Party that is given Confidential Information must –
 - (a) not disclose any of that Confidential Information to any person;
 - (b) take reasonable measures to ensure that the Confidential Information is properly secured and is not disclosed to any person.
- (2) A Party may disclose to any person Confidential Information given to it by the other Party –
 - (a) to the extent required by law or by a lawful requirement of any government authority or agency; and
 - (b) if required in connection with legal proceedings.

8.5 Notices

- (1) Any notice, direction or other communication which must or may be given in connection with this Agreement –
 - (a) must be in writing in order to be valid;
 - (b) is sufficient if executed by the Party giving the notice or on its behalf by any director, secretary, duly authorised officer or legal representative of that Party;
 - (c) in order to be valid must be given to a Party as follows –
 - (i) delivered or sent by prepaid post to, or left at, the 'notice details' address of that Party as set out in this Agreement;
 - (ii) sent to the facsimile number of that Party as set out in this Agreement;
 - (iii) sent to the email address of that Party; or
 - (iv) delivered or sent to another address or facsimile number as is notified in writing by that Party to the other Parties from time to time; and
 - (d) if given in accordance with subclause (1)(c), will be deemed to take effect –

- (i) in the case of prepaid post, on the second business day after the date of posting;
- (ii) in the case by email, on receipt of return email from the recipient acknowledging receipt of the email;
- (iii) in the case of facsimile, on receipt of a transmission report from the sending machine confirming successful transmission; and
- (iv) in the case of delivery by hand, on delivery.

8.6 Dispute resolution

- (1) If a dispute arises between the Parties in connection with this Agreement, then a Party must give notice of the dispute to the other Party identifying the dispute and providing details of it.
- (2) If a dispute is not resolved between the Parties within 14 days of a notice under subclause (1) being given, the Parties must endeavour to settle the dispute by mediation to be conducted (over a period of no more than 7 days) by a mediator independent of the Parties, appointed by agreement of the Parties within 35 days of a notice in subclause (1) being given or, failing agreement, by a person appointed by the President of the Law Society of Western Australia or her or his nominee.
- (3) Other than in respect of proceedings for urgent interlocutory or declaratory relief, it is a condition precedent to the right of any Party to arbitrate or litigate a dispute under this Agreement that it first has complied with the mediation process in accordance with this clause.
- (4) Each Party may be represented by a qualified legal practitioner or other representative in any mediation proceedings.
- (5) The Parties must continue to comply with their obligations under this Agreement despite any dispute being referred to mediation, unless agreed otherwise by the Parties in writing.

8.7 Force Majeure

- (1) Should a Party be delayed in the performance of this Agreement by an event which that Party concerned considers is a Force Majeure occurrence, then the Party delayed must -
 - (a) give written notice to the other Party immediately giving the full particulars of the event and why it is considered a Force Majeure occurrence; and
 - (b) use its best efforts to remedy the situation.
- (2) On giving a notification under subclause (1), the performance or compliance by a Party of or with any of the responsibilities or obligations under this Agreement affected by the Force Majeure occurrence are to be suspended. The suspension is to continue as long as the performance or compliance with that responsibility or obligation under this Agreement is so prevented or hindered. During the suspension, the Parties must consult with each other without delay as to the measures to be taken regarding the continuing implementation of this Agreement. The Parties must agree on a solution equitable to all Parties.
- (3) On cessation of any Force Majeure occurrence, the Parties must take all reasonable measures necessary to minimise the effects of the delay.
- (4) Without limiting the requirements under subclause (2), should the Force Majeure continue for more than 90 consecutive days either Party may terminate this Agreement with immediate effect by giving the other Party written notice of termination.

- (5) A Party is not liable for any delay or failure of performance of the terms and conditions of this Agreement to the extent such delay or failure is attributable to events of Force Majeure which has been notified in accordance with this clause.
- (6) Force Majeure may not be invoked by a Party if, and to the extent that, any prior default under this Agreement of the Party concerned caused or contributed to the prevention or impediment of the due performance of the obligations under this Agreement.

8.8 Severability

In the event of part of this Agreement being or becoming void or unenforceable then that part is to be severed from this Agreement with the intention that the balance of this Agreement is to remain in full force and effect, unaffected by the severance.

8.9 Termination

- (1) If a Party breaches or repudiates this Agreement, nothing in this Agreement prejudices the right of the other Party to recover damages or exercise any other right, whether under this Agreement or otherwise.
- (2) If –
 - (a) the Operator fails to observe or perform any term or condition of this Agreement to be observed or performed by the Operator; and
 - (b) that failure continues for a period of 14 days (or such other period as having regard to the circumstances as the Shire may reasonably allow) after service on the Operator of written notice requiring it to observe or perform the relevant term or condition,the Shire may, by notice in writing to the Operator, immediately terminate this Agreement, but without releasing the Operator from liability for any previous breach or failure to observe or perform any term or condition of this Agreement.
- (3) The termination of this Agreement does not affect –
 - (a) a right of a Party accrued before the termination date; or
 - (b) a right or obligation of a Party under this Agreement that, expressly or by implication from its nature, is intended to continue after the date of termination.

8.10 Assignment

- (1) A Party must not assign any of its rights or obligations under this Agreement without the prior written consent of the other Party (which must not be unreasonably withheld).
- (2) Any consent by the other Party to an assignment referred to in subclause (1) –
 - (a) is to be subject to the assignee executing a deed of covenant undertaking to be bound by all obligations imposed on the assignor under this Agreement as if the assignee were named in lieu of the assignor;
 - (b) is not to discharge the assignor from any liability in respect of the performance of the obligations under this Agreement as at the date of assignment; and
 - (c) is to extend only to the consent actually given, and is not to prevent the exercise of any of the rights under this Agreement with respect to any subsequent breach of this clause.

8.11 Modification and waiver

- (1) This Deed may not be modified, amended or varied except by a document in writing signed by or on behalf of each of the Parties.
- (2) Any modification to a term or condition of this Agreement, or waiver or relinquishment of the performance of any term or condition of this Agreement, will be effective only if made in writing and executed by or on behalf of the Party granting the waiver.
- (3) A waiver of any one breach of any term or condition of this Agreement is not to operate as a waiver of any other breach of the same or other term or condition of this Agreement.

8.12 Laws of Western Australia apply

This Deed is to be construed and interpreted in accordance with the laws of the State of Western Australia and the Parties agree to submit to the jurisdiction of the courts of that State and of courts competent to hear appeals from them.

8.13 Legal costs

- (1) The Operator must pay, to a maximum of \$10,000, the Shire's costs and expenses (including legal costs) of and incidental to the preparation, negotiations, completion and signing of this Agreement.
- (2) The Operator must pay all stamp duty payable with respect to this Agreement and all copies of it.

8.14 Counterparts

This Agreement may be executed in counterparts, meaning that execution will be complete when each Party holds a copy of this Agreement signed by the other Party, even though the signatures of both Parties do not appear on the same copy.

Signing page

EXECUTED

2025

Signed on behalf of the **Shire of Coolgardie** in
the presence of -

Signature of witness

Signature of Aaron Cook, Chief Executive Officer

Name of witness (print)

Address of witness

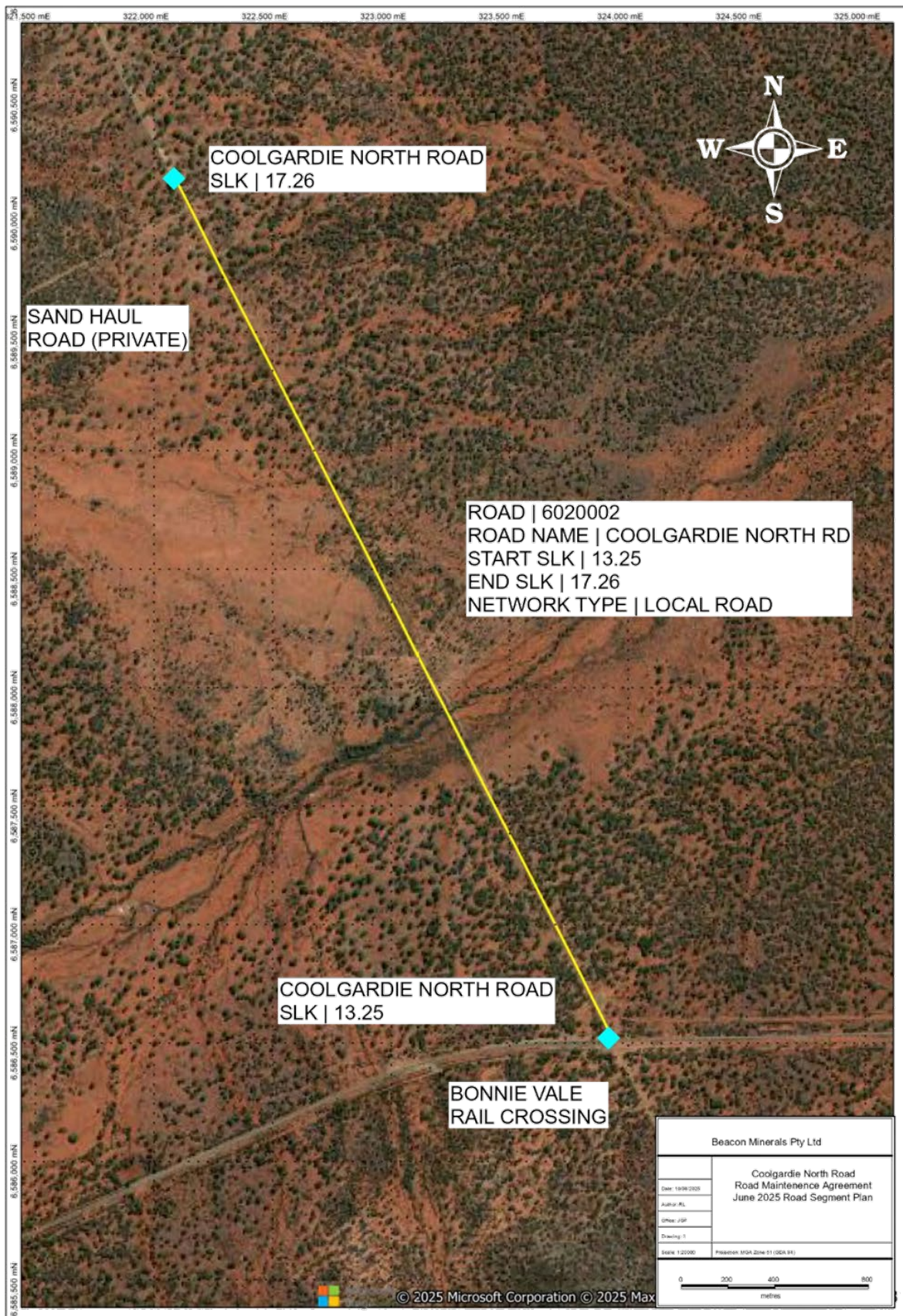
Executed by **Beacon Minerals Ltd (ACN 119
611 559)** in accordance with section 127(1) of
the Corporations Act 2001 -

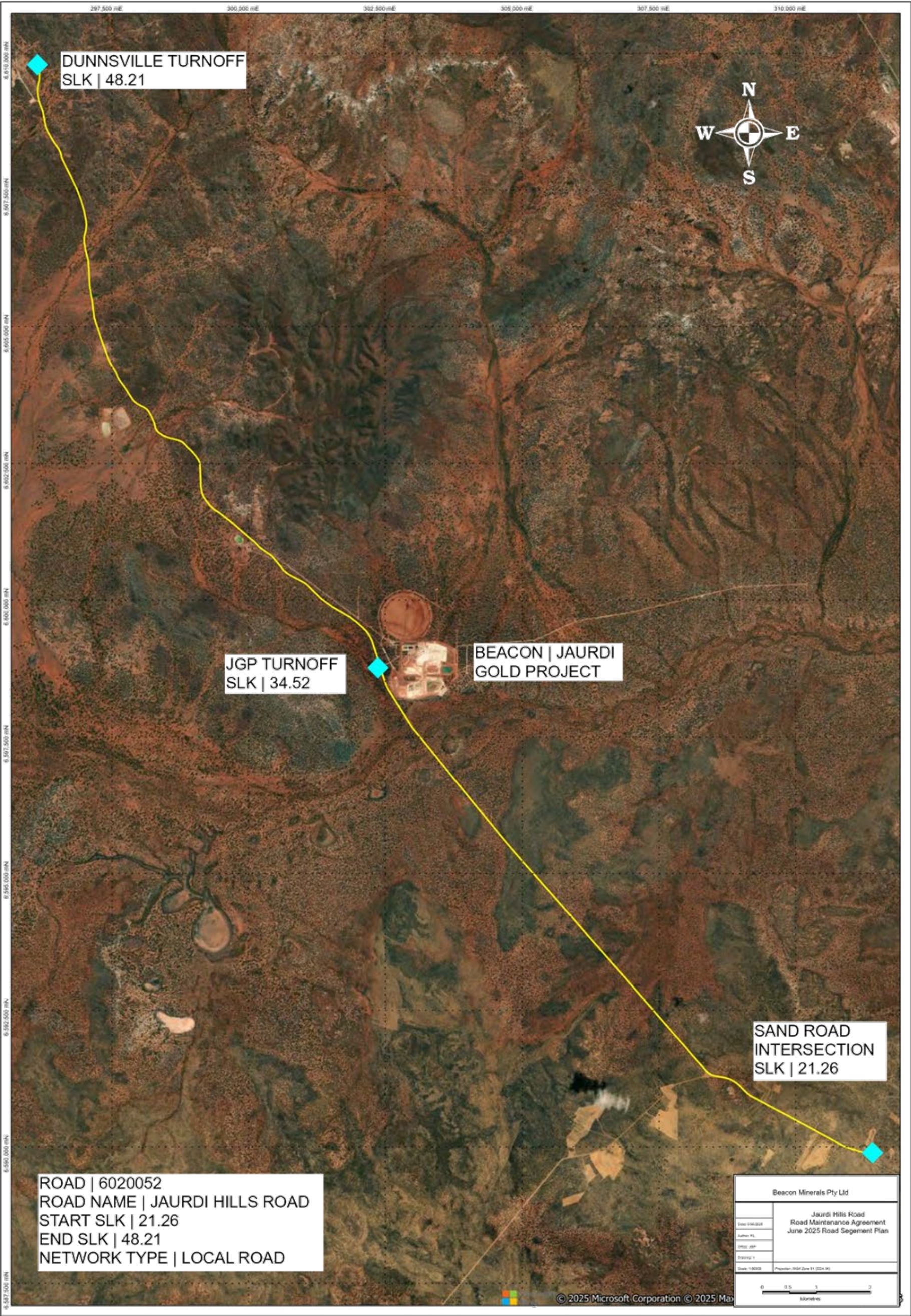
Signature of director

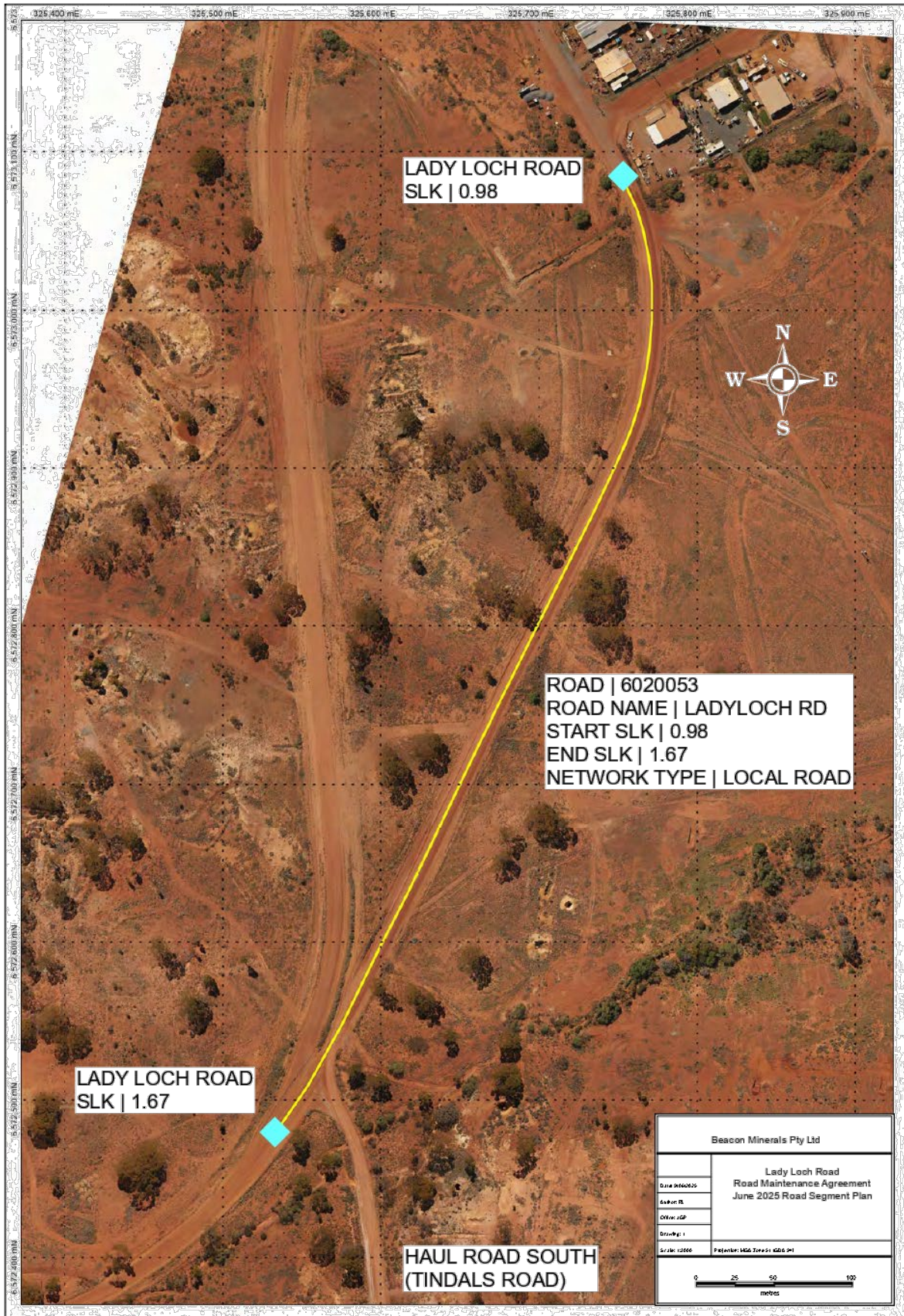
Signature of director/company secretary

Name of director (print)

Name of director/company secretary (print)





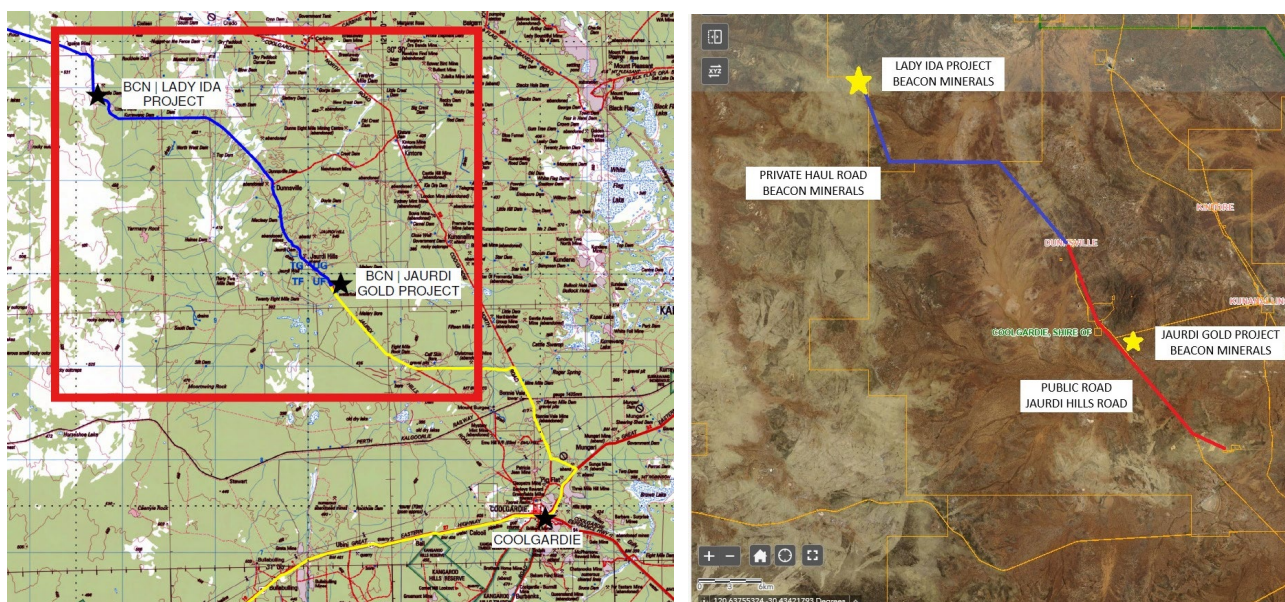


11.1.5 TEMPORARY ROAD CLOSURE - PORTION JAURDI HILLS ROAD, COOLGARDIE**Location:** Jaurdi Hills Road Coolgardie**Applicant:** N/A**Disclosure of Interest:** Nil**Date:** 20 February 2024**Author:** Rebecca Horan, Director of Governance and Administration**SUMMARY**

The Council support the further temporary close of Jaurdi Hills Road (SLK 21.26 to 48.21) for the purpose of mining activities for a period of 24 months subject to Local Public Notice being undertaken and various conditions being met.

Road Access to Lady Ida mine is via public and private road, this application relates to the public road section. The map below shows location of the Mine and the sections.

This report relates to the public road section identified (red) on the map below from Lady Ida Project. The blue portion is private road and not under the Shire controlled network.



The request is made under Section 3.50 of the Local Government Act to enable Beacon Mining to progress their mining activities.

BACKGROUND

Council at its meeting held on the 28th May 2024 resolved the following:-

COUNCIL RESOLUTION #75/2024

Moved: Cr Tracey Rathbone

Seconded: Cr Sherryl Botting

That Council:

1. ***APPROVE in accordance with section 3.50 of the Local Government Act 1995, the partial closure of section of Jaurdi Hills Road from SLK 35.3 through to SLK 48.2 for the purpose of mining activities for a period of 12 months subject to:***
 - a. *The 12 month temporary closure period to commence on 29 May 2024.*
 - b. *A road agreement being reached between the Shire and Beacon Minerals in relation to the upgrading, maintenance, operation and remediation of Jaurdi Hills Road; and*
 - c. *Beacon Minerals indemnifying the Shire in full with respect to the section of Jaurdi Hills Road Temporary Closure*
2. ***AUTHORISES, Subject to 1. above, Beacon Minerals employees and contractors access to the partially closed section of Jaurdi Hills Road (being SLK 35.3 to SLK 48.2) following temporary closure;***
3. ***AUTHORISES the provision of other parties being granted access to the temporarily close portion of Jaurdi Hills Road by means of a permit system administered by Beacon Minerals;***
4. ***AUTHORISES the tenement holders of P16/2919 and P16/2927 be granted a Permit holder to access the tenements.***
5. ***AUTHORISES the Chief Executive Officer to negotiate with Beacon Minerals a road user agreement and refer that proposed agreement to Council for adoption;***
6. ***AUTHORISE the Chief Executive Officer to advise Beacon Minerals they are responsible for;***
 - a. *Provision and installation of road signage.*
 - b. *Traffic management protocols.*
 - c. *Road access to tenement holders of P16/2919 and P16/2927 be granted a Permit holder.*
 - d. *Permit system for road access.*
 - e. *Providing the Shire, within 3 working days on request of the Shire: -*
 - i. *Evidence of any permits requested and/or issued to parties accessing this road,*
 - ii. *Information on any road access permits declined.*
 - f. *All costs associated with the request being borne by Beacon Minerals.*

In Favour: *Crs Malcolm Cullen, Tracey Rathbone, Sherryl Botting, Kathie Lindup, Rose Mitchell and Daphne Simmons*

Against: *Nil*

CARRIED 6/0

COMMENT**Proposal**

The request from Beacon is for temporary whole road closure for a period of 24 months to operate higher capacity road trains with a gross mass of up to 100 tonnes on the road for its proposed mining operations location.

The following users are proposed to be exempt from the proposed temporary closure for which they may use this section of Jaurdi Hills Road during its closure period: -

- Beacon Mining employees and contractors
- Permit holders for permits which have been issued by the Shire of Coolgardie

Road Status and use

Jaurdi Hills Road: -

- Is a public road, classified as a local access road under the responsibility of the Shire of Coolgardie.
- provides access to various mining activities including the Black Cat and Lost dog mines operated by Beacon Mining.
- is a gravel sealed road.

Dunnsville Road is an unsealed access track used for access to mining activities. The track has no road reservation, is classified as an Access (track), and is excluded (does not form part) from the Shire controlled road network. Dunnsville Road/trach does not form part of this temporary road closure request.

The rest of the road that extends northwest to Lady Ida Mine does not form part of the Shire road network.

There are no Shire managed roads that connect to this section of Jaurdi Hills Road. The road does not form part of any tourism trail network.

Beacon have met all the requirements of the previous Road Maintenance Agreement.

Legislative Provisions – Temporary Road Closure

Section 3.50 of the Local Government Act 1995, set outs the Shire authority and statutory process for enacting a temporary road closure.

Before enacting a whole or partial closed for a period exceeding 4 weeks the Shire is to: -

1. Given Public Notice including:
 - a. Giving proposal details
 - b. Location
 - c. When and why is would be closed.
 - d. Invite submission.
2. Given written notice to person:
 - a. Prescribed under the Act.
 - b. Owner of land abutting the road or having an interest in the road
 - c. Provided reasonable time for submission.

Traffic Control and Safety

As part of this closure request it is considered appropriate that the applicant implement traffic control and safety measure including the following:

- Road Signage
- Road Lighting
- Road maintenance and
- Dedicated contact person for access control and safety protocols.

Summary

The request from Beacon Minerals for a partial temporary road closure of Jaurdi Hills Road north, as shown on the Attached Plans for the purpose of mining activities for a period of 24 months to facility mining activities is supported on the basis of: -

- This section of Jaurdi Hills Road status and use.
- The area is surrounded by mining activities including the Black Cat and Lost dog mines operated by Beacon Mining.
- The proposal does not impact the status of use of other roads or tracts including Dunnsville Road
- There are no Shire managed roads that connect to this section of Jaurdi Hills Road. The road does not form part of any tourism trail network.
- The Shire preliminary assessment has not any impacts to other road users associated with this temporary closure request.

To ensure there is clarity regarding obligations, responsibilities, and costs it is recommended that conditions be included regarding: -

- Timeframe being a 24-month temporary closure period to commence on 1st August 2024 or sooner by written agreement from the Shire of Coolgardie.
- Extension beyond the 24-month period timeframe will require a further application for considered by the Shire.
- At expiry of the temporary closure period the applicant is to repair and make trafficable the closed section of Jaurdi Hills Road to the satisfaction of the Shire of Coolgardie. All costs to be borne by the applicant.
- The applicant is responsible for
 - Provision and installation of road signage
 - Traffic management protocols
 - All costs associated with the request being borne by the applicant;

CONSULTATION

Beacon Minerals

Acting CEO, Aaron Cook

STATUTORY ENVIRONMENT

Local Government Act 1995

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

A thriving local economy

Encouraging the development of local business education and support

Supporting local businesses in the Shire

Accountable and effective leaders

Developing strong partnerships with stakeholders for the benefit of our community

Ensuring the Shire of Coolgardie is well positioned to meet future needs

ATTACHMENTS

1. Jaurdi Hills Temporary Road Closure Locations
2. Beacon - MRP to JGP Mill Haulage Route
3. Beacon - Mt Dimer Ore Haulage Options
4. SOC Temporary Closure - Jaurd Hills Road
5. Beacon - All Tenements and Project Plan

VOTING REQUIREMENT

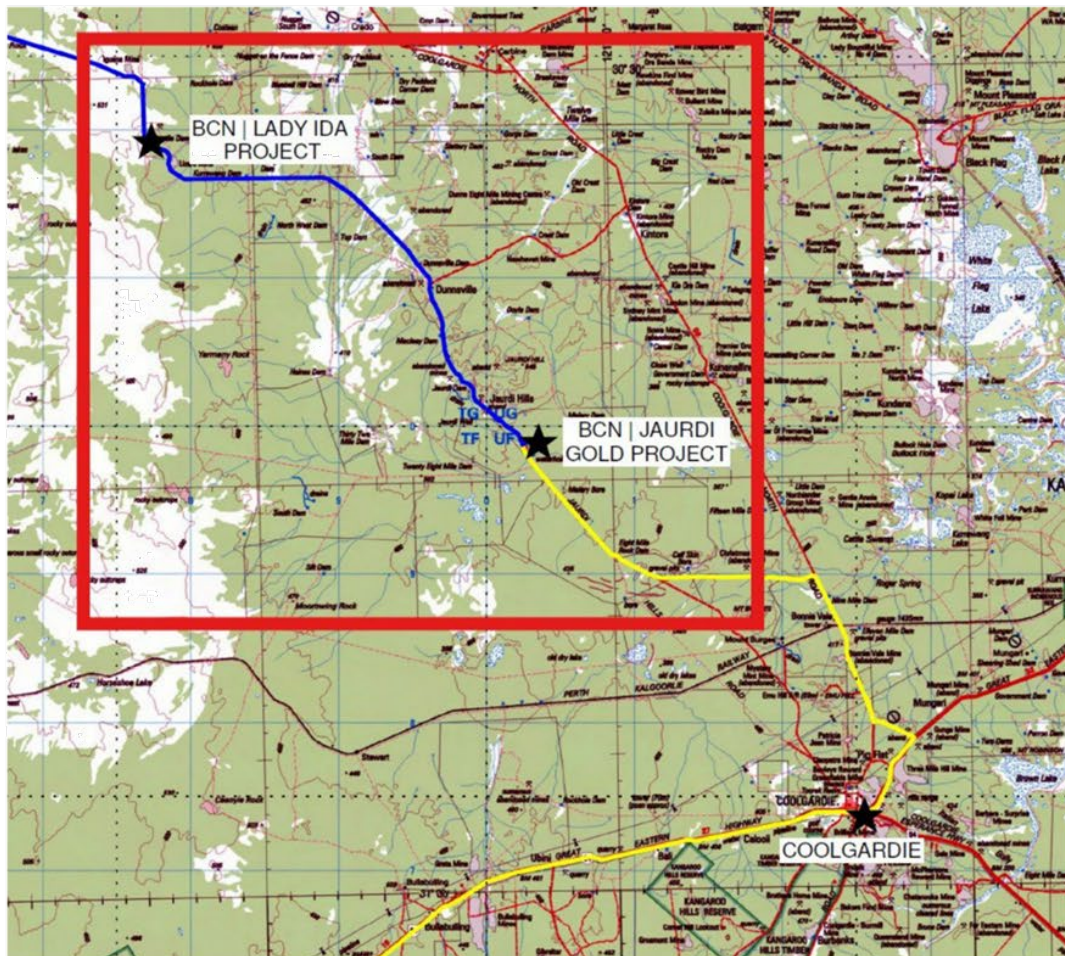
Simple Majority

OFFICER RECOMMENDATION

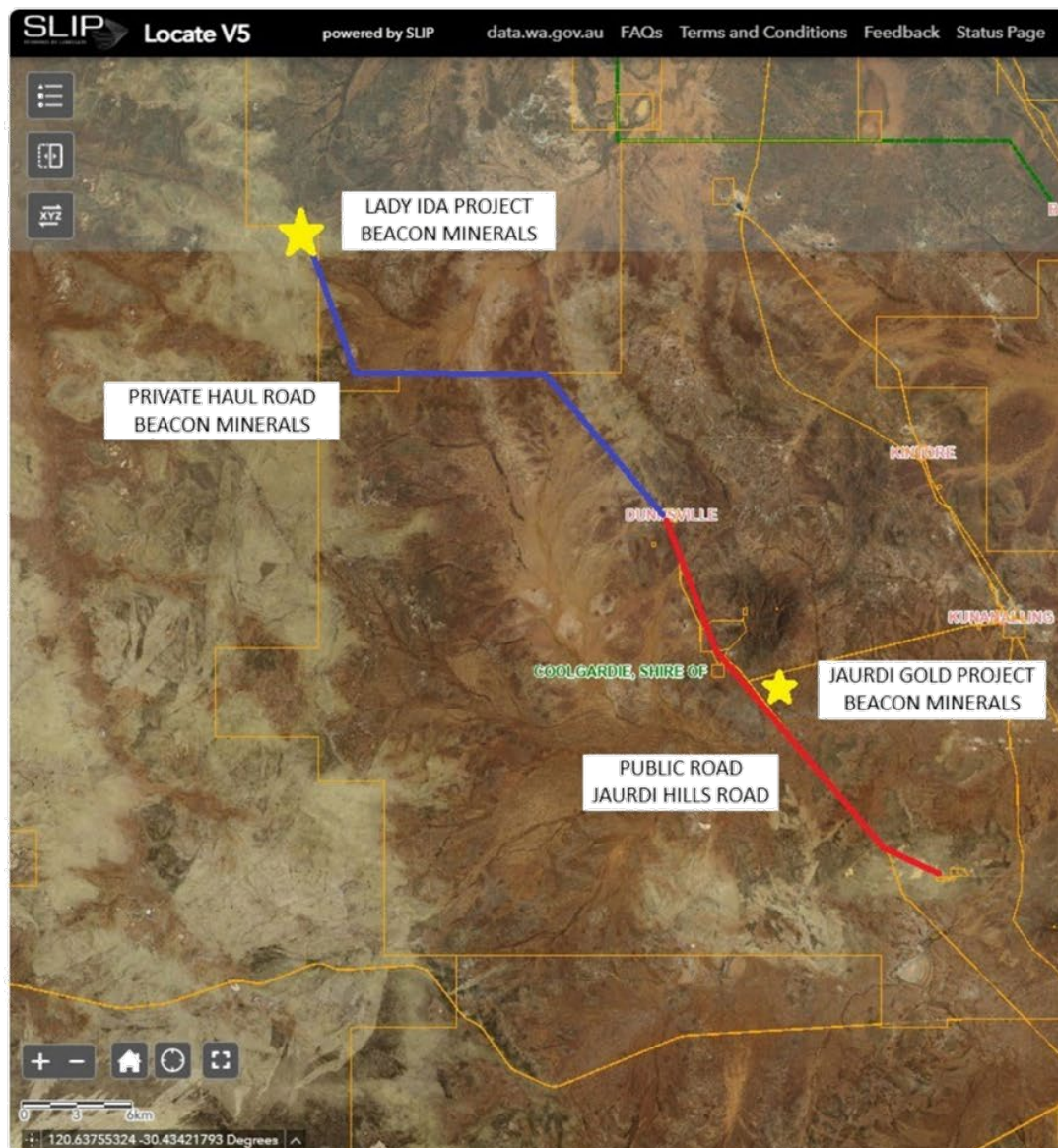
That Council: -

1. **APPROVES** the request from Beacon Minerals for a partial temporary road closure of Jaurdi Hills Road (SLK 21.26 to SLK 48.21), as shown on the Attached Plan for the purpose of mining activities for a period of 24 months for Beacon Minerals employees and contractors and Permit holders for permits which have been issued by the Shire of Coolgardie, subject to: -
 - a. The 24 month temporary closure period to commence on 1 August 2025 or sooner by written agreement from the Shire of Coolgardie.
 - b. Extension beyond the 24-month period timeframe will require a further application for considered ay the Shire.
 - c. At expiry of the temporary closure period the applicant is to repair and make trafficable the closed section of Jaurdi Hills Road to the satisfaction of the Shire of Coolgardie. All costs to be borne by the applicant.
 - d. The applicant is responsible for
 - i. Provision and installation of road signage
 - ii. Traffic management protocols
 - iii. All costs associated with the request being borne by the applicant;
2. **INITIATES** Local Public Notice of the proposed temporary closure for a period of 21 days comprising: -
 - a. Notice Details
 - i. Purpose of temporary closure
 - ii. Proposal details
 - iii. Location
 - iv. Submission period

Juardi Hills Temporary Road Closure 01 – Location A

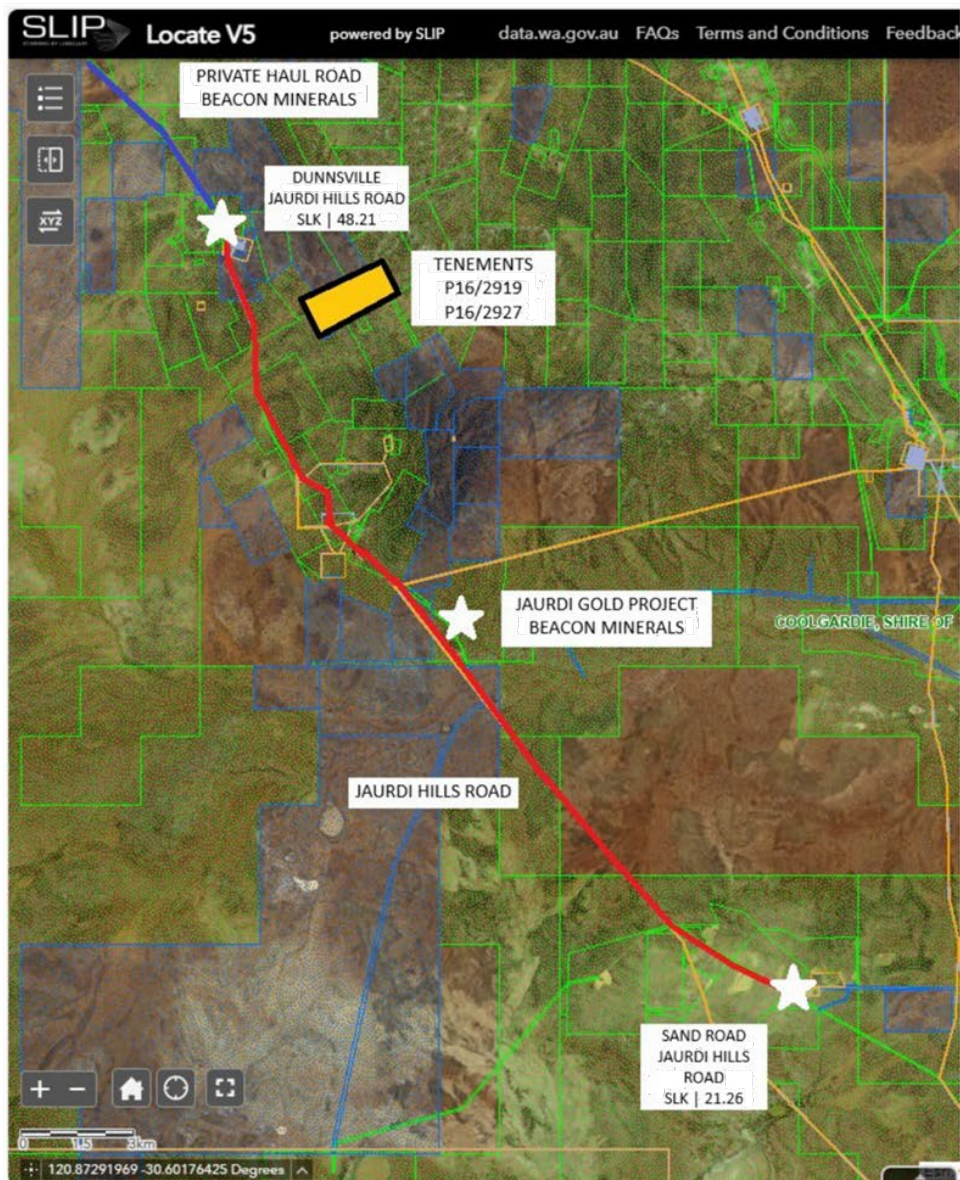


Jaurdi Hills Temporary Road Closure 02 – Location B

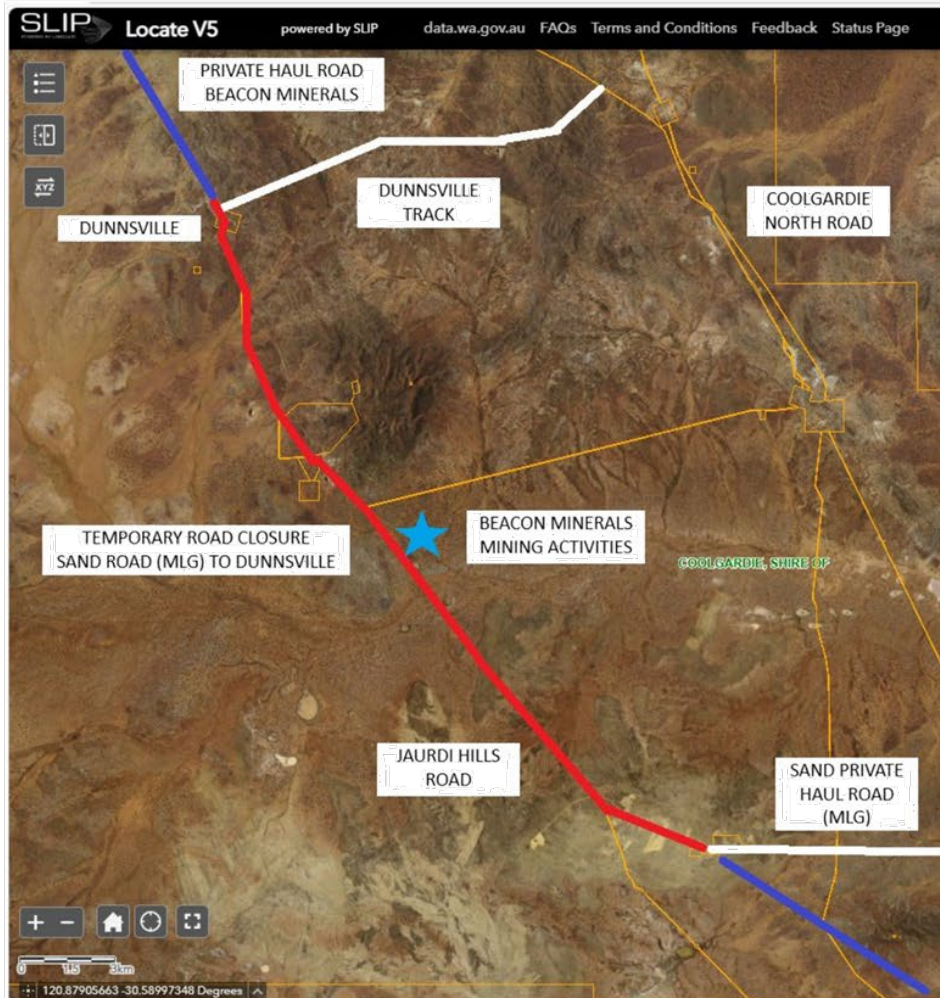


The screenshot displays the TENGGRAPH Web PUBLIC interface. At the top, there is a navigation bar with links for 'Home', 'Maps & Data Sources', 'Search', 'Printing & Reports', and 'Help & Feedback'. Below this is a toolbar with icons for 'Geographic Place Name', 'Petroleum', 'Minesite', 'Map Sheet', 'Zoom to Graticule', 'Zoom to Coordinate', and 'Advanced Land'. A search bar is located below the toolbar, containing the text 'I want to...'. The main map area shows a detailed view of land parcels, with various colored polygons representing different land types. Labels on the map include 'P 16/2919 (DEAD)', 'P 16/2927 (DEAD)', 'JAURDI HILLS ROAD', and 'JAURDI GOLD PROJECT BEACON MINERALS'. A red line highlights a specific path or boundary. The bottom of the interface features a scale bar (0 to 2 km) and a coordinate display showing 'Lat 72.223' and 'Long 15.150'.

Jaurdi Hills Temporary Road Closure – 9 – Attachment 1



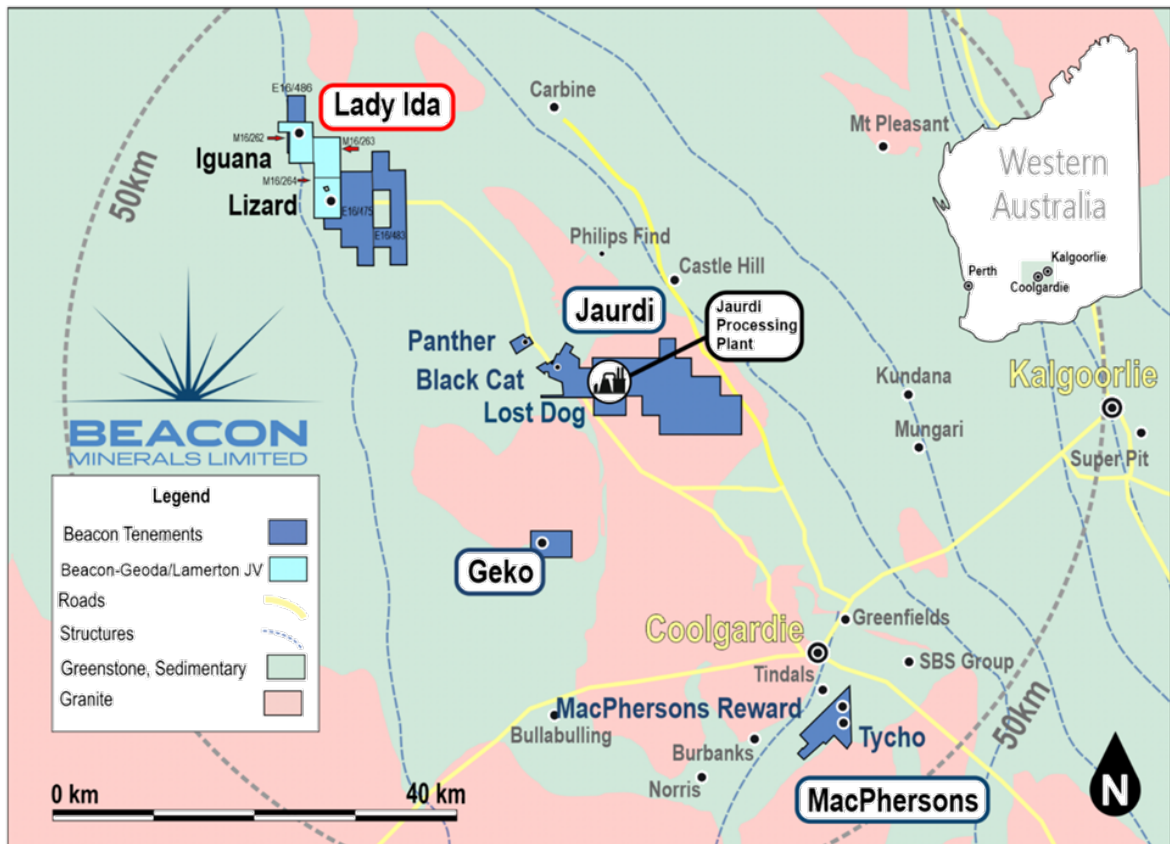
Jaurdi Hills Temporary Road Closure 04 – Attachment 2A

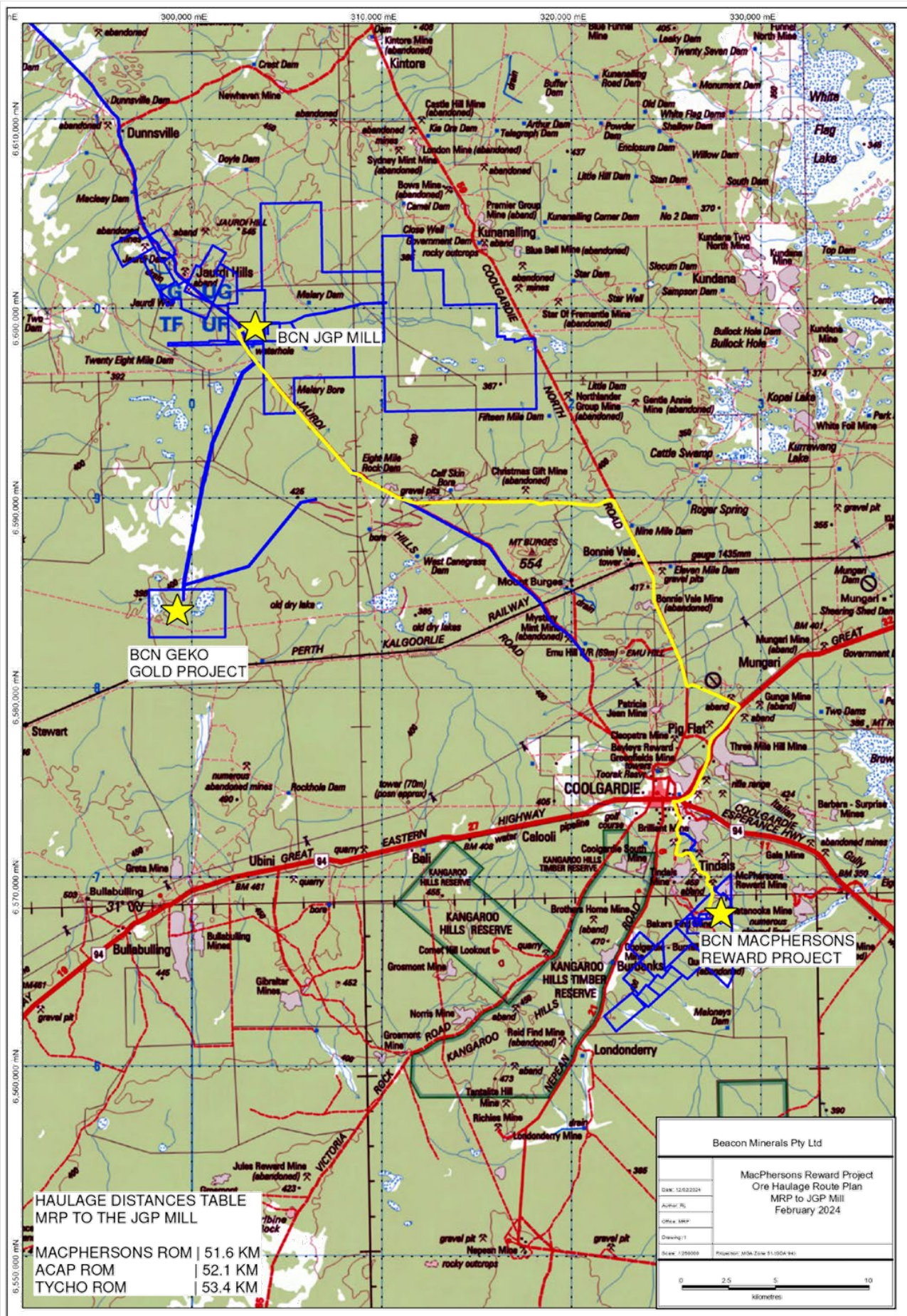


Jaurdi Hills Temporary Road Closure 05 – Attachment 2B

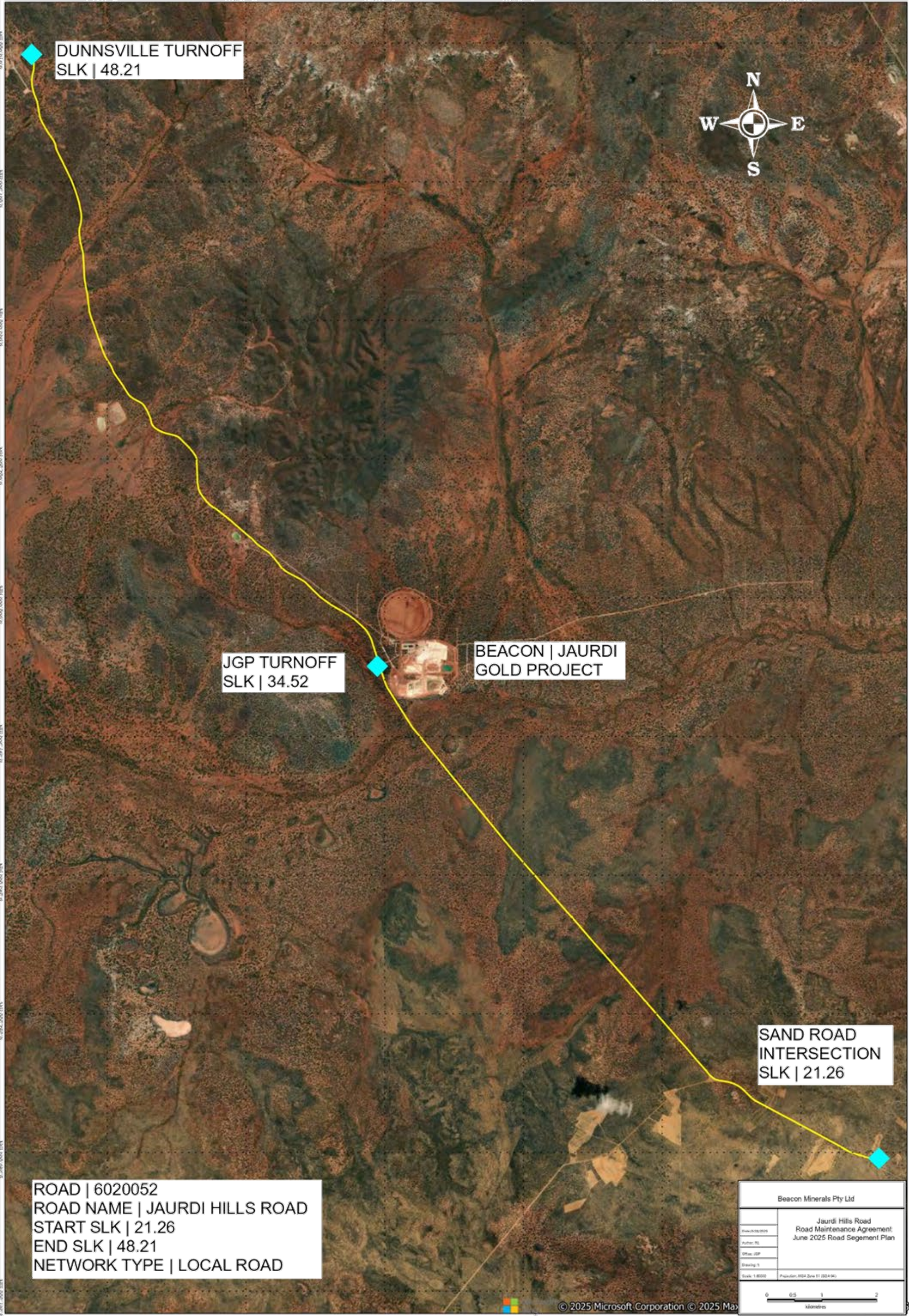


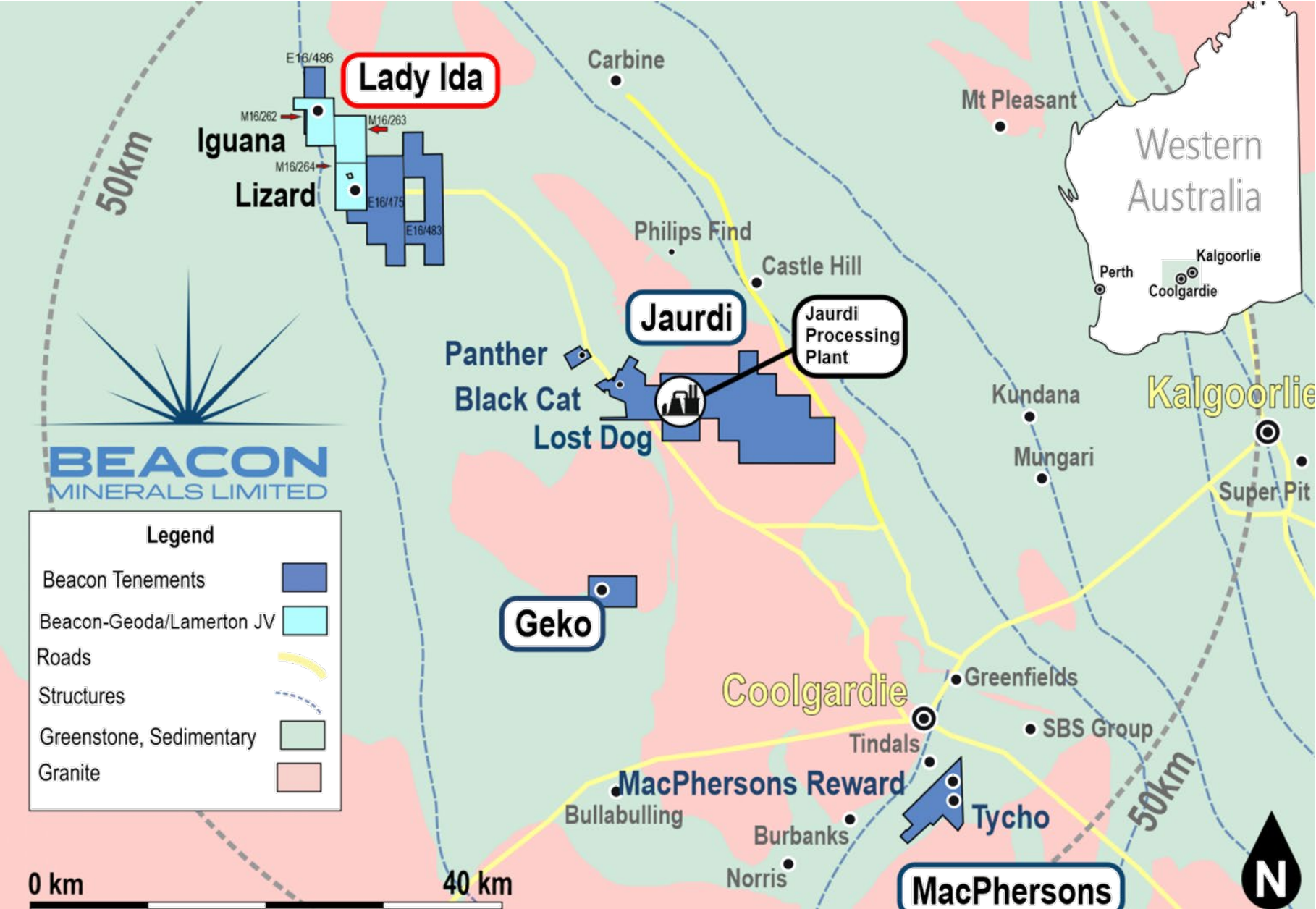
Jaurdi Hills Temporary Road Closure 06 – Location A











11.1.6 COUNCIL POLICIES REGARDING PORTABLE AND ATTRACTIVE ASSETS, DISPOSING OF PROPERTY

Location: Shire of Coolgardie
Applicant: Nil
Disclosure of Interest: Nil
Date: 9th July 2025
Author: Steven Tweedie, Consultant

SUMMARY

The draft policy regarding Disposing of Property sets out a range of thresholds, and actions that the CEO may take to dispose of same.

Although generally it is not desirable for Council members and employees, to be able to acquire Shire property to be disposed of, for reasons of perception of favouritism, in either the valuation or as beneficiary, it is proposed that both Council Members, and employees may request, and accept goods valued at \$1000, or less, or which is damaged or unserviceable.

Once the policies are adopted, it is desirable that the relevant delegation and Sub Delegation be amended to refer to the policies.

BACKGROUND

Nil

COMMENT

The Shire of Coolgardie needs to adopt two (complimentary) policies addressing: -

- Portable and Attractive Assets,
- Disposing of Property, which also compliments a Delegation/Sub delegation addressing same

In addition to the need to ensure that Council Policies are contemporary, and fit for purpose, the Shire's Auditor has also made mention of the need for the adoption of a policy specifically addressing Portable and Attractive Assets.

CONSULTATION

Shire's finance team

Auditors

STATUTORY ENVIRONMENT

Local Government Act 1995

POLICY IMPLICATIONS

Policy manuals will be updated to include the Disposing of Assets and Portable and Attractive Assets policies if adopted by Council.

FINANCIAL IMPLICATIONS

Adoption of the policies has no financial implications, other than because of their adoption, and implementation.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. Draft Policy - Disposing of Property
2. Draft Policy - Portable and Attractive Assets

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council: -

1. Adopt the draft Policy – Disposing of Property.
2. Adopt the draft Policy – Portable and Attractive Assets.
3. By Absolute Majority approves the amending of the Register of Delegations to refer to both policies, following their adoption.

Policy Number xxx Disposal of Property, including portable and attractive assets (Other than Land).

Legislative Reference: s3.58 Local Government Act 1995, cl 30(3) of the Local Government (Functions and General) Regulations 1996

Relates to: Delegation 1.2.20 Sub Delegation NA and Council Policy xxx Portable and Attractive Items

Policy Objective:

To provide guidance on the management of the disposition of property, including portable and attractive assets (other than land), valued less than \$20,000, ensuring full compliance with applicable legislative obligations and principles of transparency.

Policy Scope:

This policy applies to all disposition of property (other than land) valued at less than \$20,000, including the disposal of portable and attractive assets.

This policy applies to all Council Members, and employees, whether full-time or part-time, of the Shire of Coolgardie.

Policy Statement:

Definitions

Dispose means to sell, donate or dispose of in an environmentally responsible method.

Property means any local government property (valued less than \$20,000) not including money or land but including portable and attractive assets.

The disposal of property, including portable and attractive assets (other than land) valued at less than \$20,000, based on a reasonable judgement valuation, shall be as follows:

Property type	Method of disposition
Fleet, plant or machinery valued at less than \$20,000	The CEO shall have discretion to dispose of the property through either a: <ul style="list-style-type: none"> • Public auction process, • Public tender process, or • Trade-in (in accordance with regulation 30(3)(b) of the Local Government (Functions and General) Regulations 1996.
Furniture, equipment, goods or portable and attractive assets valued from \$5,000 and less than \$20,000	The CEO shall have discretion to dispose of the property through either a: <ul style="list-style-type: none"> • Public auction process, or • Public tender process.

	<p>In the event of there being no response to the auction or tender process, the property shall be offered to local community groups, sporting clubs or charities through a locally advertised expression of interest process which may comprise either an expression of interest or be on a "first in, first served" response basis:</p> <ul style="list-style-type: none"> • Where more than one interest is received, the CEO shall determine the order of priority, with preference given to local not-for-profit community groups where practicable. • If no interest is received, the property will be disposed of through a waste collection service.
Furniture, equipment, goods or portable and attractive assets valued from \$1,000 and less than \$5,000	<p>Property will be offered to local community groups, sporting clubs, charities or schools through a locally advertised expression of interest process which may comprise either an expression of interest or be on a "first in, first served" response basis:</p> <ul style="list-style-type: none"> • Where more than one interest is received, the CEO shall determine the order of priority, with preference given to local not-for-profit community groups where practicable. • If no interest is received, the property will be disposed of through a waste collection service.
Furniture, equipment, goods, or portable and attractive assets valued less than \$1,000	<p>The CEO, or an employee authorised by the CEO, may determine that the goods have little, or no value, and in such a case the goods may be disposed of, as rubbish.</p> <p>Where the CEO, or an employee authorised by the CEO, determines that the good may be of use to local community groups:</p> <ul style="list-style-type: none"> • The property will be offered to local community groups, sporting clubs or charities through a locally advertised expression of interest process which may comprise either an expression of interest or be on a "first in, first served" response basis.

	<ul style="list-style-type: none"> Where more than one interest is received, the CEO shall determine the order of priority, with preference given to local not-for-profit community groups, where practicable. If no interest is received, the property will be disposed of through a waste collection service. <p>Otherwise, the CEO may cause disposition of the property by offering it to Council Members, or employees, who may accept it.</p>
Damaged, or unserviceable goods, portable and attractive assets.	<p>The CEO, or an employee authorised by the CEO, may determine that the goods have little, or no value, and in such a case the goods may be disposed of, as rubbish.</p> <p>In such cases, the CEO may cause disposition of the property by offering it to Council Members, or employees, who may accept it.</p>
Items surrendered at the security screening points at Kambalda Airport (not including weapons, dangerous or hazardous items) and lost and/or uncollected items after a three-month period.	<p>Unless dealt with by the manager of the airport, on behalf of the lessee, under contract with the Shire of Coolgardie, the CEO shall have discretion to dispose of the property:</p> <ul style="list-style-type: none"> to local community groups, sporting clubs or charities through a locally advertised expression of interest process as detailed above, or through a waste collection service, dependent on the condition of the items.

Responsible Department: Executive Services

Responsible Officer: CEO

Delegation link (if any): 1.2.20

Date First Adopted:

Review dates:

Policy Number xxx Portable and Attractive Items

Legislative Reference: Local Government (Financial Management) Regulations 1996

Relates to: Delegation 1.2.20 Sub Delegation NA

Policy Objective:

The objective of this Policy is to clearly set out guidelines in identifying, recording and tracking items that are portable and attractive within the Shire of Coolgardie.

All items of capital nature are capitalised based on the thresholds as determined by the Local Government (Financial Management) Regulations 1996 – 17A (5).

Policy Scope:

This Policy applies to all items –

- a. that are portable and attractive with an acquisition value less than the asset recognition threshold for non-current assets and where the item satisfies all the following criteria:
 - portable – that is, the item can be easily moved between locations by one person,
 - attractive – by its nature (size, utility, marketability) is susceptible to theft or loss,
 - valued at, or within the Shire’s portable and attractive asset recognition thresholds.
- b. items defined as a portable and attractive asset:
 - purchased by the Shire, irrespective of the funding source; and
 - includes items gifted or donated to the Shire.

This Policy relates to all employees of the Shire (whether full-time, part-time or casual) and temporary staff as well as Council Members and the policy does not form part of any contract of employment with the Shire of Coolgardie, nor does it form part of any contract for service with the Shire of Coolgardie.

Policy Statement:

Items that are not capitalised and are considered by management to be of a portable and attractive nature, are recorded in a Portable and Attractive Items Register.

Exclusions

Items valued at less than the approved portable and attractive asset thresholds are not considered portable and attractive assets and therefore should not be recorded.

The CEO may also determine exclusions, such as those to be fixed to vehicles, buildings etc. (e.g. two-way radios).

Recording

To facilitate effective internal control over these items, each item will be individually registered in the Register, in a format determined by the Finance Manager, and approved by the CEO, and must:

- a. be safeguarded against theft, fire and loss,
- b. enable the physical control of high risk, low value acquisitions,
- c. ensure that losses resulting from such items are minimised; and
- d. ensure that the Shire does not incur significant costs in terms of managing low risk, low value items.

Where possible, each item will be uniquely identified and an individual custodian who, due to their ability to directly exercise control over the item, will be responsible for the safe custody of the item.

Purchases will be captured via the purchasing system and acquisition cost, acquisition date, description fields, serial number, item custodian and any other relevant details are to be recorded within the appropriate register.

Portable and attractive items are removed from the register when they are disposed of (e.g. due to being obsolete, surplus or damaged beyond repair) or identified as lost or stolen, in accordance with Council Policy xxxx Disposal of Property, including portable and attractive assets (Other than Land).

The Portable and Attractive Items Register is to be regularly maintained and should contain the following information as a minimum:

- a. a description of the asset
- b. the location of the asset
- c. the serial number (where available)
- d. asset value
- e. custodian and manager details
- f. date of stock take

Stock take

Each Manager, in consultation with the Finance Manager, is responsible for ensuring that a stock take of all registered portable and attractive items within their jurisdiction is carried out on a regular basis, but at least every three years.

In addition, all registered portable and attractive items will be subject to spot audits on a periodic basis by the Finance Manager or their delegate, to ensure that adequate control over these items has been maintained.

Audits may take the following form –

- a. in conjunction with tag and testing
- b. recognition of existence through regular servicing/maintenance schedules
- c. include a condition rating

The outcomes of the stocktake will be reported to the Finance Manager, highlighting those items identified as lost, stolen or unaccounted for in detail, and advised to the relevant Manager.

Reporting

A report will be produced at least every three years for each Manager:

- a. outlining the staff who are noted as custodians of portable and attractive items,
- b. the last time the item was part of a stocktake and where applicable, and
- c. the condition of the item.

Disposal of Portable and Attractive Items

Disposal of Portable and Attractive Items will be undertaken in accordance with Delegation 1.2.20 Disposing of Property, and Council Policy xxxx Disposal of Property, including portable and attractive assets (other than Land).

Responsible Department: Executive Services

Responsible Officer: CEO

Delegation link (if any): 1.2.20

Date First Adopted:

Review dates:

11.1.7 WORK HEALTH AND SAFETY POLICY (WHS101)**Location:** Shire of Coolgardie**Applicant:** Nil**Disclosure of Interest:** Nil**Date:** 09 July 2025**Author:** Kathy Brooking, Leisure & Recreation Development Manager**SUMMARY**

For Council to endorse the revised Work Health and Safety Policy.

BACKGROUND

Shire staff have been actively reviewing a range of matters related to Workplace Health and Safety (WHS) in order to ensure the ongoing safety and wellbeing of its employees, volunteers and contractors. The review included a comprehensive review of current policies and procedures, with a focus on identifying areas for improvement and ensuring compliance with WHS legislation.

COMMENT

This policy will be reviewed annually and updated as necessary to ensure compliance with WHS legislation. The Annual review has been completed.

CONSULTATION

Bec Horan, Director Governance and Administration

Nic Tynan, Work Health and Safety Specialist

STATUTORY ENVIRONMENT

Local Government Act 1995 – Sect 2.7

Section 2.7 – Role of the Council

(1) The council:

(a) governs the local government's affairs; and

(b) is responsible for the performance of the local government's functions.

(2) Without limiting subsection (1), the council is to:

(b) determine the local government's policies.

POLICY IMPLICATIONS

WHS101 Work Health and Safety Policy

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

Accountable and effective leaders

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. WHS Policy

VOTING REQUIREMENT

Simple Majority

OFFICER RECOMMENDATION

That Council endorses the Work Health and Safety Policy (WHS101) in accordance with the requirements of the Local Government Act 1995.



Work Health and Safety POLICY

Introduction

The policy was adopted by council to set governing principles in place that align the strategic direction of the organisation with the quality governance, service and value with integrity and transparency.

Policy

- We believe that safe operations and safe workplaces are fundamental rights for every employee, contractor and visitor to our sites, and it is our vision that everyone returns home each day without injury or illness.
- We seek to apply health and safety standards that meet or exceed the applicable health and safety legislation, regulations, other statutory obligations and community expectations.
- We consult with our workforce and promote active employees' involvement and participation in health and safety matters.
- We apply proactive risk management strategies for the identification of hazards and the elimination or minimisation to as low as reasonably practicable the risks to the health and safety of our workforce. We seek to ensure incidents and near misses are reported, recorded, and investigated, helping us identify risks, improve our systems, and prevent future harm. We endeavour to use what we learn to strengthen safety measures and continually improve our workplace practices.
- We seek to maintain a working environment free from psychological health hazards and respond promptly and fairly in the event it does occur.
- We clearly define and set achievable goals and targets through which health and safety performance will be measured, reviewed and reported internally and externally.
- We empower workers' and contractors to take responsibility to address concerns and risks to their own safety and wellbeing as well as the safety and wellbeing of others.
- We maintain an open, just and responsible safety culture.
- We provide necessary training, information and supervision to all employees where practicable.
- We engage in effective consultation with employees and stakeholders on safety matters.

Responsibilities

- **Management:** Ensure compliance with WHS legislation, provide resources for WHS initiatives, and foster a culture of safety.
- **Employees:** Follow WHS policies and procedures, report incidents, near misses and hazards, and participate in WHS training.
- **Contractors and Visitors:** Comply with WHS requirements and cooperate with Shire WHS policies.

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WHS101 Work Health and Safety Policy v1.5



Application

This policy applies to all employees', contractors, visitors and volunteers

Relevant Legislation

Western Australian Work Health Safety Act 2020

Western Australian Work Health and Safety Regulations (General) 2022

Review

This policy will be reviewed annually and updated as necessary to ensure ongoing compliance with WHS legislation

Document Control

Document Approval			
Document Development Officer:		Document Owner:	
WHS Advisor		Shire WHS Manager	
Document Control			
File Number and Document Type		WHS101 Health and Safety Policy	
Meta Data: Key Search Terms		Work, Health and Safety Policy	
Status of Document		Approved	
Document File Details		WHS Master Folder	
Quality Assurance		Shire WHS Manager and Safety Working Group	
Distribution:		Internal Document	
Document Revision History			
Version	Author	Review Description	Date Completed
1.1	OHS Officer	New SHS Policy (Old Format)	24/09/2020
1.2	WHS Advisor	Updating new legislation (Old Format)	November 2020
1.3	WHS Advisor	Annual Review Only (Old Format)	April 2021
1.4	WHS Advisor	Change of Format (Old Format)	July 2023
1.5	WHS Manager	Annual Review (New Format)	July 2025

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WHS101 Work Health and Safety Policy v1.5

**Document and version control table**

Contact officer:	WHS Manager
Adopted / Approved	Council
Date of Adoption /	
Reference:	WHS101 Health and Safety Policy
Date of next review:	June 2026
Document No.	1.5

WHS101 Work Health and Safety Policy v1.5

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11.1.8 DEBTORS BALANCE WRITE-OFF FOR GOLDFIELDS ST IVES

Location: Nil
Applicant: Nil
Disclosure of Interest: Nil
Date: 14 July 2025
Author: Raj Subbiah, Finance Manager

SUMMARY

Council approval is sought to write off sundry bad debts totalling \$38,500 (including GST).

BACKGROUND

This report has been prepared as a consequence of an internal review of the debtors control account and subsidiary ledger, the purpose of which was to verify receivables balances

COMMENT

Goldfields St Ives had committed to sponsoring the counselling services, which led to the issuance of the invoice. However, after further discussions with the Goldfields Women's Health Care Centre and a thorough assessment by their board, the decision was made not to continue delivering the counselling service in partnership with the Shire of Coolgardie based on their current capacity and associated organisational risk.

As a result, the associated debt is now required to be written off.

Presented in the below is the debts that are proposed for write off

Debtor Name	Invoice No.	Amount	Date Raised
Goldfields St Ives	IN10817	\$38,500	15 April 2025

CONSULTATION

Acting Chief Executive Officer – Aaron Cook

STATUTORY ENVIRONMENT

Local Government Act 1995 Paragraph 6.12. Power to defer, grant discounts, waive or write off debts

- (1) Subject to subsection (2) and any other written law, a local government may —
- (a) when adopting the annual budget, grant* a discount or other incentive for the early payment of any amount of money; or
 - (b) waive or grant concessions in relation to any amount of money; or
 - (c) write off any amount of money,
- which is owed to the local government.*

** Absolute majority required.*

POLICY IMPLICATIONS

Nil, but Council's attention is drawn to Delegation 1.1.7 Debts – Waiver, Concessions or write off

The Chief Executive Officer is delegated authority to:

1. Waive or grant concessions in relation to sundry debts owed to the Shire.
2. Write off money owed to the Shire.
3. Determine the conditions to be applied to waive, grant a concession or write off money owed to the Shire.

FINANCIAL IMPLICATIONS

The proposed bad debt to be written off totals \$38,500 and will have negligible impact on the current budget.

STRATEGIC IMPLICATIONS**Accountable and effective leaders**

High quality corporate governance, accountability and compliance

ATTACHMENTS

Nil

VOTING REQUIREMENT

Absolute Majority

OFFICER RECOMMENDATION

That Council resolves to write off sundry bad debts of \$38,500.00 from Goldfields St Ives on Invoice IN10817, for Sponsorship of women's counselling services provided by Goldfields Women's Health Care Centre.

11.1.9 LIST OF PAYMENTS - JUNE 2025

Location: Nil
Applicant: Nil
Disclosure of Interest: Nil
Date: 11 July 2025
Author: Raj Subbiah, Finance Manager

SUMMARY

For Council to receive the list of accounts for June 2025.

BACKGROUND

The Local Government (Financial Management) Regulations 1996, Regulation 13(3)(b) requires that Council receive a list of accounts paid in the month, and that this be recorded in the minutes. Council has delegated to the Acting Chief Executive Officer that authority to make these payments from Municipal and Trust Funds.

COMMENT

Presented in this item is a table of accounts (invoices) and includes that cheque (or EFT) identifier for the transaction, the entity, date, and amount paid, description of the goods, service, or other that relates to the payment. Extra details of invoices relating to payments are included for the information of Councillors.

The schedule of payment made under delegated authority as summarised below and recommended to be received by Council, has been checked and is supported by vouchers and invoices which have been duly certified as to the receipt of goods and provision of services, and verification of prices and costings.

Significant Payments for the month of June 2025 are: -

1. Sirrom Village – Management of Bluebush Village
2. St John Medical Kambalda – Service Provision at Kambalda Medical Centre
3. Department Of Fire and Emergency Services – Emergency Services Levy

CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government (Financial Management) Regulations 1996, Regulation 13 – Lists of Accounts

POLICY IMPLICATIONS

CS-PROCUREMENTS POLICY. Policy CS-11 sets the guidelines with regards to the purchase of goods or services provided.

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS**Accountable and effective leaders**

Maintain integrated strategic and operational plans

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. List of Payments June 2025

VOTING REQUIREMENT

Simple majority

OFFICER RECOMMENDATION

That Council:

1. Receive listing (attached) of accounts paid during the month of June 2025 by the Acting Chief Executive Officer under delegated authority of Council.
 - a. Municipal accounts totalling \$1,438,751.66 on municipal vouchers EFT29010 – EFT29122 and Direct Debits
 - b. Credit Card totalling \$4,527.39
 - c. Fuel card payments totalling \$52,426.36

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
EFT's

EFT	Date	Name	Description	Amount
EFT29010	03/06/2025	Australian Taxation Office	Payg For Period 27.11.2024 - 10.12.2024 (1 Invoice)	\$ 53,606.00
EFT29011	04/06/2025	Aerodrome Management Services	Monthly Compliance Support - January/February 2025	\$ 4,554.00
EFT29012	04/06/2025	Australian Airport Association	Airport Membership July 2024 To June 2025	\$ 2,475.00
EFT29013	04/06/2025	Bidfood Kalgoorlie	Toilet Rolls Coolgardie April 25	\$ 674.02
EFT29014	04/06/2025	Civic Legal	Legal Costs (1 Invoice)	\$ 36,631.93
EFT29015	04/06/2025	Cleanaway Pty Ltd	Refuse Collection Services Mar 25 (6 Invoices)	\$ 41,811.66
EFT29016	04/06/2025	Comfort Inn Bay Of Isles Motel	President And Deputy President To Attend Gvroc Meeting In Esperance - 27/03/25	\$ 505.00
EFT29017	04/06/2025	Creating Communities Australia	Collaboration Engagement And Strategic Projects 23/24 (1 Invoice)	\$ 25,396.13
EFT29018	04/06/2025	Delivering Outcomes Pty Ltd	People Services 27 Jan-31 Jan 2025	\$ 13,420.57
EFT29019	04/06/2025	Department Of Fire & Emergency Services	24/25 Emergency Services Levy Quarter Contribution (1 Invoice)	\$ 70,789.74
EFT29020	04/06/2025	Department Of Planning, Lands	Lot 500 & 502 Deposit 60 Bluebush Road (3 Invoices)	\$ 24,750.00
EFT29021	04/06/2025	Department Of Water And	Annual Fee Coolgardie Wastewater Treatment Plant	\$ 6,733.34
EFT29022	04/06/2025	Eagle Petroleum	Diesel For BBV April 25 (4 Invoices)	\$ 26,836.86
EFT29023	04/06/2025	Emyjr Services	Coolgardie Sewerage Weekly Maintenance Jan 25 (7 Invoices)	\$ 27,357.12
EFT29024	04/06/2025	Goldrush Tours	Toyota Coaster Repairs - P270	\$ 1,665.40
EFT29025	04/06/2025	HC Construction Services	Project Capability And Support Services Dec 24	\$ 19,500.10
EFT29026	04/06/2025	Integrated Ict	Adobe Annual Subscription 25/26 And Monthly billing Jan-Feb 25 (9 Invoices)	\$ 42,718.41
EFT29027	04/06/2025	Jointly Planning And Mapping	Town Planning And Strategic Projects Feb - Mar 25	\$ 4,554.00
EFT29028	04/06/2025	Kalgoorlie Refrigeration And Airconditioning	BBV 01/03/2025 Cool Room System Repairment Of Wire	\$ 2,590.50
EFT29029	04/06/2025	Kodi Sticklen	Reimbursement As Per Employment Contract 24/25	\$ 1,663.24
EFT29030	04/06/2025	Lee-Anne Ober	Rates And Property Consultant Services For April 2025	\$ 8,624.00
EFT29031	04/06/2025	Lefroy Lithium Pty Ltd	Rates Refund For Assessment A182795 Exploration Lease	\$ 898.68
EFT29032	04/06/2025	Lg Corporate Solutions Pty Ltd	Assistance Providing Information For 1 Jan - 28 Feb 25 (1 Invoice)	\$ 20,501.25
EFT29033	04/06/2025	Mitre 10 Kalgoorlie	Supply Hunter Sprinklers And Sprinkler Equipment	\$ 2,807.00
EFT29034	04/06/2025	Moore Australia	Restatement Of 2023/2024 Financials	\$ 11,000.00
EFT29035	04/06/2025	Plumbing Gas And Electrical Services	Excavate And Remove Old Redundant Leach Drains (10 Invoices)	\$ 29,352.01
EFT29036	04/06/2025	Pryce Mining Services Pty Ltd	Hire Of Genset At BBV - Jan 25 And Mar 25	\$ 18,606.72
EFT29037	04/06/2025	Shire Of Coolgardie - Petty Cash	Petty Cash January 2025	\$ 569.10
EFT29038	04/06/2025	Sirrom Village Services	Management Of Bluebush Village - Feb 25 (1 Invoice)	\$ 100,000.00
EFT29039	04/06/2025	St John Medical Kambalda	Service Provision At Kambalda Medical Centre Jul - Sep 24 (3 Invoices)	\$ 90,000.00
EFT29040	04/06/2025	Synergy	Electricity For Various SoC Locations Feb - Apr 25 (2 Invoices)	\$ 22,220.73
EFT29041	04/06/2025	Talis Consultants	Lifespan Assessment Of Coolgardie Waste Facility	\$ 5,318.50
EFT29042	04/06/2025	Team Global Express Pty Ltd	Freight Charges For April 2025	\$ 252.34
EFT29043	04/06/2025	Technology One Limited	Intramaps Mapbuilder 15-30 Apr 25	\$ 11,894.91
EFT29044	04/06/2025	Uon Pty Ltd	Gen Hire March 2025	\$ 963.33
EFT29045	04/06/2025	Versatile Plant & Contracting	Kambalda Airport Runway Maintenance March 2025	\$ 12,725.90
EFT29046	04/06/2025	Vision Intelligence Pty Ltd	Solar Camera Hire 16 Mar - 14 Apr 25	\$ 924.00
EFT29047	04/06/2025	Western Airport Services	Baggage Handling Services April 2025 (1 Invoice)	\$ 52,470.00
EFT29048	04/06/2025	Worthy Engineering Sevices	Repair To Compactor (1 Invoice)	\$ 24,091.02
EFT29049	04/06/2025	Plumbing Gas And Electrical Services	Coolgardie Waste Facility High Rise Pump Raise Deposit	\$ 6,101.21
EFT29050	05/06/2025	Department Of Water And	License Amendment For Class 2 Trenches	\$ 2,176.00
EFT29051	09/06/2025	Beam Clearing House	Superannuation For Payrun 18.03.2025 (1 Invoice)	\$ 24,140.74
EFT29052	09/06/2025	Water Corporation	Water Usage & Charges Various SoC Locations 4 Feb - 1 Apr 25	\$ 16,514.71
EFT29053	10/06/2025	Ray White Kambalda	Rent For 42 Silver Gimlet 5/6/25 - 4/7/25	\$ 2,947.86
EFT29054	18/06/2025	Australian Taxation Office	Payg For Period 11.12.2024 - 24.12.2024 (1 Invoice)	\$ 50,964.00
EFT29055	18/06/2025	Beam Clearing House	Superannuation For Payrun 01.04.2025 (2 Invoices)	\$ 44,854.37

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
EFT's

EFT	Date	Name	Description		Amount
EFT29056	18/06/2025	3E Advantage Pty Ltd	Printer Services For Apr 25	\$	4,442.64
EFT29057	18/06/2025	Aaron Cook	Office Works - Laptop For CEO	\$	2,522.84
EFT29058	18/06/2025	Air Liquide	Cylinder Hire Fees For Kambalda Depot Mar 25	\$	143.91
EFT29059	18/06/2025	Almetra Bethlehem	Reimbursement As Per Employee Contract May 25	\$	522.01
EFT29060	18/06/2025	Ampol	Fuel For Fleet May 25	\$	9,719.67
EFT29061	18/06/2025	Bp Australia Limited	Fuel For Fleet May 25	\$	6,696.54
EFT29062	18/06/2025	Building And Energy	Bsl May 2025	\$	56.65
EFT29063	18/06/2025	Bunnings Buildings Supplies	Bed Wheels For Bluebush Village	\$	1,253.40
EFT29064	18/06/2025	Brendan Cusack	Review Of Complaint	\$	4,840.00
EFT29065	18/06/2025	Cloud Collections Pty Ltd	Debt Recovery Apr 25	\$	3,654.24
EFT29066	18/06/2025	Connies Cafe & Cakes	Catering For Information Session For 10 Jun 25	\$	365.64
EFT29067	18/06/2025	Corey James Matthews	Councillor Payment Quarter 4 Fy24/25	\$	5,302.80
EFT29068	18/06/2025	Daphne Mae Simmons	Councillor Payment Quarter 4 Fy24/25	\$	5,302.80
EFT29069	18/06/2025	Delivering Outcomes Pty Ltd	People Services 9 Feb-13 Feb 25	\$	15,732.42
EFT29070	18/06/2025	Eagle Petroleum	Diesel For BBV May 25 (5 Invoices)	\$	36,960.08
EFT29071	18/06/2025	Eastern Metropolitan Regional	Kambalda Remediation - Lab Data	\$	1,390.65
EFT29072	18/06/2025	Emyjar Services	Repair Water Leak At Railway Station Coolgardie	\$	8,279.76
EFT29073	18/06/2025	Environex International Pty Ltd	Pool Supplies	\$	5,807.23
EFT29074	18/06/2025	Ess Kambalda Village	Meals On Wheels - Estimated For Apr 25	\$	3,260.40
EFT29075	18/06/2025	Eurofins Ail Pty Ltd	Water Sampling 19 March 25	\$	1,005.95
EFT29076	18/06/2025	Foxtel Management Ptt Ltd	Kam Gym Annual Foxtel Subscription Apr - May 25	\$	310.00
EFT29077	18/06/2025	Goldfields Mining Supplies	Hose Fittings For Pump At Vibe Pump Station	\$	528.77
EFT29078	18/06/2025	Goldfields Pest Control	Termite Treatment 31 January	\$	165.00
EFT29079	18/06/2025	Goodnews Newsagency	Newspapers For The Kambalda Administration Mar 25	\$	558.20
EFT29080	18/06/2025	Hardy Spicer P/L	Parts	\$	153.78
EFT29081	18/06/2025	Hse Collective	Whs Consultant Works May 25	\$	720.00
EFT29082	18/06/2025	Iga Coolgardie -Moran Store	Various Items	\$	81.20
EFT29083	18/06/2025	Jointly Planning And Mapping	Town Planning And Strategic Projects Apr - May 25	\$	4,686.00
EFT29084	18/06/2025	Kambalda Football Club Inc	Assistance Fund To Purchase A Defibrillator	\$	2,000.00
EFT29085	18/06/2025	Kathies Kiosk	Australia Day Kambalda 25	\$	350.00
EFT29086	18/06/2025	Kathryn Ann Lindup	Councillor Payment Quarter 4 Fy24/25	\$	5,302.80
EFT29087	18/06/2025	Lee-Anne Ober	Rates And Property Services For May 2025	\$	8,624.00
EFT29088	18/06/2025	Long Pty Ltd	Deep Fryer Lid In Commercial Kitchen Kambalda	\$	68.15
EFT29089	18/06/2025	Malcolm Raymond Cullen	Councillor Payments Quarter 4 Fy24/25	\$	10,728.20
EFT29090	18/06/2025	New Harmony Trading Pty Ltd	Local Government Services Apr 25	\$	3,300.00
EFT29091	18/06/2025	Nov Australia Pty Ltd	Gen Hire 1 - 31 Marh 25	\$	2,068.00
EFT29092	18/06/2025	Omnicom Media Group	Advertising Of Amendment Kalgoorlie Miner - 10/04/2025	\$	2,998.82
EFT29093	18/06/2025	Plumbing Gas And Electrical	Urgent Repair At Kambalda Oval (18 Invoices)	\$	49,708.07
EFT29094	18/06/2025	Pryce Mining Services Pty Ltd	Hire Of Genset At Bluebush Village Mar 25 (5 Invoices)	\$	44,942.34
EFT29095	18/06/2025	Rebecca Anne Horan	Staff Reimbursement As Per Contract Fy24/25	\$	2,250.00
EFT29096	18/06/2025	Receptive Security	Repairs To Faulty Monitoring System	\$	790.90
EFT29097	18/06/2025	Refresh Waters Pty Ltd	Water For Coolgardie Waste Facility Mar 25	\$	180.00
EFT29098	18/06/2025	Rose Mitchell	Councillor Payment Quarter 4 Fy24/25	\$	5,302.80
EFT29099	18/06/2025	Sherryl Leanne Botting	Councillor Payment Quarter 4 Fy24/25	\$	5,302.80
EFT29100	18/06/2025	Shire Of Coolgardie	Australia Day - Inflatable Hire	\$	597.42
EFT29101	18/06/2025	Shire Of Coolgardie - Petty	Petty Cash For May 2025 Supplies	\$	195.10
EFT29102	18/06/2025	Sirrom Village Services Pty Ltd	Bluebush Villiage Accommodation Mar 25 Partial (3 Invoices)	\$	150,000.00
EFT29103	18/06/2025	Snap On Kalgoorlie	Parts Pro Start Booster Trly 12/24	\$	1,856.45
EFT29104	18/06/2025	Spectrum Surveys Pty Ltd	Survey For 11 Goodenia Court Kambalda West	\$	165.00
EFT29105	18/06/2025	Synergy	Electricity For 42 Silver Gimlet St 25 Mar - 21 May 25	\$	1,370.10
EFT29106	18/06/2025	Team Global Express Pty Ltd	Freight Charges For April 2025	\$	99.96
EFT29107	18/06/2025	Telstra Limited	Landlines At Various SoC Locations 5 May - 5 Jun 25	\$	6,724.62
EFT29108	18/06/2025	Total Green Recycling	E-Waste Recycling - Kambalda Transfer Station	\$	6,467.57
EFT29109	18/06/2025	Tracey Rathbone	Councillor Payment Quarter 4 Fy 24/25	\$	7,802.18
EFT29110	18/06/2025	Tvd The Vacuum Doctor	Vacuum Cleaner For KCRF	\$	575.00
EFT29111	18/06/2025	Water Corporation	Water Usage & Charges 15 New Clayton 5 Feb - 1 Apr 25	\$	608.38
EFT29112	23/06/2025	Child Support Agency	Payroll Deductions/Contributions	\$	323.38
EFT29113	23/06/2025	Jessica May Cooke	Rates Refund For Assessment A17565	\$	1,268.34
EFT29114	23/06/2025	John Ian Arndell	Rates Refund For Assessment A17766	\$	766.98

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
EFT's

EFT	Date	Name	Description		Amount
EFT29115	23/06/2025	Keith Gregory	Rates Refund For Assessment A4227	\$	497.17
EFT29116	23/06/2025	Kristy Anne Marshall	Rates Refund For Assessment A181171	\$	298.47
EFT29117	23/06/2025	Nathan James Kolatowicz	Rates Refund For Assessment A17421	\$	512.46
EFT29118	23/06/2025	Pamela Mary Nunn	Rates Refund For Assessment A921	\$	150.00
EFT29119	23/06/2025	Sabre Resources Ltd	Rates Refund For Assessment A184834	\$	1,612.57
EFT29120	23/06/2025	Santy Gold Pty Ltd	Rates Refund For Assessment A17868	\$	76.04
EFT29121	23/06/2025	Simon John Buckingham	Rates Refund For Assessment A1377 99-101	\$	1,700.00
EFT29122	23/06/2025	Tribune Resources Limited	Rates Refund For Assessment A17896	\$	1,110.08
				\$	1,422,308.13

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
Direct Debits

Chq/EFT	Date	Name	Description	Amount	
DD9878.1	10/06/2025	Fleetcare	Payroll Deductions/Contributions	\$	4,211.91
DD9878.2	10/06/2025	Child Support Agency	Payroll Deductions/Contributions	\$	64.68
DD9889.1	18/06/2025	Expand Super	Councillor Payments Quarter 4 Fy24/25 - Superannuation Contribution For Shire President	\$	7,000.00
DD9898.1	24/06/2025	Fleetcare	Payroll Deductions/Contributions	\$	2,049.23
DD9916.1	30/06/2025	Fleetcare	Payroll Deductions/Contributions	\$	3,053.03
DD9919.1	10/06/2025	Child Support Agency	Adjustment	\$	64.68
				\$	16,443.53

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
Credit Cards

Date	Description	Value	Card
2/06/2025	Commonwealth Bank - Bank Annual Fee	\$ 24.00	2875
28/05/2025	Virgin Australia - Flights Perth - Kalgoorlie Return For Environmental Health Officer 16/06/2025-18/06/2025	\$ 565.08	2859
1/06/2025	Subscription Melbourne - Monthly Subscription To Square Retail Plus For Visitors Centre	\$ 109.00	2859
2/06/2025	Commonwealth Bank - Bank Annual Fee	\$ 24.00	2859
2/07/2025	ANZ - Late Payment Fee	\$ 35.00	3665
2/07/2025	ANZ - Interest Charged On Purchases	\$ 12.49	3665
3/06/2025	Virgin Australia - Flights Perth - Kalgoorlie Return For Acting CEO 12/06/2025	\$ 416.22	2859
3/06/2025	Virgin Australia - Flights Perth - Kalgoorlie Return For Acting CEO 16/06/2025	\$ 349.38	2859
5/06/2025	ChatGPT - Monthly Subscription	\$ 95.91	3665
5/06/2025	Virgin Australia - Flights Perth - Kalgoorlie Return For Ranger 10/06/2025	\$ 313.93	2859
5/06/2025	Virgin Australia - Flights Kalgoorlie - Perth Return For Ranger 16/06/2025	\$ 313.93	2859
10/06/2025	Virgin Australia - Flights From Perth - Kalgoorlie Return For Ranger 24/06/2025	\$ 192.41	2859
10/06/2025	Virgin Australia - Flights From Kalgoorlie - Perth Return For Ranger 30/06/2025	\$ 192.42	2859
10/06/2025	Virgin Australia - Flights Perth - Kalgoorlie Return For Acting CEO 19/06/2026-23/06/2025	\$ 384.83	2859
16/06/2025	Landgate - Purchase Of A Certificate Of Title	\$ 31.60	2859
18/06/2025	Virgin Australia - Flights From Perth - Kalgoorlie Return For Acting CEO 26/06/2025-30/06/2025	\$ 384.83	2859
18/06/2025	Virgin Australia - Flights From Perth - Kalgoorlie Return For Acting CEO 03/07/2025-07/07/2025	\$ 393.95	2859
24/06/2025	Mailchimp Subscription - Monthly Subscription	\$ 20.51	2859
2/06/2025	Commonwealth Bank - Bank Annual Fee	\$ 24.00	2842
11/06/2025	Woolworths Kambalda - Cleaning Products For Plant	\$ 30.00	2842
12/06/2025	Retravisision Kalgoorlie - Vacuum For Office	\$ 348.00	2842
26/06/2025	Mitre 10 Kalgoorlie - Retic Repairs	\$ 265.90	2842
		\$ 4,527.39	
30/06/2025	AUTOREPAYMENT - THANK YOU	\$4,383.99	

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
Fuel Cards

Supplier	Ampol	Plant #	Fuel Card #	Registration	Plant Description	Usage Litres	Amount
Invoice Date	31/05/2025	P216	7071 3400 9759 5648	1DOT173	Caterpillar 930H Wheel Loader	178.94	\$ 319.70
Invoice Paid	18/06/2025	P273	7071 3400 9146 6523	Small Plant	Mowers, brushcutters, chainsaws (various)	110.86	\$ 192.83
		P273	7071 3400 8231 1282	Small Plant	Mowers, brushcutters, chainsaws (various)	43.97	\$ 77.30
		P315	7071 34008 168 1867	1E1Y029	Toro Mower	34.80	\$ 62.57
		P346	7071 3400 8364 1646	CG144	Volkswagon Amarok	97.9	\$ 173.26
		P351	7071 3400 8746 7253	CG6152	Prime Mover -Hino 700 Series	510.00	\$ 894.02
		P361	7071 3400 9073 0739	CG6183	Ford Ranger (2019 t/top)	128.15	\$ 228.01
		P364	7071 3401 0069 9916	CG6177	Toyota RAV4 2WD petrol white	153.01	\$ 263.36
		P370	7071 3400 9610 8476	CG479	Mitsubishi Triton Glx Ute	111.68	\$ 199.64
		P373	7071 3400 9471 4382	1HGL412	Ranger 2021	355.27	\$ 632.86
		P374	7071 3400 9500 2688	CG6234	Mitsubishi Triton Glx	76.52	\$ 137.58
		P376	7071 3400 9540 6756	1HJB260	Ford Ranger	185.26	\$ 330.27
		P377	7071 3400 9688 9711	Generator	Mosa Generator (Coolgardie Refuse Site)	177.62	\$ 312.71
		P380	7071 3400 9753 7905	1HNX785	Gianni Ferrari PG280	19.66	\$ 34.78
		P388	7071 3401 0020 0335	1HVC502	Ford Escape	211.41	\$ 372.76
		P391	7071 3401 0118 8570	Hamm Roller	CW34 Caterpillar Pneumatic Tire Roller	120.01	\$ 212.80
		P395	7071 3401 0355 5529	CG6270	Mazda BT Coolgardie Works	350.09	\$ 623.75
		P397	7071 3401 0355 5727	CG6272	Mitsubishi Triton - Coolgardie Works	171.17	\$ 305.48
		P398	7071 3401 0355 5776	CG6211	Mitsubishi Triton - Coolgardie Works	62.36	\$ 109.65
		T1013	7072 3400 9321 1927	Hired Generator	Hire Genset Coolgardie	988.32	\$ 1,744.94
		P383	7073 3400 9321 1927	Compactor	Caterpillar 826K Compactor	426.83	\$ 751.47
		P382	7074 3400 9321 1927	Loader	Caterpillar 962M Wheel Loader	994.93	\$ 1,739.93
						\$	9,719.67

Supplier	BP	Plant #	Fuel Card #	Registration	Vehicle	Usage Litres	Amount
Invoice Date	31/05/2025	P273	7050 15304261 00999	Small Plant	Mowers, BrushCutters, Chainsaws	64.01	\$ 105.61
Invoice Paid	18/06/2025	P216	7050 90000774 51762	1DOT1773	CAT 930H Loader	169.74	\$ 292.74
		P293	7050 15304261 00791	1EBB757	Fuso 2012 Tip Model	124.85	\$ 215.32
		T1004	7050 90000774 19199	Generator	Generator at Kambalda Tip	200.01	\$ 337.08
		P305	7050 15304261 00825	1EFH177	Kubota Tractor	109.51	\$ 187.72
		P317	7050 15304261 01518	1E1Y151	ToroX-Maste Mower Kambalda	23.15	\$ 39.01
		P344	7050 15304261 01039	CG6097	VW Amorok	54.50	\$ 93.99
		P345	7050 15304261 01229	CG6103	Caterpillar Loader HV033	1124.44	\$ 1,935.63
		P355	7050 15304261 01146	1GSR486	Hino 500	95.42	\$ 165.94
		P357	7050 15304261 01138	CG6142	Caterpillar 262DAC	121.97	\$ 209.90
		P361	7050 15304261 01179	CG6183	Ford Ranger	429.41	\$ 737.94

Shire of Coolgardie
Payments by Delegated Authority
01 June to 30 June 2025
Fuel Cards

P362	7050 15304261 01187	CG6196	Ford Ranger	190.44	\$	327.02
P364	7050 15304261 01534	CG6177	Toyota RAV4	158.12	\$	258.96
P365	7050 15304261 01328	CG6159	Toyota RAV 4	198.58	\$	325.17
P367	7050 15304261 01302	CG6190	VW Amarok Ute	98.35	\$	171.04
P370	7050 15304261 01393	CG479	Mitsubishi Triton	95.49	\$	160.93
P375	7050 15304261 01377	Generator	Kohler KK22 Generator - Airport	205.79	\$	354.65
P386	7050 15304261 01484	CG5961	Ford Ranger	115.53	\$	196.05
P394	7050 15304261 01559	CG6260	Mazda BT-50	111.35	\$	190.49
P396	7050 15304261 01575	CG6256	Mitsubishi Triton GLX	228.05	\$	391.35
					\$	<u>6,696.54</u>

Supplier
Eagle Petroleum

Invoice	Invoice Date	Invoice Paid	Location	Usage Litres	Amount
B68433	7/05/2025	18/06/2025	Kambalda Bluebush Village	5000	\$ 9,894.50
B68450	4/05/2025	18/06/2026	Kambalda Bluebush Village	4600	\$ 9,036.65
B68565	20/05/2025	18/06/2027	Kambalda Bluebush Village	4000	\$ 7,856.64
B68580	27/05/2025	18/06/2028	Kambalda Bluebush Village	4699	\$ 9,222.36
					<u>\$ 36,010.15</u>

11.1.10 MONTHLY FINANCIAL STATEMENTS FOR THE MONTH ENDED 30 JUNE 2025

Location: Shire of Coolgardie
Applicant: Shire of Coolgardie
Disclosure of Interest: Nil
Date: 14 July 2025
Author: Raj Subbiah, Finance Manager

SUMMARY

This report recommends that the Monthly Statement of Financial Activity report for the period ending 30 June 2025 is presented to Council for adoption.

BACKGROUND

In accordance with *regulation 34* of the *Local Government (Financial Management) Regulations*, the Shire is to prepare a Monthly Financial Statement for approval by Council.

The format for monthly reporting was introduced by the Department of Local Government from 1 July 2005; the change was implemented to provide elected members with a better idea of operating and capital revenues and expenditures. The requirement is for a Statement of Financial Activity with a report detailing material variances. The Financial Report presented includes this as well as other statements and supplementary information.

Section 6.4 of the Local Government Act 1995 requires that financial reports be prepared and presented in the manner and form prescribed in the *Local Government (Financial Management) Regulations*. *Regulation 34* has been amended to require that Councils report on the sources and applications of funds on a monthly basis and that the report be noted by Council.

COMMENT

Attached for consideration is only the preliminary draft Monthly Financial Report. The closing funding position as on 30th June is subject to change once year-end adjustments are done.

The document includes Statements of Financial Activity by Program, and Nature and Type, notes to the financial statements, an explanation of material variance as well as a summary of bank account balances at 30 June 2025, loan repayments, and reserve account status.

In accordance with the *Local Government (Financial Management) Regulations*, a report must be compiled on variances greater than the percentage agreed by Council which is currently 10% or \$10,000. With the report prepared at program level, comments have been made regarding variances. A nil variance is equal to 100%, meaning that the year-to-date actual is identical to the year-to-date budget. Comments are therefore provided where variance values are <90% or >100% and the dollar variance exceeds \$10,000.

CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government Act 1995 Section 6.4

Local Government (Financial Management) Regulations 1996 Section 34

34. Financial activity statement required each month (Act s. 6.4)

(1A) *In this regulation —*

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

(1) *A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —*

- (a) *annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c); and*
- (b) *budget estimates to the end of the month to which the statement relates; and*
- (c) *actual amounts of expenditure, revenue and income to the end of the month to which the statement relates; and*
- (d) *material variances between the comparable amounts referred to in paragraphs (b) and (c); and*
- (e) *the net current assets at the end of the month to which the statement relates.*

(2) *Each statement of financial activity is to be accompanied by documents containing —*

- (a) *an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets; and*
- (b) *an explanation of each of the material variances referred to in sub regulation (1)(d); and*
- (c) *such other supporting information as is considered relevant by the local government.*

(3) *The information in a statement of financial activity may be shown —*

- (a) *according to nature and type classification; or*
- (b) *by program; or*
- (c) *by business unit.*

(4) *A statement of financial activity, and the accompanying documents referred to in sub regulation (2), are to be —*

- (a) *Presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and*
- (b) *Recorded in the minutes of the meeting at which it is presented.*

(5) *Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.*

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The Financial Report is information only and there are no financial implications relating to this item.

STRATEGIC IMPLICATIONS**Accountable and effective leaders**

Demonstrating sound financial management and plans for the Shire's long term financial sustainability

High quality corporate governance, accountability and compliance

Ensuring the Shire of Coolgardie is well positioned to meet future needs

ATTACHMENTS

- 1. Monthly Financial Statements - June 2025**
- 2. Management Report - June 2025**

VOTING REQUIREMENT

Simple majority

OFFICER RECOMMENDATION

That Council receive the preliminary Monthly Financial Activity Statement for the period 01 July 2024 to 30 June 2025.

SHIRE OF COOLGARDIE**MONTHLY FINANCIAL REPORT**

(Containing the required statement of financial activity and statement of financial position)

For the period ended 30 June 2025

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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SHIRE OF COOLGARDIE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

Note	Amended Budget Estimates (a) \$	YTD Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.
OPERATING ACTIVITIES						
Revenue from operating activities						
General rates	11,443,136	11,443,136	12,711,267	1,268,131	11.08%	▲
Grants, subsidies and contributions	2,648,475	2,648,475	1,465,007	(1,183,468)	(44.68%)	▼
Fees and charges	15,193,909	15,193,909	15,278,665	84,756	0.56%	
Interest revenue	55,500	55,500	57,714	2,214	3.99%	
Other revenue	673,800	673,800	641,152	(32,648)	(4.85%)	
Profit on asset disposals	73,427	73,427	189,562	116,135	158.16%	▲
	30,088,247	30,088,247	30,343,367	255,120	0.85%	
Expenditure from operating activities						
Employee costs	(6,293,746)	(6,293,746)	(6,157,728)	136,018	2.16%	
Materials and contracts	(12,161,878)	(12,161,877)	(11,784,345)	377,532	3.10%	
Utility charges	(1,816,486)	(1,816,486)	(1,760,733)	55,753	3.07%	
Depreciation	(10,801,473)	(10,801,473)	(8,453,998)	2,347,475	21.73%	▲
Finance costs	(1,630,523)	(1,630,523)	(1,623,209)	7,314	0.45%	
Insurance	(560,102)	(560,102)	(560,102)	0	0.00%	
Other expenditure	(1,533,900)	(1,533,900)	(1,656,886)	(122,986)	(8.02%)	
Loss on asset disposals	(3,423)	(3,423)	(3,423)	0	0.00%	
Fair value adjustments to financial assets at fair value through profit or loss	0	0	(4,439)	(4,439)	0.00%	
	(34,801,531)	(34,801,530)	(32,004,863)	2,796,667	8.04%	
Non cash amounts excluded from operating activities	2(c) 10,731,469	10,731,469	8,241,228	(2,490,241)	(23.21%)	▼
Amount attributable to operating activities	6,018,185	6,018,186	6,579,732	561,546	9.33%	
INVESTING ACTIVITIES						
Inflows from investing activities						
Proceeds from capital grants, subsidies and contributions	2,807,776	2,807,777	913,889	(1,893,888)	(67.45%)	▼
Proceeds from disposal of assets	118,484	118,484	328,484	210,000	177.24%	▲
	2,926,260	2,926,261	1,242,373	(1,683,888)	(57.54%)	
Outflows from investing activities						
Right of use assets recognised	0	0	437,441	437,441	0.00%	
Payments for property, plant and equipment	(589,057)	(589,057)	(546,884)	42,173	7.16%	
Payments for construction of infrastructure	(2,948,315)	(2,948,315)	(799,542)	2,148,773	72.88%	▲
	(3,537,372)	(3,537,372)	(908,985)	2,628,387	74.30%	
Non-cash amounts excluded from investing activities	2(d) 0	0	(437,441)	(437,441)	0.00%	
Amount attributable to investing activities	(611,112)	(611,111)	(104,053)	507,058	82.97%	
FINANCING ACTIVITIES						
Inflows from financing activities						
Proceeds from new borrowings	812,140	25,463,498	25,463,498	0	0.00%	
	812,140	25,463,498	25,463,498	0	0.00%	
Outflows from financing activities						
Payments for principal portion of lease liabilities	(1,973,130)	(2,060,087)	(2,060,087)	0	0.00%	
Repayment of borrowings	(4,327,089)	(24,898,254)	(24,898,254)	0	0.00%	
Repayment of overdraft facility	0	(1,482,531)	(1,482,531)	0	0.00%	
	(6,300,219)	(28,440,872)	(28,440,872)	0	0.00%	
Amount attributable to financing activities	(5,488,079)	(2,977,374)	(2,977,374)	0	0.00%	
MOVEMENT IN SURPLUS OR DEFICIT						
Surplus or deficit at the start of the financial year	2(a) (6,558,716)	(6,558,716)	(5,258,535)	1,300,181	19.82%	▲
Amount attributable to operating activities	6,018,185	6,018,186	6,579,732	561,546	9.33%	
Amount attributable to investing activities	(611,112)	(611,111)	(104,053)	507,058	82.97%	▲
Amount attributable to financing activities	(5,488,079)	(2,977,374)	(2,977,374)	0	0.00%	
Surplus or deficit after imposition of general rates	(6,639,722)	(4,129,015)	(1,760,230)	2,368,785	57.37%	▲

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.

▲ Indicates a variance with a positive impact on the financial position.

▼ Indicates a variance with a negative impact on the financial position.

Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF COOLGARDIE
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 30 JUNE 2025**

	Actual 30 June 2024	Actual as at 30 June 2025
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	1,521,748	3,663,815
Trade and other receivables	1,988,580	2,649,898
Other financial assets	0	257,825
Inventories	12,946	161,479
Other assets	36,033	1,637
TOTAL CURRENT ASSETS	3,559,307	6,734,654
NON-CURRENT ASSETS		
Trade and other receivables	262,620	264,610
Other financial assets	103,964	99,524
Property, plant and equipment	39,147,083	38,271,860
Infrastructure	118,649,787	114,033,238
Right-of-use assets	3,572,254	1,814,111
Investment property	23,489,361	23,518,441
TOTAL NON-CURRENT ASSETS	185,225,069	178,001,784
TOTAL ASSETS	188,784,376	184,736,438
CURRENT LIABILITIES		
Trade and other payables	6,811,333	5,114,700
Other liabilities	1,198,004	2,463,357
Lease liabilities	1,904,377	1,893,590
Bank Overdraft	1,482,531	0
Borrowings	5,823,019	0
Employee related provisions	336,477	444,799
Other provisions	214,203	214,203
TOTAL CURRENT LIABILITIES	17,769,944	10,130,649
NON-CURRENT LIABILITIES		
Lease liabilities	2,207,447	158,148
Borrowings	19,075,235	25,463,498
Employee related provisions	137,572	137,572
Other provisions	4,699,754	4,699,754
TOTAL NON-CURRENT LIABILITIES	26,120,008	30,458,972
TOTAL LIABILITIES	43,889,952	40,589,621
NET ASSETS	144,894,424	144,146,817
EQUITY		
Retained surplus	54,025,409	53,277,803
Reserve accounts	257,825	257,825
Revaluation surplus	90,611,190	90,611,190
TOTAL EQUITY	144,894,424	144,146,818

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COOLGARDIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 16 July 2025

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICIES

Material accounting policies utilised in the preparation of these statements are as described within the 2024-25 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Assets held for sale
- Investment property
- Estimated useful life of intangible assets
- Measurement of employee benefits
- Measurement of provisions
- Estimation uncertainties and judgements made in relation to lease

SHIRE OF COOLGARDIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

2 NET CURRENT ASSETS INFORMATION

	Amended Budget Opening 1 July 2024	Actual as at 30 June 2024	Actual as at 30 June 2025
(a) Net current assets used in the Statement of Financial Activity			
Current assets			
Cash and cash equivalents	1,521,748	1,521,748	3,663,815
Trade and other receivables	1,960,169	1,988,580	2,649,898
Other financial assets	0	0	257,825
Inventories	12,946	12,946	161,479
Other assets	4,184	36,033	1,637
	3,499,047	3,559,307	6,734,654
Less: current liabilities			
Trade and other payables	(6,782,926)	(6,811,333)	(5,114,700)
Contract Liabilities	(1,198,004)	(1,198,004)	(2,463,357)
Lease liabilities	(1,904,377)	(1,904,377)	(1,893,590)
Bank Overdraft	(1,482,531)	(1,482,531)	0
Borrowings	(5,823,019)	(5,823,019)	0
Employee related provisions	(336,477)	(336,477)	(444,799)
Other provisions	0	(214,203)	(214,203)
	(17,527,334)	(17,769,944)	(10,130,649)
Net current assets	(14,028,287)	(14,210,637)	(3,395,995)
Less: Total adjustments to net current assets	2(b) 7,469,571	8,952,102	1,635,765
Closing funding surplus / (deficit)	(6,558,716)	(5,258,535)	(1,760,230)
(b) Current assets and liabilities excluded from budgeted deficiency			
Adjustments to net current assets			
Less: Reserve accounts	(257,825)	(257,825)	(257,825)
Add: Current liabilities not expected to be cleared at the end of the year			
- Current portion of lease liabilities	1,904,377	1,904,377	1,893,590
- Current portion of borrowings	5,823,019	5,823,019	0
- Repayment of Overdraft Facility	0	1,482,531	0
Total adjustments to net current assets	2(a) 7,469,571	8,952,102	1,635,765
	Amended Budget Estimates 30 June 2025	YTD Budget Estimates 30 June 2025	YTD Actual 30 June 2025
(c) Non-cash amounts excluded from operating activities			
Adjustments to operating activities			
Less: Profit on asset disposals	(73,427)	(73,427)	(189,562)
Less: Fair value adjustments to financial assets at fair value through profit or loss	0	0	4,439
Add: Loss on asset disposals	3,423	3,423	3,423
Add: Depreciation	10,801,473	10,801,473	8,453,998
Non-cash movements in non-current assets and liabilities:			
- Pensioner deferred rates	0	0	(12,990)
- Trade Receivables	0	0	11,000
- Investment property	0	0	(29,080)
Total non-cash amounts excluded from operating activities	10,731,469	10,731,469	8,241,228
(d) Non-cash amounts excluded from investing activities			
Adjustments to investing activities			
Right of use assets received	0	0	(437,441)
Total non-cash amounts excluded from investing activities	0	0	(437,441)

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the local governments' operational cycle.

SHIRE OF COOLGARDIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2024-25 year is \$10,000 and 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Revenue from operating activities			
General rates	1,268,131	11.08%	▲
GRV Back Rates			
Grants, subsidies and contributions	(1,183,468)	(44.68%)	▼
Financial Assistance Grants			
Sewerage contributions included under operating contributions			
Profit on asset disposals	116,135	158.16%	▲
Disposal of Right of Use Assets			
Expenditure from operating activities			
Utility charges	0	0.00%	
Utility costs not included in budget for street lighting and recreation areas.			
Depreciation	2,347,475	21.73%	▲
Bluebush Village Right of Use Asset			
Insurance	0	0.00%	
Annual insurance premiums higher than budgeted			
Non cash amounts excluded from operating activities	(2,490,241)	(23.21%)	▼
Depreciation costs highlighted above			
Inflows from investing activities			
Proceeds from capital grants, subsidies and contributions	(1,893,888)	(67.45%)	▼
Funding received but held in capital grant liabilities as works for related projects have not commenced			
Proceeds from disposal of assets	210,000	177.24%	▲
Disposal of Right of Use Assets			
Outflows from investing activities			
Payments for construction of infrastructure	2,148,773	72.88%	▲
Road program has not commenced			
Surplus or deficit at the start of the financial year	1,300,181	19.82%	▲
Refer to Note 2(a) for detail of variances.			
Surplus or deficit after imposition of general rates	2,368,785	57.37%	▲
As per the above explanations			

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION

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BASIS OF PREPARATION - SUPPLEMENTARY INFORMATION

Supplementary information is presented for information purposes. The information does not comply with the disclosure requirements of the Australian Accounting Standards.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)				
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	(\$6.56 M)	(\$6.56 M)	(\$5.26 M)	\$1.30 M
Closing	(\$6.64 M)	(\$4.13 M)	(\$1.76 M)	\$2.37 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$3.92 M	% of total
Unrestricted Cash	\$3.66 M	93.4%
Restricted Cash	\$0.26 M	6.6%

Refer to 3 - Cash and Financial Assets

Payables		
	\$5.11 M	% Outstanding
Trade Payables	\$4.69 M	
0 to 30 Days		31.5%
Over 30 Days		68.5%
Over 90 Days		28.1%

Refer to 9 - Payables

Receivables		
	\$1.65 M	% Collected
Rates Receivable	\$1.00 M	83.2%
Trade Receivable	\$1.65 M	% Outstanding
Over 30 Days		51.4%
Over 90 Days		26.7%

Refer to 7 - Receivables

Key Operating Activities

Amount attributable to operating activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$6.02 M	\$6.02 M	\$6.58 M	\$0.56 M

Refer to Statement of Financial Activity

Rates Revenue		
YTD Actual	\$12.71 M	% Variance
YTD Budget	\$11.44 M	11.1%

Grants and Contributions		
YTD Actual	\$1.47 M	% Variance
YTD Budget	\$2.75 M	(46.7%)

Refer to 13 - Grants and Contributions

Fees and Charges		
YTD Actual	\$15.28 M	% Variance
YTD Budget	\$15.19 M	0.6%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$0.61 M)	(\$0.61 M)	(\$0.10 M)	\$0.51 M

Refer to Statement of Financial Activity

Proceeds on sale		
YTD Actual	\$0.33 M	%
Amended Budget	\$0.12 M	177.2%

Refer to 6 - Disposal of Assets

Asset Acquisition		
YTD Actual	\$0.80 M	% Spent
Amended Budget	\$2.95 M	(72.9%)

Refer to 5 - Capital Acquisitions

Capital Grants		
YTD Actual	\$0.91 M	% Received
Amended Budget	\$2.81 M	(67.5%)

Refer to 5 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$5.49 M)	(\$2.98 M)	(\$2.98 M)	\$0.00 M

Refer to Statement of Financial Activity

Borrowings	
Principal repayments	(\$24.90 M)
Interest expense	(\$1.34 M)
Principal due	\$25.46 M

Refer to 10 - Borrowings

Reserves	
Reserves balance	\$0.26 M
Net Movement	\$0.00 M

Refer to 4 - Cash Reserves

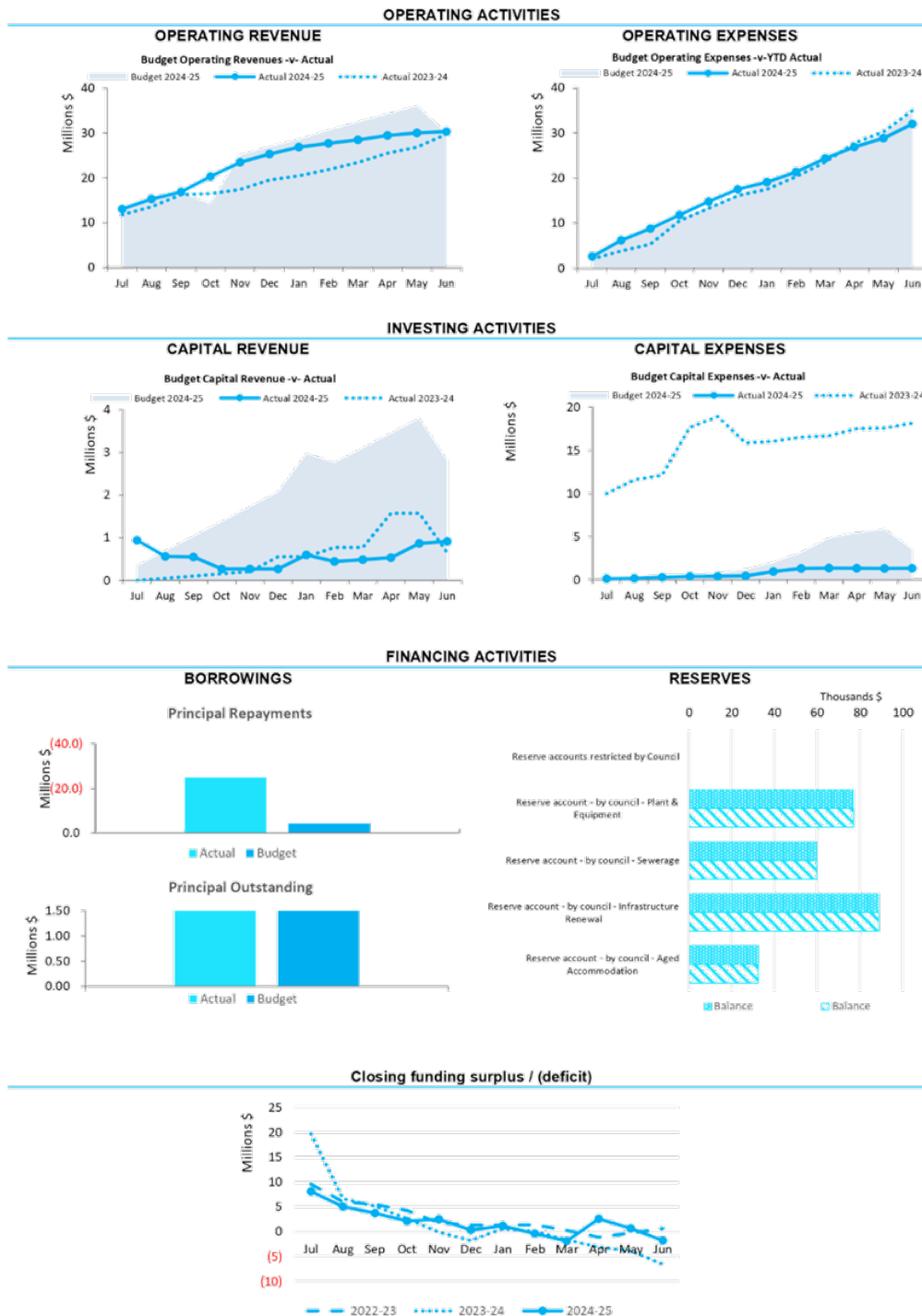
Lease Liability	
Principal repayments	(\$2.06 M)
Interest expense	(\$0.28 M)
Principal due	\$2.05 M

Refer to Note 11 - Lease Liabilities

This information is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

2 KEY INFORMATION - GRAPHICAL



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

3 CASH AND FINANCIAL ASSETS AT AMORTISED COST

Description	Classification	Unrestricted	Reserve Accounts	Total	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$	\$			
CBA Overdraft Facility	Cash and cash equivalents	40,103	0	40,103		ANZ	N/A	N/A
Municipal Cash at Bank	Cash and cash equivalents	3,610,238	0	3,610,238	0	ANZ	Variable	N/A
Cash On Hand	Cash and cash equivalents	840	0	840	0	ANZ	N/A	N/A
CBA - Term Deposit	Financial assets at amortised cost	0	257,825	257,825		ANZ	N/A	N/A
CBA Muni Restricted Cash at Bank	Cash and cash equivalents	12,634	0	12,634	0	CBA	Variable	N/A
Total		3,663,815	257,825	3,921,640	0			
Comprising								
Cash and cash equivalents		3,663,815	0	3,663,815	0			
Financial assets at amortised cost - Term Deposits		0	257,825	257,825	0			
		3,663,815	257,825	3,921,640	0			

KEY INFORMATION

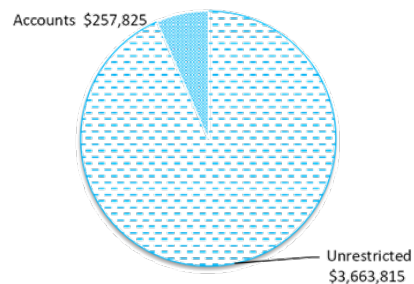
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 8 - Other assets.



SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

4 RESERVE ACCOUNTS

Reserve account name	Budget				Actual			
	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Reserve accounts restricted by Council								
Reserve account - by council - Plant & Equipment	76,901	0	0	76,901	76,901	0	0	76,901
Reserve account - by council - Sewerage	59,725	0	0	59,725	59,725	0	0	59,725
Reserve account - by council - Infrastructure Renewal	88,677	0	0	88,677	88,677	0	0	88,677
Reserve account - by council - Aged Accommodation	32,522	0	0	32,522	32,522	0	0	32,522
	257,825	0	0	257,825	257,825	0	0	257,825

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS

Capital acquisitions	Amended		YTD Actual	YTD Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Land & Buildings	589,057	589,057	546,884	42,173
Acquisition of property, plant and equipment	589,057	589,057	546,884	42,173
Infrastructure - Roads	2,083,245	2,083,245	73,786	2,009,459
Infrastructure - Footpaths	487,186	487,186	487,186	0
Infrastructure - Sewerage	340,000	340,000	200,686	139,314
Infrastructure - Other Infrastructure	37,884	37,884	37,884	0
Acquisition of infrastructure	2,948,315	2,948,315	799,542	2,148,773
Total of PPE and Infrastructure.	3,537,372	3,537,372	1,346,426	(2,190,946)
Total capital acquisitions	3,537,372	3,537,372	1,346,426	2,190,946
Capital Acquisitions Funded By:				
Capital grants and contributions	2,807,776	2,807,777	913,889	1,893,888
Other (disposals & C/Fwd)	118,484	118,484	328,484	(210,000)
Contribution - operations	611,112	611,111	104,053	(507,058)
Capital funding total	3,537,372	3,537,372	1,346,426	1,176,830

KEY INFORMATION

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable Value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS (CONTINUED) - DETAILED

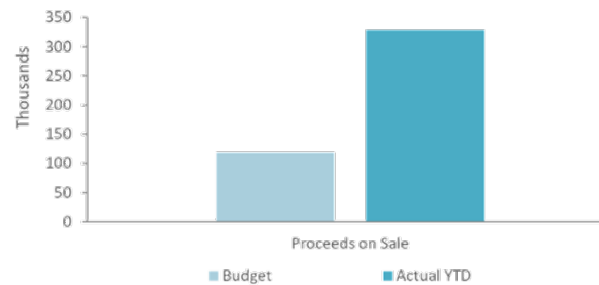
Account Description		Amended		Variance Under/(Over)
		Budget	YTD Budget	
		\$	\$	\$
Land & Buildings				
■ C13122	11 Goodenia Court - Construction Of 3 Units	122,000	122,000	0
■ C13122A	11 Goodenia Court - Construction Of 3 Units	0	0	139,495
■ C13126	Kambalda Workers Accommodation - 100 Person Camp	29,081	29,081	0
■ C13100	Land Development	353,679	353,679	0
■ C13100A	Land Development Kambalda	0	0	323,092
■ C13200	Land Development - Coolgardie	84,297	84,297	0
■ C13200A	Land Development - Coolgardie	0	0	84,297
■	Total Land & Buildings	589,057	589,057	546,884
Furniture & Equipment				
	Nil	0	0	0
	Total Furniture & Equipment	0	0	0
Plant & Equipment				
	Nil	0	0	0
	Total Plant & Equipment	0	0	0
Roads				
■ R153	Bayley Street	20,000	20,000	0
■ RRG002	Regional Road Group - Coolgardie North Road - Stage 1	1,084,067	1,084,067	37,500
■ RRG003	Coolgardie North Road Stage 2	83,529	83,529	0
■ RRG004	Coolgardie North Road - Slk 9.9 To 11.5	50,172	50,172	36,286
■ RRG005	Gnarlbine - Victoria Rocks Road	68,091	68,091	0
■ RRG006	Coolgardie North Road - Slk 18.1 To 26.9	127,222	127,222	0
■ RTR022A	Ford Street (Woodward To Bayley)	120,164	120,164	0
■ MC053	Mining Funded - Ladyloch Road Reseal	250,000	250,000	0
■ R160	Durkin Road - Highway Intersection	280,000	280,000	0
■	Total Roads	2,083,245	2,083,245	73,786
Footpaths				
■ RF002	Footpath Renewal - Coolgardie	228,725	228,725	202,735
■ RF003	Footpath Renewal - Kambalda	258,461	258,461	284,451
■	Total Footpaths	487,186	487,186	487,186
Drainage				
	Nil	0	0	0
	Total Drainage	0	0	0
Sewerage				
■ C10007	Coolgardie Sewerage - Water Re-Use System	200,000	200,000	15,074
■ C13170	Waste Water - Standpipe	140,000	140,000	185,612
■	Total Sewerage	340,000	340,000	200,686
Parks & Gardens				
	Nil	0	0	0
	Total Parks & Gardens	0	0	0
Other Infrastructure				
■ C11104	Coolgardie Satellite Television Broadcasting Service	37,884	37,884	37,884
■	Total Other Infrastructure	37,884	37,884	37,884
■	TOTAL CAPITAL EXPENDITURE	3,537,372	3,537,372	1,346,426

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES

6 DISPOSAL OF ASSETS

Asset Ref.	Asset description	Current Budget				YTD Actual			
		Net Book	Proceeds	Profit	(Loss)	Net Book	Proceeds	Profit	(Loss)
		Value				Value			
		\$	\$	\$	\$	\$	\$	\$	\$
Plant & Equipment									
LV044	Holden Captiva	0	4,750	4,750	0	0	4,750	4,750	0
LV049	Holden Colorado	0	10,450	10,450	0	0	10,450	10,450	0
PE212	Mosa Generator	0	3,821	3,821	0	0	3,821	3,821	0
LV63	RAV4 2WD	1,607	19,475	17,868	0	1,607	19,475	17,868	0
LV050	Holden Colorado	0	9,975	9,975	0	0	9,975	9,975	0
LV053	Holden Colorado	0	15,200	15,200	0	0	15,200	15,200	0
LV051	Holden Colorado	0	9,025	9,025	0	0	9,025	9,025	0
PE211	Solar Lighting Tower	4,066	1,520	0	(2,546)	4,066	1,520	0	(2,546)
PPE222	Wilson Generator	0	2,338	2,338	0	0	2,338	2,338	0
Right of Use Assets									
ROU3	Hino 500 (P358)	42,807	41,930	0	(877)	42,807	41,930	0	(877)
ROU10	CAT D10T Bulldozer	0	0	0	0	93,865	210,000	116,135	0
		48,480	118,484	73,427	(3,423)	142,345	328,484	189,562	(3,423)

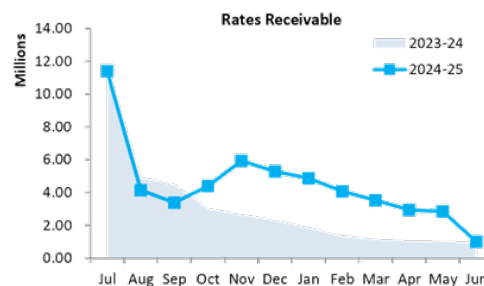


SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES

7 RECEIVABLES

Rates receivable	30 June 2024	30 Jun 2025
	\$	\$
Opening arrears previous year	1,106,407	874,878
Levied this year	10,013,106	12,711,267
Less - collections to date	(10,181,601)	(11,309,964)
Gross rates collectable	937,912	2,276,181
Allowance for impairment of rates receivable	(63,034)	(1,274,012)
Net rates collectable	874,878	1,002,169
% Collected	91.6%	83.2%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(134)	634,830	266,377	56,833	349,734	1,307,641
Percentage	0.0%	48.5%	20.4%	4.3%	26.7%	
Balance per trial balance						
Trade receivables						1,307,641
GST receivable						232,805
Pensioner Rebates						7,283
Receivable from joint operation						100,000
Total receivables general outstanding						1,647,729

Amounts shown above include GST (where applicable)

KEY INFORMATION

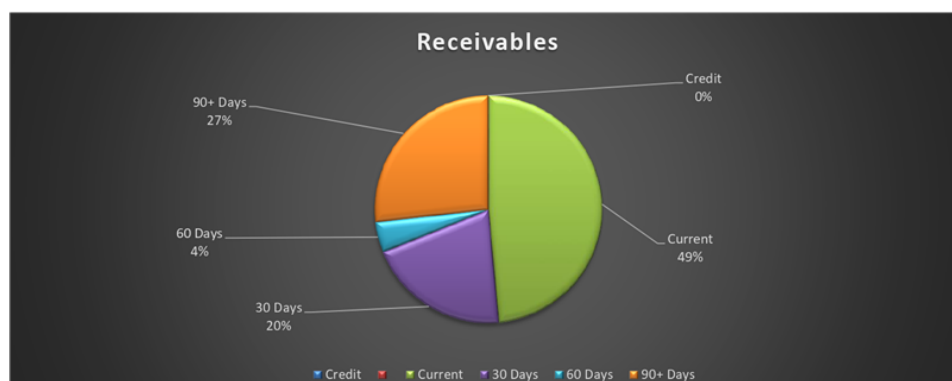
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES

8 OTHER CURRENT ASSETS

	Opening Balance 1 July 2024	Asset Increase	Asset Reduction	Closing Balance 30 June 2025
Other current assets	\$	\$	\$	\$
Financial assets at amortised cost	0	257,825	0	257,825
Inventory				
Visitor Centre Stock	12,946	0	(191)	12,755
Gravel Basecourse	0	148,724	0	148,724
Other assets				
Accrued income	36,033	0	(34,396)	1,637
Total other current assets	48,979	406,549	(34,587)	420,941
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES

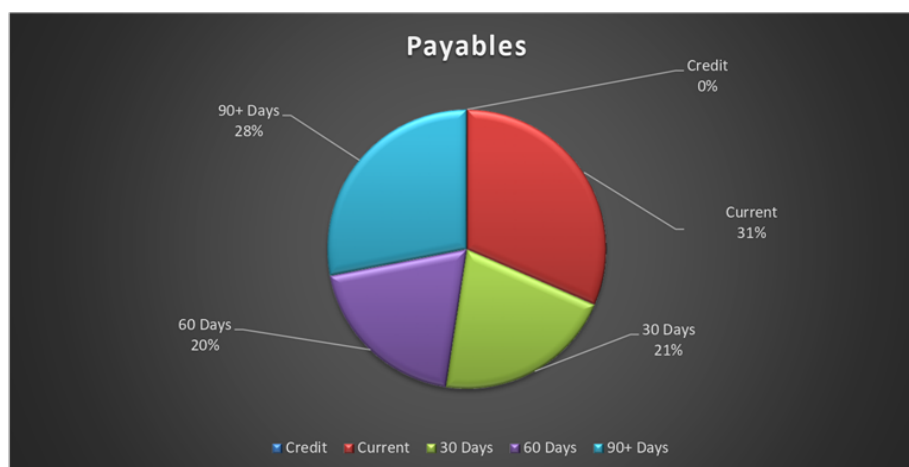
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	1,417,965	940,057	878,215	1,262,682	4,498,919
Percentage	0.00%	31.50%	20.90%	19.50%	28.10%	
Balance per trial balance						
Sundry creditors						4,686,673
Accrued salaries and wages						11,079
ATO liabilities						71,252
Prepaid Rates						304,875
ESL Levy						4,743
Bonds & Deposits						36,078
Total payables general outstanding						5,114,700

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

FINANCING ACTIVITIES

10 BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Institution	Loan No.	New Loans			Principal Repayments		Principal Outstanding		Interest Repayments	
			1 July 2024	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
			\$	\$	\$	\$	\$	\$	\$	\$	\$
Bluebush Village - Stage 1	ANZ	118	6,106,000	0	0	(6,106,000)	(1,381,995)	0	4,724,005	(231,710)	(210,000)
Bluebush Village - Stage 2	ANZ	121	2,291,665	0	0	(2,291,665)	(436,960)	0	1,854,705	(97,463)	(16,644)
Coolgardie Class III Waste Facility	ANZ	117	2,053,100	0	0	(2,053,100)	(532,146)	0	1,520,954	(95,836)	(80,825)
Bluebush Village - Stage 1 (Executive Rooms)	CBA	120	363,036	0	0	(363,036)	(47,993)	0	315,043	(14,400)	0
Bluebush Village - Stage 1	CBA	123	8,445,152	0	0	(8,445,152)	(1,262,227)	0	7,182,925	(531,552)	(372,241)
Bluebush Village - Stage 2	CBA	123	2,163,264	0	0	(2,163,264)	(347,978)	0	1,815,286	(108,777)	(186,780)
Goodenia Court Development	CBA	122	883,664	0	0	(883,664)	(40,978)	0	842,686	(39,925)	(48,696)
Coolgardie Aquatic Facilities	CBA	112	82,718	0	0	(82,718)	(5,097)	0	77,621	(3,834)	(4,939)
Kambalda Aquatic Facilities	CBA	114	1,154,696	0	0	(1,154,696)	(71,153)	0	1,083,543	(53,528)	(64,428)
Kambalda Aquatic Facilities	CBA	116	392,084	0	0	(392,084)	(24,160)	0	367,924	(18,176)	(20,519)
Kambalda Aerodrome	ANZ	119	609,000	0	0	(609,000)	(154,596)	0	454,404	(16,404)	(21,128)
Coolgardie Post Office	CBA	113	353,875	0	0	(353,875)	(21,806)	0	332,069	(24,213)	(40,878)
Bluebush Village - Stage 1 Buildings (CBA Refin	CBA	125	0	7,312,431	0	0	0	7,312,431	0	0	0
Bluebush Village - Stage 2 Construction (CBA R	CBA	125	0	1,841,120	0	0	0	1,841,120	0	0	0
Bluebush Village - Stage 1 Executive Rooms (C	CBA	125	0	321,302	0	0	0	321,302	0	0	0
Goodenia Court Units (CBA Refinanced)	CBA	125	0	847,343	0	0	0	847,343	0	0	0
Coolgardie Aquatic Facilities (CBA Refinanced)	CBA	125	0	78,053	0	0	0	78,053	0	0	0
Kambalda Aquatic Facilities (CBA Refinanced)	CBA	125	0	1,089,578	0	0	0	1,089,578	0	0	0
Kambalda Aquatic Facilities (CBA Refinanced)	CBA	125	0	369,972	0	0	0	369,972	0	0	0
Coolgardie Post Office (CBA Refinanced)	CBA	125	0	333,918	0	0	0	333,918	0	0	0
CBA Overdraft Facility (CBA Refinanced)	CBA	125	0	769,781	812,140	0	0	769,781	812,140	(10,136)	0
Bluebush Village - Stage 1 Construction (ANZ R	CBA	126	0	4,646,000	0	0	0	4,646,000	0	0	0
Coolgardie Class III Waste Facility (ANZ Refin	CBA	126	0	1,463,100	0	0	0	1,463,100	0	0	0
Kambalda Aerodrome Refurbishment (ANZ Refi	CBA	126	0	439,000	0	0	0	439,000	0	0	0
Bluebush Village - Stage 2 Construction (ANZ R	CBA	126	0	1,874,995	0	0	0	1,874,995	0	0	0
Cashflow Assistance	CBA	126	0	4,076,905	0	0	0	4,076,905	0	0	0

Bank overdrafts and bank loans are secured by a floating charge over the rates of the Shire of Coolgardie.

BORROWINGS (Continued)

New borrowings 2024-25

Particulars	Amount Borrowed Actual	Amount Borrowed Budget	Institution	Loan Type	Term Years	Total Interest & Charges	Interest Rate	Amount (Used)		Balance Unspent
	\$	\$						Actual	Budget	
Bluebush Village - Stage 1 Buildings (CBA Refinanced)	7,312,431	0	CBA	Fixed	10	2,672,622	5.34	(7,312,431)	0	0
Bluebush Village - Stage 2 Construction (CBA Refinanced)	1,841,120	0	CBA	Fixed	10	672,911	5.34	(1,841,120)	0	0
Bluebush Village - Stage 1 Executive Rooms (CBA Refinanced)	321,302	0	CBA	Fixed	10	117,432	5.34	(321,302)	0	0
Goodenia Court Units (CBA Refinanced)	847,343	0	CBA	Fixed	10	309,696	5.34	(847,343)	0	0
Coolgardie Aquatic Facilities (CBA Refinanced)	78,053	0	CBA	Fixed	10	28,527	5.34	(78,053)	0	0
Kambalda Aquatic Facilities (CBA Refinanced)	1,089,578	0	CBA	Fixed	10	398,230	5.34	(1,089,578)	0	0
Kambalda Aquatic Facilities (CBA Refinanced)	369,972	0	CBA	Fixed	10	135,221	5.34	(369,972)	0	0
Coolgardie Post Office (CBA Refinanced)	333,918	0	CBA	Fixed	10	122,044	5.34	(333,918)	0	0
CBA Overdraft Facility (CBA Refinanced)	769,781	812,140	CBA	Fixed	10	281,347	5.34	(769,781)	0	0
Bluebush Village - Stage 1 Construction (ANZ Refinanced)	4,646,000	0	CBA	Variable	5	270,610	5.90	(4,646,000)	0	0
Coolgardie Class III Waste Facility (ANZ Refinanced)	1,463,100	0	CBA	Variable	5	85,219	5.90	(1,463,100)	0	0
Kambalda Aerodrome Refurbishment (ANZ Refinanced)	439,000	0	CBA	Variable	5	25,570	5.90	(439,000)	0	0
Bluebush Village - Stage 2 Construction (ANZ Refinanced)	1,874,995	0	CBA	Variable	5	109,210	5.90	(1,874,995)	0	0
Cashflow Assistance	4,076,905	0	CBA	Variable	5	237,462	5.90	(4,076,905)	0	0
	25,463,498	812,140				5,466,101		(25,463,498)	0	0

Overdraft

Particulars	Institution	Year Established	Brought Forward 1 July 2024	Increased During Year	Decreased During Year	Overdraft Remaining
Assistance with funding operating cash flows	CBA	23/24	1,482,531	555,612	(2,078,245)	(40,102)
			1,482,531	555,612	(2,078,245)	(40,102)

KEY INFORMATION

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

FINANCING ACTIVITIES

11 LEASE LIABILITIES

Movement in carrying amounts

Information on leases Particulars	Lease No.	1 July 2024	New Leases		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
Hino 700 Series (P351)	6320171	91,232	0	0	(22,604)	(24,656)	68,628	66,576	(32,027)	(87,158)
Hino 700 Series (P355)	6344997	82,701	0	0	(16,564)	(16,532)	66,137	66,169	0	0
Hino 700 Series (P358)	6374551	69,572	0	0	(69,572)	(87,947)	0	(18,375)	0	0
BENQ Whiteboards	2073290	21,662	0	0	(11,196)	(10,948)	10,466	10,714	(1,874)	(284,658)
Meraki IT Equipment	190006130	31,750	0	0	(14,377)	(13,587)	17,373	18,163	0	0
TechnoGym - Kambalda Gym 1	147-0106194-002	70,630	0	0	(27,213)	(25,980)	43,417	44,650	(7,050)	0
TechnoGym - Kambalda Gym 2	187-1185-187-003	30,477	0	0	(9,753)	(9,751)	20,724	20,726	0	0
TechnoGym - Coolgardie Gym	187-1185-187-002	51,935	0	0	(10,711)	(10,097)	41,224	41,838	(2,232)	0
Vestone - Loader	COO01052022-YG-01	225,897	0	0	(80,717)	(74,899)	145,180	150,998	0	0
Vestone - Compactor	COO01052022-YG-01	370,876	0	0	(133,564)	(122,969)	237,312	247,907	0	0
Vestone - Dozer	COO04102022B-01	163,240	0	0	(163,241)	(72,183)	(1)	91,057	0	0
Vestone - Kambalda 120 Person Camp	CAS-109046-NOW	2,901,853	0	0	(1,500,575)	(1,503,581)	1,401,278	1,398,272	(240,407)	(66,629)
Total		4,111,825	0	0	(2,060,087)	(1,973,130)	2,051,738	2,138,695	(283,590)	(438,445)
Current lease liabilities		1,904,377					1,893,590			
Non-current lease liabilities		2,207,447					158,148			
		4,111,824					2,051,738			

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES

12 OTHER CURRENT LIABILITIES

	Note	Opening Balance 1 July 2024	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 30 June 2025
		\$	\$	\$	\$	\$
Other current liabilities						
Other liabilities						
Contract liabilities		457,241	0	0	(146,873)	310,368
Capital grant/contributions liabilities		740,763	0	1,630,627	(218,401)	2,152,989
Total other liabilities		1,198,004	0	1,630,627	(365,274)	2,463,357
Employee Related Provisions						
Provision for annual leave		237,208	0	108,322	0	345,530
Provision for long service leave		99,269	0	0	0	99,269
Total Provisions		336,477	0	108,322	0	444,799
Other Provisions						
Casair Dispute		214,203	0	0	0	214,203
Total Other Provisions		214,203	0	0	0	214,203
Total other current liabilities		1,748,684	0	1,738,949	(365,274)	3,122,359

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 13 and 14

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability	Liability	Current Liability	Amended Budget Revenue	YTD Budget	YTD Revenue
	1 July 2024		(As revenue)	30 Jun 2025	30 Jun 2025			Actual
	\$	\$	\$	\$	\$	\$	\$	\$
Grants and subsidies								
General Purpose Funding								
Financial Assistance Grants - General Purpose	0	0	0	0	0	391,674	391,674	791,258
Governance								
Australia Day	0	0	0	0	0	10,000	10,000	10,000
Law, Order & Public Safety								
DFES - Bushfire Grant	0	0	0	0	0	11,830	11,830	9,134
DFES - Emergency Works								32,145
Health								
WA Primary Health Alliance	0	0	0	0	0	0	8,750	0
Education & Welfare								
Kambalda Community Resource Centre	31,446	0	(31,446)	0	0	121,461	121,461	131,784
Kambalda Recreation Centre	3,000	0	(3,000)	0	0	17,899	17,899	17,790
Coolgardie Community Resource Centre	33,146	0	(33,146)	0	0	116,564	116,564	132,039
Kambalda Community Resource Centre								1,817
Recreation & Culture								
Youth Services Grant	0	0	0	0	0	0	0	3,661
Transport								
Main Roads - Direct Grant	0	0	0	0	0	192,560	192,560	192,560
Financial Assistance Grants - Roads	0	0	0	0	0	403,539	403,539	63,104
Economic Services								
CDC Support Hub	282,868	0	0	282,868	282,868	442,948	442,948	0
CDC Financial Wellbeing	0	0	0	0	0	0	0	37,141
	350,460	0	(67,592)	282,868	282,868	1,708,475	1,717,225	1,422,433
Contributions								
General Purpose Funding								
Mining Lease Rental	0	0	0	0	0	0	0	(145,377)
Health								
Goldfields - Womens Health Care	0	35,000	(35,000)	0	0	35,000	35,000	52,500
Education & Welfare								
Goldfields - Meals on Meals	0	50,000	(50,000)	0	0	100,000	100,000	50,417
Sewerage Upgrade Contributions	0	0	0	0	0	0	92,500	0
Mining Contributions	0	0	0	0	0	100,000	100,000	0
Mining Haulage Funds	84,307	0	(84,307)	0	0	700,000	700,000	84,307
Visitors Centre	0	0	0	0	0	0	0	727
Donations	0	0	0	0	0	5,000	5,000	0
Goldfields - Women's Health	0	17,500	0	17,500	17,500	0	0	0
Recreation & Culture								
Evolution - Youth Futures Lifeguard Program	0	10,000	0	10,000	10,000	0	0	0
	84,307	112,500	(169,307)	27,500	27,500	940,000	1,032,500	42,574
TOTALS	434,767	112,500	(236,899)	310,368	310,368	2,648,475	2,749,725	1,465,007

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

INVESTING ACTIVITIES

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grant/contribution liabilities					Capital grants, subsidies and contributions revenue					
	Liability	Increase in	Decrease in	Liability	Current	Amended	YTD	Annual	Budget	YTD	
	1 July 2024	Liability	Liability	30 Jun 2025	Liability	Budget	Budget	Budget	Variations	Expected	Revenue
	\$	\$	(As revenue)	\$	\$	\$	\$	\$	\$	\$	Actual
Capital grants and subsidies											
Main Roads - Heavy Vehicle Safety & Productivity Program	0	0	0	0	0	573,964	573,965	573,965	1	573,966	218,401
Main Roads - Regional Road Group	341,283	670,627	0	1,011,910	1,011,910	1,011,910	1,011,910	1,011,910	0	1,011,910	0
Main Roads - Black Spot	0	280,000	0	280,000	280,000	120,164	191,499	120,164	0	120,164	0
Department of Infrastructure - Roads to Recovery	55,101	0	0	55,101	55,101	280,000	280,000	280,000	0	280,000	0
LRCI - Phase 4 Infrastructure	218,401	0	(218,401)	0	0	0	0	0	0	0	0
LRCI - Phase 4 Roads	125,978	0	0	125,978	125,978	0	0	0	0	0	0
	740,763	950,627	(218,401)	1,472,989	1,472,989	1,986,038	2,057,374	1,986,039	1	1,986,040	218,401
Capital contributions											
Mining Lease Agreements	0	0	0	0	0	721,738	721,738	721,738	0	721,738	625,018
Road Haulage Funds	0	680,000	0	680,000	680,000	100,000	100,000	100,000	0	100,000	70,470
	0	680,000	0	680,000	680,000	821,738	821,738	821,738	0	821,738	695,488
TOTALS	740,763	1,630,627	(218,401)	2,152,989	2,152,989	2,807,776	2,879,112	2,807,777	1	2,807,778	913,889

SHIRE OF COOLGARDIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2025

15 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Balance
			\$	\$	\$	\$
Budget adoption						(627,236)
Actual Opening Surplus per Draft Financial Report	#32/2025	Opening Surplus(Deficit)			(4,676,408)	(5,303,644)
Income - Rates Levied	#32/2025	Operating Income			(250,000)	(5,553,644)
INCOME - PASTORAL & RURAL (UV)	#32/2025	Operating Income		550,446		(5,003,198)
INCOME - MINING & OTHER (UV)	#32/2025	Operating Income		7,937,064		2,933,865
Income - Rates (Subsidiary Ledger)	#32/2025	Operating Income			(11,277,958)	(8,344,093)
GRV - Residential, Commercial & Industrial	#32/2025	Operating Income		1,700,413		(6,643,680)
GRV - Transient Workforce	#167/2024	Operating Income		640,240		(6,003,440)
Income - Back Rates	#167/2024	Operating Income		225,973		(5,777,467)
Concession on Rates	#167/2024	Operating Income		5,000		(5,772,467)
Income - Penalty Interest Raised on Rates	#167/2024	Operating Income		10,000		(5,762,467)
Rates Recovery Legal Fees - With GST	#32/2025	Operating Income			(160,300)	(5,922,767)
Expense - Employee Payroll & Superannuation Rates	#32/2025	Operating Expenditure		103,700		(5,819,067)
INCOME - GRANTS COMMISSION GENERAL GRANT	#32/2025	Operating Income			(328,327)	(6,147,394)
INCOME - INTEREST	#32/2025	Operating Income			(8,500)	(6,155,894)
Income - Other General Purpose Funding	#32/2025	Operating Income			(100,000)	(6,255,894)
Interest on Loan Refinancing	#32/2025	Operating Expenditure			(279,658)	(6,535,551)
Finance/Administration and Associated Costs	#32/2025	Operating Expenditure			(88,622)	(6,624,173)
Cost of Operations	#32/2025	Operating Expenditure		31,234		(6,592,939)
Grant Income - Members & Community Events	#32/2025	Operating Expenditure		10,000		(6,582,939)
Costs Associated With Legal Action	#32/2025	Operating Expenditure			(220,000)	(6,802,939)
Human Resources and Associated Costs	#32/2025	Operating Expenditure		100,000		(6,702,939)
Consultancy Governance	#32/2025	Operating Expenditure			(380,000)	(7,082,939)
Income - Fesa Grants	#32/2025	Operating Income		3,351		(7,079,588)
INCOME - RELATING TO OTHER LAW do not use	#32/2025	Operating Income		60,000		(7,019,588)
Emergency Services	#32/2025	Operating Income		40,000		(6,979,588)
Health Services	#32/2025	Operating Expenditure			(265,000)	(7,244,588)
Income Other - Kambalda Resource Centre	#32/2025	Operating Income		7,500		(7,237,088)
Kambalda Resource Centre	#32/2025	Operating Income		80,000		(7,157,088)
Staff Housing Operating	#32/2025	Operating Expenditure			(11,226)	(7,168,314)
Income - Other Housing	#166/2024	Operating Income		122,000		(7,046,314)
Income - Other Housing	#32/2025	Operating Income			(122,000)	(7,168,314)
Camp Rental Income - 200 Person Camp	#32/2025	Operating Income			(3,004,999)	(10,173,313)
Electricity & Fuel Costs	#32/2025	Operating Expenditure			(160,000)	(10,333,313)
Water	#32/2025	Operating Expenditure			(90,000)	(10,423,313)
Bluebush Village - Vestone Right of Use Asset	#32/2025	Operating Expenditure	(1,264,765)			(10,423,313)
Bluebush Village Gardening & Maintenance	#32/2025	Operating Expenditure			(48,000)	(10,471,313)
Accommodation Management	#32/2025	Operating Expenditure			(500,000)	(10,971,313)
Coolgardie Waste - Class 3	#32/2025	Operating Income			(124,500)	(11,095,813)

FOR THE PERIOD ENDED 30 JUNE 2025

15 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Balance
			\$	\$	\$	\$
Refuse Site Maintenance	#32/2025	Operating Expenditure			(543,958)	(11,639,771)
EXPENSE - DEPRECIATION COMMERCIAL SANITATION	#32/2025	Operating Expenditure	(94,337)			(11,639,771)
Sewerage Interim Rating	#32/2025	Operating Income		103,734		(11,536,037)
Liquid Waste	#32/2025	Operating Income			(200,000)	(11,736,038)
Sewerage Coolgardie	#32/2025	Operating Expenditure			(13,000)	(11,749,038)
Town Planning and Regional Development	#32/2025	Operating Expenditure		40,000		(11,709,038)
Swimming Pool Coolgardie	#32/2025	Operating Expenditure		90,000		(11,619,038)
Swimming Pool Kambalda	#32/2025	Operating Expenditure		70,000		(11,549,038)
Parks and Gardens Coolgardie	#32/2025	Operating Expenditure		157,930		(11,391,108)
Parks and Reserves Kambalda West	#32/2025	Operating Expenditure		229,550		(11,161,558)
Parks and Reserves East Kambalda	#32/2025	Operating Expenditure		153,254		(11,008,304)
Skate Parks	#32/2025	Operating Expenditure		30,000		(10,978,304)
Coolgardie Recreation Centre Operating	#32/2025	Operating Expenditure		58,000		(10,920,304)
Kambalda Recreation Centre (KCRF) Operating	#32/2025	Operating Expenditure		88,000		(10,832,304)
Indigenous & Migration Program	#32/2025	Operating Expenditure		200,000		(10,632,304)
Feasibility & Business Plans	#32/2025	Operating Expenditure		80,000		(10,552,304)
Income Roads - Regional Road Group	#32/2025	Capital Income			(323,014)	(10,875,318)
Roads Income - Roads to Recovery	#32/2025	Capital Income			(645,832)	(11,521,150)
Income Roads - Blackspot	#32/2025	Capital Income			(420,000)	(11,941,150)
Income Roads - Contributions	#32/2025	Operating Income			(200,000)	(12,141,150)
Direct Grant - Main Roads	#32/2025	Operating Income		42,560		(12,098,590)
LRCI Stage 4 Infrastructure (23/24 Unspent Grants)	#32/2025	Capital Income		218,401		(11,880,189)
LRCI Stage 4 Infrastructure 24/25 Funds	#32/2025	Capital Income		145,600		(11,734,589)
LRCI Stage 4 Roads (23/24 Unspent Grants)	#32/2025	Capital Income		125,978		(11,608,611)
LRCI Stage 4 Roads 24/25 Funds	#32/2025	Capital Income		83,985		(11,524,626)
HSVPP - Coolgardie Truck Bay	#32/2025	Capital Income			(1,141,189)	(12,665,815)
FAGS - Road Grant	#32/2025	Operating Income			(246,461)	(12,912,276)
Street Lighting and Depots	#32/2025	Operating Expenditure			(220,000)	(13,132,276)
Road Maintenance	#32/2025	Operating Expenditure		500,000		(12,632,276)
Flood Damage	#32/2025	Operating Expenditure			(100,000)	(12,732,276)
Footpath Maintenance	#32/2025	Operating Expenditure		300,000		(12,432,276)
Streets - not R2R own resources	#32/2025	Operating Expenditure			(65,000)	(12,497,276)
Various Plant Sold at Ross' Auction	#32/2025	Operating Expenditure	70,004			(12,497,276)
Airport Landing Fees	#32/2025	Operating Expenditure		440,000		(12,057,276)
Relating to Aerodromes	#32/2025	Operating Expenditure			(24,400)	(12,081,676)
Rural Service - Control	#32/2025	Operating Expenditure		15,000		(12,066,676)
Income Visitors Centre	#32/2025	Operating Income			(40,000)	(12,106,676)
Expense - Coolgardie Visitor Centre	#32/2025	Operating Income		100,000		(12,006,676)
Building Control	#32/2025	Operating Expenditure		30,000		(11,976,676)
Income - CDC Support Hub	#32/2025	Operating Income		282,868		(11,693,808)
Expenditure - CDC Support Hub	#32/2025	Operating Income			(29,920)	(11,723,727)
Economic Development	#32/2025	Operating Income		75,000		(11,648,727)

FOR THE PERIOD ENDED 30 JUNE 2025

15 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Balance
			\$	\$	\$	\$
Income Building	#32/2025	Operating Income			(30,000)	(11,678,727)
Income Post Office	#32/2025	Operating Income			(60,000)	(11,738,727)
Income - Workers Compensation / Insurance Reimbursements	#32/2025	Operating Income		100,000		(11,638,727)
Expense - Relating To Public Works Overheads	#32/2025	Operating Expenditure		124,199		(11,514,528)
Expense - Workers Compensation Payments	#32/2025	Operating Expenditure			(100,000)	(11,614,528)
Fuels & Oils	#32/2025	Operating Expenditure			(65,000)	(11,679,528)
Income - Relating To Unclassified	#32/2025	Operating Expenditure		200,000		(11,479,528)
Expense - Relating To Unclassified	#32/2025	Operating Expenditure			(200,000)	(11,679,528)
General Repair & Maintenance (Pryce Mining)	#32/2025	Operating Expenditure			(75,000)	(11,754,528)
Land Development	#144/2024	Capital Expenditure			(353,679)	(12,108,207)
Land Development - Coolgardie	#144/2024	Capital Expenditure			(84,297)	(12,192,505)
11 Goodenia Court - Construction Of 3 Units	#166/2024	Capital Expenditure			(122,000)	(12,314,505)
Kambalda Workers Accommodation - 100 Person Camp	#32/2025	Capital Expenditure			(29,081)	(12,343,586)
Regional Road Group - Coolgardie North Road - Stage 1	#32/2025	Capital Expenditure		559,745		(11,783,841)
Coolgardie North Road Stage 2	#32/2025	Capital Expenditure		1,372,660		(10,411,181)
Coolgardie North Road - Slk 9.9 To 11.5	#32/2025	Capital Expenditure		137,328		(10,273,853)
Gnarlbine - Victoria Rocks Road	#32/2025	Capital Expenditure		186,909		(10,086,944)
Coolgardie North Road - Slk 18.1 To 26.9	#32/2025	Capital Expenditure		349,778		(9,737,166)
Durkin Road - Highway Intersection	#32/2025	Capital Expenditure		420,000		(9,317,166)
Footpath Renewal - Coolgardie	#32/2025	Capital Expenditure			(228,725)	(9,545,891)
Footpath Renewal - Kambalda	#32/2025	Capital Expenditure			(258,461)	(9,804,352)
Coolgardie Satellite Television Broadcasting Service	#32/2025	Capital Expenditure			(37,884)	(9,842,236)
Coolgardie Sewerage - Water Re-Use System	#32/2025	Capital Expenditure		400,000		(9,442,236)
Waste Water - Standpipe	#32/2025	Capital Expenditure		10,000		(9,432,236)
Proceeds from Disposal of Light Vehicles	#32/2025	Capital Income			(31,516)	(9,463,752)
Lease Liability - Current	#32/2025	Capital Expenditure			(13,409)	(9,477,161)
Loan Principal Repayments	#195/2024	Capital Expenditure		2,025,298		(7,451,863)
Loan Proceeds - CBA Overdraft Facility Refinanced	#195/2024	Capital Income		812,140		(6,639,722)
				21,984,838	(27,997,324)	(6,639,722)

Shire of Coolgardie

Matters Identified for the period ended 30 June 2025

Topic	Matter Raised	Date Identified	Explanation	Action Required	Priority	Management Comment	Status
Going Concern	Net current liability	Jan-25	The Shire reported a net current liability position of \$3,395,995 (May-25: \$631,014 Surplus).	Management needs to carefully monitor the current position to ensure all short term commitments can be met.	HIGH	Management are aware of the net current liability position and are reviewing all facets of the organisation.	Ongoing
Going Concern	Cash Position	Jan-25	For the period ended 30 June 2025 the Shire's cash & cash equivalent position is \$3,663,815 (May-25: \$3,495,705). Trade Receivables are \$2,649,898 (May-25: \$4,471,451) while Trade Payables are \$5,114,700 (May-25: \$4,349,295).	Even with the new loan proceeds received it is highly probable that the Shire will experience cash flow concerns in the coming months. All Rates & Trade Receivables need to be reviewed to assess the likelihood of outstanding balances being received.	HIGH	Management continue to actively pursue the collection of outstanding debtors to assist cash flows for meeting payment obligations.	Ongoing
Subsidiary Ledgers	Capital Grants & Subsidies Liability	Jan-25	There is currently a balance of \$2,463,357 (May-25: \$2,463,357) in Capital Grants & Contract Liabilities. This is of concern given the current cash position and considering many of the funded projects have not commenced.	Management needs to carefully monitor the current position to ensure all short term commitments can be met.	HIGH	Management have included the completion of funded projects in the 2025/26 Draft Budget.	In Progress
Liabilities	Trade Payables	Jan-25	Sundry Creditors are \$5,114,700 (May-25: \$3,915,377) at 30 June 2025. \$1,262,682 or 28% (May-25: 35%) of these creditors have been outstanding for 90+ days.	Management need to consider the impact of making such payments will have on the short term cash flow, as well as the impact of non payment will have on working relationships with current suppliers.	MEDIUM	Management are aware of the current status of outstanding creditors and in some instances have made repayment plans until such time that the cash flow position improves.	In Progress
Current Assets	Inventories	Jan-25	Road base stockpile worth \$148,724 purchased in August & September needs to be reconciled during the month when/if allocated to various works programs.	Management need to ensure measures are in place to accurately track stock movements during the month. Failure to so will result in inaccurate costings for works programs and make it difficult to detect if any theft may be occurring.	MEDIUM	Stocktake for the visitor centre was completed in February with a further stocktake to be completed in June 2025. No roadworks have been completed this financial year.	In Progress
Liabilities	Bonds & Deposits	Jan-25	There are amounts totalling \$39,327 (May-25: \$41,000) and \$10,050 (May-25: \$16,812) for TRANSWA and Building Levies/BCTIF respectively that need to be reconciled. Discrepancies could result in inaccurate data being reported and delays in payments being made.	Management are encouraged to reconcile all bonds & deposits and leases as part of the month end process.	MEDIUM	Current imbalances are being reviewed. Many of the discrepancies relate to past period making it difficult at times to reconcile, however these will be corrected in June 2025.	In Progress

11.1.11 DISPOSAL OF PROPERTY

Location: Coolgardie and Kambalda West
Applicant: Nil
Disclosure of Interest: Nil
Date: 15 July 2025
Author: Amy Tregoweth, Rates Coordinator

SUMMARY

For Council to endorse the disposal of, by public auction:

1. (Strata Lot 1) 78 Saltbush Road, Kambalda West
2. (Lot 2130) 66 Gnarlbine Road, Coolgardie
3. (Lot 532) 45 King Street, Coolgardie
4. (Lot 2272) 113 Shaw Street, Coolgardie

BACKGROUND

In October 2024, the titles of the four (4) abovementioned properties were transferred to the Shire of Coolgardie via the T5 transfer process due to non-payment of rates.

At its meeting in February 2025, Council resolved:

COUNCIL RESOLUTION #23/2025

Moved: Cr Tracey Rathbone
Seconded: Cr Sherryl Botting

That Council, by Absolute Majority, APPROVES the write off of the amount detailed in this report for the properties as listed in the attachment provided with this report.

In Favour: Crs Malcolm Cullen, Tracey Rathbone, Sherryl Botting, Kathie Lindup, Rose Mitchell, Daphne Simmons and Corey Matthews

Against: Nil

CARRIED 7/0

The write offs were completed and there is now no balance outstanding. The Shire also received confirmation from the Water Corporation that any outstanding water supply charges had also been written off.

COMMENT

Goldfields Valuation Services were engaged to attend the sites in Coolgardie and Kambalda in mid-June and provided a valuation report to the Shire on 25th June 2025 (attached). Based on estimated market value, these four properties could reasonably be expected to sell for somewhere in the \$37,000 - \$75,000 range (total).

A quote was then sought from Tony Maddox Real Estate, who is the auctioneer previously engaged to sell properties within the Shire of Coolgardie in December 2023. The quote provided was \$15,450.00 which includes:

- Travel to the sites to take photos and erect signage
- Online advertising

- Conducting a “home open” for 78 Saltbush Road
- Conducting the auction for the 4 properties

It is believed that an auction would be the most effective method of disposal for Council, as it allows the market to determine the value of the property being sold (subject to reserve prices).

These properties are surplus to the Shire’s needs, and disposal of them would see a double benefit to Council in that it will encourage development and residency within the Shire, whilst also allowing the properties to become “rateable” again.

There is no ongoing benefit to Council – financial or otherwise - whilst the properties remain in the name of the Shire.

CONSULTATION

Shire staff
Rates Contractor
Finance Consultant

STATUTORY ENVIRONMENT

Section 3.58 of the Local Government Act 1995 determines the means by which Council must dispose of property.

“3.58. Disposing of property

(1) In this section –

dispose includes to sell, lease, or otherwise dispose of, whether absolutely or not;

property includes the whole or any part of the interest of a local government in property but does not include money.

(2) Except as stated in this section, a local government can only dispose of property to –

(a) The highest bidder at a public auction; or

(b) The person who at public tender called by the local government makes what is, in the opinion of the local government, the most acceptable tender, whether or not it is the highest tender.

(3) A local government can dispose of property other than under subsection (2) if, before agreeing to dispose of the property –

(a) It gives local public notice of the proposed disposition –

(i) Describing the property concerned; and

(ii) Giving details of the proposed disposition; and

(iii) Inviting submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given; and

(b) It considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision is made.

(4) The details of a proposed disposition that are required by subsection (3)(a)(ii) include –

(a) The names of all other parties concerned; and

(b) The consideration to be received by the local government for the disposition; and

(c) The market value of the disposition –

- (i) *As ascertained by a valuation carried out not more than 6 months before the proposed disposition; or*
 - (ii) *As declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.*
- (5) *This section does not apply to –*
- (a) *A disposition of interest in lander under the Land administration Act 1997 section 189 or 190; or*
 - (b) *A disposition of property in the course of carrying on a trading undertaking as defined in section 3.59; or*
 - (c) *Anything that the local government provides to a particular person, for a free or otherwise, in the performance of a function that it has under any written law; or*
 - (d) *Any other disposition that is excluded by regulations from the application of this section.*

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The financial implications from the disposal of these properties are expected to be positive for the Shire both short and long-term.

All surplus funds from the sale of these properties will be placed in the Infrastructure Renewal Reserve account.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

Demonstrating sound financial management and plans for the Shire's long term financial sustainability

Ensuring a well-informed Council makes good decisions for the community

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. Valuation Report - Confidential

VOTING REQUIREMENT

Absolute Majority

OFFICER RECOMMENDATION

That Council:

1. APPROVE of the disposal of:

- a. Strata Lot 1, 78 Saltbush Road, Kambalda West**
- b. Lot 2130, 66 Gnarlbine Road, Coolgardie**
- c. Lot 532, 45 King Street, Coolgardie**
- d. Lot 2272, 113 Shaw Street, Coolgardie**

by public auction in accordance with Section 3.58 of the Local Government Act.

2. **DELEGATE** to the Acting CEO to set reserve prices for each property in alignment with the valuations provided.
3. **APPROVE** proceeds of the sales being placed in the Infrastructure Renewal Reserve Account.

11.1.12 CONSIDERATION OF SUBMISSIONS FOR ADVERTISED 2025/26 DIFFERENTIAL RATES

Location: Shire of Coolgardie
Applicant: Shire of Coolgardie
Disclosure of Interest: Nil
Date: 18 July 2025
Author: Martin Whitely, Consultant

SUMMARY

For Council to consider submissions and approve differential rating to allow finalisation of the 2025/26 Annual Budget.

BACKGROUND

At the May Ordinary Council Meeting Council approved the following rate in the dollar and minimum payments for the respective GRV and UV Rating Categories.

GRV/UV	Differential Rate Category	Proposed Rate in \$	Minimum Rate
GRV	Townsite / Other	0.089586	\$834
GRV	Transient Workforce Accommodation	0.291155	\$2,919
UV	Rural/Pastoral	0.130075	\$806
UV	Mining	0.468270	\$514

Following the Council resolution in May a differential rating submission was made via the now Department of Creative Industries, Tourism and Sport ("Department") portal on Friday 30 May 2025. The application was made seeking Ministerial approval to apply a rate in dollar greater than 2 times the lowest rate for both the GRV Transient Workforce Accommodation and UV Mining.

The Shire received official notification from the Department on Wednesday 11 June 2025 of the decision not to approve the request to allow a differential general rate more than twice the lowest rate in the gross rental value (GRV) and the unimproved value (UV) category.

Following notification from the Department advising that approval would not be granted to impose the differential general rates, Council undertook a review of its proposed differential rating strategy. In response, Council carefully reassessed the proposed rate model to ensure compliance with legislative requirements while still maintaining fairness and equity across all ratepayer groups.

The revised strategy sought to balance the financial sustainability of the Shire with the need to minimise the rating burden on affected properties, particularly within the higher-rated categories. As a result, Council adjusted the differential rates to align with the Department's direction, ensuring that no rate exceeded the prescribed threshold

At the Ordinary Council Meeting on 24 June 2025, Council resolved to re-advertise and invite submissions for the revised proposed differential rates for the 2025/26 financial year as follows;

GRV/UV	Differential Rate Category	Proposed Rate in \$	Minimum Rate
GRV	Residential	0.089586	\$834
GRV	Commercial	0.089586	\$834
GRV	Industrial	0.089586	\$834
GRV	Transient Workforce Accommodation	0.179172	\$1,668
UV	Rural/Pastoral	0.153561	\$746
UV	Mining – Prospecting	0.191951	\$476
UV	Mining - Exploration	0.230341	\$476
UV	Mining - Other	0.307122	\$476

In summary:

- Council approved the advertising of the proposed 2025/26 differential rating categories, rates in the dollar and minimum payments for the year ending 30 June 2026 at the Ordinary Council Meeting of 29 April 2025.
- Differential rates were advertised for a minimum period of 21 days with the closing date for submissions being 22 May 2025.
- 200 submissions objecting to the proposed differential rates were received by the closing date.
- The Shire sought Ministerial approval for differential rating for the GRV Transient Workforce Accommodation and UV Mining proposed rates since their rate in the dollar are more than twice the lowest rate in the dollar for their respective categories on 31 May 2025
- Council received notification from the Department not to approve the differential rates on 11 June 2025
- Council resolved to re-advertise the proposed 2025/26 differential rating categories, rates in the dollar and minimum payments for the year ending 30 June 2026 at the Ordinary Council Meeting of 24 June 2025.
- Differential rates were advertised for a minimum period of 21 days with the closing date for submissions being 17 July 2025.
- 1 submission objecting to the proposed differential rates was received by the closing date.

COMMENT

Following the Department's decision not to approve the initial proposal to impose a differential general rate exceeding twice the lowest rate in the UV and GRV categories, Council undertook a revised approach and initiated a new public advertising period for its differential rating strategy.

As part of this process, Council established new rating categories within the Unimproved Value (UV) mining sector, separating Exploration, Prospecting, and Other Mining tenements. This change responded directly to

one of the more significant matters raised from submissions received during the original advertising process, where ratepayers highlighted the need for a more equitable distinction between the different scales and impacts of mining activities.

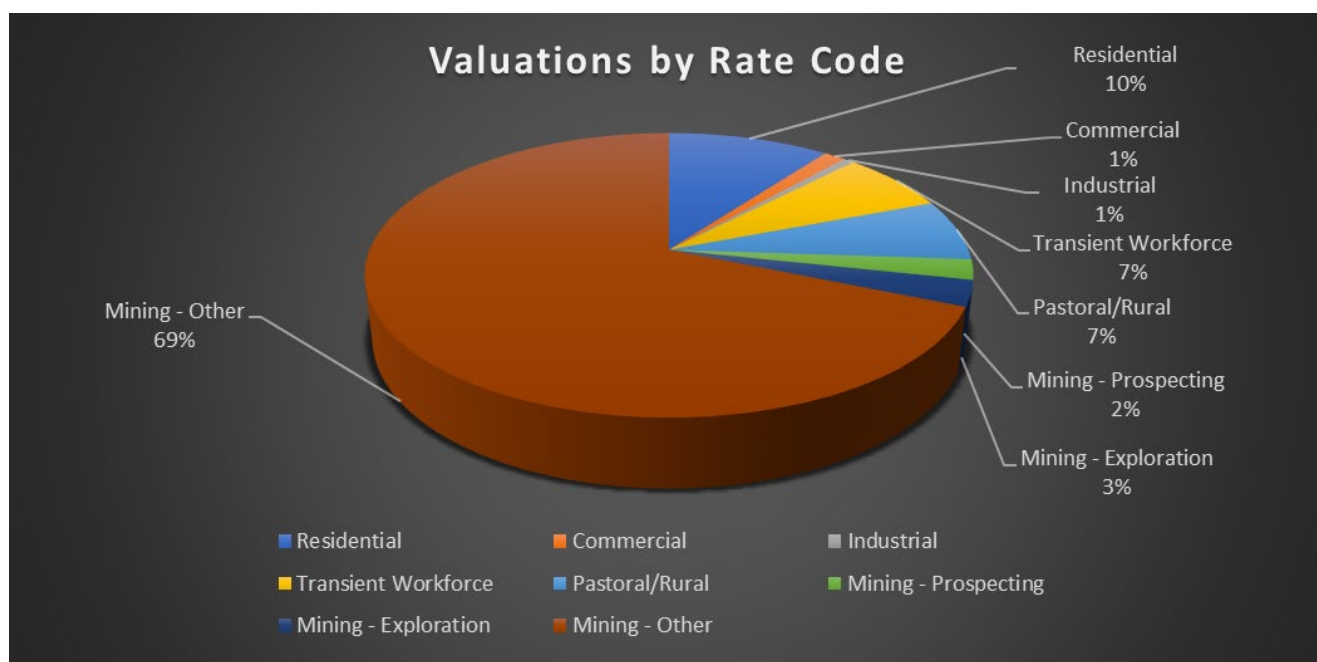
By introducing separate rate categories with individual rate in the dollar values, Council aimed to ensure a fairer distribution of the rating burden in line with the capacity to pay and the relative impact of each activity on Shire infrastructure and services.

The key points around the 2025/26 Rating Strategy include:

- Raise sufficient yield to try and maintain current services and future infrastructure renewal to meet community expectations and stimulate the Shire of Coolgardie economy whilst trying to ensure a balanced budget.
- Review of the number and type of rating differential categories.
- Identify the rates burden more objectively.
- Levels of rating to improve transparency and administrative efficiency.
- Critical analysis of the yield generated by each differential category as a percentage of the total yield, comparing to the contribution by each category, the valuation % of each category, and the services consumed.
- Provide a level of certainty and consistency for ratepayers with a stable long term rates model.

The table below represents the estimated total 2025/26 rates to be levied as a percentage of each land use / zoning.

Table 1: Indicative Percentage Rates Contribution by Land Use / Zoning



Budget Deficiency

The 2025/26 Draft Budget has been prepared on the basis of a balanced budget.

As part of the budget process, Councillors have reviewed the projected changes in Operating Income and Expenditure, along with efficiency measures, proposed capital works, projects and new initiatives.

The estimated rate yield in the 2025/26 Draft Budget is \$14.95m and represents a \$2.24m increase on the projected revenue from the current financial year. The rates raised contribute to many capital works, programs and services which fall outside of the Shire's everyday operating activities. Some of these projects include;

- Road Renewal Programme \$8.88m
- Provision of Medical Services \$0.84m
- Footpaths, Drainage & Sewerage \$0.43m
- Landfill & Waste Facilities \$0.35m
- Recreation Facility Upgrades \$0.34m
- Plant Replacement Program \$0.15m

Further operational assessment will be undertaken throughout the next budget period as Council conducts regular reviews to ensure all revenue and expenditure streams are in line with current projections. This will include the assessment of several large assets that have been underperforming, to potentially seek to sell these assets to realise the capital value from them and extinguish long term debt.

Efficiency measures

Some of these efficiency measures include;

- Continued review of the need for and remuneration of each vacant position.
- Ongoing review of service providers utilised, and the benefit generated from such suppliers.
- Review of Shire land and reserves for release to the market for affordable housing.
- Continued use of local suppliers whenever possible and appropriate.
- Two full budget reviews each financial year.

Service improvements

- Increased provision of medical services
- Collection of Class III waste at Coolgardie Waste Facility
- Supporting First Nations organisations in the newly refurbished Coolgardie Community Hub
- Maintenance of local road and footpath network and associated infrastructure
- Increase in frequency and areas of road maintenance
- Review of service levels for Shire parks, gardens and ovals

Statement of Object and Reasons

As part of the revised differential rating process, Council updated its Statement of Objects and Reasons to reflect the introduction of the new rating categories within the mining sector. The updated document clearly outlined the purpose and rationale behind the separation of Exploration, Prospecting, and Other Mining categories, recognising the varying levels of land use intensity, impact on infrastructure, and capacity to pay associated with each type of tenement.

These changes were incorporated to improve transparency and fairness in the rating structure and were included in the re-advertised materials made available for public consultation. The updated Statement of Objects and Reasons ensured that ratepayers were fully informed of the revised rating approach and the justification for the proposed differential rates.

Submissions Received

The Shire received 1 submission from the re-advertising of the differential rates.

This compares to 200 submissions received from the original differential rating advertising period. Management have addressed the matters raised in the submission received in the separate document attached.

Alternate Recommendations

Other than the proposed recommendation Council has the following options when considering endorsement of the differential rating process;

1. Endorsing the advertised differential rates
2. Adopting a GRV differential rate lower than the advertised rate
3. Adopting a UV differential rate lower than the advertised rate
4. Adopting a lower minimum rate for either GRV or UV Rating Category
5. Applying a higher or lower concession for different rating categories

Any further reductions in revenue would require the current draft Statutory Budget to be reviewed and adjusted accordingly to comply with section 6.34 of the Local Government Act 1995 with the net result being some key projects, including Road Works projects being deferred for another 12-month period.

CONSULTATION

Several workshops/briefings have been held with Councillors and Officers to assist Council's consideration of the rate setting requirements for the 2025/26 financial year.

The proposed differential rating categories, rates in the dollar and minimum payments were re-advertised in the West Australian and Kalgoorlie Miner commencing 26 June 2025.

In addition to the State circulated newspapers, copies of proposed differential rating were also published on the Shire's website with copies held at Kambalda Shire Administration Office, Kambalda Recreation Centre, and the Coolgardie Shire Administration.

The deadline for submissions was 4.00pm on Thursday 17 July 2025. One submission was received prior to this deadline.

STATUTORY ENVIRONMENT

Local Government Act 1995

6.33. Differential general rates

- (1) A local government may impose differential general rates according to any, or a combination, of the following characteristics —
 - (a) the purpose for which the land is zoned, whether or not under a planning scheme as defined in the *Planning and Development Act 2005*; or
 - (b) a purpose for which the land is held or used as determined by the local government; or
 - (c) whether or not the land is vacant land; or
 - (d) any other characteristic or combination of characteristics prescribed.
- (2) Regulations may —
 - (a) specify the characteristics under subsection (1) which a local government is to use; or
 - (b) limit the characteristics under subsection (1) which a local government is permitted to use.

- (3) In imposing a differential general rate, a local government is not to, without the approval of the Minister, impose a differential general rate which is more than twice the lowest differential general rate imposed by it.
- (4) If during a financial year, the characteristics of any land which form the basis for the imposition of a differential general rate have changed, the local government is not to, on account of that change, amend the assessment of rates payable on that land in respect of that financial year but this subsection does not apply in any case where section 6.40(1)(a) applies.
- (5) A differential general rate that a local government purported to impose under this Act before the *Local Government Amendment Act 2009* section 39(1)(a) came into operation is to be taken to have been as valid as if the amendment made by that paragraph had been made before the purported imposition of that rate.

6.36. Local government to give notice of certain rates

- (1) Before imposing any differential general rates or a minimum payment applying to a differential rate category under section 6.35(6)(c) a local government is to give local public notice of its intention to do so.
- (2) A local government is required to ensure that a notice referred to in subsection (1) is published in sufficient time to allow compliance with the requirements specified in this section and section 6.2(1).
- (3) A notice referred to in subsection (1) —
 - (a) may be published within the period of 2 months preceding the commencement of the financial year to which the proposed rates are to apply on the basis of the local government's estimate of the budget deficiency; and
 - (b) is to contain —
 - (i) details of each rate or minimum payment the local government intends to impose; and
 - (ii) an invitation for submissions to be made by an elector or a ratepayer in respect of the proposed rate or minimum payment and any related matters within 21 days (or such longer period as is specified in the notice) of the notice; and
 - (iii) any further information in relation to the matters specified in subparagraphs (i) and (ii) which may be prescribed;
 - and
 - (c) is to advise electors and ratepayers that the document referred to in subsection (3A) —
 - (i) may be inspected at a time and place specified in the notice; and
 - (ii) is published on the local government's official website.
- (3A) The local government is required to prepare a document describing the objects of, and reasons for, each proposed rate and minimum payment and to publish the document on the local government's official website.
- (4) The local government is required to consider any submissions received before imposing the proposed rate or minimum payment with or without modification.
- (5) Where a local government —
 - (a) in an emergency, proposes to impose a supplementary general rate or specified area rate under section 6.32(3)(a); or
 - (b) proposes to modify the proposed rates or minimum payments after considering any submissions under subsection (4),

it is not required to give local public notice of that proposed supplementary general rate, specified area rate, modified rate or minimum payment.

6.76. Grounds of objection

- (1) A person may, in accordance with this section, object to the rate record of a local government on the ground —
 - (a) that there is an error in the rate record —
 - (i) with respect to the identity of the owner or occupier of any land; or
 - (ii) on the basis that the land or part of the land is not rateable land;
 - or
 - (b) if the local government imposes a differential general rate, that the characteristics of the land recorded in the rate record as the basis for imposing that rate should be deleted and other characteristics substituted.
- (2) An objection under subsection (1) is to —
 - (a) be made to the local government in writing within 42 days of the service of a rate notice under section 6.41; and
 - (b) identify the relevant land; and
 - (c) set out fully and in detail the grounds of objection.
- (3) An objection under subsection (1) may be made by the person named in the rate record as the owner of land or by the agent or attorney of that person.
- (4) The local government may, on application by a person proposing to make an objection, extend the time for making the objection for such period as it thinks fit.
- (5) The local government is to promptly consider any objection and may either disallow it or allow it, wholly or in part.
- (6) After making a decision on the objection the local government is to promptly serve upon the person by whom the objection was made written notice of its decision on the objection and a statement of its reason for that decision.

POLICY IMPLICATIONS

In accordance with the Department of Local Government Rating Policy – Differential Rates, Council must demonstrate that consideration has been given to the key values of Objectivity, Fairness and Equity, Consistency, Transparency and Administrative Efficiency. These matters were addressed in the updated Statement of Objects and Reasons circulated as part of the differential rating re-advertising process.

FINANCIAL IMPLICATIONS

The estimated rate yield in the 2025/26 Draft Budget is \$14.95m and represents a \$2.24m increase on the projected revenue from the current financial year.

STRATEGIC IMPLICATIONS

Accountable and effective leaders

Ensuring the Shire of Coolgardie is well positioned to meet future needs

High quality corporate governance, accountability and compliance

ATTACHMENTS

1. Differential Rating Submission

2. Public Submission Management Responses**VOTING REQUIREMENT**

Simple Majority

OFFICER RECOMMENDATION

That Council:

1. Receive the one submission regarding the proposed 2025/26 differential rates; and
2. Consider administration's response as detailed in the attachment; and
3. Approve the proposed 2025/26 Differential Rates; and

GRV/UV	Differential Rate Category	Proposed Rate in \$	Minimum Rate
GRV	Residential	0.089586	\$834
GRV	Commercial	0.089586	\$834
GRV	Industrial	0.089586	\$834
GRV	Transient Workforce Accommodation	0.179172	\$1,668
UV	Rural/Pastoral	0.153561	\$746
UV	Mining – Prospecting	0.191951	\$476
UV	Mining - Exploration	0.230341	\$476
UV	Mining - Other	0.307122	\$476

4. Request that the Acting CEO finalise the preparation of the 2025/26 Annual Budget.

SHIRE OF COOLGARDIE	
RECORD No	
OFFICER	Kasey
16 JUL 2025	
FILE No	
ACTION DATE	



SUBMISSION FORM - 2025-2026 DIFFERENTIAL RATES

PAGE 1

Submitter Identification			
Name	JAN McLEOD		
Postal Address	WIDGIEMOOLTHA VIA NORSEMAN WA 6443		
Phone	0427 20 80 23	Email	—

☒ I acknowledge that this submission will be presented to Council for consideration FOR PUBLICATION **

Comments
I object to the proposed rate increases as Council has not decreased the proposed residential rate increase of 8% only noting the cost-of-living pressure that the community is under. This is well above the 2.4% CPI increase which would generally apply to Shire activities.
The proposed mining rate is still too high being a 29.77% increase. The majority of mining tenements are not income producing but entail high expenditure and to have a still significant increase in Council rates will add to the financial burden to hold leases. Based on last year's figures, 76.7% of mining tenements will attract a rate as opposed to the 23.3% which will attract the minimum rate. Hence the number of mining tenements attracting the minimum is not 'significant' as stated by the President, Cr. M. Gillen.
Two-thirds of the UV Pastoral/Rural will attract a 27.5% increase.
Unfortunately, I could not compare the objectives of these proposed rates with the 'objectives set out in the Shire's Long Term Financial Plan 2025-2036 as it has yet to be released. (Paragraph 3 of Statement of Objects & Reasons 2025/2026)
I object to the ratepayers being forced to contribute to the Council's financial ineptitude through their rates as we are also paying increased

P: (08) 9080 2111 E: mail@coolgardie.wa.gov.au
 Irish Mulga Drive, Kambalda WA 6442
 Sylvester Street, Coolgardie WA 6429
 PO Box 138, Kambalda WA 6442

www.coolgardie.wa.gov.au



SUBMISSION FORM – 2025-2026 DIFFERENTIAL RATES

PAGE 2

Submitter Identification			
Name	JAN MCLEOD		
Postal Address	WIDGIEMOOLTHA VIA NORSEMAN WA 6443		
Phone	0427 208023	Email	—



I acknowledge that this submission will be presented to Council for consideration

FOR PUBLICATION **

Comments
fees and charges. The Councillors have not shown leadership by forgoing their payments nor their food and refreshments after Council meetings.
It was ludicrous that you all voted for the proposed 119.8% mining rate increase and 90.9% transient workforce accommodation increase, thinking that it would be approved. This has now contributed to the Minister of Local Government's stance on amalgamation with the City of Kalgoorlie - Boulder.
Unfortunately, for the ratepayers, within the current proposed differential rates, the highest, in each category (GRV 2 VV), is EXACTLY double the lowest to 6 decimal places and so there is now no reason for the Minister not to approve the proposed rates.
I can only hope that you, Mr. President, Cr. M. Cullen can put an extremely good case against amalgamation to the Hon. H. Beazley, to prevent the loss of the Shire of Coolgardie.
Yours sincerely, J. McLeod. 15-07-2025

PS Please give examples where the transient workforce has contributed to 'higher participation rates in volunteerism'

Shire of Coolgardie**Differential Rating Public Submissions**

No.	Ratepayer	Matter Raised	Management Comment
1	Jan McLeod	Cost of living prices	Agreed and this has been taken into consideration, noting that rates increases in previous years have been much lower than the published CPI rates at the time of budget adoption.
1	Jan McLeod	Proposed mining rate is too high	While Council acknowledge there is a significant increase proposed for Other Mining tenements, the new UV rating categories mean that prospecting tenements will actually decrease by more than 11%, while exploration tenements will increase by 4% in the 2025/26 financial year.
1	Jan McLeod	Two thirds of the UV Pastoral / Rural will attract a 27.5% rate increase	Noted.
1	Jan McLeod	No Long Term Financial Plan	The Long Term Financial Plan has been reviewed and updated and will be tabled for Council endorsement in the coming months.

11.2 Operation Services

Nil

11.3 Commercial Services

Nil

12 ITEMS FOR INFORMATION ONLY

Nil

13 ELECTED MEMBERS MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil

14 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF MEETING

14.1 Elected Members

14.2 Shire Officers

15 MATTERS BEHIND CLOSED DOORS

Nil

16 CLOSURE OF MEETING